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*Attorneys for Vote Solar*

**BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH**

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In the Matter of the Application of Rocky  
Mountain Power to Establish Export Credits  
for Customer Generated Electricity

**Docket No. 17-035-61 Phase 2**

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**REBUTTAL TESTIMONY OF MICHAEL MILLIGAN, PH.D.**

**ON BEHALF OF**

**VOTE SOLAR**

July 15, 2020

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1     **I. INTRODUCTION**

2           **Q.     Please state your name and business address.**

3           A.     My name is Michael Milligan. My business address is 9584 W 89th Avenue,  
4           Westminster, Colorado 80021.

5           **Q.     On whose behalf are you submitting this rebuttal testimony?**

6           A.     I am submitting this rebuttal testimony on behalf of Vote Solar.

7           **Q.     By whom are you employed and in what capacity?**

8           A.     I am principal consultant with Milligan Grid Solutions, Inc., an independent power  
9           system consulting firm.

10          **Q.     Please summarize your educational and professional experience.**

11          A.     I have a Ph.D. in Economics from the University of Colorado and a B.A. from  
12          Albion College in Mathematics. My experience includes working in the power system  
13          industry for about seven years. Then, I was Principal Researcher at the National  
14          Renewable Energy Laboratory (“NREL”) for 25 years, where I authored/co-authored more  
15          than 225 technical reports, journal articles, and book chapters. I served on multiple  
16          technical committees at the Western Electricity Coordinating Council (“WECC”) and the  
17          North American Electric Reliability Corporation (“NERC”), which is the official reliability  
18          regulator in the U.S., and I was a charter member of the IEEE Wind and Solar Coordinating  
19          Committee. For many years I served on the International Energy Agency Task 25 – Large-  
20          scale Wind Integration – research team where I led multiple international research papers  
21          on integrating wind into the power system. As an independent consultant, my clients have

22 included NERC, the Electric Power Research Institute, the Southwest Power Pool,  
23 GridLab, and multiple trade and educational/research organizations. Exhibit 1-MM to the  
24 Revised Affirmative Testimony of Michael Milligan, filed May 8, 2020, provides a  
25 statement of my qualifications and experience.

26 **Q. Have you previously testified before the Utah Public Service Commission**  
27 **(“PSC” or “Commission”)?**

28 A. Yes. I submitted Affirmative Testimony in Phase 2 of this Docket.

## 29 **II. PURPOSE OF TESTIMONY**

30 **Q. What is the purpose of your testimony in this proceeding?**

31 A. The purpose of my testimony is to provide rebuttal to the Direct Testimony of  
32 Rocky Mountain Power (“RMP” or the “Company”) witness, Daniel MacNeil, filed on  
33 February 3, 2020, and the Direct Testimony of Division of Public Utilities (“DPU”)  
34 Witness, Robert Davis, filed on March 3, 2020.

## 35 **III. SUMMARY OF RECOMMENDATIONS**

36 **Q. Please provide a brief summary of your recommendations to the Utah Public**  
37 **Service Commission (“PSC”) considering the Direct Testimonies of RMP and DPU.**

38 A. I have three recommendations. *First*, the Commission should accept the Vote Solar  
39 method for calculating avoided energy costs. The RMP method is flawed, uses historical  
40 price curves that do not reflect the state of the future grid, and rests on a model that RMP  
41 is likely to retire. *Second*, I recommend that the Commission accept the Vote Solar method

42 for calculating capacity contribution. RMP argues that customer generation (“CG”) solar  
43 does not supply any capacity benefit to the grid. This is demonstrably incorrect, as my  
44 rebuttal testimony will show. *Third*, I recommend that integration costs for CG should *not*  
45 be included in the avoided cost calculations for CG solar because it is unduly  
46 discriminatory—other resources that impose integration costs are not assessed on the basis  
47 of those costs. My rebuttal testimony shows that conventional resources such as gas, coal,  
48 or nuclear can impose integration costs. I also show that inverter-based resources,  
49 including CG solar, can provide those very grid services for which integration costs  
50 purportedly are incurred.

51 My lack of comments on any components of other parties’ direct or affirmative testimony  
52 should not be interpreted as acquiescence or agreement. I reserve the right to express  
53 additional opinions, to amend or supplement the opinions in this testimony, or to provide  
54 additional rationale for these opinions as additional documents are produced and new facts  
55 are introduced during discovery and trial. I also reserve the right to express additional  
56 opinions in response to any opinions or testimony offered by other parties in this  
57 proceeding.

58 **IV. AVOIDED ENERGY COSTS**

59 **Q. Please describe avoided energy costs.**

60 A. My Revised Affirmative Testimony dated May 8, 2020 describes how CG energy  
61 results in avoided energy costs.<sup>1</sup> For each MWh of CG energy that is produced, RMP  
62 reduces its energy delivery requirement to its end-use customers by an equivalent MWh.  
63 RMP can then either reduce the output from a generator, or it can sell an extra MWh to one  
64 of the trading hubs in the West. I describe these trading hubs in my Revised Affirmative  
65 Testimony.<sup>2</sup>

66 **Q. What method is used by RMP to calculate the value of CG solar energy?**

67 A. RMP’s primary method for valuing QF energy is the GRID model, which simulates  
68 power system operation by calculating an economic dispatch.<sup>3</sup> The simulated dispatch  
69 takes into account the many physical constraints on the power system, and using forecast  
70 fuel cost and other cost inputs, performs the economic dispatch calculations that are  
71 intended to minimize the production cost of the system. GRID serves as the backbone for  
72 the Proxy/Partial Displacement Revenue Requirement (“PDDRR”) method RMP uses to  
73 calculate avoided cost.

74 Because RMP is part of PacifiCorp, and because PacifiCorp is a charter participant in the  
75 Western Energy Imbalance Market (“EIM”), the Company is able to buy and sell energy

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<sup>1</sup> Vote Solar, *Revised Affirmative Testimony of Michael Milligan*, May 8, 2020, at lines 85–181 (hereinafter “*Milligan Revised Affirmative*”).

<sup>2</sup> *Milligan Revised Affirmative*, line 229.

<sup>3</sup> RMP, *Direct Testimony of Daniel J. MacNeil*, Feb. 3, 2020, line 64 (hereinafter “*MacNeil Direct*”).

76 via this market at prices that are established in real-time by system conditions. These  
77 conditions primarily include the so-called “dispatch stack,” which represents the set of  
78 generator and other resources’ dispatch settings. The EIM “enables participants anywhere  
79 in the West to buy and sell energy when needed.”<sup>4</sup> This means that, as a participant in the  
80 EIM, RMP can buy or sell a MWh through the EIM at the prevailing price, which is  
81 determined every five minutes at the EIM market nodes. PacifiCorp has saved \$243  
82 million since entering the EIM in 2014.<sup>5</sup> RMP witness MacNeil describes how historical  
83 EIM prices were used as part of the evaluation of avoided energy cost of CG.<sup>6</sup> I address  
84 this use of EIM prices in RMP’s method later in my Rebuttal Testimony.

85 **Q. What is your assessment of the RMP method to calculate the avoided energy**  
86 **cost of CG solar energy?**

87 A. I have several concerns. These concerns fall into two categories: (1) shortcomings  
88 of the GRID model and (2) applying an inappropriate pricing vector to the GRID results.

89 **Q. Please explain your concerns regarding shortcomings of the GRID model.**

90 A. I have four areas of concern with the GRID model. *First*, the GRID model does  
91 not possess sufficient granularity to properly calculate the energy value of CG solar energy.  
92 *Second*, the GRID model “bakes in” Integrated Resource Plan (“IRP”) resources, altering  
93 the avoided energy cost for CG. *Third*, some gas plants are committed in the model and  
94 are locked into that commitment schedule even if there is a change to solar energy. *Fourth*,

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<sup>4</sup> *Western Energy Imbalance Market*, available at <https://www.westerneim.com/pages/default.aspx> (last visited May 7, 2020).

<sup>5</sup> *Id.*

<sup>6</sup> *MacNeil Direct*, line 87.

95 some outputs of the GRID model are modified by RMP “to accurately represent avoided  
96 cost.”<sup>7</sup> This means there is some subjectivity in the analysis and also a loss in transparency.

97 **Q. Please explain your concern regarding the lack of granularity of the GRID**  
98 **model.**

99 A. RMP Witness MacNeil describes in detail how the GRID model is used to calculate  
100 the company’s avoided cost from new QF resources.<sup>8</sup> GRID implements the PDDRR  
101 method to calculate avoided cost, and this method is then applied to valuing CG exports.  
102 However, Mr. MacNeil concedes that the GRID model results are not sufficiently granular  
103 to determine an export credit.<sup>9</sup> To correct for GRID’s lack of sufficient granularity, RMP  
104 used a “shaping” algorithm that applied normalized prices from the EIM to the GRID  
105 output. EIM prices, on a 15-minute time step from the 36-month period ending in October  
106 2019, are utilized in this process. In using EIM prices this way, RMP’s method is similar  
107 in concept to the Vote Solar approach, which also utilizes market prices to value the energy  
108 avoided cost that results from CG solar. Using market prices to shape the value of CG  
109 solar—which both RMP and Vote Solar do—is sound in principle. However, RMP uses  
110 historical prices that are unlikely to represent future pricing, whereas Vote Solar uses future  
111 Official Forward Price Curve (“OFPC”) prices, described in more detail below. The OFPC  
112 is developed to account for the anticipated future changes in the grid, along with their  
113 impact on wholesale electricity prices. I discuss this issue further below.

