

September 17, 2020

***VIA ELECTRONIC FILING***

Public Service Commission of Utah  
Heber M. Wells Building, 4<sup>th</sup> Floor  
160 East 300 South  
Salt Lake City, UT 84114

Attention: Gary Widerburg  
Commission Administrator

**Re: Docket 20-035-04**  
**Application of Rocky Mountain Power for Authority to Increase its Retail Electric**  
**Utility Service Rates in Utah and for Approval of its Proposed Electric Service**  
**Schedules and Electric Service Regulations**  
*Phase I – Cost of Capital Rebuttal Testimony*

Pursuant to the Scheduling Order, Notice of Technical Conference, Notice of Hearings, and Notice of Public Witness Hearing issued by the Public Service Commission of Utah, Rocky Mountain Power hereby submits for filing its Phase I – Cost of Capital rebuttal testimony and exhibits.

Rocky Mountain Power respectfully requests that all formal correspondence and requests for additional information regarding this filing be addressed to the following:

By E-mail (preferred): [datarequest@pacificorp.com](mailto:datarequest@pacificorp.com)  
[jana.saba@pacificorp.com](mailto:jana.saba@pacificorp.com)  
[matthew.mcvee@pacificorp.com](mailto:matthew.mcvee@pacificorp.com)  
[jacob.mcdermott@pacificorp.com](mailto:jacob.mcdermott@pacificorp.com)  
[emily.wegener@pacificorp.com](mailto:emily.wegener@pacificorp.com)  
[dmmoscon@stoel.com](mailto:dmmoscon@stoel.com)

By regular mail: Data Request Response Center  
PacifiCorp  
825 NE Multnomah, Suite 2000  
Portland, OR 97232

Utah Public Service Commission

September 17, 2020

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Informal inquiries may be directed to Jana Saba at (801) 220-2823.

Sincerely,

A handwritten signature in blue ink, appearing to read "Joelle Steward". The signature is fluid and cursive, with the first name "Joelle" and last name "Steward" clearly distinguishable.

Joelle Steward

Vice President, Regulation

cc: Service List Docket No. 20-035-04

## **CERTIFICATE OF SERVICE**

Docket No. 20-035-04

I hereby certify that on September 17, 2020, a true and correct copy of the foregoing was served by electronic mail and/or overnight delivery to the following:

Chris Parker (C)  
William Powell (C)  
Brenda Salter (C)  
Division of Public Utilities  
160 East 300 South, 4<sup>th</sup> Floor  
Salt Lake City, UT 84111  
[ChrisParker@utah.gov](mailto:ChrisParker@utah.gov)  
[wpowell@utah.gov](mailto:wpowell@utah.gov)  
[bsalter@utah.gov](mailto:bsalter@utah.gov)  
[dpudatarequest@utah.gov](mailto:dpudatarequest@utah.gov)

Robert Moore (C)  
Victor Copeland (C)  
Assistant Attorney General  
160 East 300 South, 5th Floor  
P.O. Box 140857  
Salt Lake City, Utah 84114-0857  
[rmoore@agutah.gov](mailto:rmoore@agutah.gov)  
[vcopeland@agutah.gov](mailto:vcopeland@agutah.gov)

Peter J. Mattheis (C)  
Eric J. Lacey (C)  
STONE MATTHEIS XENOPOULOS & BREW,  
P.C.  
1025 Thomas Jefferson Street, N.W.  
800 West Tower  
Washington, D.C. 2007  
[pjm@smxblaw.com](mailto:pjm@smxblaw.com)  
[ejl@smxblaw.com](mailto:ejl@smxblaw.com)

Jeremy R. Cook (C)  
COHNE KINGHORN  
111 East Broadway, 11th Floor  
Salt Lake City, UT 84111  
[jcook@cohnekinghorn.com](mailto:jcook@cohnekinghorn.com)

William J. Evans  
Vicki M. Baldwin (C)  
Parsons Behle &, Latimer  
201 South Main Street, Suite 1800  
Salt Lake City, Utah 84111  
[bevans@parsonsbehle.com](mailto:bevans@parsonsbehle.com)  
[vbaldwin@parsonsbehle.com](mailto:vbaldwin@parsonsbehle.com)

Patricia Schmid (C)  
Justin Jetter (C)  
Assistant Attorney General  
Utah Division of Public Utilities  
160 East 300 South, 5<sup>th</sup> Floor  
Salt Lake City, UT 84111  
[pschmid@agutah.gov](mailto:pschmid@agutah.gov)  
[jjetter@agutah.gov](mailto:jjetter@agutah.gov)

Alyson Anderson  
Bela Vastag  
Alex Ware  
Utah Office of Consumer Services  
160 East 300 South, 2<sup>nd</sup> Floor  
Salt Lake City, UT 84111  
[akanderson@utah.gov](mailto:akanderson@utah.gov)  
[bvastag@utah.gov](mailto:bvastag@utah.gov)  
[aware@utah.gov](mailto:aware@utah.gov)  
[ocs@utah.gov](mailto:ocs@utah.gov)

Gary A. Dodge  
Hatch James & Dodge  
10 West Broadway, Suite 400  
Salt Lake City, UT 84101  
[gdodge@hjdllaw.com](mailto:gdodge@hjdllaw.com)

Kurt J. Boehm, Esq.  
Jody Kyler Cohn, Esq.  
Richard A. Baudino  
Boehm, Kurtz & Lowry  
36 East Seventh Street, Suite 1510  
Cincinnati, Ohio 45202  
[kboehm@BKLawfirm.com](mailto:kboehm@BKLawfirm.com)  
[jkylercohn@bkllawfirm.com](mailto:jkylercohn@bkllawfirm.com)  
[rbaudino@jkenn.com](mailto:rbaudino@jkenn.com)

Steve W. Chriss (C)  
Director, Energy Services  
Walmart, Inc.  
2608 Southeast J Street  
Bentonville, Arkansas 72712  
[stephen.chriss@walmart.com](mailto:stephen.chriss@walmart.com)

Nancy Kelly (C)  
Western Resource Advocates  
9463 N. Swallow Rd.  
Pocatello ID 83201  
[nkelly@westernresources.org](mailto:nkelly@westernresources.org)

Sophie Hayes (C)  
Western Resource Advocates  
307 West 200 South, Suite 2000  
Salt Lake City UT 84101  
[sophie.hayes@westernresources.org](mailto:sophie.hayes@westernresources.org)

D. Matthew Moscon  
Lauren Shurman  
Stoel Rives LLP  
[Matt.moscon@stoel.com](mailto:Matt.moscon@stoel.com)  
[Lauren.shurman@stoel.com](mailto:Lauren.shurman@stoel.com)

Roger Swenson  
US Magnesium, LLC  
[Roger.swenson@prodigy.net](mailto:Roger.swenson@prodigy.net)

Bryce Dalley  
[rbd@fb.com](mailto:rbd@fb.com)

Brian Dickman  
[bdickman@newgenstrategies.net](mailto:bdickman@newgenstrategies.net)

Scott Dunbar  
Matthew Deal  
[sdunbar@keyesfox.com](mailto:sdunbar@keyesfox.com)  
[matthew.deal@chargepoint.com](mailto:matthew.deal@chargepoint.com)  
ChargePoint, Inc

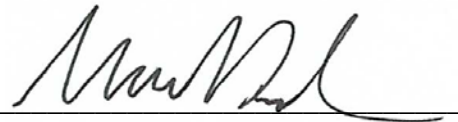
Phillip J. Russell (C)  
HATCH, JAMES & DODGE, P.C.  
10 West Broadway, Suite 400  
Salt Lake City, Utah 84101  
[prussell@hjdllaw.com](mailto:prussell@hjdllaw.com)

Steven S. Michel  
Western Resource Advocates  
409 E. Palace Avenue, Unit 2  
Santa Fe NM 87501  
[smichel@westernresources.org](mailto:smichel@westernresources.org)

Hunter Holman  
Kate Bowman  
Utah Clean Energy  
[hunter@utahcleanenergy.org](mailto:hunter@utahcleanenergy.org)  
[kate@utahcleanenergy](mailto:kate@utahcleanenergy)

Irion A. Sanger  
Joni Slinger  
Sanger Law  
[irion@sanger-law.com](mailto:irion@sanger-law.com)  
[joni@sanger-law.com](mailto:joni@sanger-law.com)

Christopher F. Benson  
Katie Carreau  
University of Utah  
[Chris.benson@utah.edu](mailto:Chris.benson@utah.edu)  
[Katie.carreau@legal.utah.edu](mailto:Katie.carreau@legal.utah.edu)



Mary Penfield  
Adviser, Regulatory Operations

Rocky Mountain Power  
Docket No. 20-035-04  
Witness: Gary W. Hoogeveen

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

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Rebuttal Testimony of Gary W. Hoogeveen

September 2020

1 **I. INTRODUCTION**

2 **Q. Are you the same Gary W. Hoogeveen who filed direct testimony in this**  
3 **proceeding on behalf of PacifiCorp d/b/a Rocky Mountain Power (“Rocky**  
4 **Mountain Power” or the “Company”)?**

5 A. Yes.

6 **II. PURPOSE OF TESTIMONY**

7 **Q. What is the purpose of your rebuttal testimony in this proceeding?**

8 A. In my rebuttal testimony, I address the update the Company makes to its requested  
9 return on equity (“ROE”) in this rate case in light of the COVID-19 pandemic and  
10 related economic impacts. I also explain why the Company’s updated ROE is  
11 appropriate in order to continue to deliver capital-intensive investments in its electric  
12 system in a cost-effective manner. Finally, I introduce Company witnesses submitting  
13 rebuttal testimony in the cost of capital phase of this proceeding.

14 **III. UPDATE TO THE COMPANY’S DIRECT CASE**

15 **Q. Have the impacts of the COVID-19 pandemic evolved since the filing of the**  
16 **Company’s direct case?**

17 A. Yes. At the time the Company filed this rate case on May 8, 2020, Utah was still  
18 operating under moderate risk protocols as a result of the COVID-19 pandemic. Under  
19 the moderate risk protocols, gyms, salons, and other personal care businesses were  
20 allowed to reopen and restaurants were allowed to resume dine-in services modified to  
21 follow hygiene standards and social distancing guidelines.<sup>1</sup> On May 20, 2020, the state  
22 set forth Utah Leads Together III, which continued the color-coded reopening plan

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<sup>1</sup> <https://governor.utah.gov/2020/04/30/gov-herbert-issues-executive-order-placing-utah-under-moderate-risk-protocols-for-covid-19/>.

23 adopted in Utah Leads Together I on March 24, 2020, and focused on protecting high-  
24 risk individuals and minority communities.<sup>2</sup> On June 17, 2020, the state set forth Utah  
25 Leads Together IV, which provides Utah's recovery and revitalization plan to emerge  
26 from the COVID-19 pandemic with a stronger, more resilient, and inclusive economy.<sup>3</sup>  
27 On June 29, 2020, Governor Gary Herbert approved a plan for reopening schools in the  
28 fall.<sup>4</sup> Currently, counties in Utah have moved from moderate risk protocols to either  
29 low level restriction or minimal level restriction protocols.<sup>5</sup>

30 **Q. Has the Company updated its rebuttal position in response to the COVID-19**  
31 **pandemic?**

32 A. Yes. To respond to the continued impact of the pandemic on its customers and  
33 communities, the Company has updated its requested ROE in this rate case proceeding.  
34 Specifically, in response to the economic difficulties being experienced by its  
35 customers in the state of Utah, the Company is lowering its requested ROE from 10.2  
36 percent to 9.8 percent, which is its currently authorized ROE.

37 **Q. Why is a 9.8 percent ROE appropriate in Utah?**

38 A. While the Company continues to believe the 10.20 percent ROE proposed in its initial  
39 application fairly reflects the Company's risk, the Company is reducing its requested  
40 ROE to 9.8 percent in light of the current circumstances.<sup>6</sup> Also important is the signal  
41 that a reasonable ROE, such as 9.8 percent, and a strong equity position send to the  
42 capital markets and rating agencies as the Company invests in a zero-fuel cost

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<sup>2</sup> [https://coronavirus-download.utah.gov/Governor/Utah\\_Leads\\_Together\\_3.0\\_May2020\\_v20.pdf](https://coronavirus-download.utah.gov/Governor/Utah_Leads_Together_3.0_May2020_v20.pdf).

<sup>3</sup> [https://coronavirus-download.utah.gov/Governor/Utah\\_Leads\\_Together\\_Version\\_4.0\\_061720.pdf](https://coronavirus-download.utah.gov/Governor/Utah_Leads_Together_Version_4.0_061720.pdf).

<sup>4</sup> <https://www.abc4.com/news/top-stories/governor-approves-board-of-education-requirements-recommendations-for-reopening-schools/>.

<sup>5</sup> <https://coronavirus.utah.gov/utahs-health-guidance-system/>.

<sup>6</sup> The impact to the revenue requirement resulting from the Company's update to ROE will be discussed in the Company's rebuttal testimony that will be filed on October 5, 2020.

43 generation portfolio with new and repowered wind generation resources and new  
44 transmission, such as Energy Vision 2020. It is the Company's investment in these  
45 capital-intensive projects that supports an energy future that decreases the amount of  
46 emissions, while providing customers with the benefits of zero-fuel cost generation.  
47 The capital structure and ROE supported by Ms. Nikki L. Kobliha and Ms. Ann E.  
48 Bulkley, respectively, will enable the Company to undertake necessary investments in  
49 a cost efficient manner that will be beneficial to customers. On the other hand, any  
50 reduction to the Company's current capital structure and ROE will send the wrong  
51 signal to the capital markets and rating agencies potentially slowing the Company's  
52 cost-effective investment in zero-fuel cost generation and/or causing it and other  
53 necessary transmission and distribution investments to be more costly.<sup>7</sup>

54 Furthermore, as I explained in my direct testimony, the Company has made a  
55 concerted effort to manage its controllable costs since the Company's last filed general  
56 rate case in 2014.<sup>8</sup> While this rate case requests an increase in the overall revenue  
57 requirement, the filing reflects the Company's prudent and efficient management of its  
58 costs that has allowed it to avoid seeking an increase in base rates for seven years.  
59 During this stay-out period, the Company has continued to invest in its power system,  
60 transform its generation resource portfolio, pioneer a new energy market that saves  
61 customers money and reduces emissions, and adhere to its core mission of providing  
62 safe, reliable, and affordable service for customers. Allowing the Company to maintain

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<sup>7</sup> Direct Testimony of Ann E. Bulkley at 67-76.

<sup>8</sup> *In the Matter of the Application of Rocky Mountain Power for Authority to Increase its Retail Electric Utility Service Rates in Utah and for Approval of its Proposed Electric Service Schedules and Electric Service Regulations*, Docket No. 13-035-184, Report and Order Approving the Settlement Stipulation dated June 25, 2014. (Aug. 29, 2014).



63 its currently authorized ROE will provide it an opportunity to continue this trend to  
64 stay out of rate cases and allow it to make necessary investments in a cost-effective  
65 manner, while earning a reasonable return on its investment.

66 **IV. INTRODUCTION OF REBUTTAL WITNESSES**

67 **Q. Please identify the witnesses supporting the Company's cost of capital rebuttal**  
68 **testimony.**

69 A. In addition to myself, the Company witnesses filing cost of capital rebuttal testimony  
70 are as follows:

71 **Nikki L. Kobliha**, Vice President, Chief Financial Officer and Treasurer, discusses the  
72 Company's updated cost of capital recommendation and responds to intervenor  
73 testimony regarding capital structure.

74 **Ann E. Bulkley**, economist and principal at Concentric Energy Advisors, supports the  
75 Company's revised recommendation for ROE. She also responds to intervenor ROE  
76 recommendations.

77 **Q. Does this conclude your cost of capital rebuttal testimony?**

78 A. Yes.

**REDACTED**

Rocky Mountain Power

Docket No. 20-035-04

Witness: Nikki L. Kobliha

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

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**REDACTED**

Rebuttal Testimony of Nikki L. Kobliha

September 2020

1 **Q. Are you the same Nikki L. Kobliha who previously submitted direct testimony in**  
2 **this proceeding on behalf of PacifiCorp d/b/a Rocky Mountain Power**  
3 **(“PacifiCorp” or the “Company”)?**

4 A. Yes, I am.

5 **I. PURPOSE AND SUMMARY OF TESTIMONY**

6 **Q. What is the purpose of your rebuttal testimony?**

7 A. I will respond to certain issues raised by intervening parties in their direct testimony  
8 filed with the Public Service Commission of Utah (“Commission”).

9 **Q. Please explain how your testimony is organized and the issues you will address in**  
10 **your rebuttal testimony.**

11 A. I will comment on the following issues and recommendations and explain why my  
12 analysis continues to support the capital structure proposed in my direct testimony.

13 1. In Section II, I will provide the Commission with an updated cost of capital  
14 reflecting an interest rate update for the projected variable rate debt, plus a new  
15 return on equity.

16 2. In Section III, I respond to the recommendations by Dr. J. Randall Woolridge  
17 sponsored by the Office of Consumer Services (“OCS”) on the Company’s  
18 proposed capital structure and explain why the Company’s proposed capital  
19 structure is reasonable and necessary.

20 **II. UPDATED COST OF CAPITAL**

21 **Q. Please discuss the recent financing work that the Company has completed.**

22 A. As provided in my direct testimony, during April 2020, the Company completed the  
23 issuance of two new series of long-term debt — \$400 million of 2.70 percent first

24 mortgage bonds due September 2030 and \$600 million of 3.30 percent first mortgage  
25 bonds due March 2051. The Company does not anticipate any further long-term debt  
26 issuances will be required through the end of the 2021 calendar year period, nor any  
27 dividend payments to Berkshire Hathaway Energy in 2020 or 2021.

28 **Q. Please explain any interest rates that have been updated.**

29 A. I have updated the projected rates for the Company's variable rate long-term debt. As  
30 more fully described in my direct testimony, the Company will have on average  
31 \$218 million in principal amount of these variable rate securities during the test period.  
32 The projected interest rates on these securities is based on forward 30-day London  
33 Interbank Offer Rate ("LIBOR") rates at each future quarter-end spanning the test  
34 period. I have updated with current forward 30-day LIBOR rates during the test period  
35 and also updated the historical relationship for these securities through July 2020 as  
36 reflected in Exhibit RMP\_\_\_\_(NLK-1R). The result of this update is that these securities  
37 are now expected to have a reduced percentage average cost (including the cost of  
38 issuance and credit enhancements) during the test period of 0.63 percent versus the  
39 prior projected average cost of 1.61 percent reflected for my direct testimony.

40 **Q. What is the new cost of debt?**

41 A. As shown in Exhibit RMP\_\_\_\_(NLK-2R), the net impact from these described changes  
42 above results in a reduction to the overall cost of long-term debt of two basis points,  
43 making the new cost of debt 4.79 percent.

44 **Q. Are you currently recommending an update to the percentage capital structure  
45 recommendation in your direct testimony for PacifiCorp?**

46 A. I continue to recommend a 53.67 percent equity level capital structure as detailed in

my direct testimony. At the 53.67 percent the Company will remain financially sound and keep costs low for customers while transforming its generation portfolio.

**Q. What overall cost of capital do you recommend for PacifiCorp?**

A. I am recommending an overall cost of capital of 7.48 percent. This cost includes the return on equity recommendation of 9.80 percent, supported by the rebuttal testimony of Company witnesses Mr. Gary W. Hoogeveen and Ms. Ann E. Bulkley. The capital structure and costs are shown in Table 1.

**Table 1: Overall Cost of Capital**

Component	% of Total		Cost %	Weighted Ave Cost %	
Long-Term Debt	46.32	%	4.79%	2.22	%
Preferred Stock	0.01	%	6.75%	—	%
Common Stock Equity	53.67	%	9.80%	5.26	%
	100.00	%		7.48	%

### **III. CAPITAL STRUCTURE**

**Q. Please summarize Dr. Woolridge’s position on the Company’s capital structure.**

A. Dr. Woolridge recommends a capital structure consisting of 50.00 percent common equity. He supports this by comparing the Company’s common equity ratio to the average 2019 common equity ratio of a group of proxy companies that he has dubbed the “Electric Proxy Group” at the holding company level and inclusive of short-term debt. Dr. Woolridge concludes that the Electric Proxy Group funds their utility assets at an average common equity ratio of 44.00 percent.

**Q. Do you agree with Dr. Woolridge’s approach and conclusions?**

A. No, for several reasons. First, the Company is requesting a capital structure including a 53.67 percent equity level using an average of the five quarter-ending balances

66 spanning the test period. This approach has been accepted by the Commission in  
67 Rocky Mountain Power's prior applications and facilitates comparisons over time.<sup>1</sup> In  
68 addition, the Company expects to maintain its actual capital structure at this level for  
69 reasons Dr. Woolridge's recommendation fails to consider, including the Company's  
70 forecasted capital spending requirements and the impact of the 2017 Tax Cut and Jobs  
71 Act, both of which will necessitate an equity level at the proposed 53.67 percent to  
72 ensure rating agency metrics can be met and the Company's current credit ratings  
73 maintained. Maintaining the Company's current credit rating is critical to ensure  
74 continued access to capital markets at a reasonable cost.

75 Second, I believe the proper proxy group comparison is at the utility operating  
76 company level as presented in Exhibit RMP\_\_\_ (AEB-11) prepared by Ms. Bulkley in  
77 direct testimony and not the utility holding company level. Use of the utility operating  
78 company level provides a direct comparison to the entities providing the utility service,  
79 entities that often have common financing practices and objectives. Ms. Bulkley's  
80 exhibit shows the low, high and mean of the proxy group average equity ratios are  
81 47.49 percent, 61.54 percent and 52.73 percent. The Company's proposed capital  
82 structure is well within this range. Holding companies may have non-utility  
83 investments that influence their financing practices and objectives. For example WEC  
84 Energy Group, noted in the Electric Proxy Group, includes Wispark, a company that  
85 develops complex real estate projects. This demonstrates use of holding company

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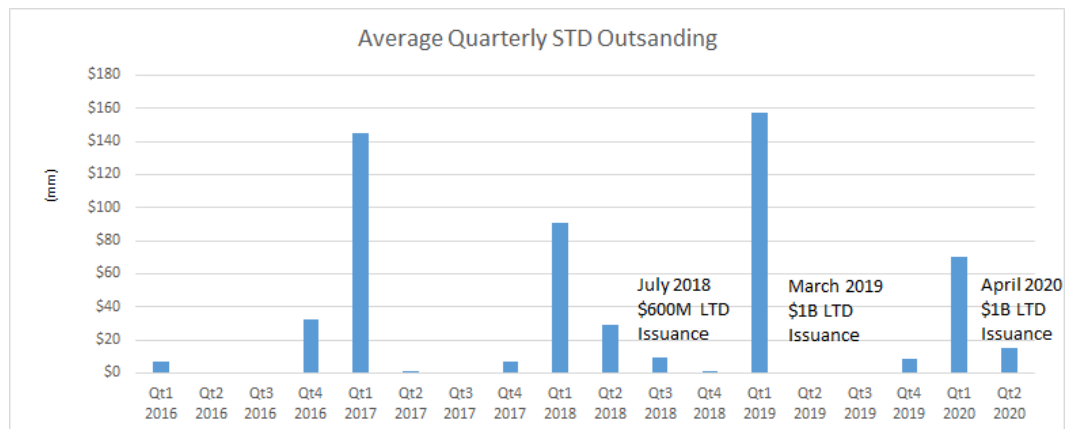
<sup>1</sup> See *In the Matter of the Application of Rocky Mountain Power for Authority to Increase its Retail Electric Utility Service Rates in Utah and for Approval of its Proposed Electric Service Schedules and Electric Service Regulations*, Docket No. 09-035-23, Report and Order on Revenue Requirement and Cost of Service and Spread of Rates, at 15 (Feb. 18, 2010) (accepting the Company's cost of capital position because the five-quarter average "smooths out the variability which is inherent in the lumpy nature of equity infusions and debt issuances").

comparisons for capital structure can cause distortions.

Third, Dr. Woolridge includes an assumption of short-term debt when preparing his recommended capital structure. The Company believes that it is inappropriate and inequitable to include short-term debt in the capital structure as short-term debt would effectively be double-counted as financing both rate base and construction work in progress. Short-term debt balances can move dramatically and as demonstrated in Table 2 below, the Company often has periods of time when there is no short-term debt outstanding, demonstrating that short-term debt is not a permanent source of financing rate base.

Periods of high short-term debt generally occur right before the Company is about to issue long-term debt as issuances are normally timed around an upcoming long-term debt maturity or other significant cash outflow.

**Table 2: Average Quarterly Short Term Debt Outstanding**



**Q. Please comment on the use of Berkshire Hathaway Energy debt to finance the equity in Rocky Mountain Power.**

**A.** Dr. Woolridge references a definition of double leverage supplied by Moody's wherein a parent company raises debt and provides the proceeds to its operating

103 subsidiary in the form of an equity investment.<sup>2</sup> Rocky Mountain Power finances its  
104 own operations through ongoing cash from operations, short-term debt which is  
105 generally commercial paper, and long-term debt using secured first mortgage bonds.  
106 It is not the Company's practice to receive regular capital contributions from  
107 Berkshire Hathaway Energy, which they may or may not have issued debt to fund. In  
108 fact, the last time the Company received a capital contribution from Berkshire  
109 Hathaway Energy was in 2010, and no capital contributions are anticipated to occur  
110 in the foreseeable future. To conclude Berkshire Hathaway Energy is using debt to  
111 finance the equity in the Company is not accurate.

112 **Q. In your direct testimony, you note the proposed capital structure is consistent with**  
113 **the Company's current credit rating and the ability to achieve financial metrics.**  
114 **Dr. Woolridge concludes you provide no evidence to support this statement. How**  
115 **do you respond?**

116 A. My direct testimony makes specific reference to the requirements from Moody's<sup>3</sup> to  
117 maintain its credit rating which include a ratio of CFO pre-W/C to debt ratio in excess  
118 of 20 percent. Because there are several inputs to the CFO pre-W/C to debt ratio, it is  
119 difficult to estimate what the ratio would at various capitalization levels. However,  
120 looking at recent historical data and estimated impacts through the remainder of 2020,  
121 I have replicated Moody's CFO pre-W/C to debt ratio calculation in order to provide a  
122 high-level indicator of where this metric may land if a capital structure less than the  
123 level proposed by the Company was awarded. Based on the Company's 12 months

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<sup>2</sup> Direct Testimony of Dr. Woolridge, at lines 574-602.

<sup>3</sup> The FFO to Debt ratio used by Moody's is referred to as "CFO Pre-W/C / Debt" in Moody's credit opinion updates. The Company is focusing on the Moody's rating as it is the lower of the two corporate ratings from the agencies.



**REDACTED**

124 ended June 30, 2020 results, the CFO pre-W/C to debt ratio is [REDACTED] The [REDACTED]  
125 in this metric as calculated for the most recent 12-month period compared to the  
126 calendar year 2019 period result of 18.4 percent [REDACTED]

127

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131

132 [REDACTED] The Company's current  
133 forecast for the 12 months ended December 31, 2020 period for the Moody's CFO pre-  
134 W/C to debt ratio is [REDACTED] and is based on a projected average common equity  
135 percentage of 51.6 percent for the period, which is 207 basis points lower than the  
136 equity levels forecast during the test period and 160 basis points higher than the level  
137 recommended by Dr. Woolridge. With a low metric result reported in 2019 [REDACTED]

138

139

140 [REDACTED] without thickening the equity to the requested levels and favorable  
141 regulatory support during the Company's continuing capital growth cycle.

142 **Q. What do you mean by favorable regulatory support?**

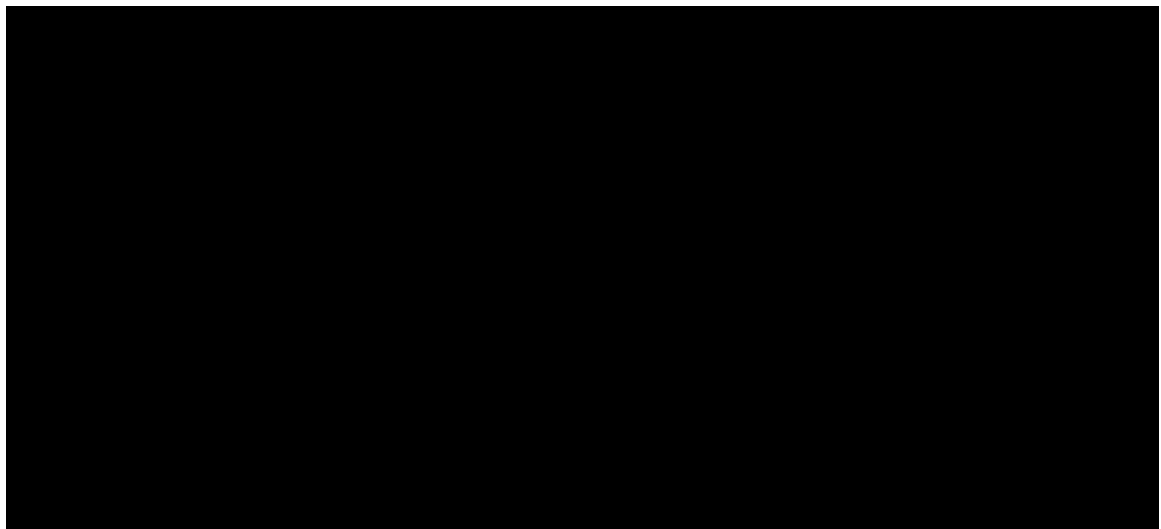
143 A. The Company can manage the capital structure through the timing and amount of long-  
144 term debt issuances and dividend distributions; however, there are neither long term  
145 debt issuances nor dividend distributions planned for 2021. Hence, PacifiCorp must  
146 rely on continued regulatory support to recover costs and achieve a reasonable rate of

**REDACTED**

147 return to have adequate cash from operations during this period of growth when  
148 additional debt issuance would increasingly dampen the Company's already stressed  
149 key CFO pre-W/C to debt credit metric. A reasonable rate of return on a capital  
150 structure of 53.67 percent equity would constitute favorable regulatory support in this  
151 instance.

152 Favorable regulatory support is a contributing factor to the rating agencies  
153 assessment of PacifiCorp as noted in the following quote from Moody's:

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156  
  
157  
  
158  
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164



165 **Q. Dr. Woolridge indicates the Company's credit ratings are superior to the**  
166 **average of the two electric proxy groups. Do you think that the Company is**  
167 **seeking a credit rating that is higher than is necessary to provide the lowest cost**  
168 **of capital for customers?**

169 **A.** No. The Company and its customers have benefited and will continue to benefit from  
170 the Company's credit rating, and industry analysts support that a single A credit rating  
171 is in the best interest of customers. My direct testimony notes this rating has benefited  
172 the Company, and therefore customers, through lower rates on 14 series of debt when

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<sup>4</sup> Moody's Investor Services, Credit Opinion (June 25, 2020) at 1

<sup>5</sup> S&P Global Ratings, Ratings Direct (April 8, 2020) at 5

173 compared to lower rated entities, and during times of market turmoil. In particular,  
174 during the Great Recession of 2008-2009 PacifiCorp was able to issue long-term debt  
175 during the midst of the turmoil at reasonable rates. Not all entities were able to issue  
176 debt, and some of those who could issue debt did so at high rates due to their lower  
177 credit ratings.

178 The Company, and utilities in general, do not have a significant amount of  
179 flexibility when they access capital markets due to their obligation to serve customers.  
180 Being able to access capital markets in any condition at low costs will help keep rates  
181 low for customers. The Company's current credit rating has enabled such low cost  
182 access.

183 In addition, as represented in the following quote from New Regulatory  
184 Finance, Roger A. Morin, PhD textbook:

185 The optimal capital structure ....suggests that long-term  
186 achievement of a single A credit rating is in a utility company's  
187 and its ratepayers best interests. Debt leverage targets should be  
188 set in the lower part of the range required to attain this optimal  
189 rating. If the company maintains its debt ratio close to the  
190 optimal range required for a single A bond rating, its overall  
191 cost of capital should be minimized.

192 As suggested by the textbook, the Company's efforts to maintain its current credit  
193 ratings will minimize its overall cost of capital. In my opinion, the optimal capital  
194 structure for the Company at this time is the requested 53.67 percent equity, which will  
195 enable the Company to maintain current credit ratings and have continued access to  
196 capital markets at a reasonable cost.

197 **Q. What is your recommendation regarding the Company's capital structure?**

198 **A.** For the reasons noted above, I recommend the equity component of the capital structure

199            remain at the 53.67 percent included in my direct testimony.

200    **Q.     Does that conclude your testimony?**

201    **A.     Yes.**

Rocky Mountain Power  
Exhibit RMP\_\_\_\_(NLK-1R)  
Docket No. 20-035-04  
Witness: Nikki L. Kobliha

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

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Exhibit Accompanying Rebuttal Testimony of Nikki L. Kobliha

Indicative Forward PCRB Variable Rates

September 2020

**Indicative Forward PCRB Variable Rates  
For Quarter End Periods for Year Ending December 31, 2021**

	30 Day LIBOR Daily Ave	Floating Rate PCRBs Daily Ave	PCRB / LIBOR
	(a)	(b)	(b)/(a)
Jan-00	5.81%	3.33%	57%
Feb-00	5.89%	3.62%	62%
Mar-00	6.05%	3.68%	61%
Apr-00	6.16%	4.02%	65%
May-00	6.54%	4.89%	75%
Jun-00	6.65%	4.35%	65%
Jul-00	6.63%	3.99%	60%
Aug-00	6.62%	4.09%	62%
Sep-00	6.62%	4.50%	68%
Oct-00	6.62%	4.36%	66%
Nov-00	6.63%	4.33%	65%
Dec-00	6.68%	4.14%	62%
Jan-01	5.88%	3.10%	53%
Feb-01	5.53%	3.59%	65%
Mar-01	5.13%	3.18%	62%
Apr-01	4.82%	3.72%	77%
May-01	4.16%	3.38%	81%
Jun-01	3.92%	3.03%	77%
Jul-01	3.82%	2.65%	69%
Aug-01	3.64%	2.36%	65%
Sep-01	3.17%	2.42%	76%
Oct-01	2.48%	2.18%	88%
Nov-01	2.13%	1.79%	84%
Dec-01	1.96%	1.64%	84%
Jan-02	1.81%	1.49%	82%
Feb-02	1.85%	1.39%	75%
Mar-02	1.89%	1.46%	77%
Apr-02	1.86%	1.58%	85%
May-02	1.84%	1.67%	91%
Jun-02	1.84%	1.58%	86%
Jul-02	1.83%	1.49%	81%
Aug-02	1.80%	1.49%	83%
Sep-02	1.82%	1.69%	93%
Oct-02	1.81%	1.84%	102%
Nov-02	1.44%	1.66%	115%
Dec-02	1.42%	1.57%	110%
Jan-03	1.36%	1.40%	103%
Feb-03	1.34%	1.43%	107%
Mar-03	1.31%	1.45%	111%
Apr-03	1.31%	1.52%	115%
May-03	1.31%	1.56%	119%
Jun-03	1.16%	1.38%	119%
Jul-03	1.11%	1.12%	102%
Aug-03	1.11%	1.16%	104%
Sep-03	1.12%	1.24%	111%
Oct-03	1.12%	1.24%	111%
Nov-03	1.13%	1.36%	121%
Dec-03	1.15%	1.32%	114%
Jan-04	1.11%	1.21%	110%
Feb-04	1.10%	1.17%	107%
Mar-04	1.09%	1.20%	110%
Apr-04	1.10%	1.27%	115%
May-04	1.10%	1.29%	117%
Jun-04	1.25%	1.28%	102%
Jul-04	1.41%	1.26%	89%
Aug-04	1.60%	1.40%	88%
Sep-04	1.78%	1.49%	83%
Oct-04	1.90%	1.72%	91%
Nov-04	2.19%	1.65%	75%
Dec-04	2.39%	1.67%	70%
Jan-05	2.49%	1.78%	72%
Feb-05	2.61%	1.88%	72%
Mar-05	2.81%	1.95%	69%
Apr-05	2.97%	2.50%	84%
May-05	3.09%	2.93%	95%
Jun-05	3.25%	2.39%	74%
Jul-05	3.43%	2.28%	67%
Aug-05	3.69%	2.44%	66%
Sep-05	3.78%	2.55%	68%
Oct-05	3.99%	2.66%	67%

**Indicative Forward PCRB Variable Rates  
For Quarter End Periods for Year Ending December 31, 2021**

	30 Day LIBOR Daily Ave	Floating Rate PCRBs Daily Ave	PCRB / LIBOR
	(a)	(b)	(b)/(a)
Nov-05	4.15%	2.93%	71%
Dec-05	4.36%	3.10%	71%
Jan-06	4.48%	3.02%	67%
Feb-06	4.58%	3.13%	68%
Mar-06	4.76%	3.11%	65%
Apr-06	4.92%	3.45%	70%
May-06	5.08%	3.52%	69%
Jun-06	5.24%	3.74%	71%
Jul-06	5.37%	3.60%	67%
Aug-06	5.35%	3.53%	66%
Sep-06	5.33%	3.61%	68%
Oct-06	5.32%	3.57%	67%
Nov-06	5.32%	3.62%	68%
Dec-06	5.35%	3.70%	69%
Jan-07	5.32%	3.64%	68%
Feb-07	5.32%	3.63%	68%
Mar-07	5.32%	3.64%	68%
Apr-07	5.32%	3.79%	71%
May-07	5.32%	3.90%	73%
Jun-07	5.32%	3.76%	71%
Jul-07	5.32%	3.66%	69%
Aug-07	5.52%	3.76%	68%
Sep-07	5.48%	3.84%	70%
Oct-07	4.98%	3.56%	72%
Nov-07	4.75%	3.53%	74%
Dec-07	5.00%	3.25%	65%
Jan-08	3.95%	3.02%	76%
Feb-08	3.14%	2.86%	91%
Mar-08	2.80%	3.79%	135%
Apr-08	2.79%	2.23%	80%
May-08	2.63%	1.93%	73%
Jun-08	2.47%	2.77%	112%
Jul-08	2.46%	4.12%	168%
Aug-08	2.47%	3.03%	123%
Sep-08	2.94%	4.57%	155%
Oct-08	3.87%	4.89%	126%
Nov-08	1.68%	2.34%	139%
Dec-08	1.01%	1.02%	101%
Jan-09	0.39%	0.70%	181%
Feb-09	0.46%	0.68%	147%
Mar-09	0.53%	0.66%	124%
Apr-09	0.45%	0.63%	140%
May-09	0.35%	0.53%	153%
Jun-09	0.32%	0.45%	143%
Jul-09	0.29%	0.41%	142%
Aug-09	0.27%	0.43%	158%
Sep-09	0.25%	0.40%	161%
Oct-09	0.24%	0.39%	159%
Nov-09	0.24%	0.37%	157%
Dec-09	0.23%	0.38%	165%
Jan-10	0.23%	0.32%	138%
Feb-10	0.23%	0.32%	137%
Mar-10	0.24%	0.32%	135%
Apr-10	0.26%	0.35%	134%
May-10	0.33%	0.34%	101%
Jun-10	0.35%	0.33%	93%
Jul-10	0.33%	0.30%	90%
Aug-10	0.27%	0.31%	115%
Sep-10	0.26%	0.31%	119%
Oct-10	0.26%	0.27%	106%
Nov-10	0.25%	0.27%	107%
Dec-10	0.26%	0.29%	110%
Jan-11	0.26%	0.26%	100%
Feb-11	0.26%	0.26%	98%
Mar-11	0.25%	0.24%	96%
Apr-11	0.22%	0.24%	106%
May-11	0.20%	0.20%	100%
Jun-11	0.19%	0.12%	62%
Jul-11	0.19%	0.07%	38%
Aug-11	0.21%	0.18%	83%

**Indicative Forward PCRB Variable Rates  
For Quarter End Periods for Year Ending December 31, 2021**

	30 Day LIBOR Daily Ave	Floating Rate PCRBs Daily Ave	PCRB / LIBOR
	(a)	(b)	(b)/(a)
Sep-11	0.23%	0.18%	78%
Oct-11	0.24%	0.17%	69%
Nov-11	0.25%	0.18%	70%
Dec-11	0.28%	0.18%	62%
Jan-12	0.28%	0.18%	64%
Feb-12	0.25%	0.22%	86%
Mar-12	0.24%	0.20%	84%
Apr-12	0.24%	0.25%	104%
May-12	0.24%	0.22%	90%
Jun-12	0.24%	0.19%	78%
Jul-12	0.25%	0.17%	68%
Aug-12	0.24%	0.16%	68%
Sep-12	0.22%	0.18%	81%
Oct-12	0.21%	0.20%	93%
Nov-12	0.21%	0.20%	95%
Dec-12	0.21%	0.15%	71%
Jan-13	0.21%	0.10%	51%
Feb-13	0.20%	0.13%	63%
Mar-13	0.20%	0.13%	66%
Apr-13	0.20%	0.18%	92%
May-13	0.20%	0.18%	90%
Jun-13	0.19%	0.11%	57%
Jul-13	0.19%	0.08%	43%
Aug-13	0.18%	0.09%	47%
Sep-13	0.18%	0.09%	49%
Oct-13	0.17%	0.10%	61%
Nov-13	0.17%	0.13%	78%
Dec-13	0.17%	0.14%	82%
Jan-14	0.16%	0.12%	74%
Feb-14	0.16%	0.11%	74%
Mar-14	0.15%	0.11%	73%
Apr-14	0.15%	0.13%	87%
May-14	0.15%	0.12%	80%
Jun-14	0.15%	0.10%	67%
Jul-14	0.15%	0.09%	61%
Aug-14	0.16%	0.09%	61%
Sep-14	0.15%	0.09%	55%
Oct-14	0.15%	0.08%	55%
Nov-14	0.15%	0.09%	59%
Dec-14	0.16%	0.08%	50%
Jan-15	0.17%	0.06%	38%
Feb-15	0.17%	0.06%	36%
Mar-15	0.18%	0.06%	35%
Apr-15	0.18%	0.09%	50%
May-15	0.18%	0.15%	79%
Jun-15	0.19%	0.13%	69%
Jul-15	0.19%	0.10%	55%
Aug-15	0.20%	0.09%	46%
Sep-15	0.20%	0.09%	47%
Oct-15	0.19%	0.10%	50%
Nov-15	0.21%	0.09%	45%
Dec-15	0.35%	0.08%	24%
Jan-16	0.43%	0.09%	20%
Feb-16	0.43%	0.08%	20%
Mar-16	0.44%	0.19%	45%
Apr-16	0.44%	0.41%	94%
May-16	0.44%	0.41%	93%
Jun-16	0.45%	0.43%	95%
Jul-16	0.48%	0.43%	89%
Aug-16	0.51%	0.49%	96%
Sep-16	0.53%	0.71%	134%
Oct-16	0.53%	0.77%	146%
Nov-16	0.56%	0.58%	103%
Dec-16	0.71%	0.66%	93%
Jan-17	0.77%	0.69%	89%
Feb-17	0.78%	0.66%	84%
Mar-17	0.93%	0.71%	77%
Apr-17	0.99%	0.90%	91%
May-17	1.01%	0.82%	81%
Jun-17	1.17%	0.83%	71%



**Indicative Forward PCRB Variable Rates  
For Quarter End Periods for Year Ending December 31, 2021**

	30 Day LIBOR Daily Ave	Floating Rate PCRBs Daily Ave	PCRB / LIBOR
	(a)	(b)	(b)/(a)
Jul-17	1.23%	0.85%	69%
Aug-17	1.23%	0.79%	65%
Sep-17	1.23%	0.87%	71%
Oct-17	1.24%	0.93%	75%
Nov-17	1.29%	0.96%	75%
Dec-17	1.49%	1.25%	84%
Jan-18	1.56%	1.35%	86%
Feb-18	1.60%	1.10%	69%
Mar-18	1.80%	1.32%	73%
Apr-18	1.90%	1.75%	92%
May-18	1.95%	1.46%	75%
Jun-18	2.07%	1.33%	64%
Jul-18	2.08%	1.10%	53%
Aug-18	2.07%	1.53%	74%
Sep-18	2.18%	1.56%	72%
Oct-18	2.29%	1.60%	70%
Nov-18	2.32%	1.69%	73%
Dec-18	2.45%	1.70%	69%
Jan-19	2.51%	1.43%	57%
Feb-19	2.49%	1.64%	66%
Mar-19	2.49%	1.67%	67%
Apr-19	2.48%	1.90%	77%
May-19	2.44%	1.72%	70%
Jun-19	2.40%	1.79%	74%
Jul-19	2.31%	1.45%	63%
Aug-19	2.17%	1.45%	67%
Sep-19	2.04%	1.48%	72%
Oct-19	1.88%	1.41%	75%
Nov-19	1.74%	1.18%	68%
Dec-19	1.75%	1.34%	77%
Jan-20	1.67%	1.10%	66%
Feb-20	1.64%	1.21%	74%
Mar-20	0.92%	2.68%	292%
Apr-20	0.68%	0.85%	124%
May-20	0.19%	0.27%	139%
Jun-20	0.18%	0.19%	102%
Jul-20	0.17%	0.21%	125%
Average			85%