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<sup>7</sup> Exhibit 1-MM, *Response to Vote Solar Data Request 12.2(4)*, RMP’s Responses to Vote Solar 12th Set of Data Requests (May 15, 2020).

<sup>8</sup> *MacNeil Direct*, lines 46–260.

<sup>9</sup> *Id.* at lines 79–84.



114 **Q. Please explain what it means to “bake in” resources, and explain your concern**  
115 **as it related to the GRID model.**

116 A. The GRID model has IRP resources “baked in.” This means that RMP is assuming  
117 all IRP resources, including those that are anticipated but not yet built, will be developed  
118 and deployed ahead of existing CG. The order in which resources, regardless of ownership,  
119 are added to any production cost model will determine the incremental value of each  
120 resource. Existing resources, including CG solar, should take precedence over IRP  
121 resources that may not be developed in later years. Each time a resource is added into a  
122 dispatch model such as the GRID model, the supply curve of the utility changes. If a solar  
123 or wind IRP resource is modeled, but not built, its presence in the model will reduce the  
124 value of CG solar. This is a direct consequence of the impact that wind or solar resources  
125 have on the supply curve.<sup>10</sup> Baking in one or more resources will result in an incorrect  
126 valuation of CG solar because the addition of any new resource will have declining  
127 marginal value as more resources are added because of the way resources are dispatched.  
128 If potential future IRP resources displace CG solar in the model, then CG avoided energy  
129 costs will be incorrect. A rate calculated using these incorrect avoided energy costs will in  
130 turn send incorrect price signals to potential CG solar customers. This distorted price signal  
131 will have an impact on the economics of installing CG solar resources.

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<sup>10</sup> This issue is known as the “merit order” effect. See Bethany A. Frew, Michael Milligan, Greg Brinkman, Aaron Bloom, Kara Clark, & Paul Denholm, *Revenue Sufficiency and Reliability in a Zero Marginal Cost Future*, Nat’l Renewable Energy Lab. (2016), <https://www.nrel.gov/docs/fy17osti/66935.pdf>.

132 **Q. Please explain what it means to “lock in place” natural gas resources in the**  
133 **GRID model, and explain why this is a concern.**

134 A. RMP states that the commitment of some natural gas plants in the GRID model is  
135 “locked in place” to reduce the potential for “disproportionate variances.”<sup>11</sup> This means  
136 that the economic dispatch algorithm in the GRID model is overridden by manual input.  
137 When this occurs, the gas plants in question will not change their output no matter the  
138 quantity of CG generation. This effectively turns off the economic optimization that is a  
139 vital part of dispatch models such as GRID. Although there may be cases in which gas  
140 plant commitment should not change with the addition or subtraction of small resources,  
141 this introduces an element of subjectivity and is not a transparent use of the model. When  
142 units are locked in, the model is unable to fully optimize the resulting commitment and  
143 dispatch, which raises questions about the validity of the results.

144 In a robust modeling framework, the determination of which plants should be locked in  
145 place would require multiple model runs, identifying infeasible or impractical solutions.  
146 The decision of whether to lock in some gas plants is not transparent, and the fact that RMP  
147 believes that some plants should in fact be locked in indicates a shortcoming of the model  
148 because it is unable to provide consistent, plausible commitment and dispatch.

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<sup>11</sup> Exhibit 1-MM, *Response to Vote Solar Data Request 12.2(3)*, RMP’s Responses to Vote Solar 12th Set of Data Requests (May 15, 2020).

149           **Q.     Please explain your concern regarding the modification of GRID outputs to**  
150           **better reflect avoided cost.**

151           A.     Because RMP manually adjusts the outputs of the GRID model, there is no  
152           transparency in how avoided costs are calculated, and it is impossible to verify whether the  
153           results are accurate. RMP states that some outputs from GRID are modified to “accurately  
154           represent avoided cost.”<sup>12</sup> These adjustments result from GRID’s inability to utilize  
155           dispatch costs of zero or less than zero \$/MWh.<sup>13</sup> Negative dispatch costs may occur  
156           because of production tax credits for which renewable sources may qualify. Additionally,  
157           RMP states that “avoided cost results reflect incremental coal costs, while GRID reports a  
158           point estimate of average costs, (i.e., based on a single pre-determined volume).”<sup>14</sup> The  
159           spreadsheet outputs from the GRID model make adjustments to allow for both of these;  
160           however, negative dispatch costs, and even negative prices (should they occur), are an  
161           important part of efficient economic dispatch and should be calculated within the dispatch  
162           model.<sup>15</sup>

163           **Q.     Does RMP apply energy prices to the output of the GRID model?**

164           A.     Yes. RMP uses 15-minute prices from the EIM for the 36 months ending October  
165           2019, taken from one of the PacifiCorp East (“PACE”) load aggregation points (“LAP”).<sup>16</sup>

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<sup>12</sup> Exhibit 1-MM, *Response to Vote Solar Data Request 12.2(4)*, RMP’s Responses to Vote Solar 12th Set of Data Requests (May 15, 2020).

<sup>13</sup> *Id.*

<sup>14</sup> *Id.*

<sup>15</sup> For a discussion of the economic efficiency of negative pricing/dispatch cost, see *Negative Pricing in Wholesale Energy Markets*, the Brattle Group, Nov. 30, 2018, available at <https://www.brattle.com/news-and-knowledge/publications/archive/2018>.

<sup>16</sup> *MacNeil Direct*, line 86.

166 **Q. Why is it inappropriate to apply this EIM pricing vector to the GRID results?**

167 A. The use of historical prices in the adjustment of the GRID model outputs is not  
168 appropriate because it bears little relationship to future prices on which the avoided energy  
169 cost is based and will result in incorrect estimates of avoided energy cost in this proceeding.  
170 The implication of RMP's approach is that the relative prices from the EIM do not capture  
171 the changing nature of the power system, as large coal units are retired and deployment of  
172 new renewable and storage facilities increase. This is important because wholesale  
173 electricity prices are determined by the intersection of the supply and demand curve for  
174 electricity at each dispatch interval. The supply curve is constructed from all the individual  
175 resource characteristics, primarily from the marginal cost of each resource over its potential  
176 operating range. This means that using prices that were established by historical resources  
177 will result in different—perhaps vastly different—prices than those established by the  
178 changing and future resource mix. The use of an incorrect pricing vector results in invalid  
179 estimates of the cost of avoided energy. CG customers will be evaluating long-term rates,  
180 and the export tariff should be developed accounting for the best possible information about  
181 the future, not the past. While I agree with RMP that wholesale electricity prices are  
182 appropriate for valuing the avoided energy cost of CG, using the historical EIM data results  
183 in invalid results.

184 **Q. How could an acceptable price vector be developed?**

185 A. An electricity production simulation model of the Western Interconnection that  
186 includes detailed information about the RMP system could be used to calculate a valid  
187 price stream. Such a model should represent the changing resource mix, which is important  
188 to develop accurate estimates of avoided energy value. Future prices on an hourly level

189 (or less) and at relevant trading hubs accessible to the PACE balancing area, taking into  
190 account the *best possible information* regarding future system conditions, will provide a  
191 more accurate view of the future.

192 **Q. Is there a model that RMP could rely on to develop more accurate estimates**  
193 **of avoided energy value?**

194 A. Yes. One highly regarded model that could provide better market estimates is  
195 AURORA<sub>XMP</sub> (“Aurora”). Aurora can be set up to represent the entire Western grid, with  
196 the best-available information about future resources and transmission changes.

197 **Q. Do you have any evidence that the Aurora model can provide reliable**  
198 **estimates of future electricity prices?**

199 A. Yes. PacifiCorp states in its 2019 IRP that it has used Aurora to produce its OFPC.  
200 According to RMP, “[t]he Company’s long-standing methodology to develop its [OFPC]  
201 produces the *best representation of future market prices and is appropriately used for the*  
202 *central forecast in the Company’s economic analysis.*”<sup>17</sup>

203 Because the OFPC is forward-looking, it accounts for the changing resource mix in the  
204 future along with changes in the transmission network—in contrast to MacNeil’s EIM data,  
205 which is historical and cannot capture the future nature of the grid or future electricity  
206 prices.

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<sup>17</sup> RMP, *Rebuttal Testimony of Rick T. Link*, Idaho Public Utilities Commission, Docket No. PAC-E-17-07, at 2, Dec. 18, 2017, [https://www.rockymountainpower.net/content/dam/pcorp/documents/en/rockymountainpower/rates-regulation/idaho/filings/case\\_no\\_pac\\_e\\_17\\_07/12-18-17\\_rebuttal\\_testimony/06\\_Rebuttal\\_Testimony\\_Rick\\_Link.pdf](https://www.rockymountainpower.net/content/dam/pcorp/documents/en/rockymountainpower/rates-regulation/idaho/filings/case_no_pac_e_17_07/12-18-17_rebuttal_testimony/06_Rebuttal_Testimony_Rick_Link.pdf) (hereinafter “*Link Rebuttal*”) (emphasis added).

207 **Q. Please explain how the OFPC was developed.**

208 A. The OFPC was developed by PacifiCorp. According to RMP's Response to Vote  
209 Solar Data Request 12.3,<sup>18</sup> the following are used in the development of the OFPC:

- 210 1. Natural gas price forecast(s) supplied by expert third-party forecasting services;
- 211 2. PacifiCorp's macro-economic forecast of inflation for converting real-dollar  
212 assumptions to nominal dollars;
- 213 3. Data regarding new units added to, and retired plants removed from, WECC, which  
214 is sourced from the United States Energy Information Administration ("EIA"), and  
215 S&P Global;
- 216 4. Renewable builds, as required by states' renewable portfolio standards sourced  
217 from an expert third party's forecast;
- 218 5. Transmission links, emission rates, and WECC loads sourced from Energy  
219 Exemplar, the developer of Aurora;
- 220 6. Reserve margins, natural gas pipeline tariffs, and generic technology cost updates  
221 sourced from Energy Exemplar and online tariff sheets; and
- 222 7. Hourly scalars are applied to the monthly OFPC to convert monthly values to  
223 hourly values.