	Forward 30 Day LIBOR*	Historical Floating Rate PCRB / 30 Day LIBOR	Forecast Floating Rate PCRB
	(1)	(2)	(1) * (2)
12/31/20	0.27%	85%	0.227%
3/31/21	0.20%	85%	0.174%
6/30/21	0.19%	85%	0.159%
9/30/21	0.19%	85%	0.160%
12/31/21	0.21%	85%	0.182%
5QE Ave			0.180%

\* Source: Bloomberg L.P. (8/20/20)

Rocky Mountain Power  
Exhibit RMP\_\_\_\_(NLK-2R)  
Docket No. 20-035-04  
Witness: Nikki L. Kobliha

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

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Exhibit Accompanying Rebuttal Testimony of Nikki L. Kobliha

Weighted Average Cost of LTD Pro-forma

September 2020

**Electric Operations**  
**Pro forma Ave Cost of Long-Term Debt Summary**  
**12 months ended December 31, 2021**

[illegible]

PACIFICORP  
Electric Operations  
Pro forma Ave Cost of Long-Term Debt Summary  
12 months ended December 31, 2021

LINE NO.	INTEREST RATE	DESCRIPTION	ISSUANCE DATE	MATURITY DATE	ORIG LIFE	PRINCIPAL AMOUNT		NET PROCEEDS TO COMPANY			MONEY TO COMPANY	ANNUAL DEBT SERVICE COST	LINE NO.
						ORIGINAL	SOE AVE OUTSTANDING	ISSUANCE EXPENSES	REDEMPTION EXPENSES	TOTAL DOLLAR AMOUNT	PER \$100 PRINCIPAL AMOUNT		
	(a)	(b)	(c)	(d)	(e)	(g)	(h)	(i)	(j)	(k)	(l)	(m)	(n)
1													1
2													2
3	3.850%	Series due Jun 2021	05/12/11	06/15/21	10	\$400,000,000	\$160,000,000	(\$1,500,455)	\$0	\$138,499,545	\$99,062	3.963%	3
4	2.950%	Series due Feb 2022	01/06/12	02/01/22	10	\$350,000,000	\$350,000,000	(\$2,732,350)	\$0	\$347,267,650	\$99,219	3.040%	4
5	2.950%	Series due Feb 2022 (2)	03/06/12	02/01/22	10	\$100,000,000	\$100,000,000	(\$173,129)	(\$4,970,793)	\$94,836,079	\$94,856	3.571%	5
6	2.950%	Series due Jun 2023	06/06/13	06/01/23	10	\$300,000,000	\$300,000,000	(\$2,759,352)	\$0	\$297,240,648	\$99,080	3.058%	6
7	3.600%	Series due Apr 2024	03/13/14	04/01/24	10	\$425,000,000	\$425,000,000	(\$3,600,164)	(\$1,943,075)	\$419,456,761	\$98,696	3.757%	7
8	3.350%	Series due Jul 2025	06/19/15	07/01/25	10	\$250,000,000	\$250,000,000	(\$2,441,421)	\$0	\$247,558,579	\$99,023	3.466%	8
9	3.500%	Series due Jun 2029	03/01/19	06/15/29	10	\$400,000,000	\$400,000,000	(\$2,874,181)	\$0	\$397,125,819	\$99,281	3.584%	9
10	2.700%	Series due Sep 2030	04/08/20	09/15/30	10	\$400,000,000	\$400,000,000	(\$2,880,000)	\$0	\$397,120,000	\$99,280	2.780%	10
11	7.700%	Series due Nov 2031	11/21/01	11/15/31	30	\$300,000,000	\$300,000,000	(\$3,701,310)	\$0	\$296,298,690	\$98,766	7.807%	11
12	5.900%	Series due Aug 2034	08/24/04	08/15/34	30	\$200,000,000	\$200,000,000	(\$2,614,365)	\$0	\$197,385,635	\$98,693	5.994%	12
13	5.250%	Series due Jun 2035	06/08/05	06/15/35	30	\$300,000,000	\$300,000,000	(\$3,992,021)	(\$1,295,995)	\$294,711,984	\$98,237	5.369%	13
14	6.100%	Series due Aug 2036	08/10/06	08/01/36	30	\$350,000,000	\$350,000,000	(\$4,048,881)	\$0	\$345,951,119	\$98,843	6.185%	14
15	5.750%	Series due Apr 2037	03/14/07	04/01/37	30	\$600,000,000	\$600,000,000	(\$613,216)	\$0	\$599,386,784	\$99,898	5.757%	15
16	6.250%	Series due Oct 2037	10/03/07	10/15/37	30	\$600,000,000	\$600,000,000	(\$5,877,281)	\$0	\$594,122,719	\$99,020	6.323%	16
17	6.350%	Series due Jul 2038	07/17/08	07/15/38	30	\$300,000,000	\$300,000,000	(\$3,961,333)	\$0	\$296,038,667	\$98,680	6.450%	17
18	6.000%	Series due Jan 2039	01/08/09	01/15/39	30	\$650,000,000	\$650,000,000	(\$12,309,687)	\$0	\$637,690,313	\$98,106	6.139%	18
19	4.100%	Series due Feb 2042	01/06/12	02/01/42	30	\$300,000,000	\$300,000,000	(\$3,724,911)	\$0	\$296,275,089	\$98,758	4.173%	19
20	4.125%	Series due Jan 2049	07/13/18	01/15/49	31	\$600,000,000	\$600,000,000	(\$6,984,085)	\$0	\$593,015,915	\$98,836	4.193%	20
21	4.150%	Series due Feb 2050	03/01/19	02/15/50	31	\$600,000,000	\$600,000,000	(\$7,936,771)	\$0	\$592,061,229	\$98,677	4.227%	21
22	3.300%	Series due Mar 2051	04/08/20	03/15/51	31	\$600,000,000	\$600,000,000	(\$10,134,000)	\$0	\$589,866,000	\$98,311	3.388%	22
23	4.631%	Subtotal - Buller FMBs			24		\$7,785,000,000	(\$84,860,911)	(\$8,209,863)	\$7,691,929,226		4.728%	23
24													24
25	8.530%	Series C due Dec 2021	12/16/91	12/16/21	30	\$15,000,000	\$12,000,000	(\$92,161)	(\$1,643,137)	\$10,264,702	\$85,539	10.066%	25
26	8.375%	Series C due Dec 2021	12/31/91	12/31/21	30	\$5,000,000	\$4,000,000	(\$30,720)	(\$547,712)	\$3,421,567	\$85,539	9.889%	26
27	8.260%	Series C due Jan 2022	01/08/92	01/07/22	30	\$5,000,000	\$5,000,000	(\$30,243)	(\$684,641)	\$4,282,117	\$85,642	9.745%	27
28	8.270%	Series C due Jan 2022	01/09/92	01/10/22	30	\$4,000,000	\$4,000,000	(\$30,594)	(\$547,712)	\$3,421,693	\$85,542	9.768%	28
29	2.975%	Subtotal - Series C MTNs			11		\$25,000,000	(\$186,718)	(\$3,423,203)	\$21,390,079		9.926%	29
30													30
31	8.050%	Series E due Sep 2022	09/18/92	09/01/22	30	\$15,000,000	\$15,000,000	(\$131,471)	(\$1,695,566)	\$13,172,963	\$87,820	9.257%	31
32	8.070%	Series E due Sep 2022	09/09/92	09/09/22	30	\$8,000,000	\$8,000,000	(\$70,118)	(\$904,302)	\$7,025,580	\$87,820	9.280%	32
33	8.110%	Series E due Sep 2022	09/11/92	09/09/22	30	\$12,000,000	\$12,000,000	(\$105,177)	(\$1,356,453)	\$10,538,370	\$87,820	9.325%	33
34	8.120%	Series E due Sep 2022	09/11/92	09/09/22	30	\$50,000,000	\$50,000,000	(\$438,238)	(\$5,651,887)	\$43,909,875	\$87,820	9.336%	34
35	8.050%	Series E due Sep 2022	09/14/92	09/14/22	30	\$10,000,000	\$10,000,000	(\$87,648)	(\$1,130,377)	\$8,781,975	\$87,820	9.258%	35
36	8.080%	Series E due Oct 2022	10/15/92	10/14/22	30	\$25,000,000	\$25,000,000	(\$200,190)	(\$2,061,627)	\$22,738,182	\$90,953	8.953%	36
37	8.080%	Series E due Oct 2022	10/15/92	10/14/22	30	\$26,000,000	\$26,000,000	(\$208,198)	(\$2,938,981)	\$22,852,821	\$87,895	9.283%	37
38	8.230%	Series E due Jan 2023	01/29/93	01/20/23	30	\$4,000,000	\$4,000,000	\$51,229	(\$88,989)	\$3,962,241	\$99,056	8.316%	38
39	8.230%	Series E due Jan 2023	01/20/93	01/20/23	30	\$5,000,000	\$5,000,000	(\$37,914)	(\$335,843)	\$4,626,243	\$92,525	8.951%	39
40	8.099%	Subtotal - Series E MTNs			30		\$155,000,000	(\$1,227,725)	(\$16,164,025)	\$137,608,250		9.210%	40
41													41
42	7.260%	Series F due Jul 2023	07/22/93	07/21/23	30	\$11,000,000	\$11,000,000	(\$100,622)	(\$589,062)	\$10,310,316	\$93,730	7.804%	42
43	7.260%	Series F due Jul 2023	07/22/93	07/21/23	30	\$27,000,000	\$27,000,000	(\$246,981)	(\$1,445,880)	\$25,307,139	\$93,730	7.804%	43
44	7.230%	Series F due Aug 2023	08/16/93	08/16/23	30	\$15,000,000	\$15,000,000	(\$137,211)	(\$268,624)	\$14,594,165	\$97,294	7.457%	44
45	7.240%	Series F due Aug 2023	08/16/93	08/16/23	30	\$30,000,000	\$30,000,000	(\$274,423)	(\$537,248)	\$29,188,329	\$97,294	7.467%	45
46	6.750%	Series F due Sep 2023	09/14/93	09/14/23	30	\$2,000,000	\$2,000,000	(\$15,300)	\$0	\$1,984,700	\$99,235	6.810%	46
47	6.720%	Series F due Sep 2023	09/14/93	09/14/23	30	\$2,000,000	\$2,000,000	(\$15,300)	\$0	\$1,984,700	\$99,235	6.780%	47
48	6.750%	Series F due Sep 2023	09/14/93	09/14/23	30	\$5,000,000	\$5,000,000	(\$38,250)	(\$4,927,581)	\$4,927,581	\$98,552	6.865%	48
49	6.750%	Series F due Oct 2023	10/26/93	10/26/23	30	\$12,000,000	\$12,000,000	(\$91,396)	\$0	\$11,908,604	\$99,238	6.810%	49
50	6.750%	Series F due Oct 2023	10/26/93	10/26/23	30	\$16,000,000	\$16,000,000	(\$121,861)	\$0	\$15,878,139	\$99,238	6.810%	50
51	6.750%	Series F due Oct 2023	10/26/93	10/26/23	30	\$20,000,000	\$20,000,000	(\$152,326)	\$0	\$19,847,674	\$99,238	6.810%	51
52	7.044%	Subtotal - Series F MTNs			30		\$140,000,000	(\$1,193,670)	(\$2,874,983)	\$135,931,347		7.291%	52

PACIFICORP Electric Operations Pro forma Ave Cost of Long-Term Debt Summary 12 months ended December 31, 2021																	
LINE NO.	INTEREST RATE	DESCRIPTION	ISSUANCE DATE	MATURITY DATE	ORIG LIFE	PRINCIPAL AMOUNT		ISSUANCE EXPENSES	REDEMPTION EXPENSES	NET PROCEEDS TO COMPANY			MONEY TO COMPANY	ANNUAL DEBT SERVICE COST	LINE NO.		
						ORIGINAL ISSUE	50¢ AVE OUTSTANDING			TOTAL DOLLAR AMOUNT	PER \$100 PRINCIPAL AMOUNT						
53															53		
54	6.710%	Series G due Jan 2026	01/23/96	01/15/26	30	\$100,000,000	\$100,000,000	(\$904,467)	\$0	\$99,095,533	\$99,096	6.781%	\$6,781,000		54		
55	6.710%	Subtotal - Series G MTNs			30		\$100,000,000	(\$904,467)	\$0	\$99,095,533		6.781%	\$6,781,000		55		
56															56		
57	4.758%	Total First Mortgage Bonds			24		\$8,205,000,000	(\$88,373,492)	(\$30,672,073)	\$8,085,954,435		4.897%	\$401,824,290		57		
58															58		
59															59		
60	0.510%	Converse 94 due Nov 2024	11/17/94	11/01/24	30	\$8,190,000	\$8,190,000	(\$209,778)	(\$86,323)	\$7,893,899	\$96,385	0.643%	\$52,662		60		
61	0.477%	Emery 94 due Nov 2024	11/17/94	11/01/24	30	\$121,940,000	\$121,940,000	(\$3,274,246)	(\$1,925,767)	\$116,739,987	\$95,736	0.634%	\$773,100		61		
62	0.618%	Lincoln 94 due Nov 2024	11/17/94	11/01/24	30	\$15,060,000	\$15,060,000	(\$422,858)	(\$81,427)	\$14,555,715	\$96,651	0.743%	\$111,896		62		
63	0.543%	Sweetwater 94 due Nov 2024	11/17/94	11/01/24	30	\$21,260,000	\$21,260,000	(\$510,479)	(\$88,352)	\$20,661,169	\$97,183	0.647%	\$137,552		63		
64	0.460%	Converse 95 due Nov 2025	11/17/95	11/01/25	30	\$5,300,000	\$5,300,000	(\$132,043)	\$0	\$5,167,957	\$97,509	0.550%	\$29,150		64		
65	0.562%	Lincoln 95 due Nov 2025	11/17/95	11/01/25	30	\$22,000,000	\$22,000,000	(\$404,262)	\$0	\$21,595,738	\$98,162	0.629%	\$138,380		65		
66	0.506%	Subtotal - Secured PCRBs			30		\$193,750,000	(\$4,953,665)	(\$2,181,869)	\$186,614,466		0.641%	\$1,242,739		66		
67															67		
68	0.479%	Sweetwater 95 due Nov 2025	12/14/95	11/01/25	30	\$24,400,000	\$24,400,000	(\$225,000)	(\$428,469)	\$23,746,531	\$97,322	0.576%	\$140,544		68		
69	0.479%	Subtotal - Unsecured PCRBs			30		\$24,400,000	(\$225,000)	(\$428,469)	\$23,746,531		0.576%	\$140,544		69		
70															70		
71	0.503%	Total PCRB Obligations			30		\$218,150,000	(\$5,178,665)	(\$2,610,338)	\$210,360,997		0.634%	\$1,383,283		71		
72															72		
73			REACQ DATE	ORG MAT DATE											73		
74			11/17/00	06/30/35											74		
75		8.375% Series A QUIDS	11/17/00	12/31/25									\$107,887		75		
76		8.55% Series B QUIDS	11/17/00	12/31/25									\$84,084		76		
77		Carbon 94 PCRB Series	02/18/16	11/01/24									\$13,155		77		
78		Long-Term Debt Recacquisition, without refunding amortization											\$205,126		78		
79															79		
80	4.648%	Total Long-Term Debt			24		\$8,423,150,000	(\$93,552,157)	(\$33,282,411)	\$8,296,315,432		4.789%	\$403,412,699		80		
81															81		

Rocky Mountain Power  
Docket No. 20-035-04  
Witness: Ann E. Bulkley

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

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Rebuttal Testimony of Ann E. Bulkley

September 2020

**I. INTRODUCTION**

**Q. Please state your name and business address.**

A. My name is Ann E. Bulkley. My business address is 293 Boston Post Road West, Suite 500, Marlborough, Massachusetts 01752.

**Q. Are you the same Ann E. Bulkley who previously submitted direct testimony in this proceeding on behalf of PacifiCorp d/b/a Rocky Mountain Power Company?**

A. Yes. I am submitting this rebuttal testimony before the Public Service Commission of Utah (“Commission”) on behalf of PacifiCorp d/b/a Rocky Mountain Power Company (“RMP” or the “Company”), which is an indirect wholly owned subsidiary of Berkshire Hathaway Energy (“BHE”).

**Q. What is the purpose of your rebuttal testimony?**

A. The purpose of my rebuttal testimony is to respond to the Direct Testimonies of Casey J. Coleman on behalf of the Division of Public Utilities (“Division”), Dr. J. Randall Woolridge on behalf of the Office of Consumer Services (“OCS”), and Steve W. Chriss on behalf of Walmart, Inc. (“Walmart”), as those testimonies relate to the just and reasonable return on equity (“ROE”) and the appropriate capital structure for RMP in Utah.

**Q. Have you prepared any rebuttal exhibits?**

A. Yes, I am sponsoring Exhibit RMP\_\_\_\_(AEB-1R) through Exhibit RMP\_\_\_\_(AEB-11R), which have been prepared by me or under my direction.

**Q. How is the remainder of your rebuttal testimony organized?**

A. The remainder of my rebuttal testimony is organized as follows:

- In Section II, I provide a summary and overview of my rebuttal testimony and the important factors to be considered in establishing the ROE for RMP.
- In Section III, I provide an overview of the other ROE witnesses' recommendations in this proceeding and a comparison to the comparable returns for integrated electric utilities nationwide.
- In Section IV, I update the ROE analysis from my direct testimony using market data as of July 31, 2020.
- In Section V, I discuss capital market conditions and the implications for the models used to estimate the cost of equity for RMP.
- In Section VI, I respond to Division witness Mr. Coleman's testimony regarding the ROE and capital structure for RMP.
- In Section VII, I respond to OCS witness Dr. Woolridge's return on equity and capital structure recommendations.
- In Section VIII, I respond to Walmart witness Mr. Chriss' recommendation.
- Finally, in Section IX, I summarize my conclusions and recommendations.

## **II. SUMMARY AND OVERVIEW**

**Q. What are your key conclusions and recommendations regarding the appropriate ROE and capital structure for RMP?**

**A.** My key conclusions and recommendations are as follows:

- 1) Capital market conditions have changed dramatically in 2020. Government bond yields have decreased substantially since February 2020 due to actions of the Federal Reserve and the U.S. Congress to provide unprecedented support for the U.S. economy during the COVID-19 pandemic. However,



these lower yields on U.S. Treasury bonds are not the sole determining factor in setting the authorized ROE for RMP in this proceeding. Other market indicators suggest that the cost of equity has risen. These include: heightened volatility in equity and bond markets, and significantly higher beta coefficients (the measure of risk in the CAPM) from both Bloomberg and Value Line.

2) The Capital Asset Pricing Model (CAPM) and Empirical CAPM (ECAPM) are producing higher return estimates based on market data as of July 31, 2020, than at the time the analysis in my direct testimony was conducted (based on market data as of March 31, 2020), while the Discounted Cash Flow (DCF) model results have increased at the mean high end and remained steady at the mean and mean low as compared to March 2020. These higher CAPM results are consistent with other market indicators suggesting that the cost of equity has increased in recent months as the COVID-19 pandemic has flowed through the market data.

3) An authorized ROE of 9.25 percent (as recommended by Division witness Coleman) or 9.00 percent (as recommended by OCS witness Woolridge) would place the return for RMP in the bottom quartile of authorized returns for vertically-integrated electric utility companies in the U.S. This is not reasonable, especially given the evidence regarding RMP's business and financial risks in Utah. RMP has above average risk relative to the proxy group companies, as discussed in my direct testimony, and investors should be compensated for that risk through a higher than average return.

- 69 4) While Mr. Coleman and Dr. Woolridge recognize that market conditions  
70 have affected the assumptions used in the ROE estimation models, they  
71 have not accurately reflected how these conditions have affected the DCF  
72 and CAPM methods. By relying too heavily on the DCF model results, and  
73 by failing to use forward-looking assumptions in the CAPM, the other  
74 witnesses fail to account for current market conditions and understate the  
75 forward-looking cost of equity.
- 76 5) Specifically, while Dr. Woolridge acknowledges the “weeks of chaos” that  
77 resulted from the pandemic and recognizes that utility stocks have not  
78 performed as safe haven investments, as has traditionally been the case in  
79 volatile economic times, his recommended ROE remains essentially  
80 unchanged from pre-pandemic levels for companies of similar risk.
- 81 6) Mr. Coleman’s and Dr. Woolridge’s CAPM analyses should also be  
82 considered with caution due to: (a) Mr. Coleman’s use of a mean Beta  
83 coefficient for his proxy group companies, which triple counts the  
84 methodology used by Yahoo! Finance, Zacks Investment Research and Ned  
85 Davis Research to calculate Beta, and therefore results in substantially  
86 lower Beta coefficients than the current Beta coefficients for electric utility  
87 companies from Value Line; (b) Mr. Coleman’s reliance on Value Line  
88 Betas from prior to the COVID-19 pandemic since utility Betas have  
89 increased substantially due to the economic effects of COVID-19; and (c)  
90 Mr. Coleman’s and Dr. Woolridge’s reliance on unreasonably low market  
91 risk premiums, which do not reflect the inverse relationship between

interest rates and the market risk premium. These assumptions bias the results of Mr. Coleman's and Dr. Woolridge's CAPM results downwards, thereby producing results which are well below the authorized ROE for any U.S. electric utility in the past 40 years.<sup>1</sup>

7) Utility commissions across the nation are looking beyond the results of the traditional ROE estimation models to establish returns that are reasonable under current market conditions.

a) Even though the ROE estimation models are producing return estimates between 5.06 percent and 7.60 percent, utility regulators recognize that such low returns are not compensatory for investors. The first and third quartiles of authorized ROEs for integrated electric utility companies since 2018 have been within a range from 9.48 percent to 9.99 percent, which suggests that regulators are relying on more than just the results of the traditional models. As shown in Figure 2 of my rebuttal testimony, the majority of authorized ROEs for integrated electric utilities since 2018 have been within the range of results established in my direct testimony.

8) The investor required return is not established with respect to any individual model. Rather than endorsing the results of a specific methodology, the Commission should consider how current market conditions affect the risks for equity investors as well as the results of a broader range of ROE estimation methodologies. Finally, the Commission's adherence to the

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<sup>1</sup> Source: Regulatory Research Associates.

114 *Hope* and *Bluefield* decisions suggests that the methodology is not what is  
115 to be determined, but rather a “just and reasonable” return that is  
116 comparable to the return available on investments of similar risk.

117 9) The other ROE witnesses’ recommendations fail to consider the overall risk  
118 related to the Tax Cuts and Jobs Act (“TCJA”) for utilities in general and  
119 how their recommended ROE and capital structure could affect the financial  
120 risk of RMP. In regard to the TCJA, it is important that the Commission  
121 consider that:

122 i. Moody’s Investors Service (Moody’s) has continued to downgrade  
123 utilities throughout 2019 and 2020 related to the negative cash flow  
124 implications of tax reform.

125 ii. The other ROE witnesses’ recommended ROEs ignore this risk and  
126 the potential remedies that have been offered by the rating agencies  
127 to mitigate that risk, such as approving higher authorized returns and  
128 equity ratios to improve cash flow metrics.

129 **Q. Have you updated your ROE analyses in rebuttal?**

130 A. Yes. As discussed in Section IV of my rebuttal testimony, I have updated my analytical  
131 results based on market data as of July 31, 2020. The updated DCF results are similar  
132 to those in my direct testimony, while the updated CAPM results have increased.  
133 Although my updated ROE analysis continues to support an authorized ROE of 10.20  
134 percent for PacifiCorp in Utah, the Company has decided to lower its requested ROE  
135 by 40 basis points to 9.80 percent. In addition, while the analytical results of ROE  
136 estimation models provide a starting point, my recommendation continues to

137 appropriately consider the results of multiple methodologies as well as other factors,  
138 including company-specific risks, capital market conditions and the capital attraction  
139 and comparable return standards. Further, I support RMP's proposed capital structure  
140 consisting of 53.67 percent common equity, 46.32 percent long-term debt, and 0.01  
141 percent preferred equity as reasonable relative to the operating utility companies held  
142 by the proxy group.

### 143 **III. COMPARABLE RETURN STANDARD**

144 **Q. Please summarize the ROE recommendations of the other ROE witnesses in this**  
145 **proceeding.**

146 A. Figure 1 summarizes the results of the ROE analyses presented by the other witnesses  
147 in this proceeding and their final recommendations. Division witness Mr. Coleman  
148 recommends an authorized ROE of 9.25 percent for RMP based primarily on the  
149 principle of gradualism, while also considering the results of his DCF model, CAPM  
150 analysis, Risk Premium analysis and authorized ROEs for electric utilities nationwide,<sup>2</sup>  
151 while OCS witness Dr. Woolridge's primary ROE recommendation of 9.00 percent is  
152 based in large part on the results of his DCF analysis while also considering the results  
153 of his CAPM analysis and authorized returns for electric utilities across the country.<sup>3</sup>  
154 Walmart witness Mr. Chriss does not perform his own ROE analysis and does not  
155 provide a specific recommendation. However, Mr. Chriss does conclude that the  
156 authorized ROE for RMP should be no greater than 9.80 percent (i.e., RMP's current

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<sup>2</sup> Direct Testimony of Casey J. Coleman, at 67.

<sup>3</sup> Dr. Woolridge also provides an alternative ROE recommendation of 8.75 percent if the Commission adopts RMP's proposed capital structure.

authorized ROE), which he notes “is generally consistent with recent Commission decisions and national trends.”<sup>4</sup>

**Figure 1: Summary of Other ROE Witnesses’ Model Results<sup>5</sup>**

	<b>Mr. Coleman (DPU)</b>	<b>Dr. Woolridge (OCS)</b>
Constant Growth DCF	8.91% - 9.17%	8.70% – 8.95%
CAPM	5.06% - 5.90%	7.60%
Risk Premium	9.06%	N/A
Recommendation	9.25%	9.00%

**Q. Do the other witnesses in this proceeding discuss the current market conditions?**

A. Yes. OCS witness Dr. Woolridge disputes my conclusion regarding the effect of market conditions on the ROE estimation models, asserting that the DCF model is producing reliable estimates of the current market cost of equity for utility companies.<sup>6</sup> Similarly, while Mr. Coleman does not specifically discuss current market conditions, he concludes that current market conditions support a cost of equity for RMP in the range of 7.24 percent to 9.17 percent which is based on the results of his DCF, CAPM and Risk Premium analyses.<sup>7</sup> Mr. Coleman has not considered how current market conditions are affecting the models. Despite their views, Dr. Woolridge and Mr. Coleman both rely on a normalized risk-free rate in his CAPM analysis to compensate for the current low interest rate environment. In addition, Dr. Woolridge and Mr. Coleman ultimately recognize that models can produce results that are too low as both witnesses do not rely on the results of their CAPM analysis, essentially acknowledging that these results do not meet the fair return standards of *Hope* and *Bluefield*. Therefore,

<sup>4</sup> Direct Testimony of Steve W. Chriss, at 9-10.

<sup>5</sup> Wal-Mart witness Chriss did not perform his own ROE analysis and did not provide specific ROE recommendations. Therefore, Mr. Chriss is not included in this summary table.

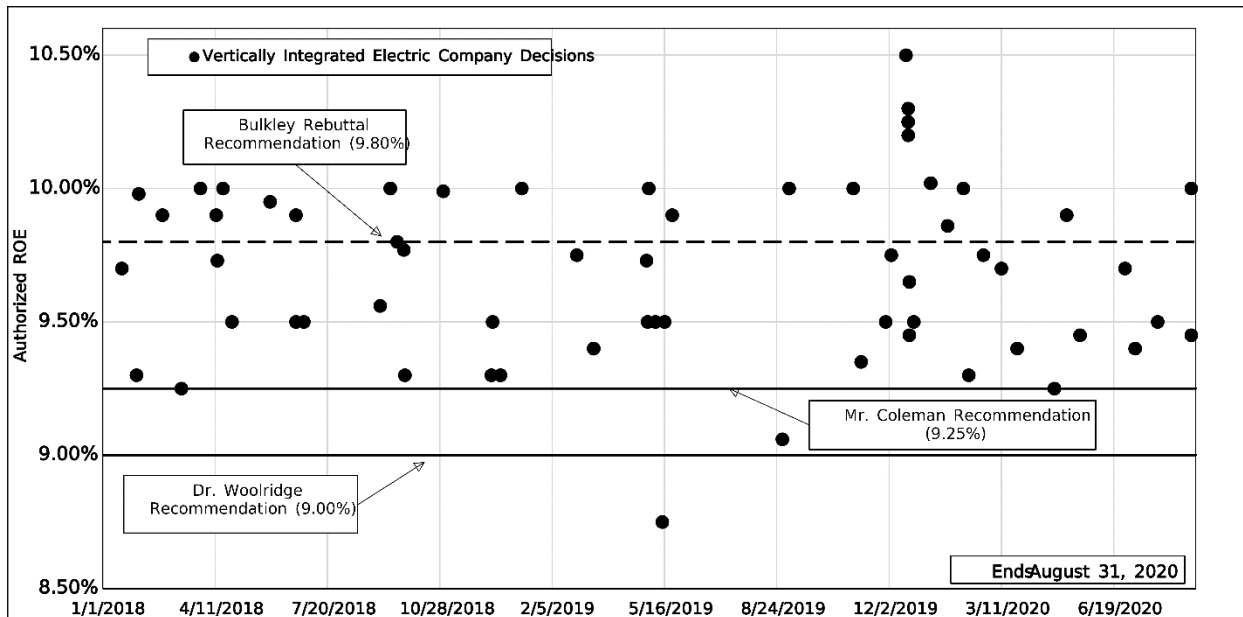
<sup>6</sup> Direct Testimony of Dr. J. Randall Woolridge, at 76.

<sup>7</sup> Direct Testimony of Casey J. Coleman, at 67.

174 while Dr. Woolridge and Mr. Coleman suggest that market conditions have not affected  
175 the model results, in the development of their analyses and their review of the results  
176 of his models, both recognize that there are model results that are so low that they  
177 cannot be relied upon.

178 **Q. Are authorized returns in other jurisdictions a relevant benchmark that investors**  
179 **consider?**

180 A. Yes. The regulatory decisions of other Commissions provide a basic test of  
181 reasonableness and a benchmark that investors consider in assessing the authorized  
182 ROE against the returns available from other regulated utilities with comparable risk.  
183 Division witness Coleman, OCS witness Woolridge and Walmart witness Chriss all  
184 present evidence regarding authorized returns for electric utilities in other jurisdictions,  
185 suggesting that these returns are relevant for purposes of establishing the authorized  
186 ROE for RMP in this proceeding.  
187 Figure 2 shows the distribution of authorized returns for integrated electric utilities  
188 from January 2018 through August 2020. The range of authorized ROEs has been from  
189 8.75 percent to 10.50 percent over this period, with an average authorized ROE of 9.69  
190 percent and a median of 9.73 percent.

**Figure 2: Authorized ROEs 2018-Present<sup>8</sup>**

As shown in Figure 2, the large majority of authorized returns for integrated electric utilities (47 out of 63 decisions) from 2018 through August 2020 have been between 9.50 percent and 10.50 percent. The other ROE witnesses in this proceeding have recommended a range of 9.00 percent to 9.25 percent, which is well below the majority of authorized ROEs over this period. The Company’s requested ROE of 9.80 percent is generally consistent with the range established by recently authorized ROEs for integrated electric utilities nationwide.

**Q. Mr. Coleman and Dr. Woolridge both claim that their ROE recommendation recognizes the concept of “gradualism.”<sup>9</sup> Please comment.**

**A.** While Mr. Coleman and Dr. Woolridge both indicate their ROE recommendations reflect gradualism, their recommendations are 55 and 80 basis points, respectively, below RMP’s currently authorized ROE 9.80 percent. Furthermore, credit rating

<sup>8</sup> Source: Regulatory Research Associates.

<sup>9</sup> Direct Testimony of Casey J. Coleman, at 52-54, and Direct testimony of Dr. J. Randall Woolridge, at 4.



agencies take the authorized ROE into consideration when assessing the overall credit risk of a company. As discussed in my direct testimony, Moody's recently downgraded the credit rating of ALLETE, Inc. based on their recent rate case decision, which included a below average authorized ROE of 9.25 percent, while FitchRatings recently downgraded CenterPoint Energy Houston Electric's Long-Term Issuer Default rating following the approval of an unfavorable rate case outcome in Texas.<sup>10</sup> Moreover, as will be discussed in more detail below, RRA recently downgraded the regulatory ranking of Utah based in part on the recent rate case decision for DEU, which RRA noted included a below average authorized ROE of 9.50 percent. Mr. Coleman's recommendation is equivalent to the authorized ROE for ALLETE, Inc. and below the recently authorized ROE for DEU, while Dr. Woolridge's recommendation of 9.00 percent is below both the recently authorized ROE for ALLETE, Inc. and DEU. Therefore, the recommendations of Dr. Woolridge and Mr. Coleman clearly do not reflect the principal of gradualism and would likely be view negatively by the credit rating agencies.

**Q. What factors should be considered in evaluating the results of ROE models and establishing the authorized ROE?**

A. The primary factors that should be considered are: (i) the importance of investors' actual return requirements and the critical role of judgment in selecting the appropriate ROE; (ii) the importance of providing a return that is comparable to returns on alternative investments with commensurate risk; (iii) the need for a return that supports

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<sup>10</sup> Direct Testimony of Ann. E. Bulkley, at 70-71.

a utility's ability to attract needed capital at reasonable terms; and (iv) the effect of current and expected capital market conditions.

**Q. What factors support RMP's requested ROE in this case?**

A. Based on my updated analyses, I conclude that the Company's requested ROE of 9.80 percent is reasonable, if not conservative, given the updated range of results. A return at this level is:

1. Supported by the analyses contained in my direct testimony and updated in my rebuttal testimony;
2. Consistent with current and prospective financial market conditions;
3. Supported by the methodologies considered by the Commission as well as other regulatory jurisdictions;
4. Consistent with the range of ROE awards for integrated electric utilities in other state jurisdictions;
5. Considers the unique business and operating risks of RMP in Utah; and
6. Will support RMP's ability to attract capital to finance investments at reasonable rates, which will provide long-term benefits to ratepayers by limiting the long-term cost of capital.

#### **IV. UPDATED ROE ANALYSES**

**Q. Have you updated your ROE analyses?**

A. Yes. As shown in Exhibits RMP\_\_\_\_(AEB-1R) through RMP\_\_\_\_(AEB-5R), I have updated my ROE analyses using market data as of July 31, 2020. All of the methodologies in my updated analysis have been developed in a manner that is consistent with the approach taken in my direct testimony. I have continued to exclude

248 results below 7.0 percent because such returns do not provide a sufficient risk premium  
249 above the long-term debt cost to compensate equity investors for the risks associated  
250 with ownership. Figure 3 summarizes the results of my updated analyses.

251 As shown in Figure 3, and Exhibit RMP\_\_\_\_(AEB-2R), the Constant Growth  
252 DCF model results range from 8.54 percent to 9.89 percent.<sup>11</sup> Dividend yields remain  
253 below historical average levels for the proxy group, suggesting that the results of the  
254 DCF model may still understate the investor-required return on equity. The CAPM  
255 results shown in RMP\_\_\_\_(AEB-3R) range from 11.69 percent to 12.42 percent and  
256 the Empirical CAPM (ECAPM) results are 12.26 percent to 12.80 percent.<sup>12</sup> Increases  
257 in the CAPM and ECAPM model results are primarily due to significantly higher Beta  
258 coefficients reported by both Bloomberg and Value Line, as the correlation between  
259 utility returns and returns for the broader market has increased substantially. The higher  
260 Betas more than offset the decline in government bond yields. Exhibit RMP\_\_\_\_(AEB-  
261 4R) demonstrates that the results from the Risk Premium analysis range from 9.26  
262 percent to 9.96 percent, depending on the Treasury bond yield. Finally, the mean and

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<sup>11</sup> Based on mean results of the 30-day average stock price scenario.

<sup>12</sup> Based on near-term projected Treasury bond yields, using average results for both Value Line and Bloomberg betas.

263 median results of the Expected Earnings approach are 10.70 percent and 10.73 percent  
 264 respectively, as shown in Exhibit RMP\_\_\_(AEB-5R).

265 **Figure 3: Updated Analytical Results<sup>13</sup>**

<b><i>Constant Growth DCF</i></b>			
	Mean Low	Mean	Mean High
30-Day Average	8.54%	9.00%	9.89%
90-Day Average	8.54%	8.98%	9.86%
180-Day Average	8.43%	8.76%	9.54%
<b><i>Capital Asset Pricing Model</i></b>			
	Current Risk-Free Rate (1.34%)	Q4 2020 – Q4 2021 Projected Risk-Free Rate (1.70%)	2022-2026 Projected Risk-Free Rate (3.00%)
Value Line Beta	12.37%	12.42%	12.58%
Bloomberg Beta	11.63%	11.69%	11.93%
<b><i>Empirical Capital Asset Pricing Model</i></b>			
Value Line Beta	12.76%	12.80%	12.92%
Bloomberg Beta	12.21%	12.26%	12.44%
<b><i>Treasury Yield Plus Risk Premium</i></b>			
	Current Risk-Free Rate (1.34%)	Q4 2020 – Q4 2021 Projected Risk-Free Rate (1.70%)	2022-2026 Projected Risk-Free Rate (3.00%)
Risk Premium Analysis	9.26%	9.41%	9.96%
<b><i>Expected Earnings Analysis</i></b>			
	Mean		Median
Expected Earnings Result	10.70%		10.73%

<sup>13</sup> The analytical results included in the table reflect the results of the Constant Growth analysis excluding the results for individual companies that did not meet the minimum threshold of 7 percent.

266 **V. CAPITAL MARKET CONDITIONS AND THE IMPLICATIONS FOR THE COST**  
267 **OF EQUITY**

268 **Q. Mr. Coleman suggests that the low interest rate environment supports a reduction**  
269 **in the authorized ROE for RMP.<sup>14</sup> Do you agree?**

270 A. No, I do not agree. Government bond yields are only one of many factors that equity  
271 investors consider in determining their return requirements. It is important to view  
272 current Treasury bond yields in the context of conditions in the economy and capital  
273 markets. It would not be reasonable for the Commission to consider only the decline in  
274 30-year Treasury bond yields, without also considering the recent market conditions  
275 that have contributed to that decline. Further, there are reasons to believe that the recent  
276 declines in Treasury bond yields are not representative of the longer-term trend in  
277 government and corporate bond yields. Rather, those lower interest rates are directly  
278 attributable to the COVID-19 pandemic. The economic effects of the measures used to  
279 contain COVID-19 have caused the Federal Reserve to reduce the federal funds rates  
280 and take additional measures to support the U.S. economy and provide liquidity and  
281 stability in financial markets. These are short-term events that have little to do with the  
282 longer-term trend in bond yields or equity costs.

283 **Q. What is your response to Mr. Coleman's assertion that for RMP's authorized**  
284 **ROE to increase from the last case either market conditions would have had to**  
285 **change significantly or RMP's risks would have needed to increase?<sup>15</sup>**

286 A. While the Company has decided to lower its ROE request to 9.80 percent, which is  
287 equivalent to the ROE authorized in the Company's last rate case, it is still important

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<sup>14</sup> See, for example, Direct Testimony of Casey J. Coleman, at 8 and 64.

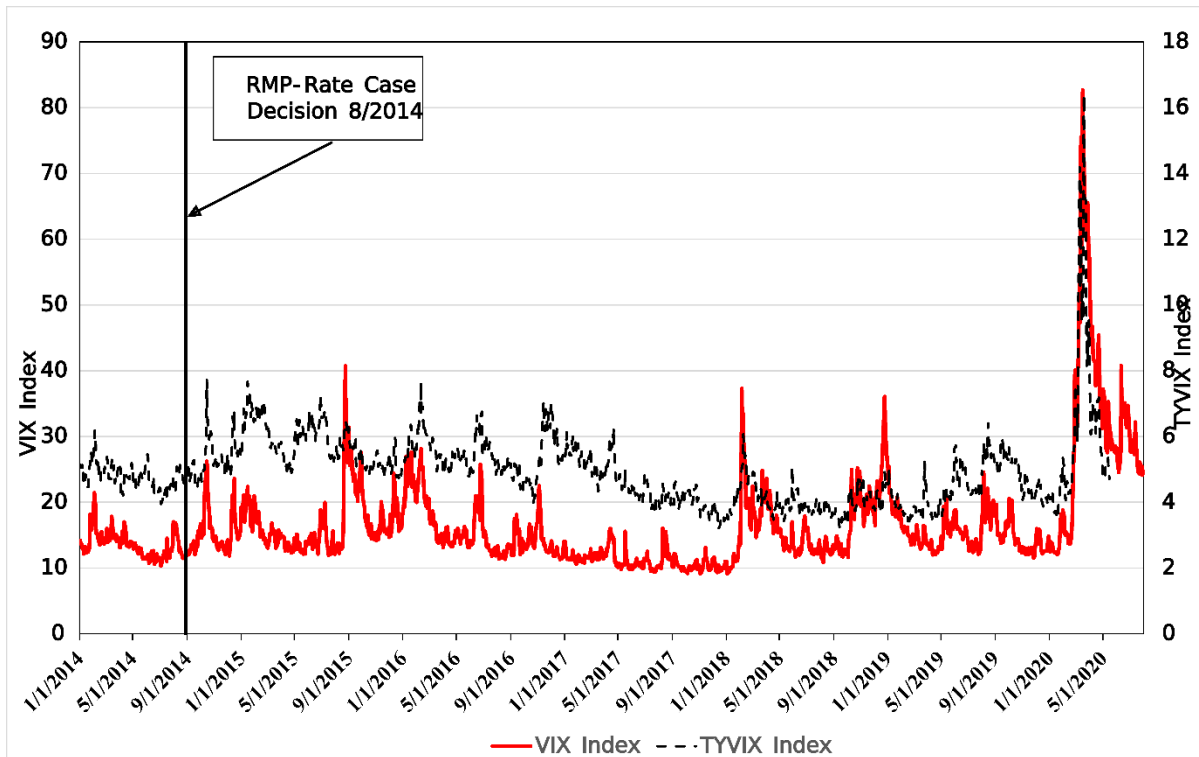
<sup>15</sup> Direct Testimony of Casey J. Coleman, at 11.

288 to consider the recent developments in capital markets and how current market  
289 conditions compare to those that existed when RMP's current ROE was authorized in  
290 2014. As discussed in my direct testimony, capital market conditions have been  
291 extremely volatile in 2020.<sup>16</sup> This is due to the economic effects of the COVID-19  
292 pandemic, as the measures used to contain the COVID-19 pandemic have forced the  
293 U.S. economy into a recession. As a result, volatility has increased to levels not seen  
294 since the Great Recession of 2008/09. For example, I have updated Figure 3 from my  
295 Direct Testimony, which contained two separate measures of volatility, the Chicago  
296 Board Options Exchange ("CBOE") Volatility Index ("VIX") and the U.S. Treasury  
297 Note Volatility Index ("TYVIX"). As shown in Figure 4, the VIX has remained well  
298 above its long-term average in the months following the filing of my direct testimony  
299 in May. Furthermore, the VIX as of July 31, 2020 is much greater than it was at the  
300 time of the Commission's decision in RMP's last rate case. In addition, as of the  
301 beginning of September 2020, the VIX once again increased above 30.00 providing  
302 further support for the fact that financial markets continue to face increased uncertainty.  
303 While Mr. Coleman has failed to consider market volatility, Dr. Woolridge has  
304 acknowledged the "weeks of chaos" and further recognized that "day-to-day volatility  
305 in financial markets has been at extremes," with the VIX increasing to levels not seen  
306 since the Great Recession of 2008/09.<sup>17</sup>

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<sup>16</sup> Direct Testimony of Ann E. Bulkley, at 14-20.

<sup>17</sup> Direct Testimony of Dr. J. Randall Woolridge, at 13.