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<sup>18</sup> Exhibit 1-MM, *Response to Vote Solar Data Request 12.3(1)*, RMP's Responses to Vote Solar 12th Set of Data Requests (May 15, 2020).

224 **Q. Does the OFPC account for the changing resource mix in the future for RMP**  
225 **and neighboring systems?**

226 A. Yes. Plant additions and retirements in the Western Interconnection were  
227 accounted for in the development of the OFPC. This is critical because the mix of resources  
228 will drive the market price, along with fuel prices, which are included in No. 1 above. This  
229 resource mix also includes No. 4, renewable resource additions, which also have a key  
230 impact on energy prices. Future transmission links (No. 5 above) alter the economic  
231 dispatch of units in the region and therefore play a key role in energy value. In short, the  
232 items used to create the OFPC take into account forecasted future developments in the  
233 interconnection, whereas historical EIM prices do not account for any of these changes.

234 **Q. The OFPC represents electricity prices between RMP and neighboring**  
235 **utilities/power systems. How is this relevant for determining the avoided energy value**  
236 **of CG solar?**

237 A. PacifiCorp's 2019 IRP points out the importance of market interaction with  
238 neighboring systems: "PacifiCorp's system does not operate in an isolated market.  
239 Operations and costs are tied to a larger electric system known as the Western  
240 Interconnection which functions, on a day-to-day basis, as a geographically dispersed  
241 marketplace. Each month, millions of megawatt-hours of energy are traded in the  
242 wholesale electricity market. These transactions yield economic efficiency by assuring  
243 that resources with the lowest operating cost are serving demand in a region and by

244 providing reliability benefits that arise from a larger portfolio of resources.”<sup>19</sup> In using the  
245 EIM prices, RMP itself implicitly agrees that wholesale prices are an appropriate way to  
246 value CG energy.

247 **Q. Do you have other evidence that the GRID model with historical EIM data is**  
248 **not a sufficient valuation approach?**

249 A. Yes. According to RMP,<sup>20</sup> the GRID model will be discontinued and replaced by  
250 a model that can perform nodal pricing.<sup>21</sup> PacifiCorp is currently testing Aurora and Plexos,  
251 both of which can perform nodal pricing. RMP’s intent to abandon the GRID model shows  
252 that it has a lack of confidence in the GRID model, and more confidence in other models,  
253 including Aurora, which is the model that was used by PacifiCorp to determine the OFPC  
254 in its 2019 IRP. Thus, RMP is moving away from the GRID model and towards a method  
255 and modeling framework that is consistent with the Vote Solar approach, as further  
256 explained below.

257 As stated above, RMP agrees that its “long-standing methodology to develop [the OFPC]  
258 produces the best representation of future market prices and is appropriately used for the  
259 central forecast in the Company’s economic analysis.”<sup>22</sup> This same OFPC—that RMP  
260 concedes is the best representation of future marketing prices—is not used by RMP in this

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<sup>19</sup> *2019 Integrated Resources Plan*, PacifiCorp, p. 36, Oct. 2019, <https://www.pacificorp.com/energy/integrated-resource-plan.html>.

<sup>20</sup> Exhibit 1-MM, *Response to Vote Solar Data Request 12.1(1), 12.1(3)*, RMP’s Responses to Vote Solar 12th Set of Data Requests (May 15, 2020).

<sup>21</sup> Nodal pricing is preferred to the zonal pricing alternative because it can better resolve congestion and results in more accurate pricing. See Hytowitz, et. al, *Impacts of Price Formation Efforts Considering High Renewable Penetration Levels and System Resource Adequacy Targets*, Nat’l Renewable Energy Lab. (2020), <https://www.nrel.gov/docs/fy20osti/74230.pdf>.

<sup>22</sup> *Link Rebuttal*, Idaho Public Utilities Commission, Docket No. PAC-E-17-07 at 2.



261 proceeding but is used by Vote Solar to calculate the avoided energy cost of CG.  
262 Specifically, the Vote Solar method utilizes the OFPC that was developed by PacifiCorp  
263 for each hour from 2021-2040 and for each of the relevant trading hubs. It is forward-  
264 looking, in contrast to MacNeil’s EIM data, which is historical. This is why it is most  
265 appropriate to use the best possible wholesale electricity price information to determine the  
266 value of CG energy and why it is important to utilize prices for trading hubs to which  
267 PacifiCorp/RMP have access. This is precisely what Vote Solar has done and what RMP  
268 has failed to do. In spite of RMP’s claim that the OFPC is the best forecast for future  
269 market prices and that the OFPC should be used for the Company’s economic analysis,  
270 RMP has not justified why it has ignored the OFPC in this proceeding.

271 **Q. Are forecasts inherently inaccurate?**

272 A. Forecasts such as these are subject to forecast error. The role of variable renewable  
273 energy development, coal retirements, and the evolution of demand into the future cannot  
274 be known with certainty. However, it *is* certain that historical EIM prices do not accurately  
275 represent future prices because we know that many factors are changing, and these changes  
276 will have significant influence on energy prices. We also know that the resource mix is  
277 likely to change in most years; therefore, it is not reasonable to utilize a static set of prices,  
278 or price shapes, for the future. In another proceeding, RMP stated that “all long-term  
279 resource planning requires the use of long-term assumptions and forecasts.”<sup>23</sup> Even though  
280 reality may evolve differently than expected, given the ongoing changes in the resource

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<sup>23</sup> *Id.* at 12 (emphasis added).

281 mix, we know with certainty that the future will not replicate the past. Therefore, the best  
282 possible future information is preferable to a simple extrapolation from the past.

283 **Q. Are there any improvements that could be made to the OFPC?**

284 A. Yes. The OFPC could be improved by incorporating the best-available information  
285 regarding the EIM. According to RMP's Discovery Response to Vote Solar 12.3,<sup>24</sup> the  
286 EIM is not accounted for in the development of the OFPC. This does not diminish the fact  
287 that the OFPC is the best available assessment of wholesale electricity prices in the region  
288 in the years covered by PacifiCorp's IRP, but it does diminish its accuracy relative to a  
289 version of the OFPC that would have included the EIM. Future OFPC estimates would  
290 benefit from inclusion of the EIM, including some assessment of the range of EIM prices  
291 under different EIM membership assumptions, as described below. RMP is in the position  
292 to create such a future version, which would be based on the Company's internally-  
293 developed forecasts for inputs to the Aurora model.

294 For example, membership in the EIM is expected to change during the next few years.<sup>25</sup>  
295 Changing membership will also change the EIM supply curve, which will change EIM  
296 prices. In addition to changing membership, the California Independent System Operator  
297 ("CAISO"), which operates the EIM, currently has an initiative that would extend the real-  
298 time EIM so that it also includes a day-ahead market ("EDAM," or extended day ahead

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<sup>24</sup> Exhibit 1-MM, *Response to Vote Solar Data Request 12.3(2)*, RMP's Responses to Vote Solar 12th Set of Data Requests (May 15, 2020).

<sup>25</sup> See *Western Energy Imbalance Market*, available at <https://www.westerneim.com/pages/default.aspx> (last visited May 7, 2020).

299 market). This is expected to go online in the next couple of years, which will also have a  
300 significant impact on the supply stack and, therefore, on electricity prices.<sup>26</sup>

301 **Q. In his Direct Testimony, Robert Davis<sup>27</sup> used EIM prices from February 10,**  
302 **2020 to show that RMP’s avoided cost is “reasonable.” Do you agree with that**  
303 **assessment?**

304 A. No. It is not clear why this day was chosen. Any such choice would need  
305 accompanying evidence as to why it accurately represents prices over the year. Such  
306 evidence was not presented. The following graph shows confidential OFPC prices from  
307 February 10, 2020. [REDACTED]

308 [REDACTED]

309 [REDACTED] Therefore, one cannot conclude that a price strip from  
310 February 10 is representative of the full year.

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<sup>26</sup> See *INITIATIVE: Extended day-ahead market*, California ISO, available at <http://www.caiso.com/StakeholderProcesses/Extended-day-ahead-market>.

<sup>27</sup> DPU, *Direct Testimony of Robert A. Davis*, Mar. 3, 2020, line 56 (hereinafter “*Davis Direct*”).

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312

*Figure 1. Price comparison for February 10, 2020*

313 **Q. Do you have any further concerns regarding the avoided energy cost for CG**  
314 **solar?**

315 A. Yes. I recommend that the Commission dis-allow the deduction that RMP made  
316 for integration costs.<sup>28</sup> I address this in the next section of my Rebuttal Testimony.

317 **Q. Can you summarize your Rebuttal Testimony above regarding avoided energy**  
318 **cost?**

319 A. The RMP calculation of avoided energy cost for CG solar is based on GRID model  
320 output, which is adjusted to historical price information and fails to account for future  
321 resource changes. The GRID model is a black box model, as it is not transparent. It has  
322 several deficiencies as outlined above, and as a result, RMP intends to retire the GRID  
323 model and implement a better nodal model—potentially, Aurora. Aurora is already used

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<sup>28</sup> *MacNeil Direct*, line 54.