**Figure 4: CBOE VIX and TYVIX – January 2003 – July 2020<sup>18</sup>**

308 **Q. Has market volatility declined since the filing of your direct testimony?**

309 A. Yes, however, as shown in Figure 4, while the VIX has declined since the filing of my  
 310 direct testimony, this measure of volatility remains above levels in January and the first  
 311 half of February prior to COVID-19 and well above the historical median of 16.12 since  
 312 2003. It is important to view the declines in the VIX in the context of the unprecedented  
 313 response by the Federal Reserve and Congress. As discussed in more detail below, the  
 314 Federal Reserve's corporate bond buying programs are providing liquidity to bond  
 315 markets and therefore reducing some of the uncertainty that was driving the volatility  
 316 seen in March. However, there is still much uncertainty regarding the near-term effect

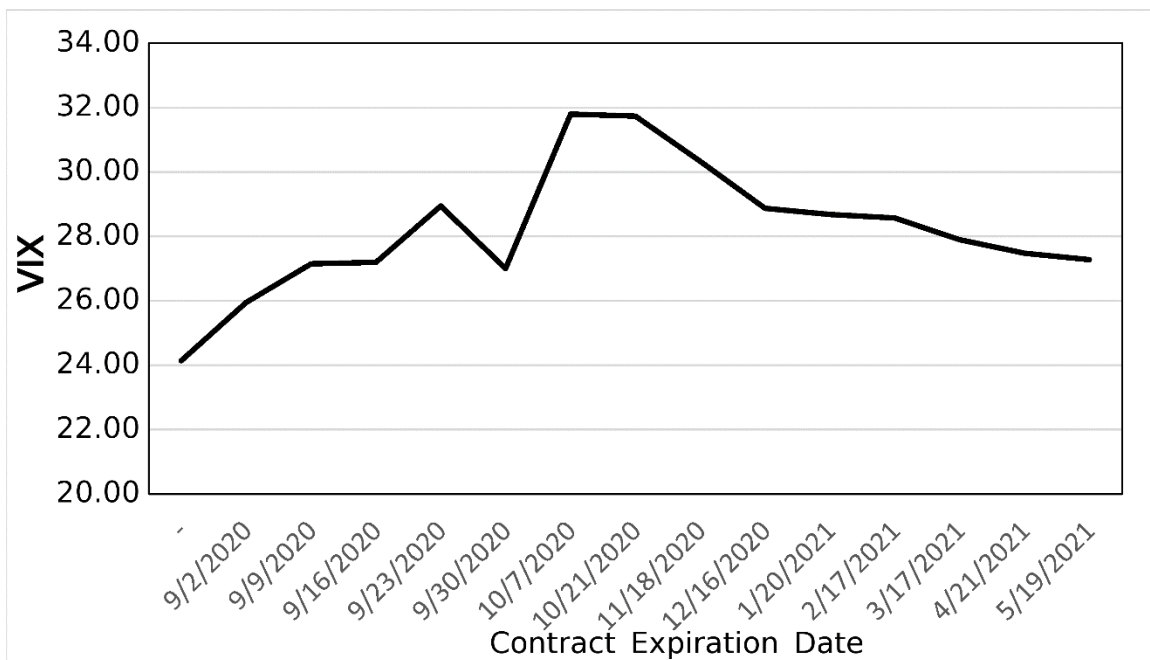
<sup>18</sup> Source: Bloomberg Professional.

of COVID-19 on the economy and the financial markets, which is why the VIX is still above its long-term historical level.

**Q. What are investors' expectations regarding the VIX over the near-term?**

A. To determine the expectations of investors for the VIX, I reviewed the VIX futures published by the CBOE. The VIX futures reflect investors' views regarding the value of the VIX for different expiration dates in the future. As shown in Figure 5, investors expect the VIX to remain at levels that exceed 25.00 at least through May of 2021. Therefore, investors expect increased volatility and uncertainty to continue to persist over the near-term as the economy recovers from the economic effects of the COVID-19 pandemic.

**Figure 5: CBOE VIX Futures as of August 28, 2020**





328 **Q. What steps have the Federal Reserve and the U.S. Congress taken to stabilize**  
329 **financial markets and support the economy?**

330 A. As discussed in my direct testimony, the Federal Reserve, in response to the economic  
331 effects of COVID-19, decreased the Federal Funds rate twice in March 2020, resulting  
332 in a target range of 0.00 percent to 0.25 percent and also announced plans to increase  
333 its holdings of both Treasury and mortgaged-back securities.<sup>19</sup> In addition to the  
334 policies discussed in my direct testimony, on March 23, 2020, the Federal Reserve  
335 began expansive programs to support credit to large employers; the Primary Market  
336 Corporate Credit Facility (PMCCF) to provide liquidity for new issuances of corporate  
337 bonds, and the Secondary Market Corporate Credit Facility (SMCCF) to provide  
338 liquidity for outstanding corporate debt issuances. Further, the Federal Reserve  
339 supported the flow of credit to consumers and businesses through the Term Asset-  
340 Backed Securities Loan Facility (TALF).<sup>20</sup>

341 In addition to the Federal Reserve's response, the U.S. Congress has also passed fiscal  
342 stimulus programs that both Mr. Coleman and Dr. Woolridge fail to mention in their  
343 testimony. On March 27, 2020, the Coronavirus Aid, Relief, and Economic Security  
344 (CARES) Act was signed into law, which is a large fiscal stimulus package aimed at  
345 also mitigating the economic effects of the coronavirus. While these expansive  
346 monetary and fiscal programs have provided for greater price stability, as shown in  
347 Figure 4 and Figure 5 above, the VIX remains well above long-term historical levels  
348 and is expected to remain above long-term historical levels over the near-term.

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<sup>19</sup> Direct Testimony of Ann E. Bulkley, at 20-21.

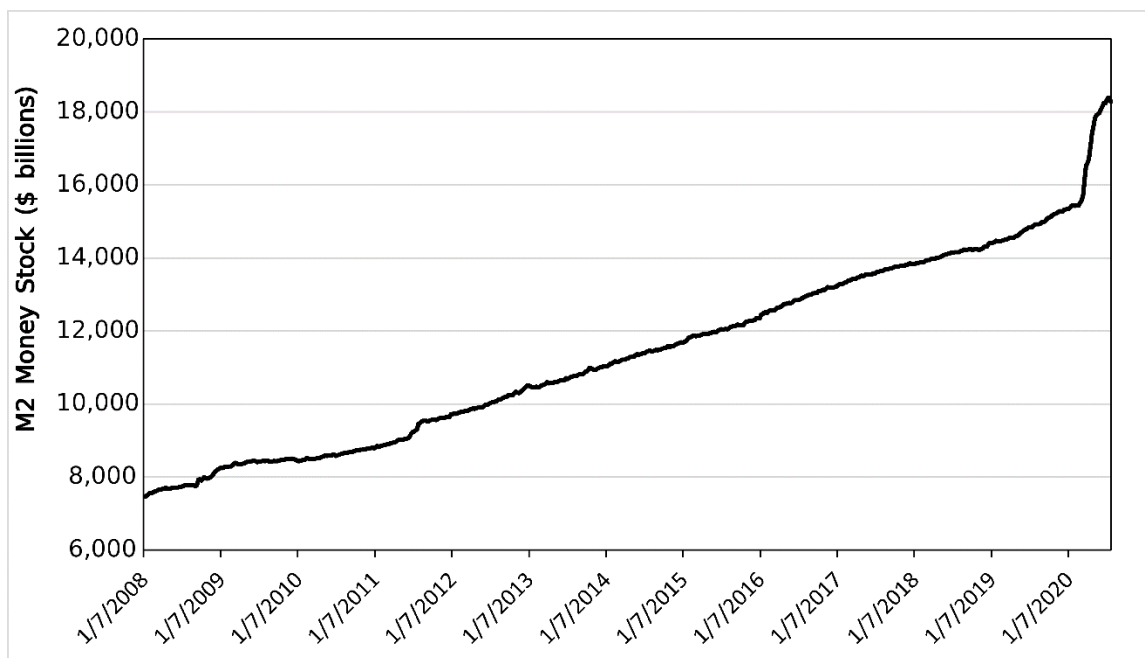
<sup>20</sup> Federal Reserve Board Press Release, "Federal Reserve announces extensive new measures to support the economy", March 23, 2020.

349 **Q. How do the Federal Reserve’s recently announced programs affect the economy**  
350 **and financial markets?**

351 A. These programs allow the Federal Reserve to purchase government bonds and  
352 corporate bonds from banks. The banks then receive cash from the Federal Reserve,  
353 which results in an expansion of the money supply. This increase in the money supply  
354 keeps interest rates low and increases the ability of banks to lend to consumers and  
355 businesses. Continued access to capital is particularly important in current market  
356 conditions because it allows companies to offset the negative effect of COVID-19 on  
357 business operations. As shown in Figure 6 below, the programs enacted by the Federal  
358 Reserve have resulted in an unprecedented expansion of the money supply as measured  
359 by M2<sup>21</sup> in recent months, and that expansion has been much greater than the increase  
360 seen following the Federal Reserve’s response to the Great Recession of 2008/2009.  
361 This response from the Federal Reserve again demonstrates the level of intervention  
362 that has been necessary to attempt to stabilize the markets over this period, suggesting  
363 greater market risk at this time than in 2014 when RMP’s currently-authorized ROE  
364 was approved, counter to Mr. Coleman’s conclusion.

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<sup>21</sup> M2 is defined by the Federal Reserve as follows: M2 includes a broader set of financial assets held principally by households. M2 consists of M1 plus: (1) savings deposits (which include money market deposit accounts, or MMDAs); (2) small-denomination time deposits (time deposits in amounts of less than \$100,000); and (3) balances in retail money market mutual funds (MMMFs).

**Figure 6: M2 Money Stock – January 2008 – July 2020<sup>22</sup>**

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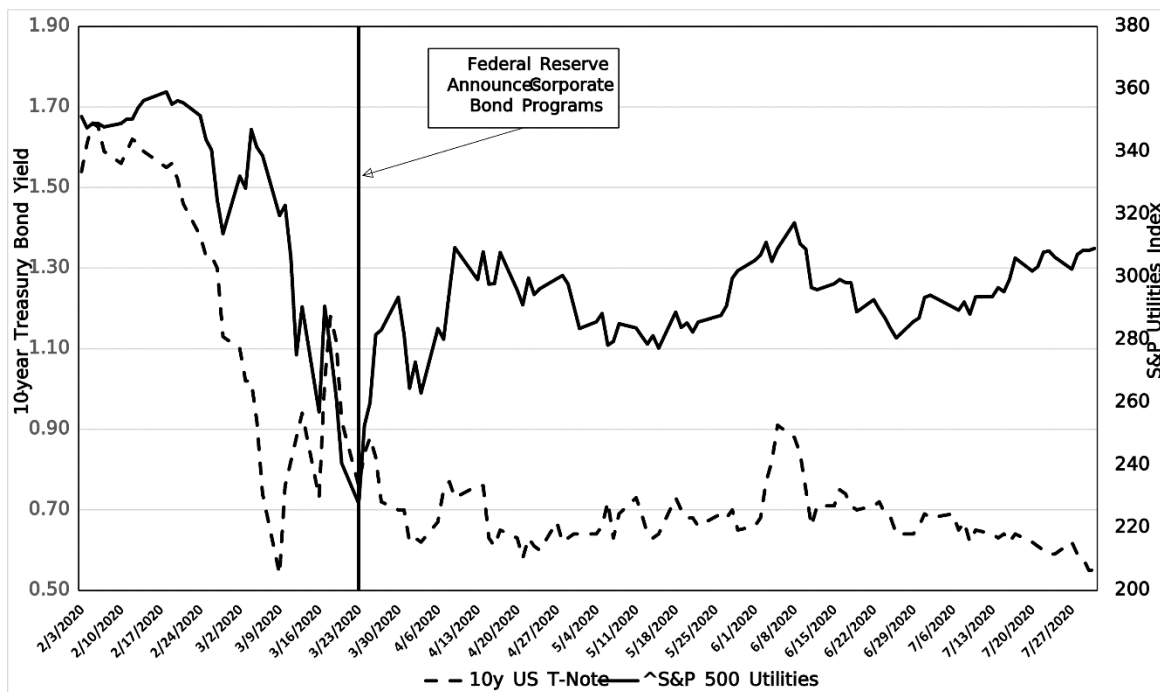
367 **Q. Have Mr. Coleman and Dr. Woolridge considered how the market has responded**  
 368 **to the unprecedented intervention by the Federal Reserve?**

369 **A.** No. As discussed above, the Federal Reserve's expansive programs greatly increased  
 370 the money supply, which resulted in lower borrowing costs for corporate firms and thus  
 371 continued access to the capital needed to offset the economic effects of COVID-19. As  
 372 a result, interest rates have remained low, and stability has been restored in the  
 373 corporate bond market. For investors, this led to allocating more funds to equities. As  
 374 shown in Figure 7, while the yield on the 10-year Treasury Bond has remained  
 375 relatively stable in the range of 0.58 percent to 0.91 percent between March 23, 2020  
 376 and July 31, 2020, the S&P Utilities Index increased dramatically in the days  
 377 immediately following the Federal Reserve's announcement on March 23, 2020.

<sup>22</sup> Board of Governors of the Federal Reserve System (US), M2 Money Stock [M2], retrieved from FRED, Federal Reserve Bank of St. Louis; <https://fred.stlouisfed.org/series/M2>, August 10, 2020.

Therefore, the policies of the Federal Reserve, while resulting in stability in the bond markets, have resulted in inflated equity prices, as investors search for returns given the current low interest rate environment. Thus, I do not agree with Mr. Coleman and Dr. Woolridge that current share prices represent a reasonable indicator of the share prices that will exist over the near-term.

**Figure 7: 10-year U.S. Treasury Yield and S&P Utilities Index**



**Q. Have rating agencies commented on the recent decline in bond yields and the anticipated effect on the authorized ROEs for utilities?**

**A.** Yes. In April 2020, Moody's noted that it expects regulators to be hesitant to reduce authorized ROEs in response to the COVID-19 pandemic-related decline in the yield on 30-year Treasury Bonds. Specifically, Moody's commented:

As a result of the economic fallout from the coronavirus outbreak, the rate on the 30-year T-bill has declined significantly, as shown in Exhibit 2. Assuming utilities continue to earn the average 670 bps spread over the 30-year T-bill, this would suggest that there will be a great deal of pressure on authorized returns. **However,**

we think regulators will be hesitant to significantly reduce allowed returns given the uncertain market environment and the likely delays in adjudicating rate cases because of social distancing mandates and other issues associated with the coronavirus (see “Regulated Electric, Gas and Water Utilities – US: Coronavirus outbreak delays rate cases, but regulatory support remains intact”). This may lead to the widest spread between the authorized ROE and the 30-year T-bill in at least the past two decades. Utilities with a formula driven approach to setting ROEs may be hurt far more quickly as their ROE’s are adjusted automatically. We expect some of these utilities to appeal to regulators to either suspend or alter this formula based approach, at least temporarily.

In contrast to the gradual, long-term decline in the 30-year T-bill illustrated in Exhibit 1, the year-to-date decline in the yield has been more abrupt, influenced by the plunge in economic activity at the end of the first quarter. We expect US GDP to undergo a sharp 4.5% contraction in the first half of the year, before finishing full-year 2020 down 2.0% and recovering in 2021 with 2.3% growth (see “Global Macro Outlook 2020-21 [March 25, 2020 Update]: The coronavirus will cause unprecedented shock to the global economy”). Given the continued uncertainty over efforts to contain the coronavirus outbreak, there is significant downside risk to our macroeconomic forecast. But if there were to be a material snapback in growth, we would expect interest rates to follow suit.<sup>23</sup>

**Q. Are the views outlined by Moody’s consistent with Mr. Coleman’s cite to the recent settlement filed in the rate case for PacifiCorp in Washington?**

**A.** Yes. As noted by Mr. Coleman, the parties in the case agreed to an ROE of 9.50 percent, which is equivalent to the ROE that was authorized by the Washington Utilities and Transportation Commission (“WUTC”) in September 2016 in PacifiCorp’s last rate case.<sup>24</sup> Therefore, despite the arguments put forth by both Mr. Coleman and Dr. Woolridge that capital costs are declining, the parties in the rate case for PacifiCorp in

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<sup>23</sup> Moody’s Investors Service, “Regulated Electric and Gas Utilities – US: Continued decline in ROEs to heighten pressure on financial metrics,” April 17, 2020, at 3 (emphasis added).

<sup>24</sup> Direct Testimony of Casey J. Coleman, at 11.

Washington did not reduce the authorized ROE. Rather, consistent with the report from Moody's discussed above, as part of an overall settlement that covered many issues, the parties agreed to maintain the authorized ROE awarded in PacifiCorp's last rate case in Washington. While it is common to try to compare one particular element of a rate case outcome to a current case, such a comparison is not often reasonable when reviewing specific elements of a settlement. This is because settlements represent compromise between all of the parties on all issues. Therefore, it is difficult to conclude that any one element of the settlement was acceptable to all or any individual party. Rather, it is more likely that taken together the entirety of the terms resulted in an outcome that could be agreed to by all. However, while this was a settlement, the effect was to hold the ROE consistent with the previously authorized ROE. In the current case, the Company has decided to reduce the proposed ROE to 9.80 percent, which is equivalent to the ROE approved in the last rate case for RMP. In contrast, Mr. Coleman's proposal would reduce the Company's ROE in this jurisdiction by 55 basis points. Moreover, given the uncertain market environment noted by Moody's above, it is very likely that Moody's and other credit rating agencies would view the recommended ROEs of Mr. Coleman and Dr. Woolridge as credit negative.

**Q. What are your conclusions regarding the effect of recent market volatility and the policies of the Federal Reserve on the cost of equity for RMP?**

A. The Commission has found it important to consider how market conditions have changed since a company's last rate case in the determination of the ROE range.<sup>25</sup> The risks in the current market environment were not present in the data in RMP's last rate

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<sup>25</sup> Report and Order, Docket No. 19-057-02, Dominion Energy Utah, February 25, 2020, at 6.

450 case. Given the uncertainty and volatility that has characterized capital markets in 2020,  
451 it is reasonable that equity investors would now require a higher return on equity to  
452 compensate them for the additional risk associated with owning common stock under  
453 these market conditions. Therefore, relying on current market data would likely suggest  
454 that the cost of equity has increased since the Commission approved the settlement in  
455 RMP's last rate proceeding. As a result, the Company's updated recommendation of  
456 9.80 percent, which is equivalent to the authorized ROE in RMP's last rate case, is  
457 likely a conservative estimate of the ROE in the current market environment.  
458 Furthermore, based on these data, Mr. Coleman's and Dr. Woolridge  
459 recommendations to reduce RMP's ROE to reflect current market conditions, are  
460 unsupported.

461 **Q. Dr. Woolridge comments on the high market-to-book ratios in the utilities**  
462 **sector.<sup>26</sup> What is your response?**

463 A. As discussed in my direct testimony, I agree with Dr. Woolridge that the valuations of  
464 public utilities have increased well above historical average levels in recent years, as  
465 demonstrated by their elevated Price-to-Earnings (P/E) ratios.<sup>27</sup> Dr. Woolridge  
466 contends that these high valuations, which are reflected in his data on market-to-book  
467 ratios, are an indication that authorized returns for utilities are higher than what is  
468 required by investors. However, he fails to recognize how these high valuations affect  
469 the results of the DCF model.

470 The DCF model generally produces reasonable and reliable estimates of the cost of  
471 equity for companies in stable, mature industries, such as regulated utilities; however,

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<sup>26</sup> Direct Testimony of Dr. J. Randall Woolridge, at 10-11 and Exhibit JRW-4.

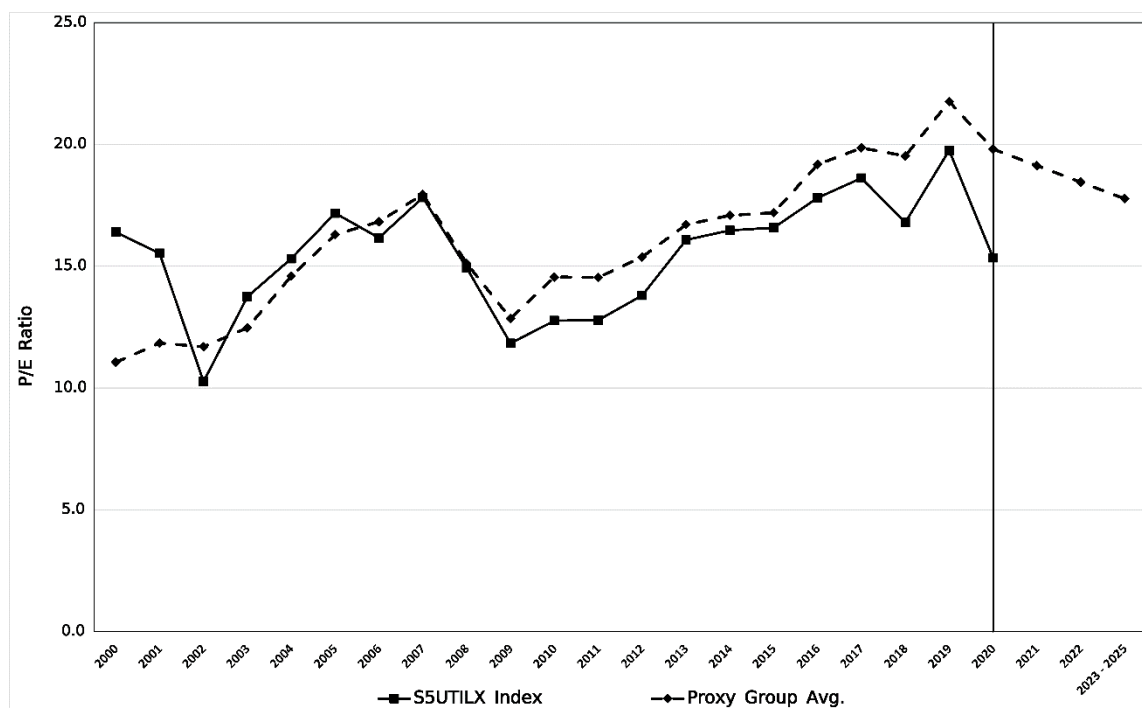
<sup>27</sup> Direct Testimony of Ann E. Bulkley, at 25-26.

472 the results of the DCF model are being distorted by the high valuations and low  
473 dividend yields of utilities. Even though utility share prices have declined in recent  
474 weeks, the P/E ratios remain higher than historical average levels over the past decade,  
475 while dividend yields remain lower than historical average levels. Equity analysts have  
476 commented on the unusually high valuations of utility shares compared to historical  
477 levels.

478 **Q. How have recent market conditions affected the valuations of utility shares?**

479 A. As discussed in my direct testimony, the valuations of public utilities are well above  
480 historical average levels, as demonstrated by their elevated Price-to-Earnings (“P/E”)  
481 ratios. I updated Figure 8 in my direct testimony with more recent market data through  
482 July 31, 2020. As shown in Figure 8, while the share prices of utilities declined in 2020,  
483 as investors rotated from utilities to Treasury Bonds due to the economic effects of  
484 COVID-19, the P/E ratios for my proxy group companies in 2020 are still well above  
485 historical average levels over the past decade. However, according to Value Line, those  
486 valuations are projected to decline from the current average P/E ratio of 19.81 in 2020  
487 to 17.77 in 2023-2025.



**Figure 8: Average P/E Ratios for Proxy Group <sup>28</sup>**

489 **Q. What have equity analysts said about the valuations of utility stocks since you filed**  
 490 **your direct testimony?**

491 A. Several equity analysts have recognized that utility stock valuations remain very high  
 492 relative to historical levels even after the decline in share prices that occurred as a result  
 493 of the economic effects of COVID-19. For example, Barron's recently noted:

494 Charles Fishman, a utility analyst at Morningstar, points out that  
 495 "utility valuations in February were at record highs," and that  
 496 "commercial and industrial electricity demand reductions and  
 497 delay in investment due to the pandemic" have weighed on these  
 498 stocks as well.

499 In May, power demand in the U.S. was down 8% year over year,  
 500 according to Morgan Stanley. That follows a 5% drop in April.

501 But even after lackluster performance recently, utility shares still  
 502 aren't cheap. The stocks in the Utilities Select Sector SPDR ETF  
 503 trade at about 19 times their current fiscal year profit estimates,

<sup>28</sup> Source: Bloomberg Professional. Includes 2020 data through July 31, 2020.

504 according to FactSet. That's above their five-year average of a  
505 little below 18 times.<sup>29</sup>

506 This implies that even after the economic effects of COVID-19 are considered, the  
507 ROE calculated using historical market data in the DCF model is still understating the  
508 forward-looking cost of equity.

509 **Q. Do either Mr. Coleman or Dr. Woolridge recognize the significance of the current,**  
510 **high valuations in the utilities sector?**

511 A. No, they do not. Mr. Coleman and Dr. Woolridge both place primary weight on the  
512 results of the DCF model, which is estimated using current stock prices. Their reliance  
513 on current share prices assumes that markets are efficient. But that is not always the  
514 case. In fact, in a recent interview with Barron's, Professor Aswath Damodaran noted  
515 the following regarding the efficient market assumption:

516 I'm not an academic. I'm a pragmatist. I don't believe that markets  
517 are efficient, but I also don't believe that much of active investing,  
518 at least as practiced now, has a prayer at finding and exploiting  
519 these inefficiencies for profit. But I do think that markets always  
520 convey messages. And if you ignore those messages, or you think  
521 you're bigger than the market, the market's going to take you  
522 down several notches. So I think that is my overriding message—  
523 get away from static to dynamic, from backward-looking to  
524 forward-looking. And that scares people.<sup>30</sup>

525 Mr. Coleman and Dr. Woolridge both fail to take into consideration that the current,  
526 high valuations in the utilities sector result in dividend yields well below the historical  
527 average for electric utilities. Because the dividend yield is an input into DCF models,

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<sup>29</sup> Strauss, Lawrence C. "Utility Stocks Aren't Acting Like The Havens They're Supposed Be. Here's Why." Utility Stocks Aren't Acting Like The Havens They're Supposed Be - Barron's, 12 June 2020, [www.barrons.com/articles/utility-stocks-arent-acting-like-the-havens-theyre-supposed-be-51591979393](http://www.barrons.com/articles/utility-stocks-arent-acting-like-the-havens-theyre-supposed-be-51591979393).

<sup>30</sup> Root, Al. "Buying Tesla at \$180 and Other Investing Nuggets From NYU Professor Aswath Damodaran." Barron's, 25 June 2020, [www.barrons.com/articles/how-to-value-stocks-according-to-nyu-professor-aswath-damodaran-51593082800](http://www.barrons.com/articles/how-to-value-stocks-according-to-nyu-professor-aswath-damodaran-51593082800).

528 these current conditions affect the reliability of DCF models. Nonetheless,  
529 Mr. Coleman and Dr. Woolridge argue that their DCF models produce reliable results.

530 **Q. Utilities traditionally have been a safe-haven for investors during periods of**  
531 **market volatility. Has this been true during the recent period of volatility?**

532 A. No, it has not. Contrary to the testimony of Dr. Woolridge, who expresses concern with  
533 the recent increase in Value Line Beta coefficients for electric utilities,<sup>31</sup> these stocks  
534 have not been a safe-haven for investors during the COVID-19 pandemic. To this point,  
535 Charles Schwab recently rated the Utilities sector as “Underperform,” noting that:

536 The Utilities sector has tended to perform better when growth and  
537 trade concerns resurface, and to underperform when those  
538 concerns fade. That’s partly because of the sector’s traditional  
539 defensive nature—people need water, gas and electric services  
540 during all phases of the business cycle—and these are domestic  
541 goods and services, so it has very little international exposure.

542 However, amid the drop in stocks in February and March, the  
543 historically low-equity-beta Utilities sector simply didn’t play its  
544 traditional relative safe-haven role. The sharp drop in interest rates  
545 would normally be expected to provide relative support to this  
546 sector, which relies on high levels of debt and tends to pay  
547 relatively high dividends—often an attraction for investors when  
548 yields on fixed income investments are low. However, there were  
549 unique circumstances that outweighed these historical  
550 relationships.

551 For one thing, because some investors had already been reaching  
552 for yield before the crisis began, the high-dividend-paying  
553 Utilities sector had been bid up to record-high valuation levels.  
554 Even underperformance year-to-date hasn’t fully reversed those  
555 relatively high valuations, so we’re not confident the sector will  
556 return to its defensive roots if markets sell off again.<sup>32</sup>

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<sup>31</sup> Direct Testimony of Dr. J. Randall Woolridge, at 51-54.

<sup>32</sup> Charles Schwab, Utilities Sector Rating: Underperform, August 13, 2020.

557 **Q. How has the utilities sector performed in 2020 relative to the S&P 500?**

558 A. The utilities sector has been one of the worst performing market sectors in 2020, having  
559 declined by 14.44 percent from the mid-February peak as compared to a 3.70 percent  
560 decline for the S&P 500.<sup>33</sup> The only market sectors that have underperformed utilities  
561 in 2020 are industrials (down 15.94 percent), financials (down 23.42 percent) and  
562 energy (down 54.02 percent). The other six market sectors are either down slightly  
563 from their peak or are at or near record highs.

564 Dr. Woolridge also agrees that utility stocks lost their identity as safe-haven  
565 investments in March and April of 2020.<sup>34</sup> This change in the risk of utilities is partly  
566 because demand for electricity decreased as non-essential businesses in many parts of  
567 the country were forced to close for a period in March through May, and have re-open  
568 slowly in June and July. While electricity demand is typically inelastic, the load data  
569 demonstrates that utilities have been affected by COVID-19. In August 2020, the U.S.  
570 Energy Information Administration forecast that overall electricity sales would  
571 decrease by 3.6 percent in 2020 compared to 2019. Commercial sales are projected to  
572 decline by 7.4 percent this year due to COVID-19 mitigation efforts, electricity sales  
573 to the industrial sector are expected to fall by 5.8 percent, while residential electricity  
574 sales are projected to increase by 2.0 percent.<sup>35</sup> The underperformance of the utilities  
575 sector is an indication that it has become more difficult for utilities to attract capital in  
576 the current economic environment. While their dividend yields remain attractive to  
577 income-oriented investors, there is heightened risk that lower electricity demand will

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<sup>33</sup> Data as of July 31, 2020.

<sup>34</sup> Direct Testimony of Dr. J. Randall Woolridge, at 15.

<sup>35</sup> U.S. Energy Information Administration: Short-Term Energy Outlook, August 11, 2020, at 4.

578 cause electric utilities without revenue decoupling mechanisms to be unable to earn  
579 their authorized return for several quarters until demand returns to pre-COVID-19  
580 levels.

581 **Q. What are your conclusions regarding the recent valuations of utilities and the**  
582 **effect on the cost of equity for RMP in this proceeding?**

583 A. While the share prices of utilities have declined in response to the economic effects of  
584 the COVID-19 pandemic, current utility valuations are still well above the long-term  
585 average. The current high valuations result in low dividend yields for utilities, which  
586 means that DCF models using recent historical data likely underestimate investors'  
587 required returns. Alternatively, my CAPM analysis includes estimated returns based on  
588 near-term and longer-term projected interest rates, considers Beta coefficients that  
589 reflect the fact that analysts expect utilities to trade similar to the market over the near-  
590 term, and relies on a forward-looking estimate of the market return. Therefore, it is  
591 important to consider the results of each of the models to reflect investors' expectations  
592 of market conditions over the period that the rates established in this proceeding will  
593 be in effect.

594 **Q. Have either Mr. Coleman or Dr. Woolridge considered the effects of the TCJA**  
595 **when developing their recommended ROE?**

596 A. No, they have not. Because Mr. Coleman and Dr. Woolridge did not consider the TCJA,  
597 it appears each witness believes that any effect of the TCJA is already taken into  
598 consideration in the share prices that are used in the DCF model. As discussed in my  
599 direct testimony, it is reasonable to expect that investors have reviewed the reports  
600 published by the credit rating agencies such as Moody's, Standard and Poor's ("S&P")

601 and FitchRatings (“Fitch”) and are therefore considering the effects of the TCJA.<sup>36</sup>  
602 However, utilities are still working with regulators to determine appropriate solutions  
603 to mitigate the effect of the TCJA on cash flows. In fact, in addition to the Commission,  
604 two other commissions, the Wyoming Public Service Commission (Wyoming PSC)<sup>37</sup>  
605 and the Oregon Public Utility Commission (Oregon PUC)<sup>38</sup> where RMP operates have  
606 recently acknowledged the negative effect of the TCJA on the cash flow of utilities.  
607 Moreover, as shown in figure 10 of my direct testimony, Moody’s has continued to  
608 downgrade utilities in 2020 as a result of tax reform, which suggests that Moody’s is  
609 continuing to evaluate the effect of the TCJA on the cash flows of individual utilities.

610 **Q. What are your conclusions regarding the effect of the TCJA on RMP’s capital**  
611 **structure and ROE?**

612 A. The issue with respect to the TCJA is not whether this policy has been internalized in  
613 the DCF model. Rather, the issue is how to consider this policy when determining the  
614 appropriate ROE for the Company from within the range of ROE results that are  
615 produced using all of the ROE estimation models. The TCJA has been identified by the  
616 credit rating agencies as credit negative due to the increase to the financial risk of the  
617 utilities sector. This is an important factor to consider in setting the appropriate ROE  
618 and equity ratio for RMP.

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<sup>36</sup> Direct Testimony of Ann E. Bulkley, at 32-33.

<sup>37</sup> *In the Matter of Questar Gas Company dba Dominion Energy Wyoming’s Application for Approval of Amended Stipulation Previously Approved in Docket No. 30010-150-GA-16, Docket No. 30010-180-GA-18* (Record No. 15138) (Aug. 20, 2019).

<sup>38</sup> Report and Order, Docket No. 19-057-02, Dominion Energy Utah, February 25, 2020, at 6.

619 **VI. RESPONSE TO DIVISION WITNESS MR. COLEMAN**

620 **Q. Please summarize Division Witness Mr. Coleman's ROE and capital structure**  
621 **recommendations.**

622 A. Mr. Coleman develops a recommended ROE range for RMP of 7.24 percent to 9.17  
623 percent.<sup>39</sup> The low-end of the range was set equal to the average of his Constant Growth  
624 DCF, CAPM and Risk Premium results while the high-end of the range was set equal  
625 to the results of his Constant Growth DCF model using projected earnings and dividend  
626 growth rates from Value Line. Ultimately, Mr. Coleman recommends a 9.25 percent  
627 ROE for RMP. His recommendation is above the high-end of his range of  
628 reasonableness, which Mr. Coleman indicates is to account for "policy considerations,  
629 the Division's own evaluation of current market risks and RMP's individual risk  
630 profile."<sup>40</sup> Mr. Coleman accepts the Company's proposed capital structure, composed  
631 of 53.67 percent common equity and 46.32 percent long-term debt, as reasonable.<sup>41</sup>

632 **Q. Do you agree with Mr. Coleman's ROE recommendation?**

633 A. No, I do not. Mr. Coleman calculates the model results for the Constant Growth DCF,  
634 CAPM and Risk Premium; however, he does not ultimately rely on the results of these  
635 models when selecting the ROE for RMP. According to Mr. Coleman, his ROE  
636 estimation models support an ROE range of 7.24 percent to 9.17 percent, but Mr.  
637 Coleman recommends an ROE of 9.25 percent. Mr. Coleman suggests that his  
638 recommendation is based on the principle of gradualism.<sup>42</sup> Mr. Coleman contends that  
639 an adjustment to RMP's authorized ROE of 9.80 percent from the Company's last rate

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<sup>39</sup> Direct Testimony of Casey J. Coleman, at 67.

<sup>40</sup> *Ibid.*

<sup>41</sup> *Id.*, at 22.

<sup>42</sup> *Id.*, at 53.

case to the mid-point of his range of 7.24 percent to 9.17 percent would be considered a significant adjustment.<sup>43</sup> Therefore, it appears Mr. Coleman applies the principle of gradualism and adjusts RMP's authorized ROE from the Company's last rate proceeding of 9.80 percent by 55 basis points to arrive at his recommendation of 9.25 percent.

**Q. How did Mr. Coleman calculate his adjustment to the Company's last ROE to establish his recommendation of 9.25 percent?**

A. It is not clear how Mr. Coleman developed the specific reduction of 55 basis points. Mr. Coleman cites to the Commission's decision in Docket No. 19-057-02 for Dominion Energy Utah ("DEU") where he asserts the Commission "implicitly" invoked the principle of gradualism and adjusted DEU's authorized ROE by 35 basis points from 9.85 percent in Docket No. 13-057-05 (February 2014) to 9.50 percent (February 2020).<sup>44</sup> However, Mr. Coleman's adjustment is 20 basis points greater than the adjustment applied by the Commission in DEU's rate case. Moreover, as I discuss above, market conditions have changed substantially since the Commission issued its order in February 2020 for DEU. The effects of COVID-19 have resulted in unprecedented uncertainty and volatility in financial markets that would imply an increase, not a decrease, in the authorized ROE for RMP.

**Q. What are the principal areas of disagreement between you and Mr. Coleman?**

A. The principal areas where I disagree with Mr. Coleman are as follows:

1. Mr. Coleman's misapplication of the Commission's weighting factor from Docket No. 02-057-02 for DEU (formerly Questar Gas Company) for

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<sup>43</sup> *Id.*, at 53-54.

<sup>44</sup> *Id.*, at 52.



662 projected earnings and dividend growth rates in the Constant Growth DCF  
663 model;

664 2. the reasonableness of the results produced by the Constant Growth DCF  
665 model under current market conditions;

666 3. certain inputs and assumptions used in the CAPM analysis, including the  
667 risk-free rate, the Beta coefficient, and the market risk premium;

668 4. the calculation of the Bond Yield Plus Risk Premium model;

669 5. the relevance of the Expected Earnings Analysis; and

670 6. whether the business risks of RMP relative to the proxy group companies  
671 support an ROE higher than the mean/median for the proxy group.

672 Each of these areas of disagreement is discussed in this section.

673 **A. Constant Growth DCF Analysis**

674 **Q. Please summarize Mr. Coleman's Constant Growth DCF analysis.**

675 A. Mr. Coleman develops a Constant Growth DCF analysis using the proxy group that I  
676 relied on in my direct testimony. To calculate the dividend yield, Mr. Coleman uses the  
677 average stock price for each company for the trading period of July 1, 2020 through  
678 July 31, 2020 and dividend per share data for each company reported by Value Line.<sup>45</sup>  
679 He then adjusts the dividend yield for future growth using a full year of projected  
680 dividend growth. For the growth rate, Mr. Coleman uses earnings growth rate  
681 projections reported by Value Line, Zacks Investment Research ("Zacks") and Yahoo!  
682 Finance ("Yahoo!") and dividend growth rate projections from Value Line. The growth  
683 rate estimate is then calculated by applying a 75 percent weight to the earnings growth

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<sup>45</sup> Direct Testimony of Casey J. Coleman, at 39.

684 rate projections and a 25 percent weight to the dividend growth rate projections.<sup>46</sup> Mr.  
685 Coleman calculates two versions of the Constant Growth DCF model. The first version  
686 relies on only Value Line as the source for the earnings growth and dividend growth  
687 rate projections and produces a mean result of 9.17 percent while the second version  
688 relies on earnings growth rate projections from Yahoo!, Zacks and Value Line and  
689 dividend growth rate projections from Value Line and produces a mean result of 8.91  
690 percent.<sup>47</sup>

691 **Q. Do you agree with the proxy group that Mr. Coleman relies on for his Constant**  
692 **Growth DCF analysis?**

693 A. While Mr. Coleman indicates that he has relied on the same proxy group that I relied  
694 on to develop my direct testimony, Mr. Coleman includes CenterPoint Energy, Inc. and  
695 FirstEnergy Corporation in his proxy group which were not included in the proxy group  
696 that I relied on in my direct testimony. CenterPoint Energy, Inc. was excluded because  
697 the company announced a dividend cut in April 2020, while FirstEnergy Corporation  
698 was excluded because the company did not have a positive earnings growth rate from  
699 more than one source. As a result, I continue to believe it is appropriate to exclude both  
700 companies from the proxy group used to estimate the ROE for RMP.

701 **Q. Are there other assumptions in Mr. Coleman's Constant Growth DCF analysis**  
702 **that you disagree with?**

703 A. Yes. First, the source of the data used in Mr. Coleman's analysis is not clear. Mr.  
704 Coleman states that he has relied on the annualized dividend for 2020, earnings growth  
705 rate projections and dividend growth rate projections from Value Line as of July 16,

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<sup>46</sup> *Ibid.*

<sup>47</sup> *Id.*, at 40.

2020.<sup>48</sup> However, the Value Line data provided in DPU Exhibit 2.03 DIR is not consistent with the data reported for each company in the most recent Value Line reports for the West, East, and Central electric utility groups that were released on April 24, 2020, May 15, 2020, and June 12, 2020, respectively. For example, Mr. Coleman has relied on an earnings growth rate projection of 0.00 percent and a dividend growth rate of 0.00 percent for Evergy, Inc.; however, in the most recent Value Line report for Evergy, Inc. published on June 12, 2020, Value Line reports an earnings growth rate projection of 3.00 percent and a dividend growth rate projection of 5.50 percent.

**Q. How is the DCF model typically specified?**

A. The more conventional approach to specifying the Constant Growth DCF model would be to rely on the data for each company in the most recently published Value Line report consistent with the time period used to calculate the pricing data in Mr. Coleman's Constant Growth DCF model. In this case, Mr. Coleman relied on the 30-day average price for the period of July 1, 2020 through July 31, 2020; therefore, Mr. Coleman should have relied on the Value Line reports published for the East, Central and West electric utility groups as of May 15, 2020, June 12, 2020 and July 24, 2020, respectively.

**Q. Are there other issues with the approach Mr. Coleman used to specify the Constant Growth DCF model?**

A. Yes. As shown in DPU Exhibit 2.03 DIR, Mr. Coleman calculates the expected dividend yield by multiplying the current dividend yield by Value Line's projected dividend growth rate. This growth rate is inconsistent with the estimate of growth that

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<sup>48</sup> *Id.*, at 39.

728 Mr. Coleman uses in the Constant Growth DCF model. For the Constant Growth DCF  
729 model, Mr. Coleman indicates that he has applied a weighting of 0.75 to the projected  
730 earnings growth rate and a 0.25 weighting to the dividend projected growth rate to  
731 calculate the growth rate. Since Mr. Coleman is calculating a Constant Growth DCF  
732 model, it would be conventional to apply a consistent growth rate to the dividend yield  
733 as is used for growth over time, in Mr. Coleman's analysis that would be the weighted  
734 growth rate projection.

735 **Q. Have you adjusted Mr. Coleman's Constant Growth DCF analysis?**

736 A. Yes. As shown in Exhibit RMP\_\_\_\_ (AEB-6R), I adjusted Mr. Coleman's Constant  
737 Growth DCF analysis to: 1) exclude CenterPoint Energy, Inc. and FirstEnergy  
738 Corporation; 2) rely on the Value Line reports published for the East, Central and West  
739 electric utility groups as of May 15, 2020, June 12, 2020 and July 24, 2020,  
740 respectively; and 3) rely on the weighted growth rate (i.e.,  $0.75 \times \text{earnings growth} +$   
741  $0.25 \times \text{dividend growth}$ ) to calculate the expected dividend yield. I applied the  
742 adjustments to Mr. Coleman's Constant Growth DCF analysis, which relied on the  
743 earnings growth rates from Yahoo!, Zacks and Value Line, as it is more appropriate to  
744 rely on earnings growth rates from multiple analysts. This results in an increase in Mr.  
745 Coleman's Constant Growth DCF results from 8.91 percent to 8.97 percent.

746 **Q. What is your response to Mr. Coleman's contention that the growth rate you**  
747 **relied on in your Constant Growth DCF model is inconsistent with the**  
748 **Commission's order in Docket No. 02-057-02?**

749 A. Mr. Coleman states that in Docket No. 02-057-02 for DEU, the Commission  
750 determined that the growth rate in the Constant Growth DCF model should be

751 calculated by applying a 0.75 weighting factor to the earnings growth rate projections  
752 and a 0.25 weighting factor to the dividend growth rate projections.<sup>49</sup> However, Mr.  
753 Coleman misrepresents the Commission's decision in Docket No. 02-057-02.  
754 Specifically, the Commission determined:

755 We resolve the dispute over the relative role of dividend growth  
756 forecasts and earnings growth forecasts as the basis for the DCF  
757 growth rate "g". We will use three earnings growth forecasts – the  
758 Company's IBES forecast, the Value Line forecast, and the  
759 Division's Zacks' forecast – averaging the three observations for  
760 each proxy company in the seven-company sample. We will also  
761 employ the Value Line dividend growth forecast. From these, we  
762 derive a weighted average (three-fourths earnings growth, one-  
763 fourth dividend growth) growth rate. When applied to each proxy  
764 company, the mean DCF result is 10.9 percent. This value, we  
765 conclude, will be the low end of the range of reasonable returns.  
766 The high end of the range is similarly derived, but 100 percent  
767 weight is accorded to earnings growth forecasts. When this growth  
768 rate is used, the mean of sample results is 12.2 percent. This is the  
769 value we will use as the high end of the range.<sup>50</sup>

770 Therefore, the Commission developed two weighting scenarios for the growth rate in  
771 the Constant Growth DCF model to determine the range of reasonable returns in the  
772 case for DEU.<sup>51</sup> The first scenario applied a 0.75 weighting to earnings growth and a  
773 0.25 weighting to dividend growth, which set the low end of the range, and the second  
774 scenario applied a 100 percent weighting to the earnings growth rate scenario, which  
775 set the high end of the range. In his testimony in this proceeding, Mr. Coleman has only  
776 calculated the "low-end scenario" from the Commission's decision in Docket No. 02-  
777 057-02.