324 by PacifiCorp to develop its OFPC, which the Company has stated—on record—is the best  
325 available representation of future prices. The Vote Solar approach relies on the OFPC and  
326 therefore overcomes these weaknesses and provides a more accurate assessment of the  
327 avoided energy cost for CG solar.

## 328 **V. INTEGRATION COSTS**

329 **Q. Do you have any other concerns about how RMP calculated the avoided**  
330 **energy cost of CG solar?**

331 A. Yes. RMP includes a deduction from CG avoided cost that is based on calculated  
332 integration costs of CG solar. According to the Direct Testimony of RMP witness Daniel  
333 MacNeil, “[i]ntegration costs represent the cost of holding reserves with flexible resources  
334 to reliably maintain the load and resource balance.”<sup>29</sup>

335 **Q. Why is this a concern?**

336 A. As discussed below, including integration costs for one type of resource based on  
337 its type (solar, in this case) is discriminatory and violates a principle of good rate design  
338 because it does not recognize other resource types.

339 **Q. What is an integration cost?**

340 A. The definition of “integration cost” is not standard, but it is generally considered to  
341 be a cost imposed on one generator, or a group of generators, that is caused by another  
342 generator. Integration costs often address an increase in some grid services that is induced

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<sup>29</sup> *Id.* at lines 57–58.

343 by the resource in question.<sup>30</sup> A typical example in the renewable integration literature is  
344 automatic generation control (“AGC”): if wind or solar energy impose additional  
345 regulation requirements on a given power system, then the argument is that they should  
346 somehow pay for that service.<sup>31</sup> In addition to regulation, other grid services are sometimes  
347 addressed in integration cost calculations. In sum, renewable integration costs are  
348 described as costs the grid operator incurs to obtain additional grid services so that the  
349 resource can be integrated into the power system. As I show below, non-renewable  
350 resources can also have an integration cost; however, this is rarely, if ever, assessed.

351 **Q. Did Vote Solar include an integration cost in its avoided energy cost**  
352 **calculation?**

353 A. In the Vote Solar analysis, integration costs were not included because: (1) they are  
354 unduly discriminatory; (2) there exists no broadly accepted way to calculate integration  
355 costs, thus rendering it a subjective calculation; and (3) smart inverters such as those used  
356 in photovoltaic (“PV”) installations can provide many of the grid services that are included  
357 in integration cost assessments if appropriate market or contractual signals are put in place  
358 (which is especially important at higher solar penetrations).<sup>32</sup>

---

<sup>30</sup> Grid services generally consist of frequency regulation, voltage support, and other balancing services that are required to ensure grid reliability.

<sup>31</sup> Regulation is the short-term change in net demand and is typically supplied by generators on automatic generation control. Renewable resources generally increase the regulation requirement of the grid but can also supply regulation.

<sup>32</sup> Michael Milligan, *Sources of grid reliability services*, 31 *The Elec. J.* 1 (2018).

359           **Q.     Why are integration costs for solar energy unduly discriminatory?**

360           A.     Integration costs for renewable energy sources are unduly discriminatory because  
361           they are not performance-based<sup>33</sup> and are not calculated for all resources—only  
362           renewables. In cases where other, non-renewable resources incur integration costs, these  
363           are rarely, if ever, measured and calculated. Singling out a subset of technologies for which  
364           integration costs are calculated is discriminatory and does not keep with performance-  
365           based compensation and power market design principles. Recent work at the National  
366           Renewable Energy Laboratory<sup>34</sup> has shown that wind and solar are not the only source of  
367           integration costs. Other examples of resources or scheduling practices that cause  
368           integration costs include: (1) units that set the contingency reserve level; (2) block (hourly)  
369           schedules; (3) resources that have difficulty accurately following AGC signals;  
370           (4) resources that have difficulty maintaining output level as directed by a setpoint  
371           instruction; and (5) resources that are inflexible with some combination of limited ramp or  
372           turn-down capability. Solar and wind are not the only resources that create integration  
373           costs, but they are the only resources for which RMP assesses the costs of integration. That  
374           is discriminatory.

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<sup>33</sup> A performance-based assessment is generally agnostic as to the type of resource and instead focuses on the resource's level of consumption or provision of grid services.

<sup>34</sup> Michael Milligan, et al., *Integration of Variable Generation, Cost-Causation, and Integration Costs*, 24 *The Elec. J.* 51 (2011); Greg Stark, *A Systematic Approach to Better Understanding Integration Costs* (2015), <https://www.nrel.gov/docs/fy15osti/64502.pdf> (showing that even though thermal cycling costs may increase with increasing renewables, variable O&M costs decline further). Overall operational cost declines in all cases when renewables are added to the system in this analysis.

375 **Q. Do conventional resources also impose integration costs?**

376 A. Yes. Below at line 409, I show one example of a thermal resource that increases  
377 the need for regulation and another that shows the impact of a conventional resource on  
378 ramping and cycling of other resources. Below at line 471, I will also discuss how wind  
379 and solar, through their smart inverters, can provide the grid services for which they are  
380 assessed integration costs.

381 **Q. What did PacifiCorp assume about conventional resources in its integration**  
382 **cost assessment?**

383 A. In its 2019 IRP,<sup>35</sup> PacifiCorp assumes that all conventional resources follow signals  
384 perfectly and thus all the integration cost burden falls on variable energy resources  
385 (“VER”) such as wind and solar energy. There are at least two flaws that overstate the  
386 increase in flexibility reserve burden on VER: (1) not all conventional units can accurately  
387 follow dispatch or regulation instructions and (2) wind and solar generation are often  
388 capable of providing frequency regulation and dispatch services,<sup>36</sup> although bi-directional  
389 dispatch and regulation can be provided only if the resource is “pre-dispatched” below its  
390 maximum generation. Utilizing this capability could eliminate any integration cost from a  
391 VER. Currently, distribution-connected resources do not always have the communication  
392 and control capabilities to provide these services, but they will be required to have a  
393 combination of communication and control capability once new requirements for

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<sup>35</sup> 2019 *Integrated Resources Plan*, PacifiCorp, Volume I, Chapter 6, Table 6.2 pp. 140–43, Oct. 2019, <https://www.pacificorp.com/energy/integrated-resource-plan.html>.

<sup>36</sup> See Debbie Lew & Nick Miller, *Short-term reliability: System Stability Part 1*, W. Energy Bd. (Apr. 29, 2020), <https://westernenergyboard.org/wp-content/uploads/2020/04/04-29-2020-WIRAB-series-Webinar3-Short-Term-Reliability-System-Stability-Part-1.pdf>.



394 distributed resources, known as the IEEE 1547-2018 standard, has been implemented.<sup>37</sup>  
395 With this new standard, voltage and frequency ride-through, and voltage and frequency  
396 regulation, will be available from CG solar. This means that distributed resources can  
397 respond to certain grid conditions, providing many grid services and helping to support  
398 grid frequency and balance, and power quality will be increased for all customers. RMP's  
399 assumption that all integration costs fall on VER resources is therefore inaccurate, and so  
400 it is inappropriate to include integration costs only for CG solar.

401 Given that states will have the ability to tailor distributed solar performance characteristics,  
402 in line with the new IEEE 1547-2018 standard, it would appear appropriate for the  
403 Commission to consider opening a Docket to establish how new interconnection standards  
404 would best be implemented for new solar resources, maximizing the value to consumers.

405 **Q. Why is PacifiCorp's assumption that conventional resources can accurately**  
406 **follow regulation and dispatch signals incorrect?**

407 A. Not all resources perform in the same way. A full integration cost analysis should  
408 also assess the potential for *any* resource to increase system regulation requirements, based  
409 on that's plant's performance. I have included an example analysis of a generator that  
410 imposed a regulation burden on the Midcontinent Independent System Operator  
411 ("MISO").<sup>38</sup> The example uses data from two similar coal plants. The first of these two  
412 plants, shown at the top half in Figure 2, is capable of following a regulation AGC signal