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<sup>49</sup> *Id.*, at 15.

<sup>50</sup> Report and Order, Docket No. 02-057-02, Questar Gas Company, December 30, 2002, at 36.

<sup>51</sup> *Ibid.*

778 **Q. What was the Commission's concern in Docket No. 02-057-02 with relying only**  
779 **on earnings growth projections in the DCF model?**

780 A. At the time, the Commission was concerned that analysts had a history of overstating  
781 the earnings growth rate projections for companies.<sup>52</sup> Therefore, while the  
782 Commission considered DEU's argument that investors rely less on dividend growth  
783 rates, the Commission believed it was still prudent to accord dividend growth weight  
784 in the calculation of the growth rate for the Constant Growth DCF model.

785 **Q. Why do you believe that earnings growth rates are the appropriate growth rates**  
786 **in the DCF model?**

787 A. Earnings are the fundamental driver of a company's ability to pay dividends; therefore,  
788 earnings growth is the appropriate measure of a company's long-term growth. As noted  
789 by Brigham and Houston:

790 Growth in dividends occurs primarily as a result of growth in  
791 earnings per share (EPS). Earnings growth, in turn, results from a  
792 number of factors, including (1) inflation, (2) the amount of  
793 earnings the company retains and invests, and (3) the rate of return  
794 the company earns on its equity (ROE).<sup>53</sup>

795 In contrast, changes in a company's dividend payments are based on management  
796 decisions related to cash management and other factors. For example, a company may  
797 decide to retain certain earnings rather than include those earnings in a dividend  
798 issuance. Therefore, dividend growth rates are less likely than earnings growth rates to  
799 reflect investor perceptions of a company's growth prospects.

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<sup>52</sup> *Id.*, at 33.

<sup>53</sup> Eugene F. Brigham and Joel F. Houston, *Fundamentals of Financial Management*, at 317 (Concise Fourth Edition, Thomson South-Western, 2004).

800 Furthermore, investment analysts report predominant reliance on EPS growth  
801 projections. In a survey completed by 297 members of the Association for Investment  
802 Management and Research, the majority of respondents ranked earnings as the most  
803 important variable in valuing a security (more important than cash flow, dividends, or  
804 book value).<sup>54</sup>

805 Academic research also supports the use of EPS growth estimates. A 2002 study  
806 in the *Journal of Accounting Research*, examined “the valuation performance of a  
807 comprehensive list of value drivers” and found that “forward earnings explain stock  
808 prices remarkably well” and were generally superior to other value drivers analyzed.<sup>55</sup>  
809 A 2012 study from the journal *Contemporary Accounting Research* found that the sell-  
810 side analysts with the most accurate stock price targets were those whom the  
811 researchers found to have more accurate earnings forecasts.<sup>56</sup>

812 **Q. Has the Commission’s concern regarding earnings growth rates been addressed**  
813 **since Commission’s order was issued in December 2002?**

814 A. Yes. The 2003 Global Analysts Research Settlement (the “Global Settlement”) served  
815 to significantly reduce the bias referred to by the Commission in its order in Docket No  
816 02-057-02. The Global Settlement required financial institutions to insulate investment  
817 banking from analysis, prohibited analysts from participating in “road shows,” and  
818 required the settling financial institutions to fund independent third-party research. In  
819 addition, analysts covering the common stock of the proxy companies certify that their

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<sup>54</sup> Block, Stanley B., “A Study of Financial Analysts: Practice and Theory”, *Financial Analysts Journal* (July/August 1999).

<sup>55</sup> Liu, Jing, et al., “Equity Valuation Using Multiples,” *Journal of Accounting Research*, Vol. 40 No. 1, March 2002.

<sup>56</sup> Gleason, C.A., et al., “Valuation Model Use and the Price Target Performance of Sell-Side Equity Analysts,” *Contemporary Accounting Research*.

820 analyses and recommendations are not related, either directly or indirectly, to their  
821 compensation.

822 A 2010 article in *Financial Analysts Journal* found that analyst forecast bias  
823 declined significantly or disappeared entirely since the Global Settlement:

824 Introduced in 2002, the Global Settlement and related regulations  
825 had an even bigger impact than Reg FD on analyst behavior. After  
826 the Global Settlement, the mean forecast bias declined  
827 significantly, whereas the median forecast bias essentially  
828 disappeared. Although disentangling the impact of the Global  
829 Settlement from that of related rules and regulations aimed at  
830 mitigating analysts' conflicts of interest is impossible, forecast  
831 bias clearly declined around the time the Global Settlement was  
832 announced. These results suggest that the recent efforts of  
833 regulators have helped neutralize analysts' conflicts of interest.<sup>57</sup>

834 **Q. Do you have any other observations regarding the Commission's order in Docket**  
835 **No. 02-057-02?**

836 A. Yes. As discussed above, the Commission developed a range of reasonableness for the  
837 ROE based on applying a 100 percent weighting to earnings growth in one scenario  
838 and a 0.75 weighting to earnings growth and a 0.25 weighting to dividend growth in  
839 the second scenario. The Commission then selected an ROE for DEU that was within  
840 the determined range of reasonableness.<sup>58</sup> However, Mr. Coleman has not developed  
841 an ROE range for his Constant Growth DCF analysis. Mr. Coleman only calculates his  
842 DCF results using the mean growth rate for each of his proxy group companies, which  
843 is derived by averaging the three sources of earnings growth rate projections. This  
844 produces a very narrow range of results that Mr. Coleman considers to be reflective of  
845 investors' expectations. While I believe it is more appropriate to rely only on earnings

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<sup>57</sup> Armen Hovakimian and Ekkachai Saenyasiri, *Conflicts of Interest and Analyst Behavior: Evidence from Recent Changes in Regulation*, *Financial Analysts Journal*, Volume 66, Number 4, July/August 2010, at 195.

<sup>58</sup> Report and Order, Docket No. 02-057-02, Questar Gas Company, December 30, 2002, at 36.



846 growth rates as opposed to dividend growth rates, it is still possible to calculate a range  
847 of results using only earnings growth rates. As shown in Exhibit RMP\_\_\_\_(AEB-4) to  
848 my direct testimony, I consider the full range of results indicated by the mean as well  
849 as the mean high and mean low of the EPS growth rate projections published by Value  
850 Line, Zacks, and Yahoo! Finance. This analysis produces a broader range of what can  
851 be considered investors' expected returns on the proxy group companies and is more  
852 consistent with the Commission order in Docket 02-057-02.

853 **Q. Have you adjusted Mr. Coleman's Constant Growth DCF analysis to produce a**  
854 **range of ROE results?**

855 A. Yes. As shown in Exhibit RMP\_\_\_\_(AEB-6R), I adjusted Mr. Coleman's Constant  
856 Growth DCF analysis to: 1) rely only on earnings growth rate projections; and 2)  
857 calculate a full range of results using the mean as well as the mean high and mean low  
858 of the EPS growth rate projections published by Value Line, Zacks, and Yahoo!  
859 Finance. This resulted in a mean ROE of 8.91 percent and a range of results from 7.99  
860 percent to 9.81 percent.

861 **Q. Mr. Coleman expresses concern with your elimination of DCF results below 7.00**  
862 **percent. Please explain why it is appropriate to eliminate these results.**

863 A. As discussed in my direct testimony, I eliminated DCF results below 7.0 percent as  
864 such low returns do not provide equity investors with adequate compensation for the  
865 risks associated with common stock ownership, and do not offer a return that is  
866 sufficiently above the long-term debt costs for regulated utilities, as indicated by the  
867 Moody's Baa-rated bond yield index. Furthermore, authorized returns below 7.0  
868 percent have never been observed for a vertically integrated electric utility in at least

869 the last 40 years. Finally, in Opinion No. 569-A, the FERC also determined that it was  
870 appropriate to eliminate low outliers from the DCF results before developing the range  
871 of reasonableness.<sup>59</sup> The FERC also modified its high outlier screen that is equal to  
872 200 percent of the median threshold for the proxy group.<sup>60</sup> In summary, I continue to  
873 believe that it is reasonable and appropriate to eliminate DCF results below 7.0 percent.

874 **Q. Has the Commission considered a low-end threshold for ROE results?**

875 A. Yes. In Docket No. 13-057-05 for DEU, the Commission concluded that:

876 In light of the evidence discussed above, we find that Questar's  
877 request for continuation of its currently authorized 10.35 percent  
878 return on equity is not justified. While we decline to grant  
879 Questar's request to maintain a 10.35 percent return on equity, we  
880 also find the evidence of record shows a 9.25 or 9.45 return on  
881 equity is too low to support properly Questar's operations. In  
882 surrebuttal testimony, the Division's witness provides 2013  
883 authorized returns on equity for natural gas distribution companies  
884 through December 27, 2013, resulting in a range from 9.08 percent  
885 to 10.25 percent, with a mean of 9.66 percent.<sup>75</sup> When looking at  
886 authorized returns on equity for the last quarter of 2013, there  
887 appears to be an upward trend in authorized returns on equity with  
888 an average authorized return on equity of 9.81 percent.

889 These data support a return on equity that is meaningfully higher  
890 than the proposals of the Office and the Division. Moreover, this  
891 conclusion is consistent with the range of model results presented  
892 by the various expert witnesses.<sup>61</sup>

893 Thus, the Commission determined that an ROE in the range of 9.25 percent to 9.45  
894 percent would not provide a sufficient risk premium to compensate investors for the  
895 additional risk of an equity investment. Therefore, the low-end screen of 7.00 percent  
896 that I have applied to the individual results of my Constant Growth DCF analysis is  
897 generally consistent with the Commission's position.

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<sup>59</sup> FERC Opinion No. 569-A, issued May 21, 2020, at para. 156-161.

<sup>60</sup> *Id.*, at para. 154-155.

<sup>61</sup> Report and Order, Docket No. 13-057-05, Questar Gas Company, February 21, 2014, at 33-34.

898 **Q. How would Mr. Coleman's Constant Growth DCF results change if he had**  
899 **excluded individual ROE results less than 7.00 percent?**

900 A. As shown in Exhibit RMP \_\_\_\_ (AEB-6R), I re-calculated Mr. Coleman's Constant  
901 Growth DCF result to exclude individual company results that were less than 7.00  
902 percent. This results in a mean Constant Growth DCF result of 9.05 percent and a range  
903 of 8.56 percent to 9.97 percent.

904 **Q. Please summarize the effects of the changes that you made to Mr. Coleman's**  
905 **Constant Growth DCF results.**

906 A. As shown in Figure 9, by making reasonable changes to Mr. Coleman's Constant  
907 Growth DCF analysis that relied on earnings growth rate projections from Yahoo!,  
908 Zacks and Value Line, the mean ROE result increases from 8.91 percent to 9.05  
909 percent. In addition, relying on the range of earnings growth rates produces a mean-  
910 high result of 9.97 percent. Therefore, Mr. Coleman's adjusted Constant Growth DCF  
911 model produces a mean to mean-high ROE range of 9.05 percent to 9.97 percent. While  
912 I have included the mean-low results, I do not believe the mean-low results provide a  
913 sufficient risk premium to compensate investors for the additional risk of an equity  
914 investment.

915 **Figure 9: Summary of Adjustments to Mr. Coleman's Constant Growth DCF**

	<b>Mean</b>	<b>Mean ROE Range</b>
As Filed	8.91%	N/A
Excl. FE & CNP, & Updated Value Line Data	8.97%	N/A
Excl. FE & CNP, Updated Value Line Data & Earnings Growth Rates Only	8.91%	7.99% - 9.81%
Excl. FE & CNP, Updated Value Line Data, Earnings Growth Rates Only & Excl. Individual Results < 7 percent	9.05%	8.56% - 9.97%

916 **B. Effect of Market Conditions on the DCF**

917 **Q. Does Mr. Coleman rely primarily on the results of his Constant Growth DCF**  
918 **model in setting the recommended ROE for RMP?**

919 A. Mr. Coleman contends that he has placed primary weight on the results of his Constant  
920 Growth DCF model to develop his recommended ROE for RMP.<sup>62</sup> However, Mr.  
921 Coleman recommends a 9.25 percent ROE, which is greater than the 8.91 percent and  
922 9.17 percent ROE results from his Constant Grow DCF model. Therefore, while Mr.  
923 Coleman does not account for the effect of current market conditions on the inputs to  
924 the DCF model, it appears that Mr. Coleman has implicitly recognized that the results  
925 of the DCF model are too low to be considered reasonable by selecting a recommended  
926 ROE that is greater than the results produced by his Constant Growth DCF model.

927 **Q. Why is it important to consider how current market conditions affect the results**  
928 **of the DCF model?**

929 A. In general, investors use the DCF model to develop return estimates for a company as  
930 of a specific date factoring in all the information available to them at the time of the  
931 estimation. However, for a regulated utility like RMP, the cost of equity is being  
932 estimated for a future period when the utility's rates will be in effect. Therefore,  
933 investors' current valuations may be different than the valuations investors would  
934 calculate during the period that the Company's rates will be in effect. For this reason,  
935 it is important to review current and prospective capital market conditions and to  
936 determine whether current market conditions are expected to persist during the period  
937 that the Company's rates will be in effect. If prospective market conditions are expected

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<sup>62</sup> Direct Testimony of Casey J. Coleman, at 65.

938 to be different than current market conditions, the ROE models based on current market  
939 data will not produce reasonable estimates of the cost of equity during the period that  
940 RMP's rates will be in effect.

941 As discussed in my direct testimony and in Section V of my Rebuttal  
942 Testimony, many analysts have cautioned investors regarding the current high  
943 valuations of utilities. In fact, as shown in Figure 8 of my rebuttal testimony, Value  
944 Line projects the P/E ratio for the utilities in my proxy group to decline over the near-  
945 term. If the valuations of utilities decline, then the dividend yields of those utilities will  
946 increase, resulting in increases in the ROE estimate produced by the DCF model. Given  
947 that we are estimating the cost of equity for the period that RMP's rates will be in effect,  
948 this is an important factor that must be considered when relying on the results produced  
949 by the ROE estimation models.

950 **Q. Do current market conditions highlight the importance of calculating a range of**  
951 **DCF results?**

952 A. Yes. Mr. Coleman's DCF analysis relies primarily on the mean result; however, given  
953 the effect of current market conditions, these results are likely underestimating the cost  
954 of equity during the period that RMP's rates will be in effect. Therefore, it is important  
955 to develop a range of DCF results so that the effect of market conditions can be  
956 considered. As discussed above, adjusting Mr. Coleman's Constant Growth DCF  
957 model to calculate mean-low, mean and mean-high results based on the range of  
958 earnings growth rates published by Yahoo!, Zacks and Value Line results in a range  
959 that then can be used to consider other factors such as capital market conditions. As  
960 shown in Figure 9, after making reasonable adjustments to Mr. Coleman's DCF model,

961 the mean result is 9.05 percent, and the range is 8.56 percent to 9.97 percent.  
962 Considering that the valuations of utilities are expected to decline over the near-term,  
963 it is reasonable to assume that the mean-low and mean results are likely understating  
964 the cost of equity for RMP during the period that rates will be in effect. Therefore, it is  
965 more reasonable to consider an ROE towards the high-end of the range of the DCF.

966 **Q. Has the Commission considered current market conditions when determining the**  
967 **ROE in past decisions?**

968 A. Yes. In a recent decision for DEU in Docket No. 19-057-02, the Commission noted the  
969 authorized ROE awarded to DEU in its last fully litigated rate case in February 2014  
970 and then considered what changes had occurred in financial conditions since that time  
971 to determine if the Company's ROE should be reduced or increased.<sup>63</sup> Specifically, the  
972 Commission stated:

973 In February 2014, we reduced DEU's authorized ROE by 50 basis  
974 points, from 10.35% to 9.85%. We begin our evaluation by  
975 considering the extent to which financial conditions have changed  
976 since that decision, and the impact those changed conditions  
977 should have on DEU's authorized ROE. Issues that can be viewed  
978 as "credit negative" for DEU, potentially leading to an increase in  
979 its authorized ROE, include the federal tax reform enacted in late  
980 2017 and the Federal Reserve's cessation of injecting capital into  
981 the market.<sup>64</sup>

982 While the Commission concluded the ROE for DEU should be reduced, the  
983 Commission placed a great deal of importance on the review of market conditions,  
984 which Mr. Coleman has not considered in the current case for RMP. Moreover, since  
985 the Commission's decision in the case for DEU, volatility and uncertainty in the  
986 financial markets has reached levels not seen since the Great Recession of 08/09 as a

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<sup>63</sup> Report and Order, Docket No. 19-057-02, Dominion Energy Utah, February 25, 2020, at 6.

<sup>64</sup> *Ibid.*

987 result of the effects of COVID-19. As discussed above, while the Federal Reserve and  
988 Congress have intervened at unprecedented levels, which has brought stability to the  
989 market, volatility still remains well above long-term levels and certainly higher than it  
990 was in 2019. This would imply an increase in the cost of equity since the time the  
991 Commission's decision was issued in the rate case for DEU.

992 **Q. What are your conclusions regarding Mr. Coleman's Constant Growth DCF**  
993 **analysis?**

994 A. Mr. Coleman's Constant Growth DCF analysis results in a narrow range of mean  
995 results that are unreasonably low. This is primarily the result of his failure to a) develop  
996 a range of DCF scenarios based on the range of earnings growth rates; and b) consider  
997 the effects of current market conditions on the results of the inputs used in the DCF  
998 model. As shown in Figure 9 (see also Exhibit RMP \_\_\_\_ (AEB-6R), making corrections  
999 and appropriate adjustments to Mr. Coleman's Constant Growth DCF analysis results  
1000 in a mean to mean-high range of results of 9.05 percent to 9.97 percent. My conclusion  
1001 is that this revised DCF analysis, along with proper consideration of market conditions,  
1002 Company risk factors, and other ROE estimation methodologies provides a more  
1003 appropriate representation of investors' return expectations for the Company.

1004 **C. Projected DCF Analysis**

1005 **Q. Please discuss Mr. Coleman's criticism of your Projected DCF analysis.**

1006 A. Mr. Coleman asserts that my projected DCF analysis undermines the premise of the  
1007 DCF model, which is that only one assumption must be made in the model.<sup>65</sup> Since I  
1008 am relying on projected data for each of the inputs to the model, Mr. Coleman contends

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<sup>65</sup> Direct Testimony of Casey J. Coleman, at 16.

1009 that I have increased the likelihood the result will be inaccurate. Furthermore, Mr.  
1010 Coleman concludes that projected growth rates are “not in the public interest and should  
1011 not be included in the analysis for the ROE of RMP.”<sup>66</sup>

1012 **Q. Do you agree with Mr. Coleman that your use of projections increases the**  
1013 **likelihood the results of your Projected DCF analysis will be inaccurate?**

1014 A. No, I do not. The purpose of the Projected DCF analysis is to illustrate what would  
1015 happen to dividend yields in the DCF model, using Value Line data, if the stock prices  
1016 of the proxy group companies were to decline, as analysts predict. Value Line’s outlook  
1017 on valuations and share prices for utilities is consistent with other equity analysts and  
1018 investment advisors’ expectations of the overall market. As discussed in my direct  
1019 testimony and Section V of my rebuttal testimony, the low interest rate environment  
1020 following the Great Recession caused investors to shift out of government bonds and  
1021 into dividend-paying stocks such as utilities. Thus, investors have driven up the share  
1022 price of utilities, resulting in a corresponding reduction in the dividend yield.

1023 Section V of my rebuttal testimony notes that investors continue to expect an increase  
1024 in long-term interest rates over the intermediate to longer-term despite the recent  
1025 decline in yields on long-term government bonds due in large part to the Federal  
1026 Reserve’s efforts to stimulate the economy and stabilize financial markets during the  
1027 COVID-19 pandemic. An increase in long-term interest rates will cause utility  
1028 investors to move back into long-term government bonds, as the yields on those bonds  
1029 become more competitive with the dividend yields of utilities. A decrease in the stock  
1030 price of utilities resulting from such a shift will increase the dividend yields of utilities.

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<sup>66</sup> *Ibid.*



1031 Thus, the forward-looking cost of equity using the DCF model will increase. The  
1032 projected stock prices developed by Value Line reflect this relationship. Consistent  
1033 with market expectations, Value Line projects that the valuations of the companies in  
1034 my proxy group will decrease over the near-term.

1035 **Q. What is your response to Mr. Coleman’s assertion that in the DCF model “only**  
1036 **one assumption or calculation must be made, the appropriate dividend or**  
1037 **earnings growth rate”?**<sup>67</sup>

1038 A. As discussed above, in the instant proceeding, the cost of equity is being estimated for  
1039 the period that RMP’s rates will be in effect. By relying on the dividend yield calculated  
1040 using current share prices, Mr. Coleman is assuming that the market conditions that  
1041 exist today will prevail over the near-term. Therefore, Mr. Coleman has violated his  
1042 own logic regarding the DCF model that one assumption or calculation be made. Since  
1043 we are trying to develop an estimate that reflects what investors’ expectations are  
1044 regarding the cost of equity over the near-term, forecast data is important because it  
1045 incorporates current data as well as expectations regarding near-term market  
1046 conditions. The Projected DCF model provides support for the expectation that utility  
1047 valuations are expected to decline over the near-term. As a result, current estimates  
1048 provided by the DCF model will likely understate the cost of equity during the period  
1049 that rates will be in effect.

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<sup>67</sup> *Ibid.*

1050 **Q. Mr. Coleman states that “projected growth rates are not in the public interest and**  
1051 **should not be included in the analysis for the ROE of RMP.”<sup>68</sup> Do you agree?**

1052 A. No, I do not. In fact, Mr. Coleman’s statement is inconsistent with the estimates of  
1053 growth that he has relied on in his DCF analysis. Mr. Coleman relies on projected  
1054 earnings growth rates from Zacks, Yahoo! and Value Line and projected dividend  
1055 growth rates from Value Line. Therefore, Mr. Coleman’s contention would invalidate  
1056 his own Constant Growth DCF analysis.

1057 **Q. Does Mr. Coleman rely on Value Line projections to calculate the results of his**  
1058 **DCF analysis?**

1059 A. Yes. While Mr. Coleman criticizes my Projected DCF analysis that relies on three- to  
1060 five-year projections of stock prices, Mr. Coleman himself relies on Value Line  
1061 projections in developing his DCF analysis. Specifically, Mr. Coleman relies on Value  
1062 Line’s EPS and DPS growth rate projections over the same time-period for his Constant  
1063 Growth DCF analysis. As such, Mr. Coleman relies on the very same Value Line data  
1064 and projection period that he asserts increases the likelihood of inaccurate DCF results.

1065 **D. CAPM Analysis**

1066 **Q. Please summarize Mr. Coleman’s CAPM analysis.**

1067 A. Mr. Coleman calculates his CAPM using the normalized 20-year U.S. Treasury yield  
1068 of 2.50 percent as reported by Duff & Phelps as his estimate of the risk-free rate.<sup>69</sup> His  
1069 Beta coefficients are from Value Line, Zacks, Yahoo! Finance and Ned Davis  
1070 Research. Mr. Coleman relies on the recommended market risk premium (“MRP”)  
1071 from Duff & Phelps of 6.00 percent and the average historical market risk premium as

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<sup>68</sup> *Ibid.*

<sup>69</sup> Direct Testimony of Casey J. Coleman, at 41.

1072 calculated by Dr. Damodaran of 5.43 percent.<sup>70</sup> Mr. Coleman's CAPM analysis  
1073 produces cost of equity estimates ranging from 5.09 percent to 5.90 percent using the  
1074 MRP from Duff and Phelps and 4.84 percent to 5.58 percent using the historical MRP  
1075 from Dr. Damodaran.

1076 **Q. Does Mr. Coleman rely on the results of his CAPM analysis?**

1077 A. No. Mr. Coleman notes that his models produce a range of results from 7.24 percent to  
1078 9.17 percent. The high-end of the range is based on Mr. Coleman's Constant Growth  
1079 DCF analysis, while the low-end of the range is set equal to the average of Mr.  
1080 Coleman's DCF, Risk Premium and CAPM results. However, Mr. Coleman ultimately  
1081 recommends an ROE of 9.25 percent, which is greater than the range indicated by his  
1082 model results. Furthermore, in regard to the range of results of 5.06 percent to 5.90  
1083 percent from Mr. Coleman's CAPM, Mr. Coleman notes "[l]ooking at the lower data  
1084 points calculated using this model makes me a bit uncomfortable using CAPM rates  
1085 exclusively."<sup>71</sup> Therefore, it appears that Mr. Coleman agrees that the results of his  
1086 CAPM analysis are unreasonable. I agree with Mr. Coleman that his CAPM analysis is  
1087 not producing reliable results and should not be used to inform the cost of equity  
1088 estimate for RMP in this proceeding. The results of Mr. Coleman's CAPM analysis are  
1089 well below the authorized ROE for any U.S. electric utility in the past 40 years.<sup>72</sup> As a  
1090 result, Mr. Coleman's CAPM analysis does not meet the comparable return  
1091 requirement of *Hope* and *Bluefield*.

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<sup>70</sup> *Id.*, at 42.

<sup>71</sup> Direct Testimony of Casey J. Coleman, at 64.

<sup>72</sup> Source: Regulatory Research Associates.

1092       **1. Risk-Free Rate**

1093       **Q.     Please summarize the risk-free rate relied on by Mr. Coleman in his CAPM**  
1094               **analysis.**

1095       A.     Mr. Coleman relies exclusively on the normalized 20-year U.S. Treasury yield of 2.50  
1096               percent as reported by Duff & Phelps.

1097       **Q.     What concerns do you have about the risk-free rate relied on by Mr. Coleman in**  
1098               **his CAPM analysis?**

1099       A.     I do not specifically dispute Mr. Coleman's reliance on the normalized 20-year U.S.  
1100               Treasury yield of 2.50 percent, as reported by Duff & Phelps. However, I am unsure of  
1101               Mr. Coleman's reason for selecting a normalized interest rate that is greater than the  
1102               current yields on long-term government bonds, especially in light of Mr. Coleman's  
1103               concern with my use of projected interest rates. I relied primarily on interest rate  
1104               forecasts to account for the fact that investors expect interest rates to increase from  
1105               current levels over the near-term. Mr. Coleman's risk-free rate is also greater than the  
1106               current yields on long-term government bonds, which would appear to imply that Mr.  
1107               Coleman also expects interest rates to increase over the near-term. In fact, in his  
1108               response to RMP Discovery Request No. 1.11, Mr. Coleman provides the definition of  
1109               the normalized risk-free rate from Duff and Phelps which stated:

1110                       [Duff and Phelps] introduced the concept of normalized risk-free  
1111                       rate to measure the risk-free [rate] that would prevail under normal  
1112                       market and monetary conditions. **To be clear, the normalized**  
1113                       **risk-free rate is not a long-term average of risk free rates. It is**  
1114                       **estimated based on current expected real rate of interest rates**  
1115                       **plus current expected inflation.**<sup>73</sup>

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<sup>73</sup> Response to RMP Discovery Request No. 1.11. (emphasis added).

1116 Based on the definition provided by Mr. Coleman, the normalized risk-free rate  
1117 represents the expected real interest rate plus expected inflation. This would imply the  
1118 normalized risk-free rate published by Duff and Phelps assumes long-term interest rates  
1119 will increase.

1120 **Q. Does Mr. Coleman agree that the use of projected Treasury bond yields is**  
1121 **appropriate in the CAPM?**

1122 A. No. Mr. Coleman argues that increases in interest rates in 2020 should not be expected  
1123 given current market conditions.<sup>74</sup> In addition, Mr. Coleman believes that analysts  
1124 have historically been inaccurate when projecting interest rates. To support his position,  
1125 Mr. Coleman quotes articles from MarketWatch and the Wall Street Journal which note  
1126 that economists have been incorrect in their projections of interest rates. Mr. Coleman  
1127 concludes that if the Commission were to accept the use of projected interest rates, the  
1128 resulting ROE would be “flawed and erroneous.”<sup>75</sup>

1129 **Q. How do you respond to Mr. Coleman’s suggestion that projections of interest rates**  
1130 **have been inaccurate and should not be relied on to calculate the CAPM?**

1131 A. A recent paper published in February 2020 by the Federal Reserve Bank of San  
1132 Francisco compared the forecasts from Blue Chip and the Federal Reserve (Greenbook)  
1133 for various economic indicators. The result was that the forecasts from Blue Chip had  
1134 very similar accuracy as those produced by the Federal Reserve. Specifically, the  
1135 authors noted that:

1136 [M]arkets aggregate information, and there are very large, liquid  
1137 markets in the U.S. that are closely tied to interest rate and  
1138 inflation forecasts (such as nominal and real Treasury bonds and  
1139 Treasury, interest rate, and inflation futures, options, and swaps),

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<sup>74</sup> Direct Testimony of Casey J. Coleman, at 44.

<sup>75</sup> Direct Testimony of Casey J. Coleman, at 45.

1140 and these market prices are closely followed by private sector  
1141 forecasters.<sup>76</sup>

1142 Given that the Federal Reserve Bank is analyzing the private sector forecasts  
1143 summarized by Blue Chip, it is clear that Blue Chip forecasts are highly regarded  
1144 among economic and financial experts. In fact, the American Economic Association  
1145 states that Blue Chip “may be the best known organization for consensus macro  
1146 forecasts.”<sup>77</sup> Finally, Secretary Mnuchin recently cited Blue Chip’s macroeconomic  
1147 forecasts in his statement before the House Committee on Financial Services on June  
1148 30, 2020.<sup>78</sup>

1149 **Q. Have you reviewed the articles cited by Mr. Coleman?**

1150 A. Yes, I have. Mr. Coleman cites an article from MarketWatch, which noted that 100  
1151 percent of economists in the spring of 2014 expected yields on long-term government  
1152 bonds to rise in the second half of 2014, but instead yields decreased.<sup>79</sup> While  
1153 economists may have been incorrect in the spring of 2014 about interest rate  
1154 projections, the important factor to consider is whether investors relied on these  
1155 projections to make investment decisions. According to MarketWatch, investors did  
1156 rely on the projections. In fact, MarketWatch notes:

1157 Then again, the majority of MarketWatch readers weren’t exactly  
1158 expecting rates to fall either, judging by an informal survey taken  
1159 at the time.<sup>80</sup>

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<sup>76</sup> Bauer, Michael D. and Swanson, Eric T., “The Fed’s Response to Economic News Explains the ‘Fed Information Effect’”, Federal Reserve Bank of San Francisco, Working Paper Series, February 2020, Working Paper 2020-06, at 6, footnote 3.

<sup>77</sup> American Economic Association, “Resources for Economists on the Internet”, Blue Chip Economic Indicators, available here: [https://www.aeaweb.org/rfe/showRes.php?rfe\\_id=1922&cat\\_id=12](https://www.aeaweb.org/rfe/showRes.php?rfe_id=1922&cat_id=12).

<sup>78</sup> U.S. Department of the Treasury, Statement of Secretary Steven T. Mnuchin Before the House Committee on Financial Services, June 30, 2020.

<sup>79</sup> Ben Eisen, “Yes, 100% of economists were dead wrong about yields” Market Watch, October 22, 2014.

<sup>80</sup> *Ibid.*

1160 This is important because in the current proceeding we are trying to determine what  
1161 investors expect the cost of capital will be for RMP over the near-term, or the period  
1162 that rates will be in effect. By relying on interest rate projections as the estimate of the  
1163 risk-free rate in the CAPM, the expectations of investors are effectively being  
1164 considered.

1165 The Wall Street Journal article cited by Mr. Coleman discussed why the  
1166 recovery from the Great Recession of 2008-09 may have been slower than the  
1167 recoveries following past recessions.<sup>81</sup> However, the Wall Street Journal article does  
1168 not discuss either investors' expectations, the CAPM, or the appropriate risk-free rate  
1169 to use in the CAPM. It is not clear why Mr. Coleman concluded that this article provides  
1170 support for his argument against the use of interest rate projections in the CAPM.

1171 **Q. Does Mr. Coleman also rely on forecasted market data in his ROE analysis?**

1172 A. Yes. Mr. Coleman has no objection to the use of forecasted data in his DCF analysis,  
1173 where he considers projected EPS growth rates in the Constant Growth DCF model.  
1174 Furthermore, as noted above, Mr. Coleman relies on the normalized 20-year U.S.  
1175 Treasury bond yield of 2.50 percent as reported by Duff & Phelps as his estimate of the  
1176 risk-free rate. Therefore, Mr. Coleman's risk-free rate is higher than the current yields  
1177 on long-term government bonds, which would imply that Mr. Coleman also believes  
1178 that interest rates will increase. It is unclear why Mr. Coleman finds these inputs  
1179 reasonable, and yet suggests that the use of projected Treasury bond yields, such as  
1180 those available from Blue Chip Financial Forecasts, should not be considered.

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<sup>81</sup> Ip, G. (December 14, 2019) Economists Got the Decade All Wrong. They're Trying to Figure Out Why. Wall Street Journal.

1181       **2. Beta**

1182       **Q.     Please summarize the Beta coefficients relied on by Mr. Coleman.**

1183       A.     Mr. Coleman relies on four sources for his Beta coefficients: Value Line, Yahoo!  
1184             Finance, Zacks, and Ned Davis Research. Value Line reports five-year adjusted Beta  
1185             coefficients, while Yahoo! Finance, Zacks and Ned Davis Research all report raw Beta  
1186             coefficients, which Mr. Coleman does not adjust to account for the tendency of Beta to  
1187             revert to the broader market average of 1.0. As a result, the average Beta coefficient of  
1188             0.48 used by Mr. Coleman is well below the average Value Line Beta of approximately  
1189             0.57 for his proxy group.<sup>82</sup>

1190       **Q.     What is your concern with the Beta coefficients that Mr. Coleman has relied on?**

1191       A.     I have several concerns with the Beta coefficients that Mr. Coleman has relied on to  
1192             develop his CAPM analysis. First, Mr. Coleman has relied on the Beta coefficients as  
1193             reported by Value Line as of January 31, 2020, which do not include the effects on the  
1194             financial markets of COVID-19. As discussed in Section V above, utilities have  
1195             traditionally been considered a defensive sector; however, this has not been the case  
1196             recently as investors have been concerned with the effects of COVID-19 on the utility  
1197             sector. As a result, utilities have traded more like the overall market, which has resulted  
1198             in a significant increase in the Beta coefficients for utility stocks. Therefore, Mr.  
1199             Coleman's reliance on Value Line's Beta coefficients as of January 31, 2020  
1200             significantly understates the Beta coefficient for the proxy group.

1201                 Second, Mr. Coleman's Beta coefficient is significantly lower due to his  
1202             reliance on the Beta coefficients reported by Zacks, Yahoo! Finance and Ned Davis

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<sup>82</sup> DPU Exhibit 2.04 DIR.



1203 Research. Yahoo! Finance, Zacks and Ned Davis Research calculate the Beta  
1204 coefficient using monthly prices for the previous five years relative to the S&P 500  
1205 Index. This results in regression analyses that uses only 60 data points for Yahoo!  
1206 Finance, Zacks and Ned Davis Research. The reduced number of data points can result  
1207 in regression results that are not statistically significant.

1208 Finally, the methodology relied on by Zacks, Yahoo! and Ned Davis Research  
1209 is identical. Therefore, as will be discussed in more detail below, the Beta coefficients  
1210 reported by Ned Davis Research, Zacks and Yahoo! Finance that Mr. Coleman has  
1211 relied on in his CAPM are nearly identical. Effectively, Mr. Coleman has placed triple  
1212 the weight on the methodology used by Ned Davis Research, Yahoo! Finance and  
1213 Zacks. This is important because to arrive at his proxy group Beta Coefficient of 0.48,  
1214 Mr. Coleman calculates the average of the adjusted Beta coefficient from Value Line  
1215 and the raw Beta coefficients from Yahoo!, Zacks and Ned Davis Research. This has  
1216 the effect of biasing the proxy group average Beta coefficient downwards.

1217 **Q. How do the current Vale Line Beta coefficients compare with the Value Line Beta**  
1218 **coefficients that Mr. Coleman has relied on as of January 31, 2020?**

1219 A. As noted above, the current Beta coefficients reported by Value Line have increased  
1220 substantially. The average Value Line Beta coefficient for the proxy group that Mr.  
1221 Coleman relied on was 0.55, whereas as shown in Exhibit RMP\_\_\_\_(AEB-7R),  
1222 currently the average Beta coefficient for his proxy group from Value Line is 0.88.<sup>83</sup>

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<sup>83</sup> Mr. Coleman indicates that he has relied on the same proxy group that I relied on to develop my direct testimony; however, Mr. Coleman includes CenterPoint Energy, Inc. and FirstEnergy Corporation in his proxy group which were not included in the proxy group that I relied on in my direct testimony. Therefore, I have excluded CenterPoint Energy, Inc. and FirstEnergy Corporation from the proxy group average Beta calculation shown in Exhibit RMP \_\_\_\_ (AEB-7R).

1223 The increase is due to the economic effects of COVID-19. Investors understand that  
1224 COVID-19 will affect the business operations of utilities and as such utilities have  
1225 traded more like the broader market, which has resulted in an increase in the Beta  
1226 coefficients. By relying on Beta coefficients from Value Line from the pre-COVID-19  
1227 period, Mr. Coleman has not considered recent changes in market conditions and as a  
1228 result has significantly understated the Beta coefficient from Value Line.

1229 **Q. Have you tested the significance of Beta coefficients using 60 monthly data points**  
1230 **similar to Yahoo!, Zacks and Ned Davis Research?**

1231 A. Yes. Using Bloomberg, I developed Beta coefficients using the methodology applied  
1232 by Yahoo! Finance, Zacks and Ned Davis Research, calculating the Beta coefficient  
1233 for each company in the proxy group using monthly returns for the past five years  
1234 ending August 31, 2020 relative to the S&P 500 Index. As shown in Figure 10, the  $R^2$   
1235 for the regression equations ranged from 0.018 to 0.331, which means that the S&P  
1236 500 Index explained at most 33 percent of the variation seen in a proxy group  
1237 company's return. Additionally, 6 of the 22 Beta coefficients were not statistically  
1238 significant at the 95 percent confidence level. It is inappropriate to use Beta  
1239 coefficients, as Mr. Coleman has, from regression equations where the coefficients are  
1240 not statistically significant at the 95 percent confidence level and the  $R^2$  is extremely  
1241 low.

1242  
1243

**Figure 10: Yahoo! Finance, Zacks and Ned Davis Research – Beta Coefficient Calculation Summary**

Company	Ticker	Adjusted Beta	Raw Beta	Beta Coefficient Significance	Regression R <sup>2</sup>
ALLETE, Inc.	ALE	0.528	0.292	0.059	0.060
Alliant Energy Corporation	LNT	0.561	0.342	0.012	0.104
Ameren Corporation	AEE	0.517	0.276	0.033	0.076
American Electric Power Company, Inc.	AEP	0.540	0.310	0.041	0.070
Avista Corporation	AVA	0.587	0.380	0.026	0.083
CMS Energy Corporation	CMS	0.427	0.141	0.308	0.018
Dominion Resources, Inc.	D	0.585	0.377	0.003	0.140
DTE Energy Company	DTE	0.742	0.613	0.000	0.298
Duke Energy Corporation	DUK	0.519	0.278	0.046	0.067
Entergy Corporation	ETR	0.672	0.509	0.002	0.156
Evergy, Inc.	EVRG	0.583	0.375	0.028	0.080
IDACORP, Inc.	IDA	0.588	0.382	0.007	0.119
NextEra Energy, Inc.	NEE	0.473	0.209	0.143	0.037
NorthWestern Corporation	NWE	0.517	0.276	0.078	0.053
OGE Energy Corporation	OGE	0.786	0.679	0.000	0.276
Otter Tail Corporation	OTTR	0.546	0.319	0.041	0.070
Pinnacle West Capital Corporation	PNW	0.515	0.272	0.090	0.049
PNM Resources, Inc.	PNM	0.708	0.562	0.002	0.160
Portland General Electric Company	POR	0.481	0.222	0.151	0.035
PPL Corporation	PPL	0.846	0.770	0.000	0.331
Southern Company	SO	0.596	0.394	0.010	0.108
Xcel Energy Inc.	XEL	0.516	0.274	0.042	0.069

1244 **Q. Do you have any other concerns with the Beta coefficients relied on by Mr.**  
1245 **Coleman?**

1246 A. Yes. As discussed above, Yahoo! Finance, Zacks and Ned Davis Research calculate  
1247 raw Beta coefficients using monthly returns for the past five years relative to the S&P  
1248 500 Index. The methodology is identical between the three sources. Therefore, as  
1249 shown in Figure 11, the Beta coefficients reported by Ned Davis Research, Zacks and

1250 Yahoo! Finance that Mr. Coleman has relied on in his CAPM are nearly identical. Since  
1251 he has triple counted the methodology of Ned Davis Research, Zacks and Yahoo! in  
1252 his mean calculation, Mr. Coleman's proxy group Beta coefficient is biased downwards  
1253 towards the mean Beta coefficient for the proxy group from Yahoo!, Zacks and Ned  
1254 Davis Research. As shown in DPU Exhibit 2.04 DIR, the mean for the proxy group is  
1255 0.48, while the mean Beta coefficients for the proxy group from Zacks, Yahoo! and  
1256 Ned Davis Research are 0.45, 0.44 and 0.43, respectively. Thus, the approach applied  
1257 by Mr. Coleman is inappropriate.

1258  
1259

**Figure 11: Comparison of Yahoo! Finance, Zacks and Ned Davis Research Raw Beta Coefficients**

Company	Ticker	Yahoo! Finance	Zacks	Ned Davis Research
ALLETE, Inc.	ALE	0.32	0.34	0.35
Alliant Energy Corporation	LNT	0.36	0.42	0.38
Ameren Corporation	AEE	0.27	0.30	0.29
American Electric Power Company, Inc.	AEP	0.37	0.38	0.39
Avista Corporation	AVA	0.42	0.41	0.48
CMS Energy Corporation	CMS	NA	0.21	0.21
Dominion Resources, Inc.	D	0.43	0.40	0.45
DTE Energy Company	DTE	0.61	0.60	0.62
Duke Energy Corporation	DUK	0.32	0.32	0.35
Entergy Corporation	ETR	0.56	0.59	0.58
Evergy, Inc.	EVRG	0.48	0.49	0.51
IDACORP, Inc.	IDA	0.43	0.43	0.45
NextEra Energy, Inc.	NEE	0.22	0.26	0.24
NorthWestern Corporation	NWE	0.35	0.33	0.37
OGE Energy Corporation	OGE	0.71	0.76	0.73
Otter Tail Corporation	OTTR	0.33	0.31	NA
Pinnacle West Capital Corporation	PNW	0.32	0.38	0.35
PNM Resources, Inc.	PNM	0.55	0.58	NA
Portland General Electric Company	POR	0.32	0.31	0.34
PPL Corporation	PPL	0.76	0.73	0.79
Southern Company	SO	0.43	0.42	0.45
Xcel Energy Inc.	XEL	0.27	0.29	0.29

- 1260 **Q. Have you revised Mr. Coleman's Beta coefficient to reflect the changes you have**  
1261 **outlined?**
- 1262 A. Yes. First, I adjusted Mr. Coleman's calculation of the proxy group average Beta  
1263 coefficient to rely on the most recent Value Line reports for the electric utilities  
1264 contained in Mr. Coleman's proxy group. Then, the correct approach for relying on the  
1265 Beta coefficients reported by Yahoo!/Zacks/Ned Davis, would be to average the Beta  
1266 coefficients from Yahoo!, Zacks, and Ned Davis Research so as to provide equal weight

1267 to the methodologies used by Value Line and Yahoo!/Zacks/Ned Davis. Finally, to  
1268 account for the fact that Betas trend towards 1.00 over time, it would be necessary to  
1269 adjust the average raw Beta coefficients from Yahoo!, Zacks, and Ned Davis Research  
1270 using the formula provided by Value Line. These adjusted Betas would then be  
1271 averaged with the adjusted Beta coefficients from Value Line.

1272 **Q. What are the results of your recalculated Beta coefficients?**

1273 A. As shown in Exhibit RMP \_\_\_\_ (AEB-8R), this would have resulted in a mean adjusted  
1274 proxy group Beta coefficient of 0.74.<sup>84</sup> This adjusted proxy group average Beta  
1275 coefficient is well above the proxy group average of 0.48 relied on by Mr. Coleman.

1276 **Q. What Beta coefficient should be relied on in the CAPM?**

1277 A. I continue to support the use of the average Beta coefficients for the proxy group  
1278 companies as reported by Value Line and Bloomberg. As discussed in my direct  
1279 testimony, Value Line calculates the Beta coefficient for each company using five years  
1280 of weekly returns relative to the New York Stock Exchange Composite Index while  
1281 Bloomberg's Beta coefficients were calculated using ten years of weekly returns  
1282 relative to the S&P 500 Index.<sup>85</sup> The number of additional data points as a result of  
1283 using weekly, as opposed to monthly, returns results in a more robust estimate of the  
1284 Beta coefficient. Moreover, as will be discussed below, Dr. Woolridge also relied on  
1285 the Beta coefficients reported by Value Line. Therefore, I conclude that it is more  
1286 appropriate to rely on the Beta coefficients reported by Value Line and Bloomberg as

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<sup>84</sup> Mr. Coleman indicates that he has relied on the same proxy group that I relied on to develop my direct testimony; however, Mr. Coleman includes CenterPoint Energy, Inc. and FirstEnergy Corporation in his proxy group which were not included in the proxy group that I relied on in my direct testimony. Therefore, I have excluded CenterPoint Energy, Inc. and FirstEnergy Corporation from the proxy group average Beta calculation shown in Exhibit RMP \_\_\_\_ (AEB-8R).

<sup>85</sup> Direct Testimony of Ann. E. Bulkley, at 52.

1287           opposed to including, as Mr. Coleman has, the Beta coefficients from Yahoo! Finance,  
1288           Zacks and Ned Davis Research.

1289       **3. Market Risk Premium**

1290   **Q.     Please discuss the market risk premium used by Mr. Coleman.**

1291   A.     Mr. Coleman relies on two different estimates of the market risk premium (“MRP”) in  
1292           his CAPM analysis. The first is the recommended equity risk premium from Duff &  
1293           Phelps of 6.00 percent and the second is the average historical market risk premium as  
1294           calculated by Dr. Damodaran of 5.43 percent.<sup>86</sup>

1295   **Q.     What is your concern with Mr. Coleman’s market risk premium estimates?**

1296   A.     The equity risk premiums used by Mr. Coleman fail to reflect the inverse relationship  
1297           between interest rates and the market risk premium. That is, as interest rates decrease,  
1298           the market risk premium increases. Based on historical data from Duff & Phelps, the  
1299           market risk premium from 1926-2019 is 7.15 percent.<sup>87</sup> The historical income-only  
1300           return on government bonds used to calculate the historical MRP over the same period  
1301           has been approximately 4.94 percent, while the current 30-day average risk-free rate  
1302           on long-term government bonds is 1.34 percent. Because interest rates on long-term  
1303           government bonds are well below the historical average of 4.94 percent, the inverse  
1304           relationship between interest rates and the MRP implies that the MRP should be well  
1305           above the long-term historical average of 7.15 percent. However, the MRPs used by  
1306           Mr. Coleman of 6.00 percent and 5.43 percent suggest that the expected market risk

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<sup>86</sup> Direct Testimony of Casey J. Coleman, at 40-41.

<sup>87</sup> The market risk premium from 1926-2019 is calculated as the average return on large company stocks from 1926-2019 minus the average income only return on long-term government bonds from 1926-2019 (i.e., 12.09 percent – 4.94 percent = 7.15 percent). Source: Duff & Phelps, Valuation Handbook: Guide to Cost of Capital, 2020, CRSP Deciles Size Study – Supplementary Data Exhibits.

1307 premium would be 115 basis points and 172 basis points, respectively, lower than the  
1308 historical average MRP of 7.15 percent.

1309 **Q. Do you have any other concerns with the MRPs that Mr. Coleman has relied on**  
1310 **in his CAPM analysis?**

1311 A. Yes. The market return relied upon in Mr. Coleman's CAPM is not consistent with the  
1312 results of his DCF analyses. As shown in DPU Exhibit 2.06 DIR, Mr. Coleman relied  
1313 on the implied market return from Duff & Phelps of 8.50 percent, and Dr. Damodaran  
1314 of 8.91 percent. These estimates of the overall return on the market are inconsistent  
1315 with the results produced by Mr. Coleman's Constant Growth DCF analysis. As Mr.  
1316 Coleman notes, the Constant Growth DCF results for his proxy group of electric  
1317 utilities are 9.17 percent and 8.91 percent. Mr. Coleman has acknowledged that his  
1318 proxy group is less risky than the market by relying on a Beta coefficient of 0.48 in his  
1319 CAPM analysis. Therefore, the market returns that Mr. Coleman relies on in developing  
1320 the MRP should be significantly higher than his Constant Growth DCF results for a  
1321 group of electric utilities. However, the returns on the overall market, relied on by Mr.  
1322 Coleman to develop his market risk premium are either equivalent to or less than his  
1323 Constant Growth DCF results for a proxy group of electric utilities. This highlights an  
1324 important inconsistency that the Commission should consider between the inputs used  
1325 to calculate Mr. Coleman's CAPM analysis and his Constant Growth DCF analysis.

1326 **Q. What is Mr. Coleman's concern with the MRP you have used in your CAPM**  
1327 **analysis?**

1328 A. Mr. Coleman contends that the methodology I have used to estimate the MRP has not  
1329 been accepted by the Commission in any other rate case nor has it been published in a



1330 journal or academic publication.<sup>88</sup> In addition, Mr. Coleman provides citations to  
1331 financial literature which he claims support an MRP close to 5.00 percent. Because the  
1332 MRPs that I rely on in my CAPM analysis are greater than the “general consensus of  
1333 financial professionals,” Mr. Coleman concludes that my MRPs are not reasonable.<sup>89</sup>

1334 **Q. What is your response to Mr. Coleman’s concerns about your forward-looking**  
1335 **MRP?**

1336 A. While Mr. Coleman indicates that the methodology that I use to calculate the MRP in  
1337 my CAPM analysis has not been accepted by the Commission in any other rate case or  
1338 published in any journal or academic publication, he has not acknowledged the  
1339 information that I provided in response to DPU Data Request 2.1 which he notes he has  
1340 reviewed in his response to RMP Discovery Request No 1.9. As discussed in DPU Data  
1341 Request 2.1, while I developed the estimate of the market return, the process I used to  
1342 estimate the market return relies on data published by S&P and a prominent cost of  
1343 equity model, the Constant Growth DCF. As noted in DPU Data Request 2.1, the use  
1344 of the Constant Growth DCF model to estimate the return for the market has been relied  
1345 on in academic research and by several regulatory commissions. For example, Robert  
1346 S. Harris and Felicia Marston, used the Constant Growth DCF model including  
1347 analysts’ earnings growth forecasts as the estimate of growth in the model to estimate  
1348 the market return in their article “Changes in the Market Risk Premium and the Cost of  
1349 Capital: Implication for Practice.”<sup>90</sup> Similarly, in addition to the Maine Public Utilities

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<sup>88</sup> Direct Testimony of Casey J. Coleman, at 43.

<sup>89</sup> Direct Testimony of Casey J. Coleman, at 46.

<sup>90</sup> Harris, R. and F. Marston, 2013, “Changes in the Market Risk Premium and the Cost of Capital: Implications for Practice,” *Journal of Applied Finance* (No. 1).

1350 Commission which I reference in my direct testimony,<sup>91</sup> the Federal Energy Regulatory  
1351 Commission (“FERC”), and the Minnesota Public Utilities Commission (“Minnesota  
1352 PUC”) have also relied on the Constant Growth DCF model to estimate the market  
1353 return. In Opinion No. 569-A, the FERC continued to support the use of the Constant  
1354 Growth DCF model to calculate the market return for the CAPM noting:

1355 [w]e also continue to find that the CAPM should use a one-step  
1356 DCF for its risk premium. This is because the rationale for using  
1357 a two-step DCF methodology for a specific group of utilities does  
1358 not apply when conducting a DCF study of the dividend-paying  
1359 companies in the S&P 500, as the Commission found in Opinion  
1360 Nos. 531-B and 569.172 A long-term component is unnecessary  
1361 because of the regular updates to the S&P 500, which allows it to  
1362 continue to grow at a short-term growth rate and because S&P 500  
1363 companies include stocks that are both new and mature, the latter  
1364 of which have a moderating effect on the short-term growth  
1365 rates.<sup>92</sup>

1366 Additionally, in Docket No. G-004/GR-19-511 for Great Plains Natural Gas Company,  
1367 the Department of Commerce in Minnesota (“Minnesota DOC”) relied on a Constant  
1368 Growth DCF analysis for the S&P 500 to estimate the market return for the CAPM.  
1369 Specifically the Minnesota DOC relied on the dividend yield reported by S&P for the  
1370 S&P 500 and the three-five year earnings growth estimate for the State Street Global  
1371 Advisors S&P 500 exchange traded fund (“ETF”) which resulted in a market return of  
1372 13.44 percent.<sup>93</sup> The Minnesota DOC has historically relied on the Constant Growth  
1373 DCF model to estimate the market return for the CAPM, which has in turn been  
1374 considered by the Minnesota PUC in prior proceedings.<sup>94</sup>

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<sup>91</sup> Direct Testimony of Ann E. Bulkley, at 52-53.

<sup>92</sup> FERC Docket No. EL-14-12-004, Opinion No. 569-A (May 21, 2020), at para. 85.

<sup>93</sup> Docket No. G-004/GR-19-511, In the Matter of the Petition By Great Plains Natural Gas Co., a Division of Montana-Dakota Utilities Co., for Authority to Increase Natural Gas Rates in Minnesota (March 3, 2020), at Ex. DER-9, CMA-S-8.

<sup>94</sup> See Docket No. E017/GR-15-1033, Findings of Fact, Conclusions and Order, May 1, 2017, at 54-56; and Docket No. E015/GR-16-664, Findings of Fact, Conclusions and Order, March 12, 2018, at 60-61.

1375 **Q. How does your forward-looking market return estimate compare to recent**  
1376 **historical returns for Large Company Stocks?**

1377 A. As provided in the response to DPU Data Request 2.1 and shown in Figure 12 below,  
1378 my estimate of the market return of 14.05 percent is lower than the actual average  
1379 market return for Large Company Stocks from 2009 to 2019 (i.e., the period for the  
1380 Great Recession of 2008/09) of 15.27 percent as reported by Duff & Phelps.  
1381 Furthermore, the market return estimates of 8.50 percent and 8.91 percent relied on by  
1382 Mr. Coleman are well below the average return achieved by Large Company Stocks  
1383 from 2009 to 2019.

1384 **Figure 12: Duff and Phelps – Total Return for Large Company Stocks – 2009-2019<sup>95</sup>**

<b>Year</b>	<b>Large Company Stock</b>
2009	26.46%
2010	15.06%
2011	2.11%
2012	16.00%
2013	32.39%
2014	13.69%
2015	1.38%
2016	11.96%
2017	21.83%
2018	-4.38%
2019	31.49%
<b>Average</b>	<b>15.27%</b>

1385 **Q. What is your conclusion regarding Mr. Coleman’s CAPM analysis?**

1386 A. The results of Mr. Coleman’s CAPM analysis are substantially lower than recent  
1387 authorized ROEs for electric utilities, primarily due to his reliance on raw Beta  
1388 coefficients from Yahoo!, Zacks and Ned Davis Research, which places primary wight

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<sup>95</sup> Source: Duff and Phelps, Cost of Capital Navigator.

1389 on the results of a methodology to calculate Beta that does not produce statistically  
1390 significant results and his reliance on the market risk premia from Duff & Phelps and  
1391 Dr. Damodaran, which do not reflect the inverse relationship between the MRP and  
1392 interest rates and therefore vastly understates the expected forward-looking MRP of  
1393 investors. These assumptions significantly understate the ROE as estimated by the  
1394 CAPM. As discussed above, the ROE that is being set in this case is intended to be  
1395 forward-looking. Therefore, it is appropriate that the CAPM reflect forward-looking  
1396 market conditions. As a result, I continue to support the inputs and assumptions that I  
1397 relied on in my direct testimony to estimate the CAPM.

1398 **E. Risk Premium**

1399 **Q. Please summarize Mr. Coleman's Risk Premium analysis.**

1400 A. In addition to his CAPM analysis, Mr. Coleman performs two additional Risk Premium  
1401 analyses to estimate RMP's cost of equity. Mr. Coleman's first approach calculates the  
1402 equity risk premium by taking the difference between the market return of 8.50 percent  
1403 as reported by Duff & Phelps and the yields on Moody's Aaa-rated and Baa-rated  
1404 corporate bonds. The resulting equity risk premia are then added to the interest rate on  
1405 RMP's most recent long-term bond issuance of 3.30 percent. This produces risk  
1406 premium results of 9.36 percent using the Moody's Aaa-rated corporate bond yield and  
1407 8.34 percent using the Moody's Baa-rate bond yield.<sup>96</sup>

1408 Similarly, Mr. Coleman's second approach calculates the equity risk premium by  
1409 taking the difference between the market return of 8.91 percent as calculated by Dr.  
1410 Damodaran and the yields on the Moody's Aaa-rated and Baa-rated corporate bonds.

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<sup>96</sup> Direct Testimony of Casey J. Coleman, at 47.

1411 The resulting equity risk premia are then added to the interest rate on RMP's most  
1412 recent long-term bond issuance of 3.30 percent. This produces risk premium results of  
1413 9.77 percent using the Moody's Aaa-rated corporate bond yield and 8.75 percent using  
1414 the Moody's Baa-rated bond yield.<sup>97</sup> Mr. Coleman then calculates the mid-point of his  
1415 analyses using the Moody's Aaa-rated and Baa-rated corporate bonds yields to  
1416 approximate the result for an A-rated company like RMP. This resulted in an ROE of  
1417 9.06 percent.<sup>98</sup>

1418 **Q. What are your specific concerns with Mr. Coleman's Risk Premium analyses?**

1419 A. Mr. Coleman relies on the implied market return from Duff & Phelps of 8.50 percent  
1420 and the implied market return from Dr. Damodaran of 8.91 percent. As shown in Figure  
1421 12 above, both market returns are well below the actual average market return for Large  
1422 Company Stocks from 2009 to 2019. Furthermore, Mr. Coleman's risk premium result  
1423 of 9.06 percent is greater than the market return estimates of 8.50 percent and 8.91  
1424 percent. However, Mr. Coleman has relied on Beta coefficients that are substantially  
1425 less than 1.00 in his CAPM analysis. Therefore, Mr. Coleman's CAPM analysis implies  
1426 that the market return should be greater than the return estimated for a utility such as  
1427 RMP. Thus, in addition to the support provided by the results of Mr. Coleman's DCF  
1428 analysis, Mr. Coleman's risk premium result provides further support for the fact that  
1429 markets returns of 8.50 percent and 8.91 percent are unreasonably low and understate  
1430 the true market return expected by investors. By relying on unreasonably low market  
1431 returns, Mr. Coleman's understates the results of his risk premium analysis.

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<sup>97</sup> Direct Testimony of Casey J. Coleman, at 48.

<sup>98</sup> Direct Testimony of Casey J. Coleman, at 48.

1432                   Furthermore, Mr. Coleman relies on the yields on the Moody's Aaa-rated and  
1433                   Baa-rated corporate bonds to approximate the bond rating of RMP. However, since the  
1434                   Company is a utility and has a credit rating from Moody's of A3, it would be more  
1435                   appropriate to rely on the Moody's A-rated utility bond yields to calculate the risk  
1436                   premium.

1437                   Finally, Mr. Coleman adds the estimated risk premia to the interest rate from  
1438                   RMP's most recent long-term debt issuance. However, as noted in Section V, long-  
1439                   term interest rates are expected to increase over the near-term. Therefore, a risk  
1440                   premium analysis based on current interest rates is likely to understate the cost of equity  
1441                   during the period that RMP's rate will be in effect.

1442   **Q.     What is your conclusion regarding the risk premium analysis conducted by Mr.**  
1443   **Coleman?**

1444   A.     While I agree with Mr. Coleman that it is important to consider the risk premium  
1445                   analysis, I disagree with the inputs that Mr. Coleman has selected to develop his risk  
1446                   premium analysis. Mr. Coleman's use of current interest rates and the market return  
1447                   estimates from Duff & Phelps and Dr. Damodaran causes the results of Mr. Coleman's  
1448                   risk premium analysis to be understated. As with the DCF and CAPM models, the  
1449                   selection of inputs in the risk premium is important to ensure the model is producing  
1450                   reasonable results. In the case of the risk premium model, this involves careful  
1451                   consideration of the selection of the interest rate and risk premium. As discussed in my  
1452                   direct testimony, I developed a regression analysis that estimates a relationship between  
1453                   interest rates and the risk premia over time.<sup>99</sup> The regression results can then be used

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<sup>99</sup> Direct Testimony of Ann E. Bulkley, at 56.

1454 to estimate the risk premium given a specified interest rate. Therefore, projected  
1455 interest rates can be relied on in the regression equation to develop an estimate of the  
1456 projected risk premium. This results in a statistically significant estimate of the ROE  
1457 during the time period that RMP's rates will be in effect. As a result, I believe it is more  
1458 appropriate to rely on this time series analysis of the electric utility segment than Mr.  
1459 Coleman's estimated ROE based on current interest rates and market returns that are  
1460 less than the current ROEs being authorized for electric utilities.

1461 **F. Expected Earnings**

1462 **Q. Please summarize Mr. Coleman's criticisms of your Expected Earnings analysis.**

1463 A. Mr. Coleman contends that his biggest concern with my Expected Earnings analysis is  
1464 that the approach is not market based but is instead an accounting-based approach.<sup>100</sup>  
1465 According to Mr. Coleman, investors cannot invest in a company's book value but must  
1466 instead pay the market price of a company. Therefore, the expected return on book  
1467 equity is not reflective of returns on other available investments since the book value  
1468 of investments is not available to investors outside of the unlikely scenario where  
1469 market and book value are equal.<sup>101</sup> Additionally, Mr. Coleman states that the  
1470 simplicity of the approach results in the Expected Earnings model not being reflective  
1471 of a utility's cost of equity. Given that the Expected Earnings analysis is not market  
1472 based and does not reflect a utility's cost of equity, Mr. Coleman recommends that the  
1473 Commission not rely on the approach to estimate the cost of equity for RMP.

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<sup>100</sup> Direct Testimony of Casey J. Coleman, at 34.

<sup>101</sup> *Ibid.*

1474 **Q. Do you agree with Mr. Coleman's position on this issue?**

1475 A. No, I do not. The *Hope* and *Bluefield* standards establish that a utility should be granted  
1476 the opportunity to earn a return that is commensurate with the return on other  
1477 investments of similar risk. Therefore, it is reasonable to consider the returns that  
1478 investors expect to earn on the common equity of the electric utility companies in the  
1479 proxy group as a benchmark for a just and reasonable return because that is the expected  
1480 earned return on equity that an investor will consider in determining whether to  
1481 purchase shares in the company or to seek alternative investments with a better  
1482 risk/reward profile. As Dr. Morin notes:

1483 The Comparable Earnings standard has a long and rich history in  
1484 regulatory proceedings, and finds its origins in the fair return  
1485 doctrine enunciated by the U.S. Supreme Court in the landmark  
1486 *Hope* case. The governing principle for setting a fair return  
1487 decreed in *Hope* is that the allowable return on equity should be  
1488 commensurate with returns on investments in other firms having  
1489 comparable risks, and that the allowed return should be sufficient  
1490 to assure confidence in the financial integrity of the firm, in order  
1491 to maintain creditworthiness and ability to attract capital on  
1492 reasonable terms. Two distinct standards emerge from this basic  
1493 premise: a standard of Capital Attraction and a standard of  
1494 Comparable Earnings. The Capital Attraction standard focuses on  
1495 investors' return requirements, and is applied through market  
1496 value methods described in prior chapters, such as DCF, CAPM,  
1497 or Risk Premium. The Comparable Earnings standard uses the  
1498 return earned on book equity investment by enterprises of  
1499 comparable risks as the measure of fair return.<sup>102</sup>

1500 What Mr. Coleman fails to note in his critique of the Expected Earnings analysis is that  
1501 the ROE that is established in this case will be applied to the net book value of the  
1502 Company's rate base (subject to certain regulatory adjustments). In this regard, the  
1503 Expected Earnings approach provides valuable insight into the opportunity cost of

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<sup>102</sup> New Regulatory Finance, Roger A. Morin Ph.D., Public Utility Reports, 2006, at 381.



1504 investing in RMP. If investors devote capital to the Company (which would offer a  
1505 return of only 9.25 percent on book value if Mr. Coleman's recommendation were  
1506 adopted), they forgo the opportunity for that same capital to earn a potentially greater  
1507 return on book value through investment in the proxy companies. As a result, the  
1508 Expected Earnings approach is informative because it provides a measure of the return  
1509 on book value that is available to investors through other investments with comparable  
1510 risk to RMP.

1511 **Q. Please comment on Mr. Coleman's references to Dr. Morin's statements in *New***  
1512 ***Regulatory Finance* as it pertains to the Expected Earnings analysis.**

1513 A. Mr. Coleman references Dr. Morin, who does discuss some of the weaknesses of the  
1514 Expected Earnings analysis. However, in *New Regulatory Finance*, Dr. Morin  
1515 discusses the strengths and weaknesses of each of the methodologies used to compute  
1516 the cost of equity including the DCF and CAPM analyses. Additionally, Mr. Coleman  
1517 fails to mention Dr. Morin's conclusion regarding the Expected Earnings analysis.  
1518 Specifically, Dr. Morin stated:

1519 The Comparable Earnings approach is far more meaningful in the  
1520 regulatory arena than in the sphere of competitive firms. Unlike  
1521 industrial companies the earnings requirement of utilities is  
1522 determined by applying a percentage rate of return to the book  
1523 value of a utility's investment, and not on the market value of that  
1524 investment. Therefore, it stands to reason that a different  
1525 percentage rate of return than the market cost of capital be applied  
1526 when the investment base is stated in book value terms rather than  
1527 market value terms. In a competitive market, investment decisions  
1528 are taken on the basis of market prices, market values, and market  
1529 cost of capital. **If regulation's role was to duplicate the**  
1530 **competitive result perfectly, then the market cost of capital**  
1531 **would be applied to the current market value of rate base**  
1532 **assets employed by utilities to provide service. But because the**  
1533 **investment base for ratemaking purposes is expressed in book**

1534 value terms, a rate of return on book value, as is the case with  
1535 Comparable Earnings, is highly meaningful.<sup>103</sup>

1536 Therefore, contrary to the position of Mr. Coleman, Dr. Morin believes that the  
1537 Expected Earnings approach is highly meaningful in a regulatory setting similar to the  
1538 one being used to set the cost of equity for RMP.

1539 **G. Business Risks**

1540 **Q. What are Mr. Coleman's concerns with the business risks you considered in**  
1541 **developing the ROE for RMP?**

1542 A. Mr. Coleman contends that my risk analysis does not demonstrate that the Company  
1543 has higher business and regulatory risk than the companies in my proxy group. In  
1544 particular, Mr. Coleman argues that RMP does not have greater risk than the proxy  
1545 group due to its capital expenditures plan because the Company should be pursuing  
1546 long-term projects since capital costs are low and the Company like 48 percent of the  
1547 proxy group does not recover capital costs through a capital tracking mechanism.<sup>104</sup>  
1548 Furthermore, Mr. Coleman states that I have not provided enough support to conclude  
1549 that RMP has greater risk relative to the proxy group as a result of the regulatory  
1550 environment in Utah.<sup>105</sup> Mr. Coleman also asserts that the additional business risks of  
1551 a vertically integrated utility should be considered in the equity ratio and not the  
1552 ROE.<sup>106</sup> In regards to the legislation enacted in Oregon, Wyoming and Washington  
1553 related to RMP's coal-fired power plants, Mr. Coleman believes the appropriate  
1554 proceeding to deal with these issues is the Company's IRP filing.<sup>107</sup> Moreover, the

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<sup>103</sup> New Regulatory Finance, Roger A. Morin Ph.D., Public Utility Reports, 2006, at 394-395. (emphasis added).

<sup>104</sup> Direct Testimony of Casey J. Coleman, at 55-56.

<sup>105</sup> Direct Testimony of Casey J. Coleman, at 58.

<sup>106</sup> Direct Testimony of Casey J. Coleman, at 59.

<sup>107</sup> Direct Testimony of Casey J. Coleman, at 59-60.

1555 Commission should not increase the ROE in Utah based on the decisions made in  
1556 Oregon and Wyoming. Finally, as it pertains Utah House Bill 411, Mr. Coleman  
1557 believes that it is too soon to know the effect this will have on RMP.<sup>108</sup>

1558 **Q. Do you agree with Mr. Coleman’s conclusions regarding the business risks**  
1559 **considered in your direct testimony?**

1560 A. No, I do not. As discussed in my direct testimony, RMP has higher business risk than  
1561 the proxy group based on several factors that are important to investors. Specifically,  
1562 unlike many electric utilities in the proxy group, RMP does not have a capital cost  
1563 recovery mechanism. In fact, Mr. Coleman stated as it relates to the capital cost  
1564 recovery mechanism that RMP is “not that much riskier” than the proxy group.<sup>109</sup>  
1565 Therefore, Mr. Coleman acknowledges that not having a capital cost recovery  
1566 mechanism does increase RMP’s risk relative to the group.

1567 In terms of regulatory risk, Mr. Coleman referenced RRA who noted that utilities in  
1568 Utah benefit from a balanced regulatory approach.<sup>110</sup> However, Mr. Coleman fails to  
1569 acknowledge that in March 2020, RRA downgraded Utah’s regulatory ranking based  
1570 in part on the Commission’s decision for DEU in Docket No. 19-057-02, which RRA  
1571 noted included a below average authorized ROE of 9.50 percent. Therefore, also  
1572 considering that, as shown in Exhibit RMP\_\_\_(AEB-10), RMP has fewer cost recovery  
1573 mechanisms than the proxy group, is it reasonable to conclude that RMP has greater  
1574 regulatory risk than the proxy group.

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<sup>108</sup> Direct Testimony of Casey J. Coleman, at 60.

<sup>109</sup> Direct Testimony of Casey J. Coleman, at 56.

<sup>110</sup> Direct Testimony of Casey J. Coleman, at 57-58.

1575 Finally, while I agree with Mr. Coleman that the effects on RMP of Utah House Bill  
1576 411 are not known at this time, it is the fact that the effects are unknown that increases  
1577 the cost of equity for RMP. Utah House Bill 411, as well as the legislation enacted in  
1578 Oregon, Washington and Wyoming, increases uncertainty for the Company over the  
1579 near-term. Investors view increases in uncertainty as increasing a company's risk and  
1580 thus its cost of equity. As such, I have taken this factor, as well as the Company's  
1581 capital expenditure plan and regulatory risk, into consideration in selecting the  
1582 recommended ROE for the Company from within the range of reasonable results.

1583 **Q. Has Mr. Coleman presented any evidence or conducted any analysis to compare**  
1584 **the business risks of RMP to the companies in the proxy group?**

1585 A. No. Mr. Coleman notes that investors and credit rating agencies see RMP's affiliation  
1586 with BHE as a positive, which Mr. Coleman contends results in the Company  
1587 maintaining access to capital markets at lower capital costs than the costs achieved by  
1588 other comparable investments.<sup>111</sup> Additionally, Mr. Coleman notes that BHE is not  
1589 requiring RMP to pay dividends over the near-term so that the Company can use the  
1590 retained earnings to fund capital investments while the companies in the proxy group  
1591 need to continue to pay dividends. According to Mr. Coleman, the flexibility to pay  
1592 dividends provides RMP with a benefit that the companies in the proxy group do not  
1593 have. Finally, Mr. Coleman indicates that Utah had one of the better state economies  
1594 in the U.S. prior to the COVID-19 pandemic; therefore, because RMP operates in Utah  
1595 the Company's prospects for growth are greater than the regulated electric utilities in

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<sup>111</sup> Direct Testimony of Casey J. Coleman, at 61-62.

1596 the proxy group that operate in other jurisdictions.<sup>112</sup> Thus, Mr. Coleman concludes  
1597 that RMP has less risk than the companies in the proxy group.

1598 **Q. What are your concerns with the business risks considered by Mr. Coleman?**

1599 A. Mr. Coleman notes that he considered the fact that RMP is a wholly-owned subsidiary  
1600 of BHE, the Company's flexibility regarding paying dividends and the local economy  
1601 to conclude that RMP has less risk compared to the proxy group. However, Mr.  
1602 Coleman did not review these factors for the individual companies contained in the  
1603 proxy group. For example, he has not specifically developed an analysis to determine  
1604 how the economy in RMP's service territory in Utah compares to the economies of the  
1605 service territories of the companies in the proxy group. Absent this comparison. There  
1606 is no basis to conclude that RMP has less risk.

1607 Furthermore, the stand-alone principle of ratemaking holds that regulated rates  
1608 should be based on the risks and benefits of the regulated utility, not its investors, parent  
1609 or affiliates.<sup>113</sup> Since the stand-alone principle requires that the RMP's authorized cost  
1610 of capital be based on the business and financial risk of the Company individually, it is  
1611 necessary to establish a group of companies that are both publicly traded and  
1612 comparable to RMP in certain fundamental business and financial respects to serve as  
1613 a "proxy" for determining the ROE. Mr. Coleman's consideration of the investor's  
1614 views of BHE should not be considered in determining the ROE. The ROE for RMP  
1615 should be based on the financial and business risk of RMP as a stand-alone entity. Mr.  
1616 Coleman's conclusion that RMP has less risk than the proxy group as a result of the  
1617 Company's affiliation with BHE is not appropriate.

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<sup>112</sup> Direct Testimony of Casey J. Coleman, at 62-63.

<sup>113</sup> New Regulatory Finance, Roger A. Morin Ph.D., Public Utility Reports, 2006, at 215-216.

1618 **Q. Has the Commission considered business risk when determining the appropriate**  
1619 **ROE?**

1620 A. Yes. In Docket No. 13-057-05 for DEU, the Commission considered the recent  
1621 regulatory mechanisms approved by the Commission for DEU to determine DEU's  
1622 relative risk to the proxy group.<sup>114</sup> This is similar to the regulatory risk analysis I  
1623 performed in Exhibit RMP \_\_\_\_ (AEB-10). Specifically, the Commission noted:

1624 Based on the evidence presented, we do not believe Questar has a  
1625 higher risk profile than comparable natural distribution companies  
1626 and may, in some instances, have a lower risk profile. We further  
1627 acknowledge the regulatory mechanisms approved by this  
1628 Commission in recent years have positively affected Questar's  
1629 risk profile. For example, the decoupling mechanism, approved on  
1630 October 5, 2006, through the Conservation Enabling Tariff in  
1631 Docket No. 05-057-T01, ensures Questar collects the authorized  
1632 revenue per customer regardless of the weather, the economy,  
1633 customer conservation, movement of customers between rate  
1634 schedules, or other influences on consumer demand. The  
1635 Commission also approved a Demand Side Management cost  
1636 balancing account in that docket, which further reduced cost  
1637 recovery risk and, ceteris paribus, stabilized earnings.

1638 Additionally, the infrastructure tracker pilot program approved on  
1639 June 3, 2010, in Docket No. 09-057-16 allows Questar to begin  
1640 recovery of investment associated with high-pressure feeder lines  
1641 between rate cases, thus reducing regulatory lag and cost recovery  
1642 risk, and stabilizing earnings. The Commission also approved  
1643 deferred accounting for transmission and distribution pipeline  
1644 integrity management costs in Docket Nos. 04-057-0374 and 09-  
1645 057-16, respectively, which again reduced cost recovery risk. The  
1646 reduction of Questar's risks resulting from these mechanisms is  
1647 evidenced by the reports from the financial rating agencies  
1648 described above. We view these reports as positive outcomes  
1649 associated with a constructive regulatory framework and a well-  
1650 managed utility.<sup>115</sup>

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<sup>114</sup> Report and Order, Docket No. 13-057-05, Questar Gas Company, February 21, 2014, at 33.

<sup>115</sup> *Ibid.*

1651 While the Commission determined that the regulatory mechanisms in that case reduced  
1652 the risk of DEU, the important fact is that the Commission considered the effect the  
1653 mechanisms have on the risk of a company. As shown in Exhibit RMP\_\_\_\_(AEB-10),  
1654 RMP has fewer cost recovery mechanisms when compared to the proxy group, which  
1655 would indicate greater risk and thus an ROE toward the higher-end of the range of  
1656 results.

1657 **VII. RESPONSE TO OCS WITNESS DR. WOOLRIDGE**

1658 **Q. Please summarize Dr. Woolridge's testimony and recommendations.**

1659 A. Dr. Woolridge develops a range of results from 7.60 percent to 8.95 percent based on  
1660 the results of the Constant Growth DCF and CAPM methods for both his and my proxy  
1661 groups. He recommends an ROE for RMP of 9.00 percent, if the Commission approves  
1662 his imputed capital structure with an equity ratio of 50.00 percent. Alternatively, Dr.  
1663 Woolridge recommends an authorized ROE of 8.75 percent, if the Commission adopts  
1664 the Company's proposed capital structure, which includes an equity component of  
1665 53.67 percent. His Constant Growth DCF results are based on a dividend yield of 3.60  
1666 percent and a growth rate of 5.00 percent for his Electric proxy group. Dr. Woolridge  
1667 indicates that his DCF results consider historical earnings growth rates, historical and  
1668 projected dividend and book value growth rates, and retention growth rates, as well as  
1669 projected earnings growth rates from Value Line, Yahoo, and Zack's, with a primary  
1670 weight on the projected earnings growth rates.<sup>116</sup> Dr. Woolridge also presents a CAPM  
1671 analysis, which produces an ROE estimate of 7.60 percent for both Woolridge's  
1672 Electric proxy group and my proxy group. Dr. Woolridge recommends an imputed

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<sup>116</sup> Direct Testimony of Dr. J. Randall Woolridge, at 50.

1673 capital structure comprised of 50.00 percent common equity, 49.99 percent long-term  
1674 debt and 0.01 percent preferred equity, rather than RMP's proposed capital structure of  
1675 consisting of 53.67 percent common equity, 46.32 percent long-term debt and 0.01  
1676 percent preferred equity.<sup>117</sup>

1677 **Q. Is Dr. Woolridge's 9.00 percent ROE recommendation fair and reasonable for**  
1678 **RMP?**

1679 A. No. The rates set in this case, including the ROE and capital structure, will directly  
1680 affect RMP's cash flows in the period during which rates are in effect. The Company's  
1681 cash flows, in turn, have a direct bearing on its credit quality and investors' perception  
1682 of the riskiness of the enterprise. While Dr. Woolridge acknowledges the uncertainty  
1683 and volatility that have characterized capital markets since February 2020, he does not  
1684 appropriately reflect these conditions in his assessment of the results of his ROE models  
1685 or in the development of his final recommended ROE. Dr. Woolridge has provided no  
1686 justification for why it would be appropriate to reduce RMP's authorized ROE by 80  
1687 basis points from the Company's current authorized ROE of 9.80 percent. As discussed  
1688 in my response to the testimony of Mr. Coleman and Dr. Woolridge with respect to the  
1689 concept of gradualism, credit rating agencies recently have reacted negatively to  
1690 authorized ROEs that are significantly below the national average. Therefore, it is  
1691 likely that adopting Dr. Woolridge's recommended ROE of 9.00 percent would result  
1692 in a similar response from rating agencies and the market overall.

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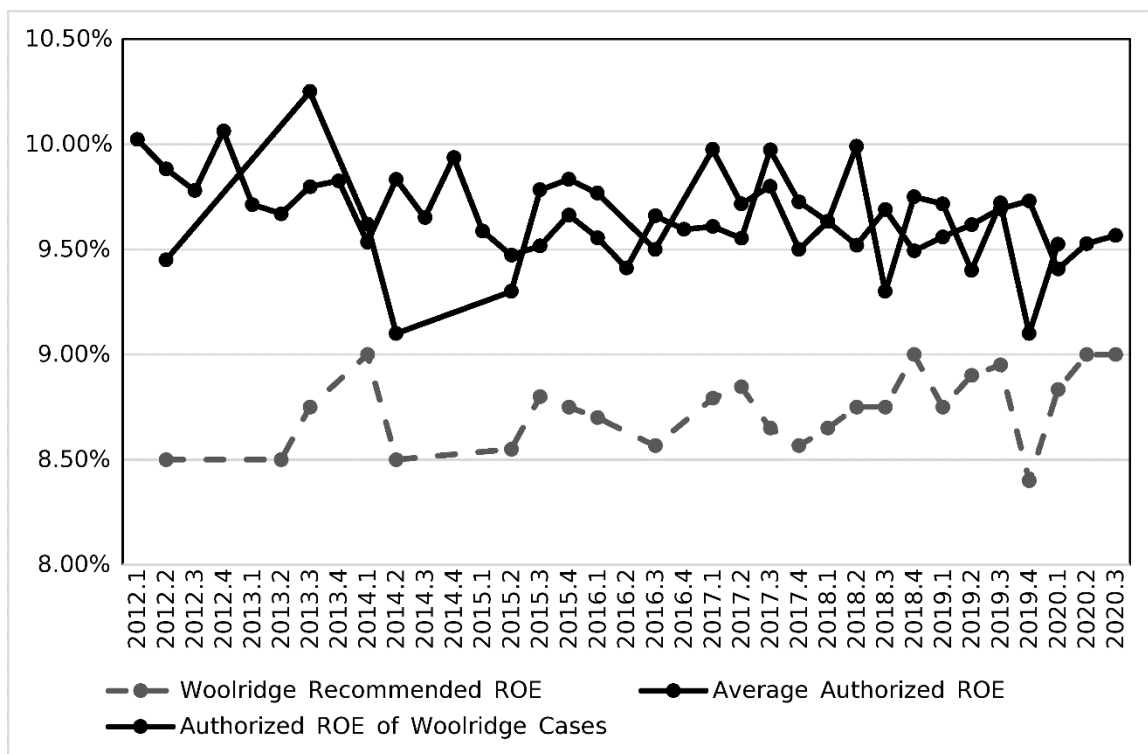
<sup>117</sup> *Id.*, at 33.



1693 **Q. Do Dr. Woolridge's ROE recommendations typically meet the comparable return**  
1694 **standard?**

1695 A. No. I have compiled Dr. Woolridge's recommendations in various cases from June  
1696 2012 through the second quarter of 2020. As shown in Figure 13, Dr. Woolridge's ROE  
1697 recommendations have been significantly lower than the return that is actually  
1698 authorized by the state regulatory commissions, as well as lower than the average  
1699 authorized return for electric and natural gas utilities at the same approximate time as  
1700 his recommendation was made. Since the second quarter of 2012, Dr. Woolridge's  
1701 ROE recommendation has been as much as 138 basis points below the average  
1702 authorized return in the same quarter.

1703 **Figure 13: Average Authorized ROEs vs. Dr. Woolridge's Recommendations**  
1704 **2012-2020**



1705 **Q. What are the principal areas of disagreement between you and Dr. Woolridge?**

1706 A. As discussed in more detail below, there are several areas in which Dr. Woolridge and  
1707 I disagree, including: 1) the composition of the proxy group; 2) the use of the mean  
1708 DCF results without consideration of how current market conditions are affecting the  
1709 DCF model; 3) the appropriate growth rates to be relied on in the Constant Growth  
1710 DCF model; 4) the reasonableness of applying a 7.0 percent outlier screen to the results  
1711 of the Constant Growth DCF model; 5) the inputs and assumptions in the CAPM  
1712 analysis and the reasonableness of Dr. Woolridge's CAPM results; 6) the relevance of  
1713 the Bond Yield Plus Risk Premium approach; 7) the applicability of the Expected  
1714 Earnings analysis; and 8) the appropriate capital structure for RMP.

1715 **A. Composition of the Proxy Group**

1716 **Q. Please explain your disagreement with Dr. Woolridge regarding the appropriate**  
1717 **proxy group for RMP.**

1718 A. Dr. Woolridge and I have each developed a proxy group of electric utilities to estimate  
1719 the cost of equity for RMP. However, we have used somewhat different screening  
1720 criteria to develop our respective proxy groups. Dr. Woolridge's proxy group consists  
1721 of 29 electric utility companies, while my proxy group consists of 22 companies.  
1722 Although Dr. Woolridge notes that the proxy group that I have relied on is small, he  
1723 also calculates the results of his DCF and CAPM analysis using my proxy group.

1724 **Q. As a preliminary matter, Dr. Woolridge claims that he has calculated the results**  
1725 **of his DCF and CAPM analysis using your proxy group. Has he included all of the**  
1726 **companies in your proxy group?**

1727 A. No. As shown on Exhibit JRW-2.1, Dr. Woolridge has included 20 of the 22 companies  
1728 that are in my proxy group, as shown on Exhibit RMP\_\_\_\_(AEB-3). In calculating the  
1729 results for my proxy group, Dr. Woolridge has failed to include two companies that are  
1730 in my proxy group: Dominion Resources, Inc.; and Duke Energy Corporation. As such  
1731 the DCF and CAPM results presented by Dr. Woolridge for my proxy group are not  
1732 representative of the complete set of companies that are in my proxy group.

1733 **Q. Do you agree with the methodology that Dr. Woolridge relied on to select his proxy**  
1734 **group?**

1735 A. Not entirely. While many of Dr. Woolridge's screening criteria are similar to mine,  
1736 there are several important differences that affect the composition of our respective  
1737 proxy groups, including:

- 1738 1) Dr. Woolridge uses a revenue screen, which can fluctuate from year to year  
1739 and is not representative of a business segment's contribution to earnings.
- 1740 2) Dr. Woolridge does not apply an owned generation screen to remove  
1741 transmission and distribution (T&D) utilities that do not own regulated  
1742 generation from the proxy group. This results in the inclusion of T&D  
1743 utilities in the proxy group which, as Dr. Woolridge has previously noted,  
1744 have lower business risk than integrated electric utilities such as RMP.<sup>118</sup>

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<sup>118</sup> See Docket No. DE 19-057, Public Service Company of New Hampshire, d/b/a Eversource Energy, Direct Testimony of Dr. J Randall Woolridge, at 17.

1745 **Q. Why do you believe that the percentage of regulated net operating income is a**  
1746 **more appropriate screening criterion than the percentage of regulated revenue?**

1747 A. In establishing my proxy group, I relied on the percentage of net operating income  
1748 derived from regulated operations instead of the percentage of total revenue derived  
1749 from regulated operations because net operating income is more representative of the  
1750 contribution of that business segment to earnings and the corporation's overall financial  
1751 position. Specifically, a significant portion of gas and electric utility company revenue  
1752 is derived from the costs of purchased gas, purchased fuel, and purchased power,  
1753 which, in most cases, are recoverable through tracking mechanisms and do not,  
1754 therefore, contribute to earnings. Furthermore, this portion of total revenue can  
1755 fluctuate considerably based on the cost of fuel and other inputs. Therefore, relying  
1756 exclusively on a revenue screen does not provide a clear or necessarily consistent  
1757 indicator of the contribution of the regulated utility operations to a company's earnings,  
1758 which is what matters most to equity investors. Net operating income excludes the cost  
1759 of the purchased commodity and therefore more closely represents the contribution of  
1760 the business segment to earnings.

1761 **Q. Please provide an example of a company that has been excluded from Dr.**  
1762 **Woolridge's proxy group because total revenue was used instead of operating**  
1763 **income as a screening criterion.**

1764 A. DTE Energy Company ("DTE") would have been included in Dr. Woolridge's Electric  
1765 proxy group if the percentage of total operating income derived from regulated electric  
1766 operations were used as a screening criterion instead of the percentage of total revenue  
1767 derived from regulated electric operations.