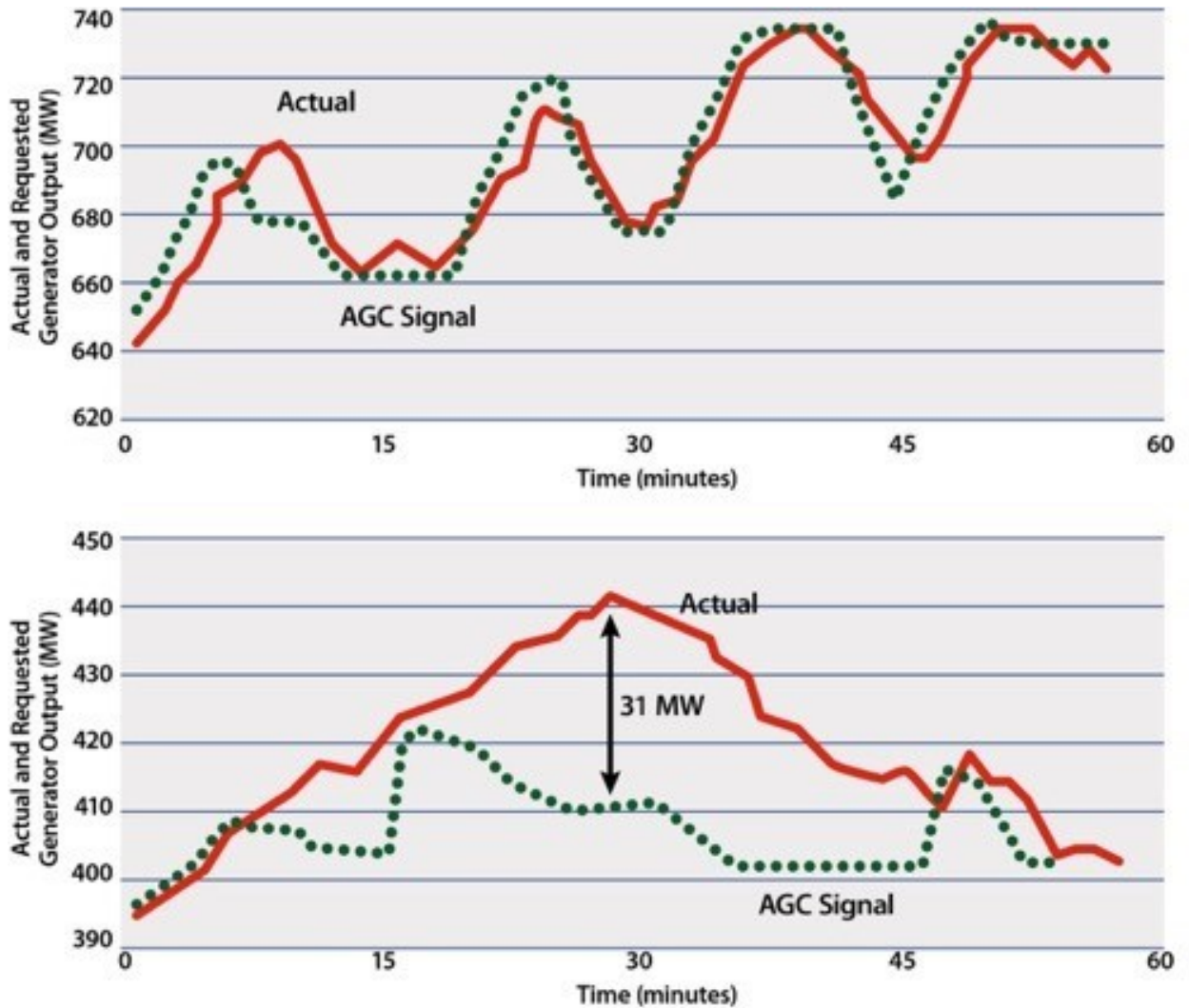
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<sup>37</sup> Bryan Lydic, *Smart Inverter Update: New IEEE 1547 Standards and State Implementation Efforts*, Interstate Renewable Energy Council (July 23, 2018), <https://irecusa.org/2018/07/smart-inverter-update-new-ieee-1547-standards-and-state-implementation-efforts/>.

<sup>38</sup> See *supra* note 34.

413 with reasonably high accuracy. Using data from the MISO Power Information (“PI”)  
414 database, the first unit receives an AGC signal represented by the dotted green line with  
415 the unit’s response shown as a solid red trace. As demonstrated, the unit sufficiently  
416 follows the AGC signal with a slight lag.

417 The second unit in this example, shown in the bottom half of Figure 2, is unable to  
418 accurately follow the AGC signal and help the system operator maintain nominal  
419 frequency. On the contrary, this second plant causes an *increase* in the need for regulation  
420 services, reaching 31 MW. Accordingly, this second unit imposed an integration cost  
421 because it increased the regulation requirement by 31 MW in this time period.



422

423 **Figure 2. Example of a thermal plant imposing an integration cost on the MISO system**

424 This example shows that it is possible for thermal plants to impose a regulation burden,  
 425 which would be considered an integration cost to the system. If a performance-based, non-  
 426 discriminatory tariff had been in place, the plant in the upper panel of the diagram would  
 427 have no (or very low) integration costs, whereas the lower one would have relatively high  
 428 integration costs.

429 However, conventional plants are rarely, if ever, assessed integration costs even though  
 430 they may consume regulation services. On the other hand, wind and solar generation are

431 often assessed integration costs based on regulation services. This is fundamentally  
432 discriminatory.

433 **Q. Are there other types of integration costs that are often assigned to renewable**  
434 **resources that are not recognized with conventional resources?**

435 A. Yes. The addition of renewable resources can induce an increase in ramping  
436 requirements for the other resources on the system. Ramping of a resource means that it is  
437 changing its output level. In some cases, resources that are needed online less often incur  
438 more starts and stops. During these changes in output, thermal units often operate less  
439 efficiently, burning more fuel per kWh than if they were run in a steady state. The resulting  
440 costs are sometimes collectively referred to as “cycling costs.” Cycling costs can be  
441 incurred when a new conventional resource is added to the system. I provide an example  
442 below.

443 **Q. Please explain how the addition of a new conventional resource causes**  
444 **integration costs that are related to ramping or cycling.**

445 A. Cycling costs can be caused by the addition of a base-load plant to the system. In  
446 addition to the cycling costs, the affected plant’s capacity factor is reduced because the  
447 new addition to the resource mix has a lower marginal cost.

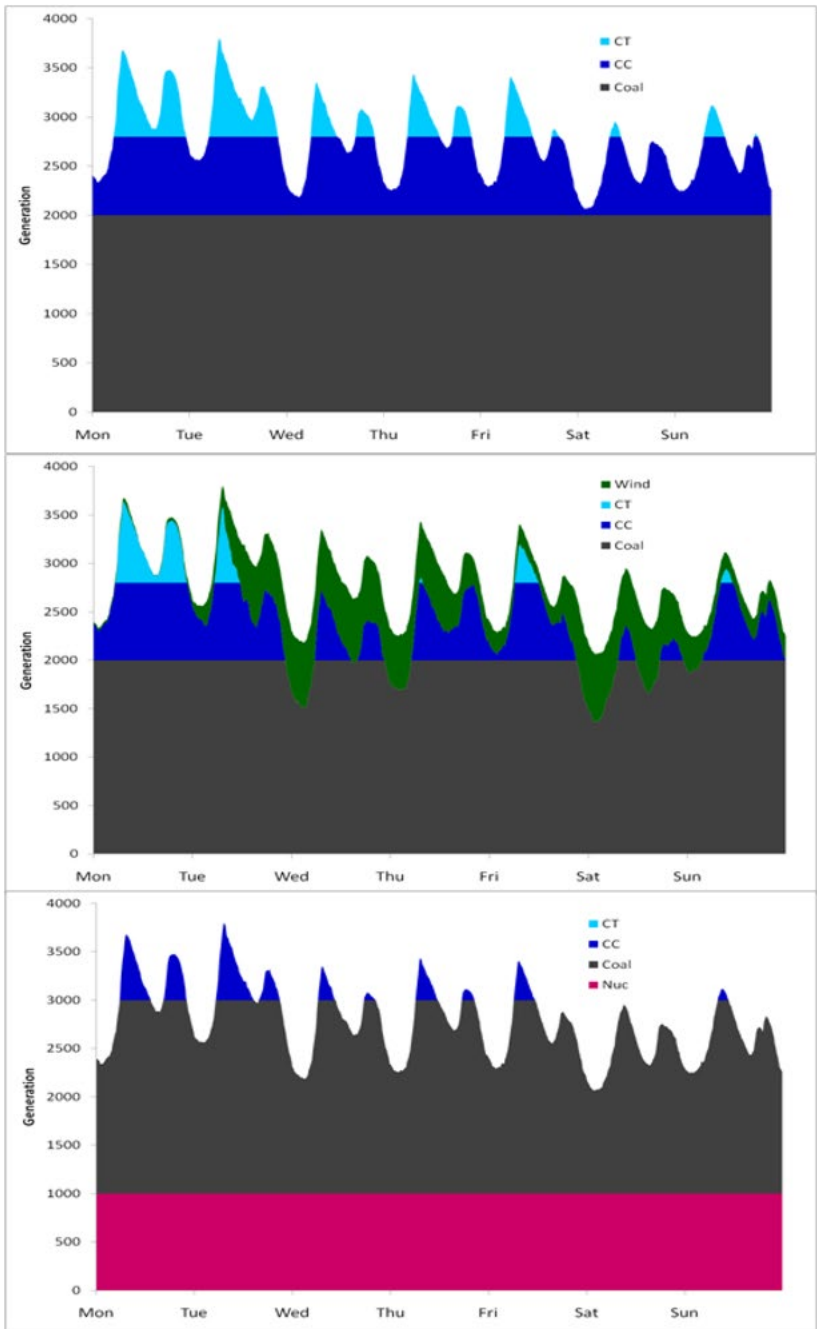
448 To illustrate, I focus on a graphical depiction in Figure 3.<sup>39</sup> The upper panel shows a  
449 “typical” simple power system consisting of coal generation, natural gas combined-cycle

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<sup>39</sup> See *supra* note 34. As indicated in the technical paper, the impacts of wind and solar are qualitatively the same but differ relative to timing and level of variability and uncertainty.

450 plants, and combustion turbines. (Note that the specific technology type is not relevant for  
451 this analysis, only that one type of unit at the bottom of the dispatch stack begins by  
452 providing constant power for the week.) A wind plant is added to the system, as depicted  
453 in the middle panel. Because the marginal cost of wind (and solar) energy is essentially  
454 \$0/MWh, the wind is dispatched prior to coal. In this case, the coal plant's capacity factor  
455 declines, and it must cycle on Wednesday, Thursday, and Saturday. The coal plant loses  
456 some revenue if it is in a market, and it incurs some operational cost as its cycling increases.

457 The bottom panel of Figure 3 uses the upper panel of the figure as its starting point. A new  
458 base-load unit is added into the simple system in the top panel, instead of adding wind  
459 generation. For this example, the new base-load generation has a lower dispatch cost than  
460 the coal plant, and it is therefore chosen in the economic optimization to have priority over  
461 the coal plant. This moves the coal plant "up" the dispatch stack, where it cycles every day  
462 and has a reduced capacity factor for the week. The results of this example are  
463 quantitatively different than in the wind case, but the impact is the same qualitatively—  
464 whether a wind plant or a new, cheap baseload plant is added to this system, the coal plant  
465 loses energy sales and has an increased cost of cycling. This means that the baseload plant  
466 imposes a cycling cost, which is sometimes assessed as an integration cost.



467

468

*Figure 3. Integration cost for different resources*

469

**Q. Can wind and solar provide grid services?**

470

**A.** Yes. The technology embedded in wind and solar plants, as well as distributed

471

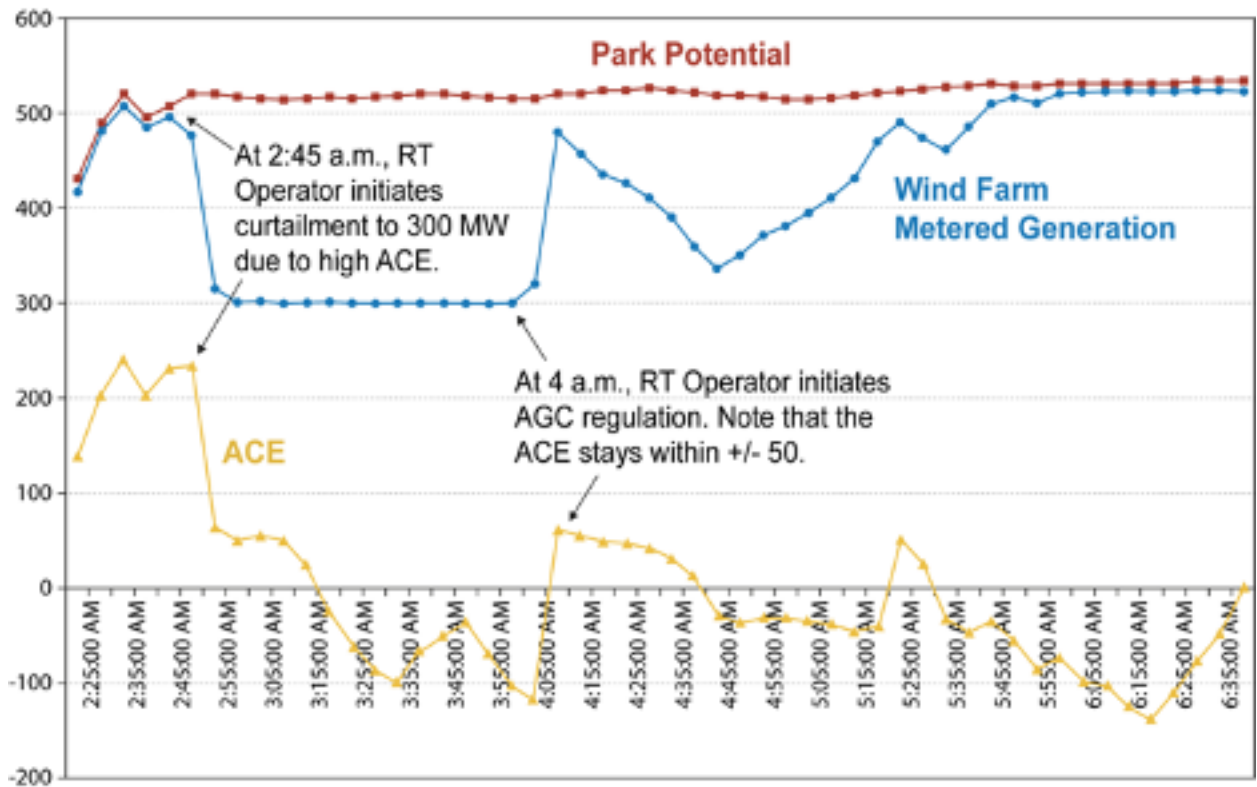
inverters, can now provide many grid services to offset the integration impacts and

472 potential costs for which RMP proposes to charge CG customers. As I testified above, the  
473 new IEEE standard requires grid services from distributed resources; therefore, a forward-  
474 looking avoided-cost calculation should account for this offset.<sup>40</sup> I show an example of a  
475 wind power plant that provides both AGC, which is a frequency regulation service, and  
476 dispatch services.<sup>41</sup> The example is from Xcel Colorado. Figure 4 shows a time period of  
477 approximately 4 hours, during which the wind plant provided a combination of dispatch  
478 services and AGC. The purpose of this example is to demonstrate that renewable resources  
479 can provide some of the grid services—most notably AGC—on which RMP assesses an  
480 integration cost. This shows that a performance-based integration cost analysis would  
481 conclude that renewable resources, like CG solar, provide grid services rather than  
482 consume them. Resources that provide grid services should be paid for them, not charged  
483 for them.

---

<sup>40</sup> 1547-2018 IEEE Standard for Interconnection and Interoperability of Distributed Energy Resources with Associated Electric Power Systems Interfaces, <https://standards.ieee.org/standard/1547-2018.html>.

<sup>41</sup> Michael Milligan, et al., *Alternatives No More: Wind and Solar Power are Mainstays of a Clean, Reliable, Affordable Grid*, IEEE Power and Energy Magazine, Nov./Dec. 2015, at 1.



484

485

*Figure 4. Example of wind plant providing AGC and dispatch services*

486

**Q. How is imbalance represented on the graph in Figure 4?**

487

A. The yellow trace, area control error (“ACE”), is a measure of system imbalance.

488

An ACE value of 0 indicates the system is perfectly balanced; the sum of demand and

489

exports is equal to the sum of generation and imports. There is an additional frequency

490

term that is not important for this discussion.<sup>42</sup> A large value of ACE indicates that the

491

system is out of balance; the system either has too much generation and not enough

492

demand, or it has too much demand and not enough generation. A positive ACE indicates

493

that the system is experiencing over-generation relative to demand and should reduce

<sup>42</sup> See *Balancing and Frequency Control*, North American Elec. Reliability Corp. (2011), <https://www.nerc.com/docs/oc/rs/NERC%20Balancing%20and%20Frequency%20Control%20040520111.pdf> (showing full equation for ACE).



494 generation (or increase demand, such as charging a storage device if possible), whereas a  
495 negative ACE indicates insufficient generation within the balancing area, indicating that  
496 the system should increase generation to maintain system balance.

497 **Q. Please show where on Figure 4 the wind plant responds to dispatch**  
498 **instructions.**

499 A. In Figure 4, starting at about 2:30 AM, the system operator observes that ACE is  
500 too high—about 200-250 MW. That means generation should be decreased. In this case,  
501 the utility had already turned down all its thermal resources to minimum generation levels.  
502 Reducing them further would have required at least one unit to be shut down; however, all  
503 the online units would have been unavailable for the next day because of minimum down-  
504 time constraints. Therefore, the operator knew that none of the thermal plants could be  
505 turned down or turned off. Instead, at 2:45 AM, the operator gave the wind plant a dispatch  
506 setpoint that instructed the plant to reduce its output from about 500 MW to about 300  
507 MW. Wind plants (and solar plants, both of which are connected to the grid via power  
508 electronics controls) can respond quickly to such commands, as can be seen in Figure 4.  
509 ACE falls to less than 100 MW from more than 200 MW very quickly, and it continues to  
510 decline until falling below zero. At around 4:00 AM, the operator determined that ACE  
511 was too low, and generation should be increased. Instead of instituting a series of manual  
512 dispatch commands, the operator changed the control paradigm of the wind plant, putting  
513 it on AGC.

514 **Q. Please explain the section of the graph that shows the AGC response.**

515 A. At about 4:00 AM, the wind plant was put on AGC. This means that every 4  
516 seconds, the wind plant would receive a control signal from the AGC that would instruct  
517 the plant to increase or decrease output to maintain ACE within limits. At the time of this  
518 event, the acceptable limit for ACE was approximately 50 MW. Starting at 4:00 AM, the  
519 wind plant output changed so that ACE generally stayed within limits until the morning  
520 load pickup began around 6:00 AM.

521 **Q. Are there other grid services that can be provided by renewable sources and**  
522 **smart inverters?**

523 A. Yes. A recent paper I published shows a table of grid services and their possible  
524 sources, a portion of which is reflected in Figure 5 below.<sup>43</sup> As demonstrated below,  
525 inverter-based resources, which include wind and solar energy, can provide all grid  
526 services.

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<sup>43</sup> Michael Milligan, *Sources of grid reliability services*, 31 The Elec. J. 1 (2018).

	Inverter-Based			Synchronous				Demand Response
	Wind	Solar PV	Storage/ Battery	Hydro	Natural Gas	Coal	Nuclear	Demand Response
Disturbance ride-through								
Reactive and Voltage Support								
Slow and arrest frequency decline (arresting period)								
Stabilize frequency (rebound period)								
Restore frequency (recovery period)								
Frequency Regulation (AGC)								
Dispatchability/Flexibility								

Excellent
 Very Good
 Good
 Limited
 Incapable

527

528

*Figure 5. Grid services and sources*

529

**Q. Can you summarize your rebuttal testimony above on integration costs?**

530

A. Any resource can potentially impose integration costs on the power system, but

531

renewables are often singled out. If renewable plants' integration costs are calculated and

532

somehow imputed into their net worth, while non-renewable plants are not assessed, the

533

cost burden is unfairly shifted entirely to renewables. Singling out certain technologies for

534

integration cost assessment is unduly discriminatory. It is likely that non-renewable

535

integration costs may, in some cases, exceed that of renewables. Yet there is no generally

536

accepted method or methods for calculating integration costs, rendering the analysis

537

subjective. I recommend that renewable integration costs not be used in regulatory

538

proceedings unless: (1) a rigorous, peer-reviewed, well-established method can be

539

developed, and (2) the same metric is applied to all resources in a non-discriminatory

540 fashion. I also recommend that RMP deploy the ability of renewable energy resources to  
541 provide grid services as part of its economic grid operations.