1768 As discussed above, net operating income is the more appropriate screening criterion  
1769 because it better approximates a business segment's contribution to earnings and the  
1770 corporation's overall financial position. As shown in Exhibit JRW-2.1, DTE derives  
1771 only 37 percent of its revenue from regulated electric utility operations. On that basis,  
1772 DTE was excluded from Dr. Woolridge's Electric proxy group. However, DTE derives  
1773 93 percent of its operating income from regulated operations and 81 percent of its  
1774 regulated operating income from regulated electric utility operations. Because DTE's  
1775 regulated electric operations contribute a substantial percentage of the company's  
1776 earnings, similar to RMP, it is appropriate to include DTE in the proxy group for RMP.

1777 **Q. Please discuss your second concern with the screening criteria used by Dr.**  
1778 **Woolridge to select his proxy group.**

1779 A. Dr. Woolridge has inappropriately included in his electric proxy group three T&D only  
1780 utilities which do not own regulated generation assets. RMP is a vertically integrated  
1781 electric utility that owns substantial electric generation assets. The owned generation  
1782 screen used to select my proxy group is intended to remove companies from the proxy  
1783 group that do not own substantial amounts of regulated generation and may not be  
1784 comparable to RMP on that basis. According to Moody's, generation ownership causes  
1785 vertically integrated electric utilities to have higher business risk than electric T&D  
1786 companies. Moody's notes:

1787 Generation utilities and vertically integrated utilities generally  
1788 have a higher level of business risk because they are engaged in  
1789 power generation, so we apply the Standard Grid. We view power  
1790 generation as the highest-risk component of the electric utility  
1791 business, as generation plants are typically the most expensive part  
1792 of a utility's infrastructure (representing asset concentration risk)  
1793 and are subject to the greatest risks in both construction and

1794 operation, including the risk that incurred costs will either not be  
1795 recovered in rates or recovered with material delays.<sup>119</sup>

1796 **Q. Which companies in Dr. Woolridge’s proxy group do not own a material amount**  
1797 **of regulated generation assets?**

1798 A. Three of the 29 companies in Dr. Woolridge’s Electric proxy group are considered by  
1799 investors as T&D utilities and do not own a material amount of regulated generation.  
1800 These three companies are: AVANGRID, Inc.; Consolidated Edison, Inc.; and  
1801 Eversource Energy. As shown in Exhibit RMP\_\_\_\_(AEB-10R), the DCF result for  
1802 Consolidated Edison is 6.78 percent using 30-day average stock prices.

1803 **Q. Do you agree with Dr. Woolridge that what he characterizes as “errors” in your**  
1804 **DCF analysis are “magnified by the fact that she [Ms. Bulkley] has used a small**  
1805 **proxy group?”<sup>120</sup>**

1806 A. No, I do not. First, I do not agree with Dr. Woolridge that there are “errors” in my DCF  
1807 analysis. Further, comparability of the group is more important than the number of  
1808 companies included in the proxy group. While my proxy group is slightly smaller than  
1809 Dr. Woolridge’s (i.e., 22 companies vs. 29 for Dr. Woolridge’s group), my proxy group  
1810 contains a sufficient number of companies to estimate the cost of equity. In addition,  
1811 my proxy group is superior to Dr. Woolridge’s group because it more closely reflects  
1812 RMP’s operational profile, which includes ownership of regulated generation assets,  
1813 and screens on regulated net operating income rather than revenue.

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<sup>119</sup> Moody’s Investors Service, Rating Methodology: Regulated Electric and Gas Utilities, June 23, 2017, at 21.

<sup>120</sup> Direct Testimony of Dr. J. Randall Woolridge, at 8-9.

1814 **Q. What is your conclusion with respect to the proxy group used to estimate the cost**  
1815 **of equity for RMP?**

1816 A. My primary conclusion is that the composition of the proxy group is not a significant  
1817 driver in the differences between Dr. Woolridge's recommended ROE and mine. While  
1818 I continue to believe that my screening criteria result in a more risk comparable proxy  
1819 group to RMP, I have limited my response on this issue to focus more attention on what  
1820 is causing the substantial differences in our respective ROE analyses and  
1821 recommendations.

1822 **B. Constant Growth DCF Analysis**

1823 **Q. Please summarize the results of Dr. Woolridge's Constant Growth DCF analysis.**

1824 A. Dr. Woolridge performs a Constant Growth DCF analysis using both his Electric proxy  
1825 group and my proxy group, which produces ROE results of 8.70 percent and 8.95  
1826 percent, respectively. For Dr. Woolridge's Electric proxy group, his analysis is based  
1827 on the mean dividend yield for the proxy companies of 3.60 percent and Dr.  
1828 Woolridge's selected growth rate of 5.00 percent.<sup>121</sup> The analysis he performs using  
1829 my proxy group is based on the mean dividend yield for the proxy companies of 3.60  
1830 percent and Dr. Woolridge's selected growth rate of 5.25 percent.<sup>122</sup> Dr. Woolridge  
1831 does not provide an exhibit that develops the ROE estimates for each individual  
1832 company in the proxy group.

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<sup>121</sup> Direct Testimony of Dr. J. Randall Woolridge, Table 3, at 48.

<sup>122</sup> *Ibid.*

1833 **Q. What are the major differences in methodology and opinions that drive the**  
1834 **differences in your respective DCF analyses?**

1835 A. The major methodological differences between the DCF analyses performed by Dr.  
1836 Woolridge and me are: 1) the development of the growth rate; 2) the application of the  
1837 DCF model to the proxy group; and 3) the weight placed on the DCF results in the final  
1838 recommendation.

1839 **1. Development of the Growth Rate**

1840 **Q. Please summarize Dr. Woolridge’s criticism of the growth rate upon which you**  
1841 **have relied.**

1842 A. Dr. Woolridge criticizes my DCF analysis for the exclusive use of “overly optimistic  
1843 and upwardly biased EPS growth rate forecasts of Wall Street analysts and *Value*  
1844 *Line*”<sup>123</sup> and devotes many pages to the summary and discussion of several alternative  
1845 growth rates.

1846 **Q. Please summarize Dr. Woolridge’s growth rate analysis.**

1847 A. Dr. Woolridge considers several growth rate assumptions including historical and  
1848 projected growth in EPS, historical and projected dividends per share (“DPS”) and  
1849 book value per share (“BVPS”), and the internal growth rate. While Dr. Woolridge  
1850 expresses many concerns with the use of EPS growth rates and suggests that the use of  
1851 EPS growth rates in my DCF analysis is one of his primary concerns with the analysis  
1852 presented in my direct testimony, he ultimately gives “primary weight to the projected  
1853 EPS growth rate of Wall Street analysts.”<sup>124</sup>

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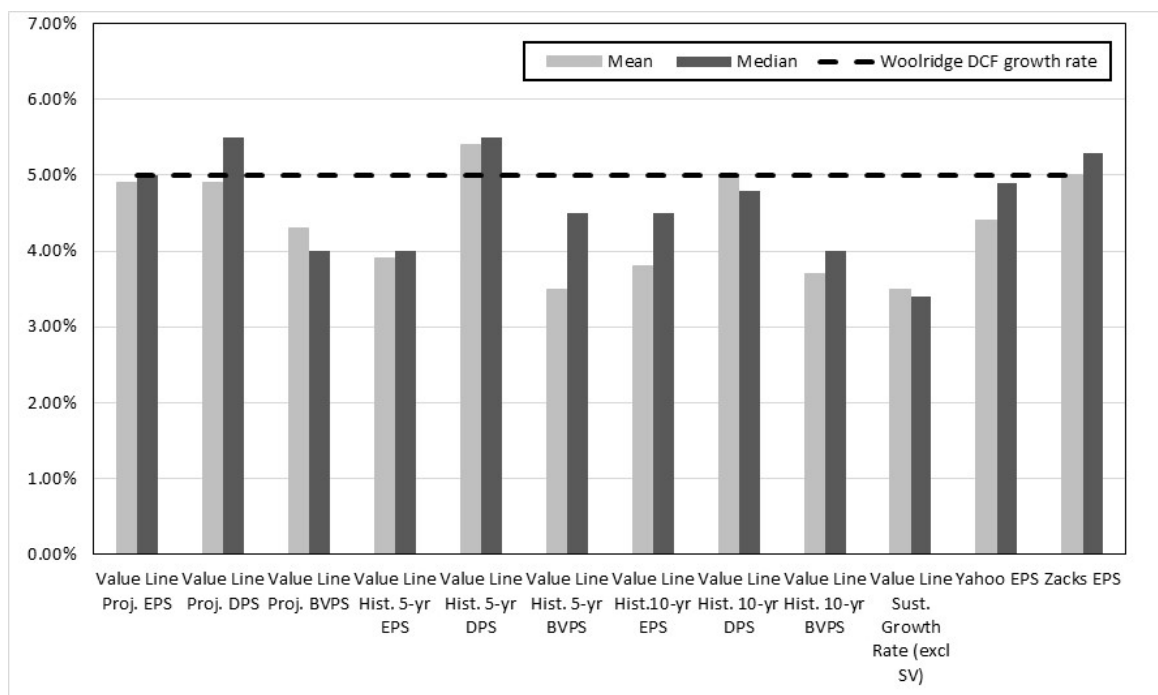
<sup>123</sup> *Id.*, at 11.

<sup>124</sup> *Id.*, at 47.



Figure 14 depicts the 24 growth rates that Dr. Woolridge summarizes in his direct testimony for his Electric proxy group. As shown in Figure 14, 17 of the 24 growth rates that Dr. Woolridge reviewed are below the 5.00 percent growth rate that underlies the result of his DCF analysis for his Electric proxy group. In fact, Dr. Woolridge recognizes that “over the very long term, dividends and earnings will have to grow at a similar growth rate.”<sup>125</sup>

**Figure 14: Growth Rates Considered by Dr. Woolridge**



**Q. What is your response to Dr. Woolridge’s assertion that you “exclusively used the overly optimistic and upwardly biased EPS growth rate forecasts of Wall Street analysts and Value Line”?**<sup>126</sup>

**A.** I fail to understand Dr. Woolridge’s definition of what he considers an “overly optimistic and upwardly biased EPS growth rate forecast.” In Docket No. 49381 for

<sup>125</sup> *Id.*, at 42.

<sup>126</sup> *Id.*, at 66.

1867 Southwestern Public Service Company before the Public Utility Commission of Texas,  
1868 Dr. Woolridge provided this same criticism of my DCF analysis when the growth rate  
1869 that I relied on was 5.04 percent. In fact, this is a routine criticism of the growth rates  
1870 relied on by any ROE witness to whom Dr. Woolridge responds. Figure 15 below  
1871 summarizes several recent cases where Dr. Woolridge has provided testimony, the  
1872 growth rates that he has relied on in his DCF analysis, and the “overly optimistic and  
1873 upwardly biased” growth rates of the Company witnesses.

1874 **Figure 15: Growth Rates relied on by Dr. Woolridge**

Date	Jurisdiction	Docket No.	Woolridge Growth rate	Company witness growth rate
2019	New Hampshire	19-064	5.25% <sup>127</sup>	5.42% <sup>128</sup>
2019	New Hampshire	19-057	5.00% <sup>129</sup>	5.52% <sup>130</sup>
2020	Texas	49831	5.00% <sup>131</sup>	5.04% <sup>132</sup>
2020	Maryland	9630	5.00% <sup>133</sup>	5.52% <sup>134</sup>
2020	North Carolina	E-2 Sub 1219	5.00% <sup>135</sup>	5.76% <sup>136</sup>
2020	Utah	20-035-04	5.00% <sup>137</sup>	5.20% <sup>138</sup>

1875 As shown in Figure 15, despite the criticism that the company witness in each of these  
1876 cases has used overly optimistic EPS growth rates, Dr. Woolridge also has relied  
1877 primarily on EPS growth rates in each case. Furthermore, the range of growth rates that

<sup>127</sup> New Hampshire Public Utilities Commission, Docket No. DE 19-064, page 1 of Attachment JRW-9.

<sup>128</sup> New Hampshire Public Utilities Commission, Docket No. DE 19-064, Attachment JC-4.

<sup>129</sup> New Hampshire Public Utilities Commission, Docket No. DE 19-057, Direct Testimony of Dr. J. Randall Woolridge, at 47.

<sup>130</sup> New Hampshire Public Utilities Commission, Docket No. DE-057, Attachment AEB-4.

<sup>131</sup> Public Utility Commission of Texas, Docket No. 49831, Exhibit JRW-7, page 1.

<sup>132</sup> Public Utility Commission of Texas, Docket No. 49831, Attachment AEB-RR-2, page 1.

<sup>133</sup> Public Service Commission of Maryland, Case No. 9630, Exhibit JRW-7, page 1.

<sup>134</sup> Public Service Commission of Maryland, Case No. 9630, Schedule RBH-1, page 1.

<sup>135</sup> North Carolina Utilities Commission, Docket E-2 Sub 1219, Exhibit JRW-7, page 1.

<sup>136</sup> North Carolina Utilities Commission, Docket E-2 Sub 1219, Exhibit RBH-1, page 1.

<sup>137</sup> Public Service Commission of Utah, Docket No. 20-035-04, Exhibit JRW-7, page 1.

<sup>138</sup> Public Service Commission of Utah, Docket No. 20-035-04, Exhibit RMP\_\_\_\_(AEB-4), page 1.

1878 Dr. Woolridge has relied on is similar to the range that has been relied on by the  
1879 company witness. Considering this evidence, it appears that any growth rate relied on  
1880 by a company witness that differs from what Dr. Woolridge has selected as a growth  
1881 rate is characterized by Dr. Woolridge as the use of “overly optimistic and upwardly  
1882 biased EPS growth rate forecasts.”

1883 **Q. Why do you believe that EPS growth rates are the most appropriate growth rates**  
1884 **to use in the DCF model?**

1885 A. As discussed in my direct testimony and in my response to Mr. Coleman, earnings are  
1886 the fundamental determinant of a company’s ability to pay dividends.<sup>139</sup> Further, both  
1887 dividends and book value per share may be directly affected by short run management  
1888 decisions. Despite his criticism of the use of EPS growth rates, it is Dr. Woolridge’s  
1889 view that “over the very long term, dividends and earnings will have to grow at a similar  
1890 growth rate.”<sup>140</sup>

1891 In addition to the theoretical basis for the use of earnings growth rates, there is the  
1892 practical consideration of the availability of market data. EPS growth rates are the only  
1893 forward-looking growth rates available on a consensus basis. With the exception of his  
1894 EPS growth rates, the source for all of Dr. Woolridge’s growth rates is Value Line. Dr.  
1895 Woolridge’s reliance on Value Line’s historical and forecasted DPS and BVPS growth  
1896 rates, as well as Value Line’s estimates of projected ROE and retention rates for his  
1897 internal growth rate, unnecessarily introduces “sole source” bias into his calculations.  
1898 By contrast, my Constant Growth DCF analysis uses earnings growth rates from

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<sup>139</sup> Direct Testimony of Ann E. Bulkley, at 47.

<sup>140</sup> Direct Testimony of Dr. J. Randall Woolridge, at 42.

1899 multiple sources, including Zack's and Thomson First Call, both of which provide  
1900 consensus estimates from multiple analysts.

1901 **Q. Do you share Dr. Woolridge's concern that "long-term EPS growth rate forecasts**  
1902 **of Wall Street securities analysts are overly optimistic and upwardly biased"?<sup>141</sup>**

1903 A. No, I do not. As discussed in my response to Mr. Coleman, the Global Settlement  
1904 served to eliminate or significantly reduce the analyst bias referred to by Dr. Woolridge.  
1905 Thus, it is unclear why investors would assume that the EPS growth rates for the proxy  
1906 companies are susceptible to an ongoing upward bias.

1907 **Q. Have you reviewed the studies cited by Dr. Woolridge, which examine the**  
1908 **potential bias in analysts' growth projections?**

1909 A. Yes. Dr. Woolridge references a number of articles that he asserts prove the potential  
1910 bias in analysts' EPS projections.<sup>142</sup> However, only one of the studies that Dr.  
1911 Woolridge cites analyzes the period after the Global Settlement on October 31, 2003.  
1912 That April 2010 McKinsey and Company study notes:

1913 Exceptions to the long pattern of excessively optimistic forecasts  
1914 are rare, as a progression of consensus earnings estimates for the  
1915 S&P 500 shows (Exhibit 1). Only in years such as 2003 to 2006,  
1916 when strong economic growth generated actual earnings that  
1917 caught up with earlier predictions, do forecasts actually hit the  
1918 mark. This pattern confirms our earlier findings that analysts  
1919 typically lag behind events in revising their forecasts to reflect  
1920 new economic conditions. When economic growth accelerates,  
1921 the size of the forecast error declines; when economic growth  
1922 slows, it increases. So as economic growth cycles up and down,  
1923 the actual earnings S&P 500 companies report occasionally  
1924 coincide with the analysts' forecasts, as they did, for example, in  
1925 1988, from 1994 to 1997, and from 2003 to 2006.<sup>143</sup>

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<sup>141</sup> *Id.*, at 43.

<sup>142</sup> Direct Testimony of Dr. J. Randall Woolridge, at 43.

<sup>143</sup> Marc Goedhart, Rishi Raj, and Abhishek Saxena, "Equity analysts: Still too bullish" McKinsey and Company, April 2010.

1926 The earnings reported by S&P 500 companies met and exceeded the growth rate  
1927 projected by analysts between 2003 and 2006.<sup>144</sup> The period analyzed in the study  
1928 extends through 2008, and analysts' projections did exceed actual earnings growth in  
1929 2007 and 2008. However, this time-period reflected the start of the Great Recession  
1930 and does not indicate analyst bias, but rather shows that analysts were unable to predict  
1931 the severity and magnitude of the financial crisis. Furthermore, the McKinsey study  
1932 examines analysts' EPS forecasts for a given year at one, two and three years out. It  
1933 does not review the 3 to 5-year EPS growth rates that I used in my Constant Growth  
1934 DCF analysis, which are meant to represent average growth for a company over a  
1935 longer period of time. In summary, Dr. Woolridge has provided no evidence that the  
1936 EPS growth rates for the companies in my DCF analysis are the result of consistent and  
1937 pervasive analyst bias.

1938 **Q. Do you agree with Dr. Woolridge that historical measures of growth are relevant**  
1939 **to a forward-looking evaluation of the cost of equity?**

1940 A. While I agree that historical measures of growth are relevant, these historical growth  
1941 rates are likely already incorporated into investors' forward-looking growth rates.  
1942 Therefore, specific consideration of historical growth rates is likely to overweight  
1943 history in the analysis. The Constant Growth DCF model is a forward-looking model  
1944 that evaluates investors' required returns based on expected future cash flows. As such,  
1945 the appropriate measure of growth in the DCF analysis is investors' expectations. Dr.  
1946 Woolridge also observes that historical growth rates must be treated with caution  
1947 because "[i]n some cases, past growth may not reflect future growth potential."<sup>145</sup> As

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<sup>144</sup> *Ibid.*

<sup>145</sup> Direct Testimony of Dr. J. Randall Woolridge, at 40.

1948 discussed previously, Dr. Woolridge relies primarily on long-term EPS growth rate  
1949 estimates that are often not materially different from the estimates of company  
1950 witnesses.

1951 **Q. Why do you disagree with Dr. Woolridge's calculation of the retention growth**  
1952 **rate?**

1953 A. Dr. Woolridge's calculation of retention growth rates (also known as "internal growth  
1954 rates" or "sustainable growth rates") considers only the product of earnings retention  
1955 rates and earned returns on common equity, or what are commonly known as internally-  
1956 generated funds. In the sustainable growth formula, this is commonly referred to as the  
1957 product of " $b \times r$ ", where " $b$ " is the retention ratio, or the portion of net income not paid  
1958 in dividends, and " $r$ " is the expected ROE on the portion of net income that is retained  
1959 within the company as a means for future growth.

1960 Dr. Woolridge fails to consider that earnings growth also occurs as a result of  
1961 new equity issuances, or what are commonly known as externally-generated funds. In  
1962 the sustainable growth formula, this is shown as the product of " $s$ " x " $v$ ", where " $s$ "  
1963 represents the growth in shares outstanding and " $v$ " is that portion of the market-to-  
1964 book (M/B) ratio that exceeds unity. This methodology is recognized as a common  
1965 approach to calculating the sustainable growth rate.<sup>146</sup>

1966 By only considering the funds from internally-generated sources, Dr. Woolridge's  
1967 sustainable growth rate calculation understates the prospective growth rates for his  
1968 proxy group companies. As shown in Exhibit RMP\_\_\_\_(AEB-9R), had Dr. Woolridge  
1969 included the " $s$ " x " $v$ " component in his computation, the mean sustainable growth rate

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<sup>146</sup> See Roger Morin, New Regulatory Finance, at 306.

1970 for his Electric proxy group would increase by approximately 78 basis points from 3.55  
1971 percent to 4.33 percent.

1972 **Q. Do you have other concerns with the reasonableness of Dr. Woolridge's**  
1973 **sustainable growth rate calculation?**

1974 A. Yes. Since the "r" in the "b x r" approach refers to the projected ROE, Dr. Woolridge  
1975 has effectively pre-supposed Value Line's ROE and payout ratio projections for his  
1976 proxy group companies. By using this growth measure, Dr. Woolridge has assumed  
1977 that Value Line's ROE projections are reasonable, even though he dismisses my  
1978 Expected Earnings analysis, which is based on this same Value Line data.<sup>147</sup> Further,  
1979 as shown on page 4 of Exhibit JRW-7, the mean and median ROE projections for the  
1980 companies in Dr. Woolridge's Electric proxy group are 10.30 percent and 10.00  
1981 percent, respectively, which are significantly higher than his recommended ROE for  
1982 RMP of 9.00 percent.

1983 **Q. As a practical matter, does Dr. Woolridge rely on these alternative growth rates?**

1984 A. No, he does not. Despite his criticism of my DCF methodology, Dr. Woolridge has also  
1985 relied primarily on projected EPS growth rates. Therefore, Dr. Woolridge's criticism  
1986 of my DCF analysis because it relies on EPS growth rates is invalidated by his own  
1987 views and his ultimate reliance on EPS growth rates.

1988 **Q. Have you reviewed Dr. Woolridge's growth rate recommendations in other cases?**

1989 A. Yes. Figure 16 summarizes the dividend yields and growth rates that Dr. Woolridge  
1990 has relied on in the development of his Constant Growth DCF models for 59 cases since  
1991 June 2012. As shown in Figure 16, as the dividend yields for his proxy groups have

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<sup>147</sup> Direct Testimony of Dr. J. Randall Woolridge, at 87-90.

1992 declined in response to capital market conditions, Dr. Woolridge simply selects a  
1993 higher projected growth rate in the Constant Growth DCF model. Conversely, when  
1994 the dividend yields for his proxy group increase, Dr. Woolridge selects a lower  
1995 projected growth rate.

1996 **Q. Have you conducted any analysis on the dividend yield and growth rate**  
1997 **assumptions relied on in Dr. Woolridge's DCF analyses over this time-period?**

1998 A. Yes, I calculated the correlation between these two assumptions over time in Dr.  
1999 Woolridge's analysis. The correlation coefficient between the dividend yield used in  
2000 Dr. Woolridge's DCF analysis and the growth rate using the 59 cases from the last 8  
2001 years is (0.89), which suggests a high degree of correlation between the dividend yield  
2002 and the growth rate.<sup>148</sup> Furthermore, the correlation coefficient is negative, which  
2003 implies that as the dividend yield increases (decreases), the growth rate decreases  
2004 (increases). This supports my conclusion that Dr. Woolridge's selected growth rate in  
2005 his DCF analysis appears to be related to whether the dividend yield for his proxy group  
2006 has increased or decreased.

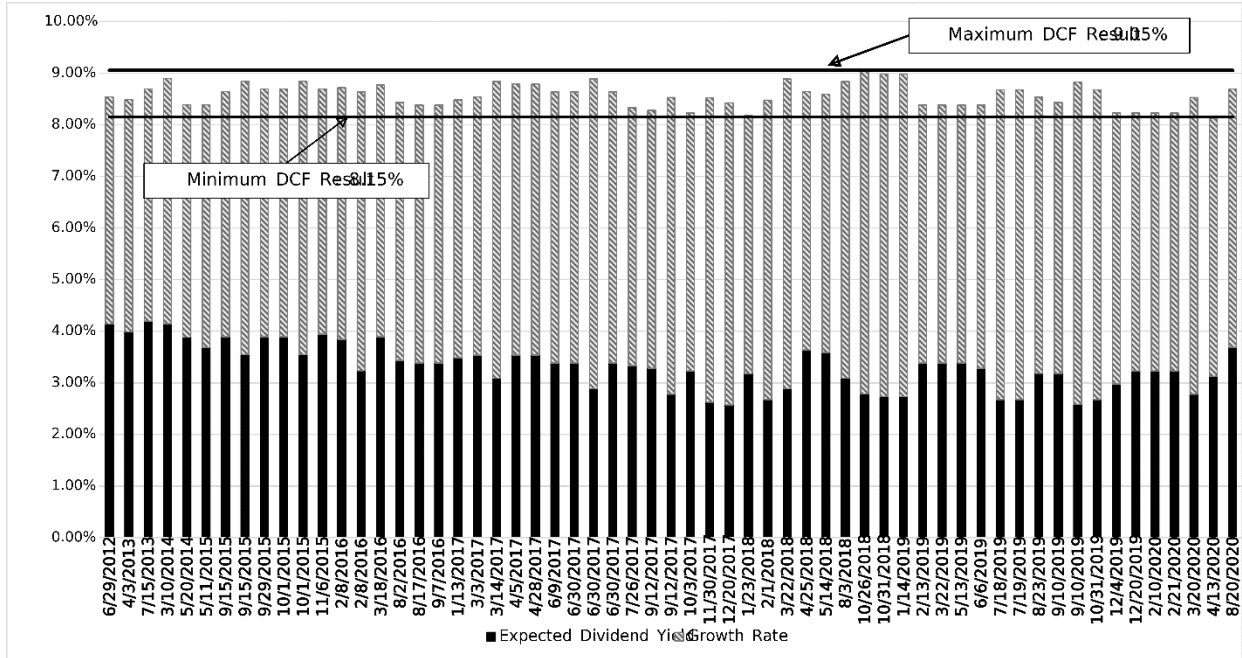
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<sup>148</sup> A correlation coefficient with an absolute value of 0.8 or higher indicates a very strong relationship.



2007

**Figure 16: Woolridge Historical Dividend Yields and Growth Rates**



2008 **Q. What do you conclude from this analysis?**

2009 **A.** Despite changes in interest rates and the price of utility stocks over this period, all of  
 2010 which should have an effect on the results of the ROE estimation models, as shown in  
 2011 Figure 16, by selecting the growth rate used in the DCF model, Dr. Woolridge has  
 2012 maintained DCF results in a tight range, never exceeding 9.05 percent over the last 8  
 2013 years.

2014 **2. Application of the DCF model to the proxy group**

2015 **Q. Why is it important to consider the ROE results for each proxy company?**

2016 **A.** As discussed in the *Hope* decision, developing a return that reflects investor  
 2017 expectations should be of primary importance, not the model or methodology employed  
 2018 to derive that result. As such, it is important to consider whether the return estimates  
 2019 for each individual company are reasonable.

2020 **Q. Does Dr. Woolridge develop ROE estimates for each individual company in his**  
2021 **Electric proxy group?**

2022 A. No. Unlike the DCF analyses presented in my direct testimony, Dr. Woolridge's DCF  
2023 analysis does not provide the result for each individual company. Doing so allows the  
2024 opportunity to review the reasonableness of the DCF model results on a company-  
2025 specific basis.

2026 **Q. How does the growth rate selected by Dr. Woolridge affect his DCF analysis?**

2027 A. As previously discussed, Dr. Woolridge simply chooses the growth rate that he relies  
2028 on from within the projections he has summarized. Because he is selecting a value,  
2029 rather than relying directly on the consensus estimates from industry analysts, Dr.  
2030 Woolridge's DCF analysis is entirely subjective and judgment based.

2031 It is also important to recognize that Dr. Woolridge's DCF analysis is not performed at  
2032 the individual company level, but rather is one growth rate, that he has selected, and  
2033 the average dividend yield for the proxy companies. As noted in both our direct  
2034 testimonies, the Constant Growth form of the DCF model is as follows:

2035 
$$P_0 = \frac{D_1}{(1+k)} + \frac{D_2}{(1+k)^2} + \dots + \frac{D_n}{(1+k)^n} \quad [1]$$

2036 Where  $P_0$  represents the current stock price,  $D_1 \dots D_\infty$  are all expected future dividends,  
2037 and  $k$  is the discount rate, or required ROE. Equation [1] is a standard present value  
2038 calculation that can be simplified and rearranged into the following form:

2039 
$$k = \frac{D_0(1+g)}{P_0} + g \quad [2]$$

2040 In this form of the DCF model, the dividend yield is also affected by the growth rate to  
2041 develop the next year's cash flow. Therefore, Dr. Woolridge's method of selecting the  
2042 growth rate imposes his judgment on both terms of the Constant Growth DCF model.

2043 **Q. How does your application of the Constant Growth DCF model differ from Dr.**  
2044 **Woolridge's approach?**

2045 A. As discussed in my direct testimony, my Constant Growth DCF model relies on  
2046 projected EPS growth rates reported by Value Line, as well EPS consensus estimates  
2047 reported by Zacks and Yahoo! Finance. I then consider the mean growth rates, as well  
2048 as the low and high reported growth rates, to develop individual DCF results for each  
2049 proxy group member. In sum, my Constant Growth DCF analysis relies directly on the  
2050 EPS growth estimates for each proxy company.

2051 **Q. Have you reviewed the ROE results for each of the companies in Dr. Woolridge's**  
2052 **proxy group using the dividend yields and earnings growth rates assumed by Dr.**  
2053 **Woolridge?**

2054 A. Yes. Exhibit RMP\_\_\_\_(AEB-10R) provides the DCF result for each of the companies  
2055 in Dr. Woolridge's Electric proxy group based on the dividend yields calculated by Dr.  
2056 Woolridge and the earnings growth rates from Value Line, Yahoo and Zacks relied on  
2057 by Dr. Woolridge. Applying my risk premium screen, which excludes individual proxy  
2058 group results below 7.0 percent, the mean ROE estimates for Dr. Woolridge's Electric  
2059 proxy group are 9.03 percent (30-day), 9.03 percent (90-day), and 8.90 percent (180-  
2060 day).

2061       **3. Weighting of the DCF results in the final recommendation**

2062   **Q.     Please explain how Dr. Woolridge establishes his ROE recommendation.**

2063   A.     Dr. Woolridge relies primarily on the results of the DCF model and also considers the  
2064           authorized ROEs for electric utilities in other jurisdictions. On that basis, his ROE  
2065           recommendation of 9.00 percent is slightly higher than the upper end of his DCF results  
2066           of 8.95 percent.<sup>149</sup>

2067   **Q.     Do you agree with Dr. Woolridge’s primary reliance on the result of the DCF**  
2068           **model?**

2069   A.     No. As discussed in this section, Dr. Woolridge’s DCF analysis is based entirely on his  
2070           judgment. I have demonstrated, through a review of 59 cases where Dr. Woolridge has  
2071           offered his ROE recommendation, that Dr. Woolridge’s selection of the EPS growth  
2072           rate in his DCF model is subjective and appears to be highly correlated with the then  
2073           current dividend yield. Comparing his recommendation to authorized ROEs over time  
2074           demonstrates that Dr. Woolridge’s DCF results are well below the average authorized  
2075           ROEs for electric and gas utilities, demonstrating that his judgment is not considering  
2076           all the necessary risk factors for the subject companies.

2077   **C.     Projected DCF Analysis**

2078   **Q.     Please discuss Dr. Woolridge’s criticism of your Projected DCF analysis.**

2079   A.     Dr. Woolridge claims there are two “errors” with my Projected DCF analysis.<sup>150</sup> The  
2080           first error is that the projected DCF is a “totally” new approach, and the second error is  
2081           that it involves a “mismatch” of data.<sup>151</sup> According to Dr. Woolridge, the analysis

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<sup>149</sup> Direct Testimony of Dr. J. Randall Woolridge, at 4.

<sup>150</sup> *Id.*, at 75.

<sup>151</sup> *Ibid.*

2082           incorrectly combines three-to-five year projected stock prices and dividends with  
2083           projected earnings growth rates from 2019.

2084   **Q.     Do you agree with Dr. Woolridge that your Projected DCF analysis relies on a**  
2085           **“mismatch” of data?**

2086   A.     No, I do not. Dr. Woolridge testifies that the use of the Constant Growth DCF model  
2087           is appropriate for the utility industry because the industry is in the “maturity stage of  
2088           the life cycle.”<sup>152</sup> According to Dr. Woolridge, this means that the earnings growth  
2089           rate, the dividend payout ratio and the ROE stabilize for the remainder of the  
2090           company’s life.<sup>153</sup> As shown in Exhibit RMP\_\_\_\_(AEB-5) to my direct testimony, for  
2091           my Projected DCF analysis, I have relied on projected stock prices and dividends for  
2092           the period of 2023-2025; however, for the growth rate I have utilized the five-year  
2093           projected earnings growth rates from my Constant Growth DCF analysis. Thus, the  
2094           Projected DCF model assumes that the growth rate in the DCF analysis will remain  
2095           stable over time. This assumption is consistent with the reason Dr. Woolridge cites for  
2096           relying on the Constant Growth DCF model. Therefore, it is unclear why Dr. Woolridge  
2097           is concerned with my use of the five-year projected earnings growth rates from 2019  
2098           in my Projected DCF analysis.

2099   **Q.     Do you have any other observations regarding the Projected DCF model?**

2100   A.     Yes. As discussed above and in my direct testimony, the valuations of utilities are  
2101           currently at unsustainably high levels. If the valuations of electric utilities decline as  
2102           expected, the dividend yields will increase, which will result in increased estimates of  
2103           the cost of equity using the DCF model. The projected stock prices developed by Value

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<sup>152</sup> *Id.*, at 35-36.

<sup>153</sup> *Ibid.*

2104 Line reflect this relationship. Consistent with market expectations, Value Line projects  
2105 that the stock prices of the companies in my proxy group will decrease over the near-  
2106 term. The purpose of the Projected DCF analysis is to illustrate the effect that the  
2107 decline in utility stock prices would have on the cost of equity during the period that  
2108 RMP's rates will be in effect.

2109 **Q. Does Dr. Wooldridge rely on Value Line projections in his DCF analysis?**

2110 A. Yes. While Dr. Woolridge criticizes my reliance on three- to five-year projections of  
2111 stock prices and dividends, and while he criticizes Value Line's EPS growth rates as  
2112 overly optimistic, he also relies on Value Line projections in developing his Constant  
2113 Growth DCF analysis. Specifically, Dr. Woolridge relies on Value Line's EPS, DPS,  
2114 BVPS and retention growth rate projections over the same time-period as the growth  
2115 rate estimate in his Constant Growth DCF analysis. As such, Dr. Woolridge relies on  
2116 the very same Value Line projection period and data that he has concerns with when  
2117 applied in my Projected DCF analysis.

2118 **D. CAPM Analysis**

2119 **Q. Please summarize Dr. Woolridge's CAPM results and explain how he uses that**  
2120 **analysis.**

2121 A. As shown in Table 4 of Dr. Woolridge's direct testimony, his CAPM results are 7.60  
2122 percent for both his Electric proxy group and mine. These results are based on a risk-  
2123 free rate of 2.50 percent, a Beta coefficient of 0.85 for both his Electric proxy group  
2124 and my proxy group, and an MRP of 6.00 percent. The results of Dr. Woolridge's  
2125 CAPM analysis form the lower boundary of his range of results for RMP. Dr.  
2126 Woolridge ultimately relies primarily on the results of his Constant Growth DCF model

2127 in his establishing his ROE recommendation. The results of Dr. Woolridge's CAPM  
2128 analysis are well below the authorized ROE for any U.S. electric utility in the past 40  
2129 years.<sup>154</sup>

2130 **Q. What are your areas of disagreement with Dr. Woolridge's CAPM analysis?**

2131 A. I have three areas of concern with the inputs and assumptions that Dr. Woolridge has  
2132 relied on to derive his CAPM results. First, in spite of the fact that Dr. Woolridge  
2133 discusses the low interest rate environment and his concern with the reliability of  
2134 interest rate forecasts over the past decade,<sup>155</sup> he uses a "normalized" risk-free rate of  
2135 2.50 percent in his CAPM analysis.<sup>156</sup> Second, Dr. Woolridge relies on Value Line's  
2136 Beta coefficients for the companies in his Electric proxy group and my proxy group.  
2137 However, he questions the Value Line method for calculating the Beta coefficient, and  
2138 in particular he expresses concern with the formula that Value Line uses to adjust the  
2139 raw Beta. Finally, I take issue with Dr. Woolridge's use of an MRP of 6.00 percent  
2140 because it is based primarily on the results of investor surveys and academic research  
2141 rather than forward-looking market data and does not reflect the inverse relationship  
2142 between interest rates and the equity risk premium.

2143 As shown in Figure 17, two of the three inputs used in Dr. Woolridge's CAPM  
2144 analysis have remained relatively constant since 2012, not recognizing any of the  
2145 market fluctuations that have occurred over that period. Furthermore, it appears that  
2146 Dr. Woolridge has not evaluated the results of his CAPM for reasonableness.  
2147 Comparing the results in Figure 17 below to recently authorized ROEs shown in Figure

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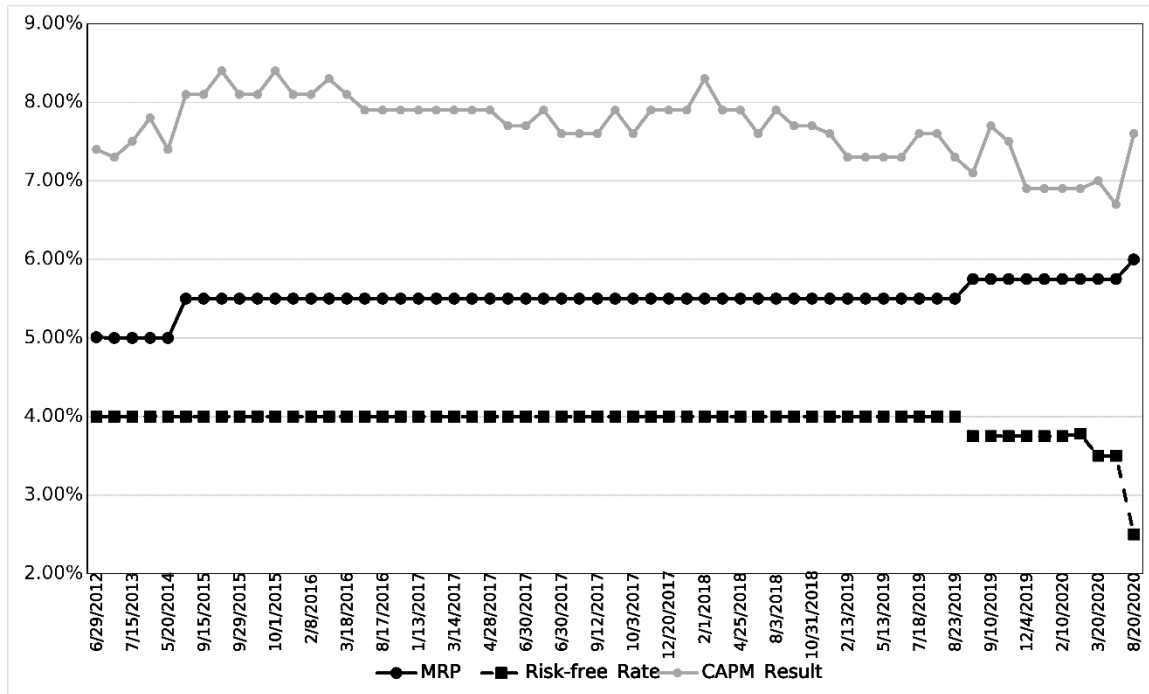
<sup>154</sup> Source: Regulatory Research Associates.

<sup>155</sup> Direct Testimony of Dr. J. Randall Woolridge, at 20.

<sup>156</sup> Direct Testimony of Dr. J. Randall Woolridge, at 50.

2, it is clear that the CAPM results, as specified by Dr. Woolridge, are unreasonably low compared to returns authorized by regulatory commissions over this time period.

**Figure 17: Risk-free Rate and MRP relied on by Dr. Woolridge**



**Q. What concerns do you have with the risk-free rate relied on by Dr. Woolridge in his CAPM analysis?**

**A.** The methodology that Dr. Woolridge uses to support his normalized risk-free rate is unclear at best and does not appear to reflect current or expected market conditions. First, it is unclear what Dr. Woolridge believes his normalized risk-free rate represents. Dr. Woolridge states that he has reviewed historical yields on the 30-year Treasury bond from 2013-2020, which range from 1.3 percent to 4.0 percent, referencing Exhibit JRW-8 for this analysis. Exhibit JRW-8.2 shows that the yield on the 30-year Treasury bond has been above 2.50 percent for the majority of the time-period that Dr. Woolridge reviewed. The rationale he provides for selecting 2.50 percent is as follows: “Given the recent range of yields, I have chosen to use a yield toward the middle of the



2162 range as my risk-free interest rate.”<sup>157</sup> This suggests that Dr. Woolridge recognizes  
2163 and is reflecting potentially higher interest rates when he selects the risk-free rate from  
2164 within his historical data set. However, he then directly contradicts this rationale in the  
2165 following statements in his direct testimony:

2166 **Q. Does your 2.50 percent risk-free interest rate take into consideration**  
2167 **forecasts of higher interest rates?**

2168 A. No, it does not. As I stated before, forecasts of higher interest rates have been  
2169 notoriously wrong for a decade. My 2.50 percent risk-free interest rate takes into  
2170 account the range of interest rates in the past and effectively synchronizes the risk-free  
2171 rate with the market risk premium. The risk-free rate and the market risk premium are  
2172 interrelated in that the market risk premium is developed in relation to the risk-free rate.  
2173 As discussed below, my market risk premium is based on the results of many studies  
2174 and surveys that have been published over time. Therefore, my risk-free interest rate of  
2175 2.50 percent is effectively a normalized risk-free rate of interest.<sup>158</sup>

2176 In addition to being inconsistent with his prior statement on the basis for the  
2177 2.50 percent risk-free rate, it is concerning that Dr. Woolridge suggests that the MRP  
2178 and the risk-free rate he has chosen are somehow synchronized. As discussed in more  
2179 detail later in my rebuttal testimony, Dr. Woolridge selects his MRP from within a  
2180 range that he develops from survey data.<sup>159</sup> He provides no explanation regarding how  
2181 the selected “normalized” 2.50 percent risk-free rate is “synchronized” with the  
2182 selected MRP. Furthermore, the estimation of the cost of equity is forward-looking;

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<sup>157</sup> *Id.*, at 50.

<sup>158</sup> *Id.*, at 50.

<sup>159</sup> *Id.*, at 58-59.

2183 therefore, synchronizing the risk-free rate to historical survey data is not reflective of  
2184 the expected return over the rate period.

2185 **Q. What Beta coefficients are relied on by Dr. Woolridge?**

2186 A. Dr. Woolridge relies on the average Value Line estimate of Beta coefficients for the  
2187 companies in his Electric proxy group and the companies in my proxy group. However,  
2188 Dr. Woolridge questions the sharp increase in the Value Line Beta coefficients that has  
2189 occurred since February 2020, and suggests that this increase is due in part to Value  
2190 Line's methodology for calculating Beta.<sup>160</sup> In particular, Dr. Woolridge expresses  
2191 concern with the adjustment formula that Value Line uses to adjust raw Beta  
2192 coefficients for the tendency of Beta to revert to the market mean of 1.0 over time.<sup>161</sup>

2193 **Q. What is your response to Dr. Woolridge's concern with Value Line Beta**  
2194 **coefficients?**

2195 A. Dr. Woolridge has consistently relied on Value Line as the source of his Beta  
2196 coefficients in his CAPM analysis for many years which he admits in his response to  
2197 RMP 1.3. Now, when those Beta coefficients have increased to reflect the higher  
2198 correlation between utility stocks and the broader market since February 2020, Dr.  
2199 Woolridge takes issue with the methodology used by Value Line to calculate the Beta  
2200 coefficients. As discussed in Section V of my rebuttal testimony, utilities have  
2201 traditionally been a "safe-haven" for investors, but that has not been true since the onset  
2202 of the market's response to the COVID-19 pandemic. The Value Line Beta coefficients  
2203 have appropriately increased to reflect the higher correlation between utility stocks and  
2204 the broader market, as measured by the NYSE Composite Index. It is not reasonable

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<sup>160</sup> *Id.*, at 52-54.

<sup>161</sup> *Id.*, at 52-54.

2205 for Dr. Woolridge to suddenly call into question the methodology used by Value Line  
2206 to estimate Beta coefficients when he has consistently relied on Value Line as the  
2207 source of his Betas for many years when the relative risk of utility stocks was much  
2208 lower than it is in today's market conditions.

2209 **Q. Why is it reasonable to also rely on Bloomberg's Beta coefficients?**

2210 A. In my view, it is reasonable to consider several measures of market conditions in  
2211 estimating the ROE. Bloomberg is a respected source of financial information, and Beta  
2212 coefficients from Bloomberg are widely used by investors. In addition, Bloomberg Beta  
2213 coefficients can be calculated on any given day, which makes them quicker to reflect  
2214 important changes in market conditions than those Betas published by Value Line. Both  
2215 the Bloomberg and Value Line Beta coefficients have increased sharply since February  
2216 2020, which appropriately reflects the higher correlation between utility stocks and the  
2217 broader market noted by Dr. Woolridge.<sup>162</sup>

2218 **Q. What MRP does Dr. Woolridge use in his CAPM analysis?**

2219 A. Dr. Woolridge estimates the MRP as being in the range of 4.00 percent to 6.00 percent.  
2220 From within that range, he chooses an MRP of 6.00 percent.<sup>163</sup>

2221 **Q. What is the basis for Dr. Woolridge's MRP of 6.00 percent?**

2222 A. Dr. Woolridge presents a significant amount of information about the MRP; however,  
2223 he does not explain how he weighs this information when he selects an MRP of 6.00  
2224 percent. Dr. Woolridge summarizes historical estimates of the MRP that range from  
2225 4.40 percent to 6.43 percent, but he is somewhat dismissive of historical data because  
2226 ex-post returns are not the same as ex-ante expectations, MRPs can change over time,

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<sup>162</sup> *Id.*, at 51-52.

<sup>163</sup> *Id.*, at 62.

2227 and market conditions can change such that historical returns are poor estimates of  
2228 future returns.<sup>164</sup>

2229 Dr. Woolridge also presents the results of several surveys that have been  
2230 published since January 2010. The median MRP reported in those surveys is 5.13  
2231 percent.<sup>165</sup> In particular, Dr. Woolridge highlights a March 2020 survey conducted by  
2232 Professor Pablo Fernandez which found that the mean MRP for the U.S. was 5.6  
2233 percent,<sup>166</sup> and the MRP calculated by Professor Damodaran, which was 5.65 percent  
2234 in July 2020 and has primarily been in the range of 5.0 percent to 6.0 percent since  
2235 2010.<sup>167</sup> Finally, Dr. Woolridge cites Duff & Phelps, which has recommended MRPs  
2236 in the range of 5.0 percent to 6.0 percent over the past decade and recently raised its  
2237 MRP for the U.S. to 6.0 percent.<sup>168</sup>

2238 **Q. Why do you disagree with Dr. Woolridge's MRP estimate of 6.00 percent?**

2239 A. Given the current low yields on Treasury bonds, and the inverse relationship between  
2240 interest rates and the MRP that is shown in my Bond Yield Plus Risk Premium analysis,  
2241 Dr. Woolridge's MRP estimate of 6.00 percent is understated. First, from a practical  
2242 standpoint, the results of his CAPM analysis are significantly below any return that has  
2243 been authorized by any U.S. regulatory jurisdiction in at least 40 years. The primary  
2244 reason for the unreasonably low results from Dr. Woolridge's CAPM is due to his  
2245 selection of the MRP. As noted in my response to Mr. Coleman's CAPM analysis, the  
2246 historical market risk premium from Duff & Phelps of 7.15 percent is based on

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<sup>164</sup> *Id.*, at 55-56.

<sup>165</sup> *Id.*, at 59.

<sup>166</sup> *Id.*, at 59-60.

<sup>167</sup> *Id.*, at 60.

<sup>168</sup> *Id.*, at 61.

2247 government bond yields that are significantly higher than current levels. Therefore, the  
2248 historical MRP does not reflect the inverse relationship between interest rates and the  
2249 equity risk premium. The MRP used by Dr. Woolridge of 6.00 percent suggests that  
2250 the expected MRP is currently 115 basis points lower than the historical average MRP  
2251 of 7.15 percent.

2252 **Q. What are your concerns with the surveys that Dr. Woolridge has relied upon to**  
2253 **derive his MRP range of 4.00 percent to 6.00 percent?**

2254 A. In spite of Dr. Woolridge's concern with the ability of economists to accurately forecast  
2255 interest rates, he relies on investor surveys from Pablo Fernandez and research from  
2256 Dr. Damodaran to develop his estimate of the MRP. It is unclear why Dr. Woolridge  
2257 believes the use of surveys is appropriate for purposes of deriving the MRP in his  
2258 CAPM analysis, but not appropriate in an overall assessment of economic conditions  
2259 and their effect on the models used to estimate the cost of equity.

2260 **Q. What MRP is suggested by the survey results summarized by Dr. Woolridge?**

2261 A. The March 2020 survey by Pablo Fernandez reports a mean MRP for the U.S. of 5.6  
2262 percent. However, it is important to note that Dr. Fernandez collected data from 2,156  
2263 respondent regarding the MRP for the U.S., which resulted in a wide range of estimated  
2264 MRPs from 2.0 percent to 13.4 percent. Given the wide dispersion of responses,  
2265 investors' required returns can vary substantially. Thus, taking the average of a sample  
2266 of investors' required returns may not be a reasonable assumption when calculating the  
2267 required return of the market. In fact, Dr. Fernandez cautioned against this approach:

2268 We can find out the REP [Required Equity Premium] and the EEP  
2269 [Expected Equity Premium] of an investor by asking him,  
2270 although for many investors the REP is not an explicit parameter  
2271 but, rather, it is implicit in the price they are prepared to pay for

2272 the shares. However, it is not possible to determine the REP for  
2273 the market as a whole, because it does not exist: even if we knew  
2274 the REPs of all the investors in the market, it would be  
2275 meaningless to talk of a REP for the market as a whole. There is a  
2276 distribution of REPs and we can only say that some percentage of  
2277 investors have REPs contained in a range. The average of that  
2278 distribution cannot be interpreted as the REP of the market nor as  
2279 the REP of a representative investor.<sup>169</sup>

2280 **Q. Do you have any concerns with the implied MRPs that Dr. Woolridge has cited to**  
2281 **support his 6.00 percent MRP?**

2282 A. Yes. As discussed above, Dr. Woolridge cites to implied MRPs calculated by Professor  
2283 Damodaran and Duff & Phelps as support for the 6.00 percent MRP. However, as  
2284 shown in Figure 18, the implied market return for the sources cited by Dr. Woolridge  
2285 range from 6.31 percent to 8.50 percent. These returns, while not only unreasonably  
2286 low, are inconsistent with the results produced by Dr. Woolridge's DCF analysis. As  
2287 Dr. Woolridge notes, the Constant Growth DCF result for his Electric utility proxy  
2288 group was 8.70 percent. Since Dr. Woolridge has acknowledged that his Electric proxy  
2289 group is less risky than the market by relying on a Beta coefficient of 0.85 in his CAPM  
2290 analysis, it would stand to reason that the market returns that Dr. Woolridge has relied  
2291 on to select his MRP would be higher than his Constant Growth DCF results for a group  
2292 of electric utilities. However, as shown in Figure 18, the market returns cited by Dr.  
2293 Woolridge range from 219 basis points below his Constant Growth DCF result to 20  
2294 basis points below his Constant Growth DCF result. This highlights an important  
2295 inconsistency that the Commission should consider between the inputs used to calculate  
2296 Dr. Woolridge's CAPM analysis and his Constant Growth DCF analysis.

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<sup>169</sup> Pablo Fernandez, Eduardo de Appellaniz, and Javier F. Acín, "Market Risk Premium and Risk-Free Rate used for 81 countries in 2020: a survey," IESE Business School, (March 2020), at 10.

2297

**Figure 18: Implied Market Returns cited by Dr. Woolridge**

Source	Implied	Risk-Free Rate	Implied Market
Professor Damodaran <sup>170</sup>	5.65%	0.66%	6.31%
Duff & Phelps	6.00%	2.50%	8.50%

2298 **Q. What is Dr. Woolridge’s concern with the MRPs you have used in your CAPM**  
2299 **analysis?**

2300 A. Dr. Woolridge expresses concern that my forward-looking MRP is over-stated because  
2301 it is developed using the expected return for the S&P 500 based on forecasted EPS  
2302 growth rates. In particular, Dr. Woolridge testifies: that “a long-term EPS growth rate  
2303 of 11.60 percent is inconsistent with both historic and projected economic and earnings  
2304 growth in the U.S.”<sup>171</sup>

2305 **Q. Does Dr. Woolridge agree that the MRP can be estimated based on expected**  
2306 **returns for the S&P 500?**

2307 A. Yes. According to Dr. Woolridge: “The market risk premium is equal to the expected  
2308 return on the stock market (e.g., the expected return on the S&P 500,  $E(R_m)$  minus the  
2309 risk-free rate of interest ( $R_f$ ).”<sup>172</sup> This is consistent with the approach I have used to  
2310 estimate the forward-looking MRP in my CAPM analysis.

2311 **Q. Do you agree with Dr. Woolridge that the forward-looking MRP in your CAPM**  
2312 **analysis is “excessive” because it relies on EPS growth rates from Wall Street**  
2313 **analysts for the S&P 500?** <sup>173</sup>

2314 A. No, I do not. Dr. Woolridge supports this assertion by arguing that the EPS growth rate  
2315 for the S&P 500 of 11.60 percent is significantly higher than long-term EPS growth for

<sup>170</sup> Professor Aswath Damodaran’s implied MRP and risk-free rate for July 2020 were included in Figure 18.

<sup>171</sup> Direct Testimony of Dr. J. Randall Woolridge, at 82.

<sup>172</sup> *Id.*, at 55.

<sup>173</sup> *Id.*, at 82-83.

2316 the S&P 500 and more recent trends in GDP growth, as well as projections of GDP  
2317 growth.<sup>174</sup> However, the forecasted growth rate used in my CAPM analysis is a market-  
2318 based growth rate provided by S&P for the companies in the S&P 500 Index. In other  
2319 words, 11.60 percent is not my estimate of the expected growth rate; it is based on  
2320 forecasted earnings growth rates for the companies in the S&P 500 as reported by S&P.  
2321 Dr. Woolridge supports the use of the Constant Growth DCF model to estimate the cost  
2322 of equity for RMP and relies primarily on projected EPS growth rates. However, he  
2323 dismisses the expected EPS growth rate for the S&P 500 as overstated, even though  
2324 the model upon which he relies assumes that investors set stock prices based on  
2325 expectations for future growth in dividends and share price. As discussed previously in  
2326 my rebuttal testimony, recent academic research has found that analyst bias has been  
2327 reduced or eliminated, if it ever existed, after the financial market reforms of the early  
2328 2000s.

2329 **Q. Is there support for the use of a forward-looking MRP in the CAPM analysis?**

2330 A. Yes. As noted in my response to Mr. Coleman, the Staff in both Maine and Minnesota  
2331 have endorsed the use of a forward-looking MRP, and FERC has also relied on a  
2332 forward-looking MRP in Opinion Nos. 569 and 569-A.

2333 **Q. What is your conclusion regarding the appropriate MRP in the context of current**  
2334 **market data?**

2335 A. It is reasonable to expect that the uncertainty in current market conditions would result  
2336 in a MRP that is higher than the historical average MRP. Dr. Woolridge's estimated  
2337 MRP of 6.00 percent is substantially lower than: (1) the historical MRP using large

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<sup>174</sup> *Id.*, at 82.



2338 company stocks (7.15 percent); and (2) the forward-looking MRP in my CAPM  
2339 analysis, which was derived using forecasted total returns for the S&P 500 less the risk-  
2340 free rate (between 10.85 percent and 12.49 percent). Dr. Woolridge's MRP of 6.00  
2341 percent, when added to the 30-day average yield on the 30-year Treasury as of July 31,  
2342 2020 of 1.34 percent, suggests that market participants are expecting a total return for  
2343 equities of 7.34 percent. By contrast, the long-term average total return for large  
2344 company stocks since 1926, as reported by Duff & Phelps, has been 12.09 percent, or  
2345 approximately 475 basis points higher than Dr. Woolridge's MRP estimate assumes.  
2346 For these reasons, I continue to support the method I used to estimate the MRP.

2347 **Q. Please summarize Dr. Woolridge's concerns with the Empirical CAPM analysis.**

2348 A. Dr. Woolridge claims that the ECAPM has not been empirically or theoretically  
2349 validated in refereed journals. In addition, Dr. Woolridge also states that he is not aware  
2350 of any tests of the ECAPM that use adjusted Betas such as those used in my analysis,  
2351 and that adjusting Betas addresses the empirical issues with the CAPM.<sup>175</sup>

2352 **Q. Do you agree with Dr. Woolridge that it is not appropriate to use adjusted Betas**  
2353 **in the ECAPM?**

2354 A. No, I do not. The purpose of adjusting Beta is to account for the tendency of Beta to  
2355 trend back over time to the market Beta of 1.00. As noted by Dr. Woolridge, the Betas  
2356 published by Value Line and Bloomberg include this adjustment, which was first  
2357 proposed by Marshall E. Blume in 1975.<sup>176</sup> The use of adjusted Betas in the CAPM is  
2358 important because if Beta trends towards 1.00, as Dr. Blume noted, then the adjusted

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<sup>175</sup> Direct Testimony of Dr. Randall Woolridge, at 77-78.

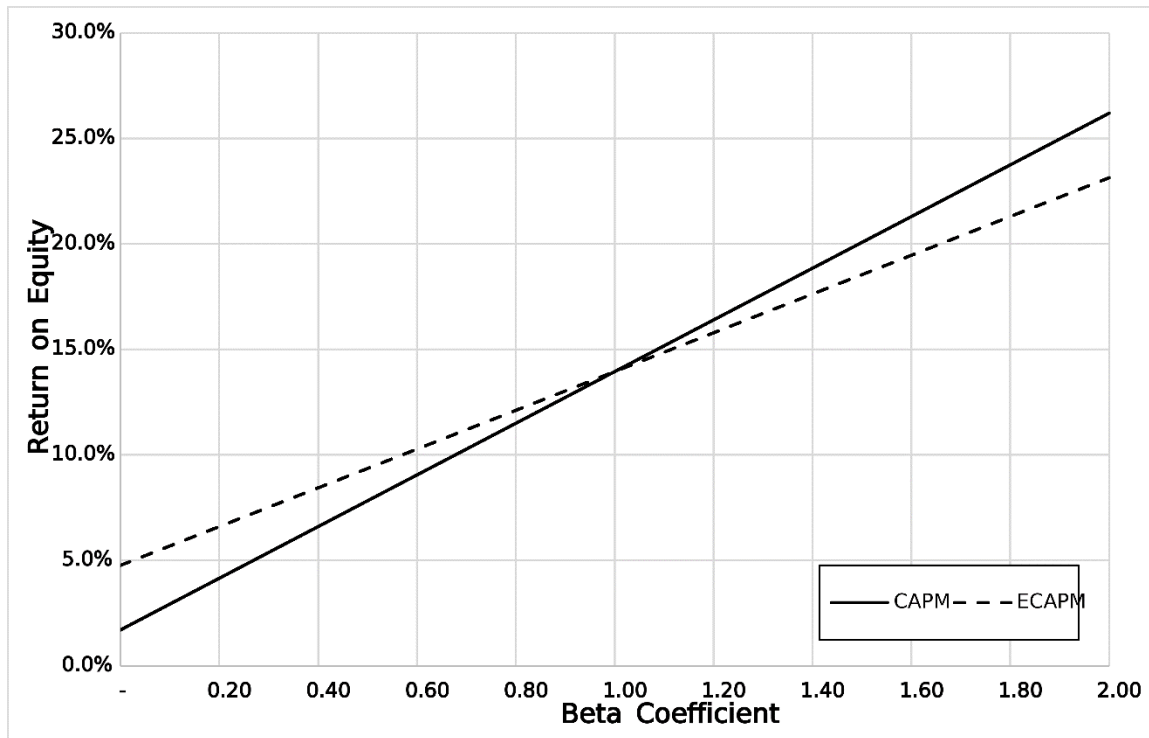
<sup>176</sup> Blume, Marshall E. "Betas And Their Regression Tendencies." *The Journal of Finance*, vol. 30, no. 3, 1975, pp. 785-795.

2359 Beta will be more reflective of the Beta that can be expected over the near-term. This  
2360 is equally important in the specification of the CAPM in this case since we are  
2361 estimating the cost of equity for RMP over the near-term or the period when RMP's  
2362 rates will be in effect.

2363 The purpose of the ECAPM is to account for the fact that the risk-return  
2364 relationship is flatter than what is estimated by the CAPM, not for the tendency of Beta  
2365 to trend back to 1.00. While Beta is not observable and must be estimated, the theory  
2366 behind the ECAPM is that even if the true value of a stock's Beta were observable, the  
2367 CAPM would understate the return for stocks with betas less than 1.00 and overstate  
2368 the results for stocks with betas greater than 1.00. In Figure 19, I have calculated the  
2369 risk-return relationship of the CAPM and ECAPM analyses included in my rebuttal  
2370 testimony. In the example, I rely on the near-term projection of the 30-year Treasury  
2371 Bond yield of 1.70 percent as the risk-free rate and the market return of 13.95 percent  
2372 as shown in Exhibit\_\_\_RMP (AEB-3R). I then estimate the returns using different  
2373 Betas. As shown in Figure 19, the slope of the ECAPM is flatter than the CAPM,  
2374 indicating that the CAPM is likely understating the return for companies with Betas  
2375 less than 1.00 and overstating the return for companies with Betas greater than 1.00.  
2376 In other words, the adjusted Beta provides a better approximation of the expected Beta  
2377 over the near-term, while the ECAPM is adjusting for the fact that the actual risk-return  
2378 relationship observed is flatter than is predicted by the CAPM. Therefore, contrary to  
2379 Dr. Woolridge's assertion, the purpose of each adjustment is different and applying  
2380 both adjustments in the ECAPM is not duplicative.

2381

**Figure 19: CAPM and ECAPM Return Estimates**



2382 **Q. Are you aware of any academic studies that have used adjusted betas to estimate**  
2383 **the ECAPM?**

2384 A. Yes. Robert Litzenberger, Krishna Ramaswamy, and Howard Sosin published an  
2385 article titled “On the CAPM Approach to the Estimation of a Public Utility’s Cost of  
2386 Equity Capital,” which studied the ability of the CAPM to estimate the returns for  
2387 utilities.<sup>177</sup> The authors found that the CAPM tends to understate the return for stocks  
2388 such as utilities, which have a Beta less than 1.0. To develop the analysis, Litzenberger,  
2389 et al. utilized both adjusted and raw Beta. In both cases, the CAPM understated the  
2390 return for utilities with Betas less than 1.0. Therefore, contrary to Dr. Woolridge’s

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<sup>177</sup> Litzenberger, Robert, et al. “On the CAPM Approach to the Estimation of A Public Utility’s Cost of Equity Capital.” The Journal of Finance, vol. 35, no. 2, 1980, pp. 369–383.

assertion, this study shows that the adjustment to Beta and the use of the ECAPM are not duplicative but rather account for two different factors in the CAPM.

Similarly, Stephane Chretien and Frank Coggins published a study in 2011 titled “Cost of Equity for Energy Utilities: Beyond the CAPM”, where they studied the CAPM and its ability to estimate the risk premium for the utility industry in particular subgroups of utilities. The article considered the CAPM, the Fama-French three-factor model and a model similar to the ECAPM used in my direct testimony. In the article, the ECAPM relied on adjusted betas, which were adjusted using the same approach applied by Value Line. As Chretien and Coggins show, the ECAPM significantly outperformed the traditional CAPM at predicting the observed risk premium for the various utility subgroups.<sup>178</sup>

Finally, one of Dr. Woolridge’s concern with the ECAPM analysis is addressed directly by Dr. Roger Morin in his 2006 text New Regulatory Finance as follows:

Some have argued that the ECAPM is inconsistent with the use of adjusted betas, such as those supplied by Value Line and Bloomberg. This is because the reason for using the CAPM is to allow for the tendency of betas to regress toward the mean value of 1.00 over time, and since Value Line betas are already adjusted for such trend, an ECAPM analysis results in double-counting. This argument is erroneous. Fundamentally, the ECAPM is not an adjustment, increase or decrease, in beta. This is obvious from the fact that the expected return on high beta securities is actually lower than that produced by the CAPM estimate. The ECAPM is a formal recognition that the observed risk-return tradeoff is flatter than predicted by the CAPM based on myriad empirical evidence. The ECAPM and the use of adjusted betas comprised two separate features of asset pricing. Even if a company’s beta is estimated accurately, the CAPM still understates the return for low-beta stocks. Even if the ECAPM is used, the return for low-beta securities is understated if the betas are understated. Referring back to Figure 6-1, the ECAPM (vertical axis) is a return

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<sup>178</sup> Chrétien, Stéphane, and Frank Coggins. “Cost Of Equity For Energy Utilities: Beyond The CAPM.” *Energy Studies Review*, Vol. 18, No. 2, 2011.

2422 adjustment and not a beta (horizontal axis) adjustment. Both  
2423 adjustments are necessary.<sup>179</sup>

2424 **Q. Are you aware of any state commissions that have accepted the use of the**  
2425 **ECAPM?**

2426 A. Yes, I am. Both the New York Public Service Commission (“NYPSC”) and the  
2427 Montana Public Service Commission (“Montana PSC”) have accepted the ECAPM  
2428 analysis with the use of adjusted beta coefficients in establishing the authorized ROE  
2429 for regulated utilities. In New York, the NYPSC gives equal weight to the CAPM and  
2430 ECAPM (which it refers to as the “Zero Beta” CAPM) results, while in Montana, the  
2431 Montana PSC has expressed preference for the ECAPM analysis.<sup>180</sup>

2432 Further, with respect to the use of adjusted betas in the ECAPM, the Montana  
2433 PSC noted:

2434 Hill asserts that the use of the ECAPM with the use of adjusted  
2435 betas is inappropriate as both serve to lower the slope of the  
2436 Capital Market Line. Test. Hill 65. However, the Commission is  
2437 persuaded by Morin’s representation that “[t]he ECAPM and the  
2438 use of adjusted betas comprise two separate features of asset  
2439 pricing. Even if a company’s beta is estimated accurately, the  
2440 CAPM still understates the return for low-beta stocks.” See Morin,  
2441 Roger A. “Chapter 6: Alternative Asset Pricing Models.” New  
2442 Regulatory Finance Vienna: Public Utilities Reports, Inc.  
2443 2006.191. The Commission agrees with Scheig that the issue  
2444 should be remedied by adopting the ECAPM, including his x  
2445 factor of 0.25, which is intended to approximate the  $\alpha$  effect  
2446 identified by the academic literature reviewed in Morin’s  
2447 textbook.<sup>181</sup>

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<sup>179</sup> Morin, Roger A., New Regulatory Finance, Public Utilities Report, Inc. (2006), at 191.

<sup>180</sup> Docket No. D2017.9.80, Order No. 7575c, IN THE MATTER OF the Joint Application for Approval to Change and Establish Natural Gas Delivery Rates for Energy West Montana, Inc. and Cut Bank Gas Company (Sep. 26, 2018), at 46.

<sup>181</sup> Morin, Roger A., New Regulatory Finance, Public Utilities Report, Inc. (2006), at 42.

2448 **E. Bond Yield Plus Risk Premium Method**

2449 **Q. Please summarize Dr. Woolridge's concerns with your Risk Premium analysis.**

2450 A. Dr. Woolridge has expressed several concerns with my Bond Yield Plus Risk Premium  
2451 analysis, including: (1) that I have used historical authorized ROEs and Treasury yields  
2452 and applied the resulting risk premium to projected Treasury yields; (2) that the analysis  
2453 is a gauge of regulatory commission behavior, not investor behavior; and (3) that my  
2454 analysis includes returns from settled as well as litigated rate cases.<sup>182</sup>

2455 **Q. Is Dr. Woolridge's concern about the use of projected Treasury yields valid?**

2456 A. No. As shown in Exhibit RMP\_\_\_\_(AEB-7) to my direct testimony, my Risk Premium  
2457 analysis determines the appropriate risk premium based on the relationship between  
2458 historic authorized ROEs for electric utilities and bonds yields. I disagree with Dr.  
2459 Woolridge that it is incorrect to apply the historical risk premium from this analysis to  
2460 projected Treasury yields in order to estimate the ROE at specified interest rates. My  
2461 Risk Premium analysis is supported by a regression equation that evaluates the  
2462 relationship between bond yields and the equity risk premium over time. The regression  
2463 equation has an R<sup>2</sup> of 0.81, meaning that the regression can be used to predict the equity  
2464 risk premium at different levels of interest rates. In summary, my Bond Yield Plus Risk  
2465 Premium analysis is designed to use the historical relationship between bond yields and  
2466 the equity risk premium to predict how investors will react to changes in interest rates.

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<sup>182</sup> Direct Testimony of Dr. J. Randall Woolridge, at 86-87.

2467 **Q. What is your response to Dr. Woolridge's concern that your Risk Premium**  
2468 **analysis is a gauge of regulatory commission behavior rather than investor**  
2469 **behavior?**

2470 A. While my Risk Premium analysis is based on authorized ROEs and the corresponding  
2471 Treasury yields at the time the regulatory decisions were issued, I believe that investors  
2472 are informed by allowed ROEs from hundreds of rate case decisions to frame their  
2473 return expectations. As Dr. Woolridge observes, one of the fundamental principles in  
2474 setting a just and reasonable return is that the return must be comparable to returns  
2475 available to investors in companies with similar risk. In that regard, the authorized  
2476 returns for other electric utilities are a relevant consideration for investors. My Risk  
2477 Premium analysis simply shows what those returns are in relation to the risk-free rate,  
2478 so that it is possible to use historical returns to estimate future returns at various  
2479 Treasury bond yields.

2480 **Q. Do you share Dr. Woolridge's concern that your Risk Premium analysis includes**  
2481 **settled rate case decisions?**

2482 A. No, I do not. In order to test Dr. Woolridge's premise that the returns authorized in  
2483 settled rate decisions are different than litigated rate decisions, I modified my Risk  
2484 Premium analysis for electric utilities in my direct testimony to include only litigated  
2485 cases. Based on that analysis, as shown in Exhibit RMP\_\_\_\_(AEB-11R), the resulting  
2486 ROE estimate ranges from 9.31 percent to 10.06 percent, with an average of 9.59  
2487 percent, as compared with a range from 9.33 percent to 10.04 percent and an average  
2488 of 9.60 percent for both litigated and settled cases. As such, there is no basis for Dr.

2489 Woolridge’s concern that the inclusion of settled rate case decisions affected my Risk  
2490 Premium analysis.

2491 **Q. Have other regulators considered the results of the Bond Yield Plus Risk Premium**  
2492 **analysis when determining the authorized ROE?**

2493 A. Yes. As discussed previously in my rebuttal testimony, on May 21, 2020, FERC issued  
2494 Opinion No. 569-A in which FERC determined that it would place equal weighting on  
2495 the results of the DCF, CAPM and Risk Premium methodologies for electric  
2496 transmission companies.<sup>183</sup> In addition, state regulators have also considered the  
2497 results of a Risk Premium analysis. For example, in recent Orders for Minnesota Power  
2498 (Docket No. E-015/GR-16-664), Otter Tail Power Company (Docket No. E-017/GR-  
2499 15-1033) and Minnesota Energy Resources Corporation (Docket No. G011/GR-17-  
2500 563), the Minnesota Public Utilities Commission (“MPUC”) relied on the results of the  
2501 Risk Premium analysis in addition to the CAPM to check the reasonableness of the  
2502 DCF model results.<sup>184</sup>

2503 **Q. What is your conclusion regarding the Risk Premium analysis?**

2504 A. I continue to support the use of the Risk Premium analysis to corroborate the  
2505 reasonableness of my DCF and CAPM results.

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<sup>183</sup> Federal Energy Regulatory Commission, Opinion No. 569-A, May 21, 2020, at para 2.

<sup>184</sup> Docket No. E-015/GR-16-664, Findings of Fact, Conclusions, and Order, at 61; Docket No. E-017/GR-15-1033, Findings of Fact, Conclusions, and Order, at 54; Docket No. G011/GR-17-563, Findings of Fact, Conclusions and Order, at 27.



2506 **F. Expected Earnings Analysis**

2507 **Q. Please summarize Dr. Woolridge's position regarding the Expected Earnings**  
2508 **analysis presented in your direct testimony.**

2509 A. According to Dr. Woolridge, there are a number of significant issues with the Expected  
2510 Earnings approach, including 1) it does not measure the market cost of equity capital;  
2511 2) changes in ROE ratios do not track capital market conditions; 3) the approach is  
2512 circular; 4) the proxy companies' projected ROEs reflect earnings on business activities  
2513 that are not representative of RMP's rate-regulated utility operations; and 5) the Value  
2514 Line data used to develop the Expected Earnings analysis is biased upward and reflects  
2515 the views of only one analyst.<sup>185</sup>

2516 **Q. What is your response to Dr. Woolridge's concerns?**

2517 A. The Expected Earnings approach provides an expected return for like-risk companies,  
2518 which is a core strength of the model and consistent with the basic tenets of *Hope*,  
2519 which requires that "the return to the equity owner should be commensurate with  
2520 returns on investments in other enterprises having corresponding risks." Arguably, in  
2521 deciding between companies of like risk, an investor would consider both current  
2522 market valuations and the value of the expected return on book value. Further, in  
2523 developing his sustainable growth rates for the DCF model, Dr. Woolridge assumes the  
2524 reasonableness of the projected returns on equity from Value Line, which are the same  
2525 returns that he dismisses as unreliable and biased in the Expected Earnings analysis.

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<sup>185</sup> Direct Testimony of Dr. J. Randall Woolridge, at 88-90.

2526 **G. Proposal to Impute Capital Structure**

2527 **Q. Please summarize Dr. Woolridge's proposed adjustment to RMP's capital**  
2528 **structure.**

2529 A. Dr. Woolridge's primary recommendation is to impute a capital structure consisting of  
2530 50.00 percent common equity, 49.99 percent long-term debt and 0.01 percent preferred  
2531 equity, as compared to the capital structure proposed by RMP consisting of 53.67  
2532 percent common equity, 46.32 percent long-term debt and 0.01 percent preferred  
2533 equity.<sup>186</sup> Alternatively, Dr. Woolridge argues that if the Commission adopts the  
2534 Company's proposed capital structure, the authorized ROE should be reduced from  
2535 9.00 percent to 8.75 percent. As support for his recommendation, Dr. Woolridge states  
2536 that the median equity ratio for his Electric proxy group was 44.0 percent and for my  
2537 proxy group was 43.6 percent.<sup>187</sup> On that basis, he concludes that an imputed capital  
2538 structure of 50.00 percent common equity, 49.99 percent long-term debt and 0.01  
2539 percent preferred equity is more appropriate for RMP.

2540 **Q. Do you have any concerns with the analysis of proxy company capital structures**  
2541 **that Dr. Woolridge relies on?**

2542 A. Yes. As shown page 1 of Exhibit JRW-2, the data relied upon by Dr. Woolridge for his  
2543 analysis of the proxy company capital structures is reported at the holding company  
2544 level. As such, Dr. Woolridge's analysis includes corporate-level debt that is not part  
2545 of the regulated or financial capital structure of the operating utilities. The relevant  
2546 capital structure for comparison purposes is at the operating company level, not the  
2547 holding company. The Commission in this case will be setting the capital structure for

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<sup>186</sup> Direct Testimony of Dr. J. Randall Woolridge, at Exhibit JRW-3.

<sup>187</sup> *Id.*, at 26.

2548 RMP, the operating company, which will be used to finance investments in rate base  
2549 that provides electric service to customers.

2550 Exhibit RMP\_\_\_\_(AEB-11) provides the actual capital structures for the electric proxy  
2551 companies at the operating level. As shown, the average equity ratio for the electric  
2552 proxy group companies is 52.73 percent, which is only slightly lower than the equity  
2553 ratio proposed by the Company.

2554 **Q. What effect does the TCJA have on the appropriate capital structure for RMP?**

2555 A. As discussed in my direct testimony, the TCJA places additional pressure on utility  
2556 operating company cash flows and has been viewed negatively by credit rating  
2557 agencies.<sup>188</sup> All three rating agencies have commented on the potential negative  
2558 implications for utilities from the loss of bonus depreciation and the reduction in taxes  
2559 collected, both of which affect utility cash flows. As also discussed in my direct  
2560 testimony, in the first quarter of 2018, the credit rating agencies issued reports  
2561 identifying this risk factor and suggesting mitigation approaches that included  
2562 increasing the authorized ROE or the equity ratio of utility operating subsidiaries.<sup>189</sup>  
2563 Moody's has since downgraded the credit rating of several utilities due to concerns  
2564 about cash flow metrics. The heightened concern from rating agencies highlights the  
2565 importance of considering the equity ratios of the utility operating subsidiaries as the  
2566 appropriate benchmark to be used in determining the equity ratio for RMP in this  
2567 proceeding.

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<sup>188</sup> Direct Testimony of Ann E. Bulkley, at 29-31.

<sup>189</sup> *Id.*

2568 **Q. What are your conclusions with respect to the Company's proposed capital**  
2569 **structure?**

2570 A. The Company's proposed capital structure is consistent with the range of equity ratios  
2571 at the operating company level for the electric companies in my proxy group, and  
2572 consistent with the credit rating agencies' guidance for addressing the risks related to  
2573 the TCJA. For those reasons, I believe that the equity ratio proposed by RMP and  
2574 agreed to by the Division over the rate period is reasonable.

2575 **VIII. RESPONSE TO WALMART WITNESS MR. CHRISS**

2576 **Q. Please summarize the ROE testimony of Mr. Chriss.**

2577 A. Mr. Chriss does not conduct an ROE analysis and does not provide a specific ROE  
2578 recommendation for RMP in this proceeding. Rather, Mr. Chriss urges the Commission  
2579 to consider the effect on the Company's revenue requirement and customer rates of the  
2580 proposed ROE. By way of evidence, Mr. Chriss provides data from Regulatory  
2581 Research Associates on authorized returns for electric utilities in other jurisdictions  
2582 from 2017-2020. Specifically, Mr. Chriss provides average returns in each year for all  
2583 electric utilities and for integrated electric utility companies.<sup>190</sup> The comparable return  
2584 data provided by Mr. Chriss is consistent with data I used to create Figure 2 in my  
2585 rebuttal testimony. Mr. Chriss notes that my original ROE recommendation of 10.20  
2586 percent for RMP, which is within the range of results presented in my direct testimony,  
2587 exceeds the national average authorized ROE for integrated electric utilities from 2017-  
2588 2020 of 9.73 percent.

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<sup>190</sup> Direct Testimony of Steve W. Chriss, at 7.

2589 **Q. What is your response to Mr. Chriss' testimony?**

2590 A. With respect to Mr. Chriss' observation that the recommended ROE for RMP is higher  
2591 than returns authorized by this Commission and other regulatory jurisdictions across  
2592 the nation, while I agree with Mr. Chriss that recently authorized ROEs are a useful  
2593 benchmark that investors use to develop their return requirements, I also believe that  
2594 current and expected economic and capital market conditions need to be considered to  
2595 understand investors' required return on a forward-looking basis. As shown in Figure  
2596 8, the average P/E ratio for the companies in the proxy group has reached historically  
2597 high levels, indicating that current valuations may not be sustainable. Value Line is  
2598 projecting that the P/E ratios for the companies in the proxy group will decline from  
2599 current levels over the period from 2023-2025. This projected decline in utility share  
2600 prices results in a corresponding increase in the dividend yields of these utility  
2601 companies and thus ROE estimates from models such as the DCF also increase.  
2602 Therefore, it is reasonable to expect that ROE awards and investors' return  
2603 requirements will increase from current levels. Further, if the Commission finds  
2604 recently authorized ROEs to be a useful benchmark in this proceeding, the Company's  
2605 updated ROE request of 9.80 percent is within the range of authorized ROEs shown in  
2606 Figure 2 and near the national average ROE for integrated electric utilities since  
2607 January 2018.

2608 **IV. CONCLUSIONS AND RECOMMENDATIONS**

2609 **Q. Please summarize your conclusions and recommendations.**

2610 A. The range of reasonable ROE results for the proxy group companies remains between  
2611 9.75 percent and 10.25 percent. The Company has decided to reduce its requested ROE

2612 from 10.20 percent to 9.80 percent. Based on my ROE analysis and the company-  
2613 specific risks of RMP relative to the proxy group, the Company's requested ROE of  
2614 9.80 percent is reasonable, if not conservative. An authorized ROE at this level  
2615 balances the interests of RMP's customers and shareholders, is comparable to the  
2616 authorized returns for similarly-situated electric utilities, maintains the Company's  
2617 financial integrity, and enables RMP to attract capital on reasonable terms and  
2618 conditions.

2619 **Q. What factors support RMP's requested ROE in this case?**

2620 A. Based on my updated analyses, I conclude that the Company's requested ROE of 9.80  
2621 percent is reasonable, if not conservative, given the updated range of results. A return  
2622 at this level is:

- 2623 1) Supported by the analyses contained in my direct testimony and updated  
2624 in my rebuttal testimony;
- 2625 1) Consistent with current and prospective financial market conditions;
- 2626 2) Supported by the methodologies considered by the Commission and other  
2627 regulatory jurisdictions;
- 2628 3) Consistent with the range of ROEs awards for integrated electric utilities  
2629 in other state jurisdictions;
- 2630 4) Considers the unique business and operating risks of RMP in Utah; and
- 2631 5) Will support RMP's ability to attract capital to finance investments at  
2632 reasonable rates, which will provide long-term benefits to ratepayers by  
2633 limiting the long-term cost of capital.

2634 **Q. What is your recommendation with respect to the capital structure?**

2635 A. RMP's proposed capital structure of 53.67 percent common equity, 46.32 percent long-  
2636 term debt and 0.01 percent preferred equity is reasonable relative to the operating  
2637 utilities held by the proxy group companies and takes into consideration the effect of  
2638 the TCJA on the cash flows of utilities. Therefore, I recommend the Commission adopt  
2639 RMP's proposed capital structure.

2640 **Q. Does this conclude your rebuttal testimony?**

2641 A. Yes, it does.

Rocky Mountain Power  
Exhibit RMP\_\_\_\_(AEB-1R)  
Docket No. 20-035-04  
Witness: Ann E. Bulkley

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

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Exhibit Accompanying Rebuttal Testimony of Ann E. Bulkley

Summary of Testimony

September 2020



SUMMARY OF ROE ANALYSES RESULTS<sup>1</sup>

Constant Growth DCF			
	Mean Low	Mean	Mean High
30-Day Average	8.54%	9.00%	9.89%
90-Day Average	8.54%	8.98%	9.86%
180-Day Average	8.43%	8.76%	9.54%
Constant Growth Average	8.50%	8.91%	9.76%
CAPM			
	Current 30-day Average Treasury Bond Yield	Near-Term Blue Chip Forecast Yield	Long-Term Blue Chip Forecast Yield
Value Line Beta	12.37%	12.42%	12.58%
Bloomberg Beta	11.63%	11.69%	11.93%
ECAPM			
Value Line Beta	12.76%	12.80%	12.92%
Bloomberg Beta	12.21%	12.26%	12.44%
Treasury Yield Plus Risk Premium			
	Current 30-day Average Treasury Bond Yield	Near-Term Blue Chip Forecast Yield	Long-Term Blue Chip Forecast Yield
Risk Premium Analysis	9.26%	9.41%	9.96%
Risk Premium Mean Result	9.54%		
Expected Earnings Analysis			
	Mean		Median
Expected Earnings Result	10.70%		10.73%

**Notes:**

[1] The analytical results included in the table reflect the results of the Constant Growth analysis excluding the results for individual companies that did not meet the minimum threshold of 7 percent.