542 **VI. AVOIDED GENERATION CAPACITY COSTS**

543 **Q. What is your understanding of RMP’s argument that CG solar has no capacity**  
544 **value?**

545 A. According to the Direct Testimony of Daniel MacNeil, “[t]he proposed export  
546 credit program is secondary to a customer’s own use so it is considered non-firm and no  
547 future capacity resources would be deferred.”<sup>44</sup>

548 My understanding of RMP’s argument is that because CG solar customers do not have  
549 credit terms, security deposits, and other business arrangements that large-scale resources  
550 would have with RMP, there is no contractual arrangement that entitles RMP to the  
551 capacity available from CG solar. According to RMP, the non-firm nature of CG solar  
552 therefore disqualifies it from having any capacity value.

553 **Q. Do you agree with RMP’s argument that CG solar customers should not be**  
554 **credited for capacity?**

555 A. No. I disagree with RMP for three reasons. *First*, CG customers are captive  
556 consumer/producers, and they cannot sell their excess solar power in any other market or  
557 to any other utility. *Second*, CG solar is an as-available resource and may have capacity  
558 value that should be calculated, not ruled out *a priori*. *Third*, the notion of “firm” or “non-

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<sup>44</sup> *MacNeil Direct*, lines 66–68.

559 firm” is a binary market distinction. It ignores the probability associated with a resource  
560 being online during a period of risk. As described more fully below, the mathematics of  
561 risk can incorporate this probability into the resource adequacy calculations.

562 **Q. Why is it relevant that CG customers are captive?**

563 A. CG customers are captive consumer/producers, and they cannot sell their excess  
564 solar power in any other market or to any other utility. This market structure is known as  
565 a monopsony and has similar market distortions as a monopoly structure, although in the  
566 case of monopsony, the buyer (i.e., RMP) has market power and the seller does not.  
567 Although it is true that the exported solar energy is a residual after accounting for customer  
568 demand, the exported solar is “as-available” energy, and it is therefore similar to other solar  
569 and wind energy sources. RMP already creates load forecasts, and solar forecasts could be  
570 available so that RMP can forecast the amount of CG generation. This is similar to what  
571 happens with utility-scale solar. The utility develops demand forecasts and solar energy  
572 forecasts and uses this information to develop operating plans. RMP could therefore  
573 develop a forecast of CG, which would be built on load forecast plus resource/solar data  
574 and history.

575 **Q. Why is it relevant that CG solar is an as-available resource?**

576 A. CG solar is variable and is therefore qualitatively similar to wind and solar  
577 generation, and they all possess the characteristics of variability and uncertainty.  
578 Uncertainty is managed by utilizing forecasts for all wind and solar generation, along with  
579 other forecasts of system conditions, weather, and other factors that influence power  
580 system operations. Wind and solar generation are modeled as variable resources within

581 utility IRPs, as in PacifiCorp’s 2019 IRP. These resources receive a lesser capacity value  
582 than other resources, largely because of their “as available” characteristics.

583 Despite being qualitatively similar, CG solar is quantitatively different than wind and solar  
584 generation because its output is reduced by the customer-owner’s own consumption.  
585 Accounting for the deduction of on-site customer demand would reduce the value of the  
586 CG solar relative to a pure solar resource, but it will nevertheless have some value on the  
587 RMP grid. Existing methods and data sets can be used to calculate the impact that CG  
588 solar would have on resource adequacy and its capacity contribution.

589 **Q. RMP’s argument appears to be that CG solar generation is variable and**  
590 **therefore cannot be counted on to displace capacity. Do you agree?**

591 A. No. Variable resources, which include most forms of solar generation, wind  
592 generation, and hydro generation, all have some capacity contribution. However,  
593 depending on the resource characteristics, the resource may have a relatively low fraction  
594 of its nameplate capacity contribute to resource adequacy. There is a large body of work,  
595 developed by various industry and academic task forces at the IEEE Power and Energy  
596 Society<sup>45</sup> and NERC,<sup>46</sup> that utilizes loss of load probability (“LOLP”) models to calculate  
597 the effective load carrying capability of wind and solar resources. This proves that RMP

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<sup>45</sup> The IEEE Power and Energy Society approved a Task Force Paper on the capacity value of wind energy. See Andrew Keane, et al., *Capacity Value of Wind Power*, IEEE (2011), <https://ieeexplore.ieee.org/document/5565546>. Other authors have addressed solar energy. See Roisin Duignan, et al., *Capacity Value of Solar Power*, IEEE (2012), <https://ieeexplore.ieee.org/document/6345429>.

<sup>46</sup> *Methods to Model and Calculate Capacity Contributions of Variable Generation for Resource Adequacy Planning*, North American Elec. Reliability Corp. (2011), <https://www.nerc.com/files/ivgtf1-2.pdf>.

598 is incorrect in its assertion that a variable resource does not contribute to resource  
599 adequacy.

600 **Q. How is the mathematics of risk used to calculate CG solar capacity value?**

601 A. Variable resources, including CG solar, have capacity value based on probabilistic  
602 modeling that calculates the risk of having insufficient resources to meet demand. This  
603 framework is well-accepted by the IEEE Power and Energy Society<sup>47</sup> and NERC.<sup>48</sup> The  
604 modeling can account for variability and focuses on the actual physical and probabilistic  
605 behavior of renewable, and other, resources. This is done in the framework of resource  
606 adequacy analysis with the contribution of a resource to resource adequacy referred to as  
607 effective load carrying capability (“ELCC”).<sup>49</sup> The class of modeling tools that calculate  
608 ELCC includes long-term reliability models, generation expansion models, and operational  
609 models, which all use a LOLP metric<sup>50</sup> to calculate the long-term reliability of a resource  
610 portfolio. ELCC represents a resource’s contribution to the reliability objective.

611 Because CG solar is considered “residual” generation, available after on-site demand has  
612 been met, it would be expected to have a capacity contribution that is lower than an  
613 equivalent solar-only resource. The CG generation is an as-available resource, so for non-  
614 zero values of CG, there is potential that the CG solar could reduce loss of load (“LOL”)  
615 risk, albeit less than the solar-only equivalent resource. Utilizing the mathematics that are  
616 embedded within LOLP models is the only way to accurately assess the avoided capacity

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<sup>47</sup> See *supra* note 45.

<sup>48</sup> See *supra* note 46.

<sup>49</sup> There exist other related, similar metrics, but effective load carrying capability is most widely used.

<sup>50</sup> I describe LOLP and other reliability metrics in my testimony below.

617 made possible by CG solar. Generally, *any* additional MW of generation during a time of  
618 loss-of-load (“LOL”) risk will have a positive capacity contribution.

619 **Q. Please describe resource adequacy.**

620 A. Resource adequacy is a term that refers to having sufficient resources—generators,  
621 demand response, storage, power purchase agreements—to meet demand at some future  
622 time or over some planning horizon. All resources, regardless of their type, can fail  
623 unexpectedly, and these failures are typically accounted for by the use of probabilistic  
624 analyses and planning models that utilize information about these failure rates—called  
625 “forced outage rates”—to calculate the risk of not having sufficient resources. The basic  
626 algorithm that is utilized in these models calculates metrics such as LOLP or “loss of load  
627 expectation” (“LOLE”).<sup>51</sup> Risks arising from LOL events are denoted LOL risk. In the  
628 context of resource adequacy, the only LOL risk that is relevant is caused by insufficient  
629 investment in (or otherwise acquiring) resources. These terms refer to probabilities and  
630 expected values (in the probabilistic sense) that help assess the level of resource adequacy.  
631 Forced outage rates vary by technology, vintage, and unit size, and extensive data is  
632 archived at NERC, which is the official Reliability Organization in the United States.  
633 Large coal plants can have forced outage rates of 10-15%, and natural gas plants’ outage  
634 rates are typically less than half of that. In all cases, any particular unit may have a forced  
635 outage rate significantly higher or lower than would be typical for its size, type, and  
636 vintage.

---

<sup>51</sup> There are numerous related metrics that are calculated in the same stochastic framework. They include loss of load hours (“LOLH”), loss of load events (“LOLE”), expected unserved energy (“EUE”), and other derivative metrics. For the purpose of this discussion, I focus on LOLE, but the discussion is also relevant for other related reliability metrics.



637 It is important to note that any *particular* resource may be unavailable to produce power  
638 during periods of LOL risk. Forced outages can occur at any time and can involve any  
639 resource. Even for a resource that has a very low forced outage rate, there is no guarantee  
640 that it will be available during periods of LOL risk. Planning models take this into account,  
641 and utilities adopt various targets so that they can test any resource portfolio to ensure  
642 resource adequacy criteria are met.

643 **Q. What is the difference between LOLP and LOLE?**

644 A. The LOLP metric is a probability, and therefore is between 0 and 1, inclusively. It  
645 is calculated by a resource adequacy model and uses the level of demand, resource capacity  
646 and forced outage rates, and renewable energy data, including CG. The calculation is done  
647 for every hour of the year, with multiple years of data providing a more robust result.

648 Using a simple coin toss as an example, the probability of tossing a coin and having it land  
649 on “heads” is 0.5. If one were to toss this coin 10 times, one would expect 5 heads from  
650 the experiment. Thus, 5 heads is the expected value of tossing a head for 10 trials =  
651 (probability of a head) x (number of coin tosses). LOLE is similar to the expected number  
652 of heads calculated based upon a probability and a number of trials. Similarly, LOLE is  
653 calculated using a LOLP and a time period, which is often expressed as days per year.

654 **Q. How is resource adequacy determined?**

655 A. First, a target level of reliability—LOLE or similar—is chosen. Then, the portfolio  
656 of resources is modeled, and the LOLE is calculated to determine whether the portfolio  
657 achieves the desired reliability level.

658 A common resource adequacy target is LOLE = 1 day/10 years, but data limitations often  
659 constrain the analysis to attain a target of 0.1 day/ year.<sup>52</sup> A target of 1 day/10 years means  
660 that one would expect—in the probabilistic sense—that there would be insufficient  
661 generation for one day in every 10 years, resulting in curtailed demand for electricity.<sup>53</sup> In  
662 the context of resource adequacy, this potential curtailment of demand is calculated to be  
663 only as a result of building, or otherwise acquiring or contracting, insufficient resources.  
664 The presumption is that one outage every ten years will be acceptable to society, because  
665 achieving a higher level of reliability (lower level of risk) is more expensive than society  
666 is willing to pay. Thus, the resource adequacy target is fundamentally a policy decision  
667 made by some combination of the utility, regulator, or society in general. A smaller target  
668 translates into a higher reliability of supply. However, reliability is expensive, so the policy  
669 decision must balance the desire for more reliability against the increased cost of more  
670 reliability. In addition to choosing the target, policy makers can choose from among the  
671 various metrics that are commonly calculated and output from LOLE models.<sup>54</sup>

672 **Q. What happens if a resource is not available during high-risk time periods?**

673 A. With a system that successfully achieves the prescribed reliability level, especially  
674 relatively large systems like that of PacifiCorp, it is possible or even likely that during the  
675 time of highest LOL risk, one or more resources will experience a forced outage, therefore  
676 not generating any output. However, the system is built to withstand some relatively small

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<sup>52</sup> I note that 0.1 day/year is not the same reliability level as 1 day/10 years.

<sup>53</sup> In reality, the grid operator may choose to avoid disconnecting customers and run at lower nominal voltage and/or reduce operating reserves. However, this latter approach puts the entire system at risk.

<sup>54</sup> Michael Milligan, et al., *Capacity value assessments of wind power*, 6 WIREs Energy and Env't (2017).

677 level of unavailability, and the probabilistic algorithms of LOLP models can rigorously  
678 calculate that risk. If a system falls short of achieving its reliability objective, then  
679 additional resources must be added to the portfolio so that the desired reliability level is  
680 attained. It is important to emphasize that any resource can fail at any time, and the data  
681 and mathematics behind a rigorous LOLE modeling analysis can show the reliability  
682 impact of the resource portfolio, even when accounting for potential failures from  
683 individual resources at critical times.

684 **Q. How are resources such as wind and solar generation handled in resource**  
685 **adequacy calculations?**

686 A. Renewable energy sources, such as wind and solar energy, typically have  
687 mechanical and electrical forced outage rates that are near zero; however, their “fuel” varies  
688 through time. This means that a robust LOLE modeling framework that includes  
689 renewable sources must incorporate time-varying wind or solar energy output so that the  
690 variability aspect of the renewable resource is accounted for.

691 **Q. What is ELCC, and how is it related to resource adequacy?**

692 A. In my Affirmative Testimony, I described the ELCC of a generator.<sup>55</sup> The ELCC  
693 represents the increase in demand that can be served by a resource, holding reliability  
694 constant, and is calculated using a LOLP model. Solar and wind resources have been  
695 shown to contribute to capacity on an as-available basis, thereby reducing the LOLP and  
696 contributing to long-term reliability and resource adequacy.<sup>56</sup> The NERC has

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<sup>55</sup> *Milligan Affirmative*, line 381.

<sup>56</sup> *See supra* note 45.

697 recommended the use of LOLP models and ELCC to calculate the capacity contribution of  
698 wind and solar energy.<sup>57</sup>

699 The mathematics of the LOLE calculation will correctly account for the availability of the  
700 resource, even though CG solar may not have the same generation pattern as other, more  
701 conventional, resources. An hourly calculation of LOLE with an accurate input data set  
702 will correctly find the contribution that CG solar makes to improving system risk. As  
703 NERC puts it:

704 Because variable generation resources have a variable and  
705 stochastic nature, methods that can account for these  
706 characteristics are not only appropriate, they are necessary  
707 to obtain an accurate risk-based assessment of resource  
708 adequacy. We therefore recommend the use of LOLP,  
709 LOLE, or related metrics for resource adequacy calculations  
710 and for determining the capacity contribution of VG  
711 [Variable Generation] an all generators.<sup>58</sup>

712 Generally, wind and solar generation provide some fraction of their nameplate capacity as  
713 ELCC. A recent journal article from the International Energy Agency Task 25 Research  
714 Group calculates the ELCC of transmission-connected wind energy in different regions of  
715 the Western Interconnection ranging from approximately 5%-15% of rated capacity;  
716 transmission-connected solar ELCC values range from about 30%-60%.<sup>59</sup>

717 LOL risk will be reduced any time an additional MW of capacity appears on the system  
718 during times of risk. CG solar may be viewed as a residual level of power and energy after  
719 on-site usage is supplied. This means that the CG solar is delivered on an “as available”

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<sup>57</sup> See *supra* note 46.

<sup>58</sup> *Id.*

<sup>59</sup> See *supra* note 54. These calculations were performed on a regional basis, not for individual utilities.

720 basis to the RMP system. Fundamentally, this is no different than solar energy from a  
721 conventional plant—the difference is in the magnitude and timing of the resource.

722 **Q. Is there a threshold of minimum availability that must be reached by a**  
723 **resource so that it can receive a capacity contribution, or conversely, result in an**  
724 **avoided generation capacity cost?**

725 A. No. It is possible that a resource could receive a capacity contribution of 0.  
726 However, resource adequacy can be improved even with resources that have high forced  
727 outage rates. A research paper I co-authored in 2005 used a detailed LOLP model that  
728 showed that a resource adequacy target could be achieved with a large number of resources,  
729 even if many of these resources had forced outage rates reaching 0.90.<sup>60</sup> This modeling  
730 shows that resources with low forced outage rates contribute more to portfolio reliability  
731 than resources with high forced outage rates. The modeling also shows that even resources  
732 with very high forced outage rates can contribute to reliable portfolio performance, albeit  
733 at a lower (perhaps much lower) ratio of its installed capacity.

734 It is important to take this in context. I do not recommend that utilities look for resources  
735 with high forced outage rates. However, I do recommend that resources be assessed  
736 quantitatively with appropriate, rigorous LOLP models and data so that even modest  
737 contributions to resource adequacy can be quantified correctly.

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<sup>60</sup> Michael Milligan & Kevin Porter, *Determining the Capacity Value of Wind: A Survey of Methods and Implementation*, Nat'l Renewable Energy Lab. (2005), <https://www.nrel.gov/docs/fy05osti/38062.pdf>.

738 **Q. If two resources are evaluated to find their ELCC, does the order in which**  
739 **they are added to the LOLP model have any impact on the ELCC of the resources?**

740 A. Yes. The order in which resources are evaluated will make a difference, especially  
741 if the resources in question are wind, solar, or CG solar. The ELCC of a resource is  
742 calculated based upon a level of risk, LOLE, of the system. CG and solar energy  
743 production are correlated. Therefore, because the system risk over a year is the summation  
744 of hourly risks, solar resources can saturate some time periods. By this I mean that the first  
745 CG added to the system will reduce LOL risk at certain hours of the year. Adding a second  
746 CG that is correlated to the first will not reduce risk as much because the first CG has  
747 already reduced the risk during those time periods. If the resources are added in the reverse  
748 order, then their ELCC values will both change because of this declining marginal  
749 contribution to adequacy. This is similar to the issue that I described above in the context  
750 of “baking in” resources to the GRID model.<sup>61</sup>

751 **Q. Can you summarize your rebuttal testimony above on capacity contribution?**

752 A. Resource adequacy and capacity contributions are closely linked via the loss of load  
753 expectation/probability modeling that is recommended by both the IEEE and NERC. CG  
754 solar is an “as-available” resource and is variable; however, these attributes are accounted  
755 for in the mathematics of resource adequacy and ELCC calculations. In fact, NERC  
756 recommends these methods because they do account for resource variability. Renewable

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<sup>61</sup> See *supra* at lines 114–131.

757 resources are generally expected to have ELCC values that are some fraction of installed  
758 capacity—generally less than conventional resources.

## 759 **VII. SUMMARY OF RECOMMENDATIONS**

760 **Q. Please summarize your recommendations.**

761 A. I recommend that the Commission (1) adopt the OFPC method used by Vote Solar  
762 to calculate the avoided energy cost of CG solar instead of RMP’s approach, which relies  
763 on historical data and (2) require future OFPC development to include the best-available  
764 information about the EIM. The Commission should reject RMP’s inclusion of integration  
765 costs as part of the avoided energy cost because doing so is discriminatory unless—and  
766 until—RMP can develop a robust method that can be applied to all resources. I also  
767 recommend that the Commission accept the Vote Solar approach to calculating the capacity  
768 value of CG solar energy and direct RMP to develop and refine its LOLE modeling so as  
769 to provide a better assessment of CG solar for the future. This method should also be used  
770 to assess the capacity contribution of all resources.

771 **Q. Does this conclude your rebuttal testimony?**

772 A. Yes.

## CERTIFICATE OF SERVICE

I hereby certify that on this 15th day of July, 2020 a true and correct copy of the foregoing was served by email upon the following:

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