Rocky Mountain Power  
Exhibit RMP\_\_\_(AEB-2R)  
Docket No. 20-035-04  
Witness: Ann E. Bulkley

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

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Exhibit Accompanying Rebuttal Testimony of Ann E. Bulkley

Constant Growth DCF Model

September 2020

30-DAY CONSTANT GROWTH DCF -- RMP PROXY GROUP

Company	Annualized Dividend	Stock Price	Dividend Yield	Expected Dividend Yield	Value Line				Yahoo!				All Proxy Group				With Exclusions			
					Earnings Growth	Average Growth	Zacks Earnings Growth	Finance Earnings Growth	Low ROE	Mean ROE	High ROE	Low ROE	Mean ROE	High ROE	Low ROE	Mean ROE	High ROE			
																		[1]	[2]	[3]
ALLETE, Inc.	ALE	\$2.47	\$57.12	4.32%	4.46%	5.50%	7.00%	6.25%	9.94%	10.71%	11.48%	9.94%	10.71%	11.48%	9.94%	10.71%	11.48%			
Alliant Energy Corporation	LNT	\$1.52	\$49.95	3.04%	3.13%	6.50%	5.30%	5.77%	8.42%	8.90%	9.64%	8.42%	8.90%	9.64%	8.42%	8.90%	9.64%			
Ameren Corporation	AEE	\$1.98	\$75.02	2.64%	2.72%	6.00%	5.85%	6.22%	8.57%	8.94%	9.53%	8.57%	8.94%	9.53%	8.57%	8.94%	9.53%			
American Electric Power Company, Inc.	AEP	\$2.80	\$83.65	3.35%	3.44%	5.00%	5.82%	5.51%	8.43%	8.95%	9.26%	8.43%	8.95%	9.26%	8.43%	8.95%	9.26%			
Avista Corporation	AVA	\$1.62	\$36.34	4.46%	4.55%	1.00%	6.00%	4.07%	5.48%	8.62%	10.59%	5.48%	8.62%	10.59%	5.48%	8.62%	10.59%			
CMS Energy Corporation	CMS	\$1.63	\$60.46	2.70%	2.79%	7.50%	7.08%	7.19%	9.79%	9.99%	10.30%	9.79%	9.99%	10.30%	9.79%	9.99%	10.30%			
Dominion Resources, Inc.	D	\$3.76	\$79.01	4.76%	4.86%	7.00%	2.76%	4.25%	7.58%	9.11%	11.93%	7.58%	9.11%	11.93%	7.58%	9.11%	11.93%			
DTE Energy Company	DTE	\$4.05	\$109.66	3.69%	3.80%	5.00%	6.03%	5.58%	8.79%	9.37%	9.83%	8.79%	9.37%	9.83%	8.79%	9.37%	9.83%			
Duke Energy Corporation	DUK	\$3.78	\$81.80	4.62%	4.72%	5.00%	3.81%	4.37%	8.52%	9.09%	9.74%	8.52%	9.09%	9.74%	8.52%	9.09%	9.74%			
Entergy Corporation	ETR	\$3.72	\$98.13	3.79%	3.88%	3.00%	5.95%	4.88%	6.85%	8.77%	9.85%	6.85%	8.77%	9.85%	6.85%	8.77%	9.85%			
Energy, Inc.	EVRG	\$2.02	\$61.76	3.27%	3.34%	3.00%	4.10%	4.03%	6.32%	7.37%	8.35%	6.32%	7.37%	8.35%	6.32%	7.37%	8.35%			
IDACORP, Inc.	IDA	\$2.68	\$89.76	2.99%	3.03%	3.50%	2.60%	2.90%	5.62%	5.93%	6.54%	5.62%	5.93%	6.54%	5.62%	5.93%	6.54%			
NextEra Energy, Inc.	NEE	\$5.60	\$259.84	2.16%	2.25%	10.00%	8.17%	8.72%	10.24%	10.97%	12.26%	10.24%	10.97%	12.26%	10.24%	10.97%	12.26%			
NorthWestern Corporation	NWE	\$2.40	\$54.28	4.42%	4.49%	1.50%	3.71%	2.87%	5.95%	7.36%	8.21%	5.95%	7.36%	8.21%	5.95%	7.36%	8.21%			
OGE Energy Corporation	OGE	\$1.55	\$31.44	4.93%	5.01%	3.00%	2.40%	3.03%	7.39%	8.04%	8.72%	7.39%	8.04%	8.72%	7.39%	8.04%	8.72%			
Otter Tail Corporation	OTTR	\$1.48	\$38.56	3.84%	3.96%	3.50%	9.00%	3.70%	7.41%	10.21%	13.01%	7.41%	10.21%	13.01%	7.41%	10.21%	13.01%			
Pinnacle West Capital Corporation	PNW	\$3.13	\$77.80	4.02%	4.11%	4.00%	4.36%	4.35%	8.10%	8.46%	8.82%	8.10%	8.46%	8.82%	8.10%	8.46%	8.82%			
PNM Resources, Inc.	PNM	\$1.23	\$39.58	3.11%	3.20%	6.00%	5.60%	5.93%	8.79%	9.13%	9.40%	8.79%	9.13%	9.40%	8.79%	9.13%	9.40%			
Portland General Electric Company	POR	\$1.54	\$42.62	3.61%	3.70%	4.00%	4.45%	4.58%	7.69%	8.28%	9.01%	7.69%	8.28%	9.01%	7.69%	8.28%	9.01%			
PPPL Corporation	PPL	\$1.66	\$25.74	6.45%	6.54%	2.50%	2.90%	2.70%	9.03%	9.24%	9.44%	9.03%	9.24%	9.44%	9.03%	9.24%	9.44%			
Southern Company	SO	\$2.56	\$53.57	4.78%	4.87%	3.00%	4.53%	3.84%	7.85%	8.71%	9.42%	7.85%	8.71%	9.42%	7.85%	8.71%	9.42%			
Xcel Energy Inc.	XEL	\$1.72	\$65.24	2.64%	2.72%	6.00%	6.10%	6.07%	8.72%	8.78%	8.82%	8.72%	8.78%	8.82%	8.72%	8.78%	8.82%			
MEAN			3.80%	3.89%	4.61%	5.16%	5.15%	4.97%	7.98%	8.86%	9.73%	8.54%	9.00%	9.73%	8.54%	9.00%	9.89%			

Notes

- [1] Source: Bloomberg Professional  
[2] Source: Bloomberg Professional, equals 30-day average as of July 31, 2020  
[3] Equals [1] / [2]  
[4] Equals [3] x (1 + 0.50 x [8])  
[5] Source: Value Line Investment Survey  
[6] Source: Yahoo! Finance  
[7] Source: Zacks  
[8] Equals Average ([5], [6], [7])  
[9] Equals [3] x (1 + 0.50 x Minimum ([5], [6], [7]) + Minimum ([5], [6], [7])  
[10] Equals [4] + [8]  
[11] Equals [3] x (1 + 0.50 x Maximum ([5], [6], [7]) + Maximum ([5], [6], [7])  
[12] Equals [9] if greater than 7.00%  
[13] Equals [10] if greater than 7.00%  
[14] Equals [11] if greater than 7.00%

90-DAY CONSTANT GROWTH DCF -- RMP PROXY GROUP

Company	[1] Annualized Dividend	[2] Stock Price	[3] Dividend Yield	[4] Expected Dividend Yield	Value Line			Yahoo!			All Proxy Group			With Exclusions		
					Earnings			Finance			Earnings			Growth		
					Growth	Growth	Growth	Growth	Growth	Growth	Low ROE	Mean ROE	High ROE	Low ROE	Mean ROE	High ROE
ALLETE, Inc.	\$2.47	\$57.32	4.31%	4.44%	5.50%	7.00%	NA%	6.25%	9.93%	10.69%	9.93%	10.69%	11.46%	9.93%	10.69%	11.46%
Alliant Energy Corporation	\$1.52	\$49.15	3.09%	3.18%	6.50%	5.30%	5.50%	5.77%	8.47%	8.95%	8.47%	8.95%	9.69%	8.47%	8.95%	9.69%
Ameren Corporation	\$1.98	\$73.61	2.69%	2.77%	6.00%	5.85%	6.80%	6.22%	8.62%	8.99%	8.62%	8.99%	9.58%	8.62%	8.99%	9.58%
American Electric Power Company, Inc.	\$2.80	\$82.40	3.40%	3.49%	5.00%	5.82%	5.70%	5.51%	8.48%	9.00%	8.48%	9.00%	9.32%	8.48%	9.00%	9.32%
Avista Corporation	\$1.62	\$38.99	4.15%	4.24%	1.00%	6.00%	5.20%	4.07%	5.18%	8.31%	5.18%	8.31%	10.28%	5.18%	8.31%	10.28%
CMS Energy Corporation	\$1.63	\$68.78	2.77%	2.87%	7.00%	7.08%	7.00%	7.19%	9.87%	10.07%	9.87%	10.07%	10.38%	9.87%	10.07%	10.38%
Dominion Resources, Inc.	\$3.76	\$79.25	4.74%	4.85%	7.00%	7.08%	3.00%	4.25%	7.57%	9.10%	7.57%	9.10%	11.91%	7.57%	9.10%	11.91%
DTE Energy Company	\$4.05	\$105.29	3.85%	3.95%	5.00%	6.03%	5.70%	5.58%	8.94%	9.53%	8.94%	9.53%	9.99%	8.94%	9.53%	9.99%
Duke Energy Corporation	\$3.78	\$83.69	4.52%	4.62%	5.00%	3.81%	4.30%	4.37%	8.41%	8.99%	8.41%	8.99%	9.63%	8.41%	8.99%	9.63%
Entergy Corporation	\$3.72	\$97.64	3.81%	3.90%	3.00%	5.95%	5.70%	4.88%	6.87%	8.79%	6.87%	8.79%	9.87%	6.87%	8.79%	9.87%
Energy, Inc.	\$2.02	\$59.91	3.37%	3.44%	3.00%	4.10%	5.00%	4.03%	6.42%	7.47%	6.42%	7.47%	8.46%	6.42%	7.47%	8.46%
IDACORP, Inc.	\$2.68	\$90.33	2.97%	3.01%	3.50%	2.60%	2.60%	2.90%	5.61%	5.91%	5.61%	5.91%	6.52%	5.61%	5.91%	6.52%
NextEra Energy, Inc.	\$5.60	\$245.67	2.28%	2.38%	10.00%	8.17%	8.00%	8.72%	10.37%	11.10%	10.37%	11.10%	12.39%	10.37%	11.10%	12.39%
NorthWestern Corporation	\$2.40	\$57.13	4.20%	4.26%	1.50%	3.71%	3.40%	2.87%	5.73%	7.13%	5.73%	7.13%	7.99%	5.73%	7.13%	7.99%
OGE Energy Corporation	\$1.55	\$31.15	4.98%	5.05%	3.00%	2.40%	3.70%	3.03%	7.44%	8.09%	7.44%	8.09%	8.77%	7.44%	8.09%	8.77%
Otter Tail Corporation	\$1.48	\$41.32	3.58%	3.69%	3.50%	9.00%	NA%	6.25%	7.14%	9.94%	7.14%	9.94%	12.74%	7.14%	9.94%	12.74%
Pinnacle West Capital Corporation	\$3.13	\$76.62	4.08%	4.17%	4.00%	4.36%	4.70%	4.35%	8.17%	8.53%	8.17%	8.53%	8.88%	8.17%	8.53%	8.88%
PNM Resources, Inc.	\$1.23	\$39.89	3.08%	3.17%	6.00%	5.60%	6.20%	5.93%	8.77%	9.11%	8.77%	9.11%	9.38%	8.77%	9.11%	9.38%
Portland General Electric Company	\$1.54	\$45.18	3.41%	3.49%	4.00%	4.45%	5.30%	4.58%	7.48%	8.07%	7.48%	8.07%	8.80%	7.48%	8.07%	8.80%
PPL Corporation	\$1.66	\$25.87	6.42%	6.50%	2.50%	2.90%	NA%	2.70%	9.00%	9.20%	9.00%	9.20%	9.41%	9.00%	9.20%	9.41%
Southern Company	\$2.56	\$55.15	4.64%	4.73%	3.00%	4.53%	4.00%	3.84%	7.71%	8.57%	7.71%	8.57%	9.28%	7.71%	8.57%	9.28%
Xcel Energy Inc.	\$1.72	\$63.50	2.71%	2.79%	6.00%	6.10%	6.10%	6.07%	8.79%	8.86%	8.79%	8.86%	8.89%	8.79%	8.86%	8.89%
MEAN			3.78%	3.86%	4.61%	5.16%	5.15%	4.97%	7.95%	8.84%	7.95%	8.84%	9.71%	7.95%	8.84%	9.86%

Notes

- [1] Source: Bloomberg Professional  
[2] Source: Bloomberg Professional, equals 90-day average as of July 31, 2020  
[3] Equals [1] / [2]  
[4] Equals [3] x (1 + 0.50 x [8])  
[5] Source: Value Line Investment Survey  
[6] Source: Yahoo! Finance  
[7] Source: Zacks  
[8] Equals Average ([5], [6], [7])  
[9] Equals [3] x (1 + 0.50 x Minimum ([5], [6], [7]) + Minimum ([5], [6], [7])  
[10] Equals [4] + [8]  
[11] Equals [3] x (1 + 0.50 x Maximum ([5], [6], [7]) + Maximum ([5], [6], [7])  
[12] Equals [9] if greater than 7.00%  
[13] Equals [10] if greater than 7.00%  
[14] Equals [11] if greater than 7.00%

180-DAY CONSTANT GROWTH DCF -- RMP PROXY GROUP

Company	[1] Annualized Dividend	[2] Stock Price	[3] Dividend Yield	[4] Expected Dividend Yield	[5] Value Line			[6] Yahoo!			[7] Zacks			[8] Average			All Proxy Group			With Exclusions		
					Earnings			Earnings			Earnings			Growth			Mean ROE			Mean ROE		
					Growth	Growth	Growth	Growth	Growth	Growth	Growth	Growth	Growth	Growth	Growth	Growth	Low ROE	High ROE	Low ROE	High ROE	Low ROE	High ROE
ALLETE, Inc.	\$2.47	\$67.72	3.65%	3.76%	5.50%	5.50%	7.00%	7.00%	NA	NA	NA	NA	NA	6.25%	6.25%	6.25%	9.25%	10.01%	9.25%	10.01%	9.25%	10.01%
Alliant Energy Corporation	\$1.52	\$51.90	2.93%	3.01%	6.50%	6.50%	5.30%	5.30%	5.50%	5.50%	5.50%	5.50%	5.50%	5.77%	5.77%	5.77%	8.31%	8.78%	8.31%	8.78%	8.31%	8.78%
Ameren Corporation	\$1.98	\$75.89	2.61%	2.69%	6.00%	6.00%	5.85%	5.85%	6.80%	6.80%	6.80%	6.80%	6.80%	6.22%	6.22%	6.22%	8.54%	8.91%	8.54%	8.91%	8.54%	8.91%
American Electric Power Company, Inc.	\$2.80	\$88.42	3.17%	3.25%	5.00%	5.00%	5.82%	5.82%	5.70%	5.70%	5.70%	5.70%	5.70%	5.51%	5.51%	5.51%	8.25%	8.76%	8.25%	8.76%	8.25%	8.76%
Avista Corporation	\$1.62	\$43.64	3.71%	3.79%	1.00%	1.00%	6.00%	6.00%	5.20%	5.20%	5.20%	5.20%	5.20%	4.07%	4.07%	4.07%	4.75%	7.85%	4.75%	7.85%	4.75%	7.85%
CMS Energy Corporation	\$1.63	\$61.13	2.67%	2.76%	7.50%	7.50%	7.08%	7.08%	7.00%	7.00%	7.00%	7.00%	7.00%	7.19%	7.19%	7.19%	9.76%	9.96%	9.76%	9.96%	9.76%	9.96%
Dominion Resources, Inc.	\$3.76	\$80.75	4.66%	4.76%	7.00%	7.00%	2.76%	2.76%	3.00%	3.00%	3.00%	3.00%	3.00%	4.25%	4.25%	4.25%	7.48%	9.01%	7.48%	9.01%	7.48%	9.01%
DTE Energy Company	\$4.05	\$114.11	3.55%	3.65%	5.00%	5.00%	6.03%	6.03%	5.70%	5.70%	5.70%	5.70%	5.70%	5.58%	5.58%	5.58%	8.64%	9.22%	8.64%	9.22%	8.64%	9.22%
Duke Energy Corporation	\$3.78	\$87.60	4.32%	4.41%	5.00%	5.00%	3.81%	3.81%	4.30%	4.30%	4.30%	4.30%	4.30%	4.37%	4.37%	4.37%	8.21%	8.78%	8.21%	8.78%	8.21%	8.78%
Entergy Corporation	\$3.72	\$108.59	3.43%	3.51%	3.00%	3.00%	5.95%	5.95%	5.70%	5.70%	5.70%	5.70%	5.70%	4.88%	4.88%	4.88%	6.48%	8.39%	6.48%	8.39%	6.48%	8.39%
Energy, Inc.	\$2.02	\$62.71	3.22%	3.29%	3.00%	3.00%	4.10%	4.10%	5.00%	5.00%	5.00%	5.00%	5.00%	4.03%	4.03%	4.03%	6.27%	7.32%	6.27%	7.32%	6.27%	7.32%
IDACORP, Inc.	\$2.68	\$97.50	2.75%	2.79%	3.50%	3.50%	2.60%	2.60%	2.60%	2.60%	2.60%	2.60%	2.60%	2.90%	2.90%	2.90%	5.38%	5.69%	5.38%	5.69%	5.38%	5.69%
NextEra Energy, Inc.	\$5.60	\$246.24	2.27%	2.37%	10.00%	10.00%	8.17%	8.17%	8.00%	8.00%	8.00%	8.00%	8.00%	8.72%	8.72%	8.72%	10.37%	11.10%	10.37%	11.10%	10.37%	11.10%
NorthWestern Corporation	\$2.40	\$64.53	3.72%	3.77%	1.50%	1.50%	3.71%	3.71%	3.40%	3.40%	3.40%	3.40%	3.40%	2.87%	2.87%	2.87%	5.25%	6.84%	5.25%	6.84%	5.25%	6.84%
OGE Energy Corporation	\$1.55	\$36.55	4.24%	4.31%	3.00%	3.00%	2.40%	2.40%	3.70%	3.70%	3.70%	3.70%	3.70%	3.03%	3.03%	3.03%	6.69%	7.34%	6.69%	7.34%	6.69%	7.34%
Otter Tail Corporation	\$1.48	\$45.81	3.23%	3.33%	3.50%	3.50%	9.00%	9.00%	NA	NA	NA	NA	NA	6.25%	6.25%	6.25%	6.79%	9.58%	6.79%	9.58%	6.79%	9.58%
Pinnacle West Capital Corporation	\$3.13	\$83.44	3.75%	3.83%	4.00%	4.00%	4.36%	4.36%	4.70%	4.70%	4.70%	4.70%	4.70%	4.35%	4.35%	4.35%	7.83%	8.54%	7.83%	8.54%	7.83%	8.54%
PNM Resources, Inc.	\$1.23	\$44.64	2.76%	2.84%	6.00%	6.00%	5.60%	5.60%	6.20%	6.20%	6.20%	6.20%	6.20%	5.93%	5.93%	5.93%	8.43%	8.77%	8.43%	8.77%	8.43%	8.77%
Portland General Electric Company	\$1.54	\$50.74	3.03%	3.10%	4.00%	4.00%	4.45%	4.45%	5.30%	5.30%	5.30%	5.30%	5.30%	4.58%	4.58%	4.58%	7.10%	7.69%	7.10%	7.69%	7.10%	7.69%
PPL Corporation	\$1.66	\$29.69	5.59%	5.67%	2.50%	2.50%	2.90%	2.90%	NA	NA	NA	NA	NA	2.70%	2.70%	2.70%	8.16%	8.37%	8.16%	8.37%	8.16%	8.37%
Southern Company	\$2.56	\$59.32	4.32%	4.40%	3.00%	3.00%	4.53%	4.53%	4.00%	4.00%	4.00%	4.00%	4.00%	3.84%	3.84%	3.84%	7.38%	8.24%	7.38%	8.24%	7.38%	8.24%
Xcel Energy Inc.	\$1.72	\$63.95	2.69%	2.77%	6.00%	6.00%	6.10%	6.10%	6.10%	6.10%	6.10%	6.10%	6.10%	6.07%	6.07%	6.07%	8.77%	8.84%	8.77%	8.84%	8.77%	8.84%
MEAN			3.47%	3.55%	4.61%	4.61%	5.16%	5.16%	5.15%	5.15%	5.15%	5.15%	5.15%	4.97%	4.97%	4.97%	7.64%	8.52%	7.64%	8.52%	7.64%	8.52%

Notes

- [1] Source: Bloomberg Professional  
[2] Source: Bloomberg Professional, equals 180-day average as of July 31, 2020  
[3] Equals [1] / [2]  
[4] Equals [3] x (1 + 0.50 x [8])  
[5] Source: Value Line Investment Survey  
[6] Source: Yahoo! Finance  
[7] Source: Zacks  
[8] Equals Average ([5], [6], [7])  
[9] Equals [3] x (1 + 0.50 x Minimum ([5], [6], [7]) + Minimum ([5], [6], [7])  
[10] Equals [4] + [8]  
[11] Equals [3] x (1 + 0.50 x Maximum ([5], [6], [7]) + Maximum ([5], [6], [7])  
[12] Equals [9] if greater than 7.00%  
[13] Equals [10] if greater than 7.00%  
[14] Equals [11] if greater than 7.00%

Rocky Mountain Power  
Exhibit RMP\_\_\_(AEB-3R)  
Docket No. 20-035-04  
Witness: Ann E. Bulkley

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

---

Exhibit Accompanying Rebuttal Testimony of Ann E. Bulkley

CAPM

September 2020

CAPITAL ASSET PRICING MODEL -- CURRENT RISK-FREE RATE & VL BETA

$$\text{CAPM: } K = R_f + \beta (R_m - R_f)$$

$$\text{ECAPM: } K = R_f + ((0.75 \times \beta (R_m - R_f)) + (0.25 \times (R_m - R_f)))$$

Company	Ticker	[1] Current 30-day average of 30-year U.S. Treasury bond yield	[2] Beta ( $\beta$ )	[3] Market Return ( $R_m$ )	[4] Market Risk Premium ( $R_m - R_f$ )	[5] ROE (K)	[6] ECAPM ROE
ALLETE, Inc.	ALE	1.34%	0.85	13.95%	12.60%	12.06%	12.53%
Alliant Energy Corporation	LNT	1.34%	0.80	13.95%	12.60%	11.43%	12.06%
Ameren Corporation	AEE	1.34%	0.80	13.95%	12.60%	11.43%	12.06%
American Electric Power Company, Inc.	AEP	1.34%	0.75	13.95%	12.60%	10.80%	11.58%
Avista Corporation	AVA	1.34%	0.95	13.95%	12.60%	13.32%	13.47%
CMS Energy Corporation	CMS	1.34%	0.80	13.95%	12.60%	11.43%	12.06%
Dominion Resources, Inc.	D	1.34%	0.80	13.95%	12.60%	11.43%	12.06%
DTE Energy Company	DTE	1.34%	0.90	13.95%	12.60%	12.69%	13.00%
Duke Energy Corporation	DUK	1.34%	0.85	13.95%	12.60%	12.06%	12.53%
Entergy Corporation	ETR	1.34%	0.95	13.95%	12.60%	13.32%	13.47%
Evergy, Inc.	EVRG	1.34%	1.05	13.95%	12.60%	14.58%	14.42%
IDACORP, Inc.	IDA	1.34%	0.80	13.95%	12.60%	11.43%	12.06%
NextEra Energy, Inc.	NEE	1.34%	0.85	13.95%	12.60%	12.06%	12.53%
NorthWestern Corporation	NWE	1.34%	0.90	13.95%	12.60%	12.69%	13.00%
OGE Energy Corporation	OGE	1.34%	1.05	13.95%	12.60%	14.58%	14.42%
Otter Tail Corporation	OTTR	1.34%	0.85	13.95%	12.60%	12.06%	12.53%
Pinnacle West Capital Corporation	PNW	1.34%	0.85	13.95%	12.60%	12.06%	12.53%
PNM Resources, Inc.	PNM	1.34%	0.90	13.95%	12.60%	12.69%	13.00%
Portland General Electric Company	POR	1.34%	0.85	13.95%	12.60%	12.06%	12.53%
PPL Corporation	PPL	1.34%	1.05	13.95%	12.60%	14.58%	14.42%
Southern Company	SO	1.34%	0.90	13.95%	12.60%	12.69%	13.00%
Xcel Energy Inc.	XEL	1.34%	0.75	13.95%	12.60%	10.80%	11.58%
Mean						12.37%	12.76%

Notes:

- [1] Source: Bloomberg Professional  
[2] Source: Value Line  
[3] Source: Exhibit RMP \_\_\_\_ (AEB-3R), page 4  
[4] Equals [3] - [1]  
[5] Equals [1] + [2] x [4]  
[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

CAPITAL ASSET PRICING MODEL -- NEAR-TERM PROJECTED RISK-FREE RATE & VL BETA

$$\text{CAPM: } K = R_f + \beta (R_m - R_f)$$

$$\text{ECAPM: } K = R_f + ((0.75 \times \beta (R_m - R_f)) + (0.25 \times (R_m - R_f)))$$

Company	Ticker	[1] Near-term projected 30-year U.S. Treasury bond yield (Q4 2020 - Q4 2021)	[2] Beta ( $\beta$ )	[3] Market Return ( $R_m$ )	[4] Market Risk Premium ( $R_m - R_f$ )	[5] ROE (K)	[6] ECAPM ROE
ALLETE, Inc.	ALE	1.70%	0.85	13.95%	12.25%	12.11%	12.57%
Alliant Energy Corporation	LNT	1.70%	0.80	13.95%	12.25%	11.50%	12.11%
Ameren Corporation	AEE	1.70%	0.80	13.95%	12.25%	11.50%	12.11%
American Electric Power Company, Inc.	AEP	1.70%	0.75	13.95%	12.25%	10.88%	11.65%
Avista Corporation	AVA	1.70%	0.95	13.95%	12.25%	13.33%	13.49%
CMS Energy Corporation	CMS	1.70%	0.80	13.95%	12.25%	11.50%	12.11%
Dominion Resources, Inc.	D	1.70%	0.80	13.95%	12.25%	11.50%	12.11%
DTE Energy Company	DTE	1.70%	0.90	13.95%	12.25%	12.72%	13.03%
Duke Energy Corporation	DUK	1.70%	0.85	13.95%	12.25%	12.11%	12.57%
Entergy Corporation	ETR	1.70%	0.95	13.95%	12.25%	13.33%	13.49%
Evergy, Inc.	EVRG	1.70%	1.05	13.95%	12.25%	14.56%	14.41%
IDACORP, Inc.	IDA	1.70%	0.80	13.95%	12.25%	11.50%	12.11%
NextEra Energy, Inc.	NEE	1.70%	0.85	13.95%	12.25%	12.11%	12.57%
NorthWestern Corporation	NWE	1.70%	0.90	13.95%	12.25%	12.72%	13.03%
OGE Energy Corporation	OGE	1.70%	1.05	13.95%	12.25%	14.56%	14.41%
Otter Tail Corporation	OTTR	1.70%	0.85	13.95%	12.25%	12.11%	12.57%
Pinnacle West Capital Corporation	PNW	1.70%	0.85	13.95%	12.25%	12.11%	12.57%
PNM Resources, Inc.	PNM	1.70%	0.90	13.95%	12.25%	12.72%	13.03%
Portland General Electric Company	POR	1.70%	0.85	13.95%	12.25%	12.11%	12.57%
PPL Corporation	PPL	1.70%	1.05	13.95%	12.25%	14.56%	14.41%
Southern Company	SO	1.70%	0.90	13.95%	12.25%	12.72%	13.03%
Xcel Energy Inc.	XEL	1.70%	0.75	13.95%	12.25%	10.88%	11.65%
Mean						12.42%	12.80%

Notes:

- [1] Source: Blue Chip Financial Forecasts, Vol. 39, No. 8, August 1, 2020, at 2  
[2] Source: Value Line  
[3] Source: Exhibit RMP \_\_\_\_ (AEB-3R), page 4  
[4] Equals [3] - [1]  
[5] Equals [1] + [2] x [4]  
[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

CAPITAL ASSET PRICING MODEL -- LONG-TERM PROJECTED RISK-FREE RATE & VL BETA

$$\text{CAPM: } K = R_f + \beta (R_m - R_f)$$

$$\text{ECAPM: } K = R_f + ((0.75 \times \beta (R_m - R_f)) + (0.25 \times (R_m - R_f)))$$

		[1]	[2]	[3]	[4]	[5]	[6]
Company	Ticker	Projected 30-year U.S. Treasury bond yield (2022 - 2026)	Beta ( $\beta$ )	Market Return (Rm)	Market Risk Premium (Rm - Rf)	ROE (K)	ECAPM ROE
ALLETE, Inc.	ALE	3.00%	0.85	13.95%	10.95%	12.30%	12.71%
Alliant Energy Corporation	LNT	3.00%	0.80	13.95%	10.95%	11.76%	12.30%
Ameren Corporation	AEE	3.00%	0.80	13.95%	10.95%	11.76%	12.30%
American Electric Power Company, Inc.	AEP	3.00%	0.75	13.95%	10.95%	11.21%	11.89%
Avista Corporation	AVA	3.00%	0.95	13.95%	10.95%	13.40%	13.54%
CMS Energy Corporation	CMS	3.00%	0.80	13.95%	10.95%	11.76%	12.30%
Dominion Resources, Inc.	D	3.00%	0.80	13.95%	10.95%	11.76%	12.30%
DTE Energy Company	DTE	3.00%	0.90	13.95%	10.95%	12.85%	13.13%
Duke Energy Corporation	DUK	3.00%	0.85	13.95%	10.95%	12.30%	12.71%
Entergy Corporation	ETR	3.00%	0.95	13.95%	10.95%	13.40%	13.54%
Evergy, Inc.	EVRG	3.00%	1.05	13.95%	10.95%	14.49%	14.36%
IDACORP, Inc.	IDA	3.00%	0.80	13.95%	10.95%	11.76%	12.30%
NextEra Energy, Inc.	NEE	3.00%	0.85	13.95%	10.95%	12.30%	12.71%
NorthWestern Corporation	NWE	3.00%	0.90	13.95%	10.95%	12.85%	13.13%
OGE Energy Corporation	OGE	3.00%	1.05	13.95%	10.95%	14.49%	14.36%
Otter Tail Corporation	OTTR	3.00%	0.85	13.95%	10.95%	12.30%	12.71%
Pinnacle West Capital Corporation	PNW	3.00%	0.85	13.95%	10.95%	12.30%	12.71%
PNM Resources, Inc.	PNM	3.00%	0.90	13.95%	10.95%	12.85%	13.13%
Portland General Electric Company	POR	3.00%	0.85	13.95%	10.95%	12.30%	12.71%
PPL Corporation	PPL	3.00%	1.05	13.95%	10.95%	14.49%	14.36%
Southern Company	SO	3.00%	0.90	13.95%	10.95%	12.85%	13.13%
Xcel Energy Inc.	XEL	3.00%	0.75	13.95%	10.95%	11.21%	11.89%
Mean						12.58%	12.92%

Notes:

[1] Source: Blue Chip Financial Forecasts, Vol. 39, No. 6, June 1, 2020, at 14

[2] Source: Value Line

[3] Source: Exhibit RMP \_\_\_\_ (AEB-3R), page 4

[4] Equals [3] - [1]

[5] Equals [1] + [2] x [4]

[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

CAPITAL ASSET PRICING MODEL -- CURRENT RISK-FREE RATE & BLOOMBERG BETA

$$\text{CAPM: } K = R_f + \beta (R_m - R_f)$$

$$\text{ECAPM: } K = R_f + ((0.75 \times \beta (R_m - R_f)) + (0.25 \times (R_m - R_f)))$$

		[1]	[2]	[3]	[4]	[5]	[6]
Company	Ticker	Current 30-day average of 30-year U.S. Treasury bond yield	Beta ( $\beta$ )	Market Return (Rm)	Market Risk Premium (Rm - Rf)	ROE (K)	ECAPM ROE
ALLETE, Inc.	ALE	1.34%	0.83	13.95%	12.60%	11.83%	12.36%
Alliant Energy Corporation	LNT	1.34%	0.81	13.95%	12.60%	11.56%	12.15%
Ameren Corporation	AEE	1.34%	0.76	13.95%	12.60%	10.88%	11.65%
American Electric Power Company, Inc.	AEP	1.34%	0.77	13.95%	12.60%	11.02%	11.75%
Avista Corporation	AVA	1.34%	0.79	13.95%	12.60%	11.34%	11.99%
CMS Energy Corporation	CMS	1.34%	0.77	13.95%	12.60%	11.01%	11.74%
Dominion Resources, Inc.	D	1.34%	0.69	13.95%	12.60%	10.10%	11.06%
DTE Energy Company	DTE	1.34%	0.85	13.95%	12.60%	12.03%	12.51%
Duke Energy Corporation	DUK	1.34%	0.73	13.95%	12.60%	10.53%	11.38%
Entergy Corporation	ETR	1.34%	0.84	13.95%	12.60%	11.89%	12.40%
Evergy, Inc.	EVRG	1.34%	0.81	13.95%	12.60%	11.55%	12.15%
IDACORP, Inc.	IDA	1.34%	0.85	13.95%	12.60%	12.02%	12.51%
NextEra Energy, Inc.	NEE	1.34%	0.76	13.95%	12.60%	10.93%	11.69%
NorthWestern Corporation	NWE	1.34%	0.91	13.95%	12.60%	12.78%	13.07%
OGE Energy Corporation	OGE	1.34%	0.93	13.95%	12.60%	13.12%	13.33%
Otter Tail Corporation	OTTR	1.34%	0.87	13.95%	12.60%	12.32%	12.72%
Pinnacle West Capital Corporation	PNW	1.34%	0.84	13.95%	12.60%	11.88%	12.40%
PNM Resources, Inc.	PNM	1.34%	0.94	13.95%	12.60%	13.18%	13.38%
Portland General Electric Company	POR	1.34%	0.82	13.95%	12.60%	11.68%	12.24%
PPL Corporation	PPL	1.34%	0.92	13.95%	12.60%	12.95%	13.20%
Southern Company	SO	1.34%	0.74	13.95%	12.60%	10.62%	11.45%
Xcel Energy Inc.	XEL	1.34%	0.73	13.95%	12.60%	10.59%	11.43%
Mean						11.63%	12.21%

Notes:

[1] Source: Bloomberg Professional

[2] Source: Bloomberg Professional

[3] Source: Exhibit RMP \_\_\_\_ (AEB-3R), page 4

[4] Equals [3] - [1]

[5] Equals [1] + [2] x [4]

[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])



CAPITAL ASSET PRICING MODEL -- NEAR-TERM PROJECTED RISK-FREE RATE & BLOOMBERG BETA

$$\text{CAPM: } K = R_f + \beta (R_m - R_f)$$

$$\text{ECAPM: } K = R_f + ((0.75 \times \beta (R_m - R_f)) + (0.25 \times (R_m - R_f)))$$

		[1]	[2]	[3]	[4]	[5]	[6]
		Near-term projected 30-year U.S. Treasury bond yield (Q4 2020 -			Market Risk Premium		
Company	Ticker	Q4 2021)	Beta ( $\beta$ )	Return ( $R_m$ )	( $R_m - R_f$ )	ROE (K)	ECAPM ROE
ALLETE, Inc.	ALE	1.70%	0.83	13.95%	12.25%	11.89%	12.40%
Alliant Energy Corporation	LNT	1.70%	0.81	13.95%	12.25%	11.62%	12.20%
Ameren Corporation	AEE	1.70%	0.76	13.95%	12.25%	10.97%	11.72%
American Electric Power Company, Inc.	AEP	1.70%	0.77	13.95%	12.25%	11.10%	11.81%
Avista Corporation	AVA	1.70%	0.79	13.95%	12.25%	11.42%	12.05%
CMS Energy Corporation	CMS	1.70%	0.77	13.95%	12.25%	11.09%	11.80%
Dominion Resources, Inc.	D	1.70%	0.69	13.95%	12.25%	10.21%	11.14%
DTE Energy Company	DTE	1.70%	0.85	13.95%	12.25%	12.09%	12.55%
Duke Energy Corporation	DUK	1.70%	0.73	13.95%	12.25%	10.63%	11.46%
Entergy Corporation	ETR	1.70%	0.84	13.95%	12.25%	11.95%	12.45%
Evergy, Inc.	EVRG	1.70%	0.81	13.95%	12.25%	11.62%	12.20%
IDACORP, Inc.	IDA	1.70%	0.85	13.95%	12.25%	12.08%	12.55%
NextEra Energy, Inc.	NEE	1.70%	0.76	13.95%	12.25%	11.02%	11.75%
NorthWestern Corporation	NWE	1.70%	0.91	13.95%	12.25%	12.81%	13.10%
OGE Energy Corporation	OGE	1.70%	0.93	13.95%	12.25%	13.15%	13.35%
Otter Tail Corporation	OTTR	1.70%	0.87	13.95%	12.25%	12.36%	12.76%
Pinnacle West Capital Corporation	PNW	1.70%	0.84	13.95%	12.25%	11.94%	12.44%
PNM Resources, Inc.	PNM	1.70%	0.94	13.95%	12.25%	13.21%	13.39%
Portland General Electric Company	POR	1.70%	0.82	13.95%	12.25%	11.74%	12.29%
PPL Corporation	PPL	1.70%	0.92	13.95%	12.25%	12.97%	13.22%
Southern Company	SO	1.70%	0.74	13.95%	12.25%	10.72%	11.53%
Xcel Energy Inc.	XEL	1.70%	0.73	13.95%	12.25%	10.68%	11.50%
Mean						11.69%	12.26%

Notes:

- [1] Source: Blue Chip Financial Forecasts, Vol. 39, No. 8, August 1, 2020, at 2  
[2] Source: Bloomberg Professional  
[3] Source: Exhibit RMP \_\_\_\_ (AEB-3R), page 4  
[4] Equals [3] - [1]  
[5] Equals [1] + [2] x [4]  
[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

CAPITAL ASSET PRICING MODEL -- LONG-TERM PROJECTED RISK-FREE RATE & BLOOMBERG BETA

$$\text{CAPM: } K = R_f + \beta (R_m - R_f)$$

$$\text{ECAPM: } K = R_f + ((0.75 \times \beta (R_m - R_f)) + (0.25 \times (R_m - R_f)))$$

		[1]	[2]	[3]	[4]	[5]	[6]
		Projected 30-year U.S. Treasury bond yield (2022 - 2026)			Market Risk Premium		
Company	Ticker	yield (2022 - 2026)	Beta ( $\beta$ )	Return ( $R_m$ )	( $R_m - R_f$ )	ROE (K)	ECAPM ROE
ALLETE, Inc.	ALE	3.00%	0.83	13.95%	10.95%	12.10%	12.56%
Alliant Energy Corporation	LNT	3.00%	0.81	13.95%	10.95%	11.87%	12.39%
Ameren Corporation	AEE	3.00%	0.76	13.95%	10.95%	11.29%	11.95%
American Electric Power Company, Inc.	AEP	3.00%	0.77	13.95%	10.95%	11.40%	12.04%
Avista Corporation	AVA	3.00%	0.79	13.95%	10.95%	11.69%	12.25%
CMS Energy Corporation	CMS	3.00%	0.77	13.95%	10.95%	11.39%	12.03%
Dominion Resources, Inc.	D	3.00%	0.69	13.95%	10.95%	10.61%	11.44%
DTE Energy Company	DTE	3.00%	0.85	13.95%	10.95%	12.28%	12.70%
Duke Energy Corporation	DUK	3.00%	0.73	13.95%	10.95%	10.98%	11.72%
Entergy Corporation	ETR	3.00%	0.84	13.95%	10.95%	12.16%	12.61%
Evergy, Inc.	EVRG	3.00%	0.81	13.95%	10.95%	11.87%	12.39%
IDACORP, Inc.	IDA	3.00%	0.85	13.95%	10.95%	12.28%	12.69%
NextEra Energy, Inc.	NEE	3.00%	0.76	13.95%	10.95%	11.33%	11.98%
NorthWestern Corporation	NWE	3.00%	0.91	13.95%	10.95%	12.93%	13.19%
OGE Energy Corporation	OGE	3.00%	0.93	13.95%	10.95%	13.23%	13.41%
Otter Tail Corporation	OTTR	3.00%	0.87	13.95%	10.95%	12.53%	12.88%
Pinnacle West Capital Corporation	PNW	3.00%	0.84	13.95%	10.95%	12.15%	12.60%
PNM Resources, Inc.	PNM	3.00%	0.94	13.95%	10.95%	13.28%	13.45%
Portland General Electric Company	POR	3.00%	0.82	13.95%	10.95%	11.97%	12.47%
PPL Corporation	PPL	3.00%	0.92	13.95%	10.95%	13.08%	13.29%
Southern Company	SO	3.00%	0.74	13.95%	10.95%	11.06%	11.78%
Xcel Energy Inc.	XEL	3.00%	0.73	13.95%	10.95%	11.03%	11.76%
Mean						11.93%	12.44%

Notes:

- [1] Source: Blue Chip Financial Forecasts, Vol. 39, No. 6, June 1, 2020, at 14  
[2] Source: Bloomberg Professional  
[3] Source: Exhibit RMP \_\_\_\_ (AEB-3R), page 4  
[4] Equals [3] - [1]  
[5] Equals [1] + [2] x [4]  
[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

MARKET RISK PREMIUM DERIVED FROM S&P EARNINGS AND ESTIMATE REPORT

[7] S&P's estimate of the S&P 500 Dividend Yield	1.72%
[8] S&P's estimate of the S&P 500 Growth Rate	12.12%
[9] S&P 500 Estimated Required Market Return	13.95%

Notes:

[7] Source: S&P Dow Jones Indices, S&P 500 Earnings and Estimate Report, July 31, 2020

[8] Source: S&P Dow Jones Indices, S&P 500 Earnings and Estimate Report, July 31, 2020

[9] Equals  $([7] \times (1 + (0.5 \times [8]))) + [8]$

Rocky Mountain Power  
Exhibit RMP\_\_\_(AEB-4R)  
Docket No. 20-035-04  
Witness: Ann E. Bulkley

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

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Exhibit Accompanying Rebuttal Testimony of Ann E. Bulkley

Risk Premium Analysis

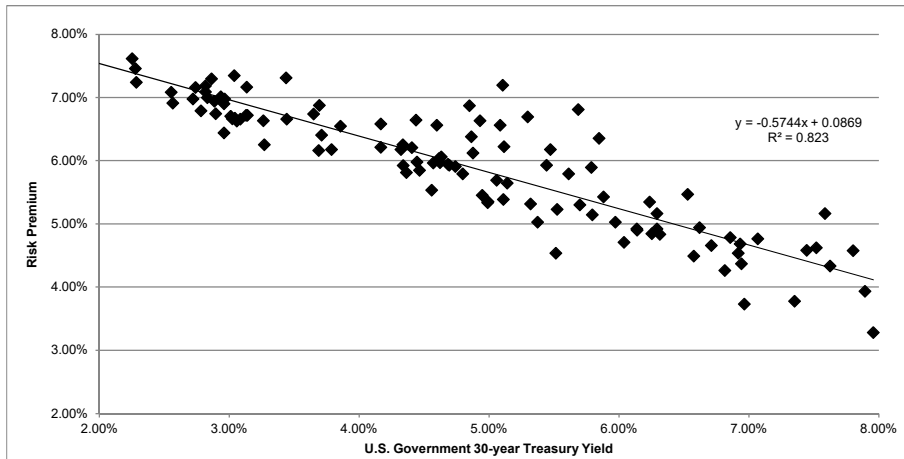
September 2020

BOND YIELD PLUS RISK PREMIUM

	[1]	[2]	[3]
	Average Authorized Electric ROE	U.S. Govt. 30-year Treasury	Risk Premium
1992.1	12.38%	7.80%	4.58%
1992.2	11.83%	7.89%	3.93%
1992.3	12.03%	7.45%	4.59%
1992.4	12.14%	7.52%	4.62%
1993.1	11.84%	7.07%	4.77%
1993.2	11.64%	6.86%	4.79%
1993.3	11.15%	6.31%	4.84%
1993.4	11.04%	6.14%	4.90%
1994.1	11.07%	6.57%	4.49%
1994.2	11.13%	7.35%	3.78%
1994.3	12.75%	7.58%	5.17%
1994.4	11.24%	7.96%	3.28%
1995.1	11.96%	7.63%	4.34%
1995.2	11.32%	6.94%	4.37%
1995.3	11.37%	6.71%	4.66%
1995.4	11.58%	6.23%	5.35%
1996.1	11.46%	6.29%	5.17%
1996.2	11.46%	6.92%	4.54%
1996.3	10.70%	6.96%	3.74%
1996.4	11.56%	6.62%	4.94%
1997.1	11.08%	6.81%	4.27%
1997.2	11.62%	6.93%	4.68%
1997.3	12.00%	6.53%	5.47%
1997.4	11.06%	6.14%	4.92%
1998.1	11.31%	5.88%	5.43%
1998.2	12.20%	5.85%	6.35%
1998.3	11.65%	5.47%	6.18%
1998.4	12.30%	5.10%	7.20%
1999.1	10.40%	5.37%	5.03%
1999.2	10.94%	5.79%	5.15%
1999.3	10.75%	6.04%	4.71%
1999.4	11.10%	6.25%	4.85%
2000.1	11.21%	6.29%	4.92%
2000.2	11.00%	5.97%	5.03%
2000.3	11.68%	5.79%	5.89%
2000.4	12.50%	5.69%	6.81%
2001.1	11.38%	5.44%	5.93%
2001.2	11.00%	5.70%	5.30%
2001.3	10.76%	5.52%	5.23%
2001.4	11.99%	5.30%	6.70%
2002.1	10.05%	5.51%	4.54%
2002.2	11.41%	5.61%	5.79%
2002.3	11.65%	5.08%	6.57%
2002.4	11.57%	4.93%	6.64%
2003.1	11.72%	4.85%	6.87%
2003.2	11.16%	4.60%	6.56%
2003.3	10.50%	5.11%	5.39%
2003.4	11.34%	5.11%	6.23%
2004.1	11.00%	4.88%	6.12%
2004.2	10.64%	5.32%	5.32%
2004.3	10.75%	5.06%	5.69%
2004.4	11.24%	4.86%	6.38%
2005.1	10.63%	4.69%	5.93%
2005.2	10.31%	4.47%	5.85%
2005.3	11.08%	4.44%	6.65%
2005.4	10.63%	4.68%	5.95%
2006.1	10.70%	4.63%	6.06%
2006.2	10.79%	5.14%	5.65%
2006.3	10.35%	4.99%	5.35%
2006.4	10.65%	4.74%	5.91%
2007.1	10.59%	4.80%	5.80%
2007.2	10.33%	4.99%	5.34%
2007.3	10.40%	4.95%	5.45%
2007.4	10.65%	4.61%	6.04%
2008.1	10.62%	4.41%	6.21%
2008.2	10.54%	4.57%	5.97%
2008.3	10.43%	4.44%	5.98%
2008.4	10.39%	3.65%	6.74%
2009.1	10.75%	3.44%	7.31%
2009.2	10.75%	4.17%	6.58%
2009.3	10.50%	4.32%	6.18%
2009.4	10.59%	4.34%	6.26%
2010.1	10.59%	4.62%	5.97%
2010.2	10.18%	4.36%	5.82%
2010.3	10.40%	3.86%	6.55%
2010.4	10.38%	4.17%	6.21%
2011.1	10.09%	4.56%	5.53%
2011.2	10.26%	4.34%	5.92%
2011.3	10.57%	3.69%	6.88%

BOND YIELD PLUS RISK PREMIUM

	[1]	[2]	[3]
	Average Authorized Electric ROE	U.S. Govt. 30-year Treasury	Risk Premium
2011.4	10.39%	3.04%	7.35%
2012.1	10.30%	3.14%	7.17%
2012.2	9.95%	2.93%	7.02%
2012.3	9.90%	2.74%	7.16%
2012.4	10.16%	2.86%	7.30%
2013.1	9.85%	3.13%	6.72%
2013.2	9.86%	3.14%	6.72%
2013.3	10.12%	3.71%	6.41%
2013.4	9.97%	3.79%	6.18%
2014.1	9.86%	3.69%	6.17%
2014.2	10.10%	3.44%	6.66%
2014.3	9.90%	3.26%	6.64%
2014.4	9.94%	2.96%	6.98%
2015.1	9.64%	2.55%	7.08%
2015.2	9.83%	2.88%	6.94%
2015.3	9.40%	2.96%	6.44%
2015.4	9.86%	2.96%	6.90%
2016.1	9.70%	2.72%	6.98%
2016.2	9.48%	2.57%	6.91%
2016.3	9.74%	2.28%	7.46%
2016.4	9.83%	2.83%	7.00%
2017.1	9.72%	3.04%	6.67%
2017.2	9.64%	2.90%	6.75%
2017.3	10.00%	2.82%	7.18%
2017.4	9.91%	2.82%	7.09%
2018.1	9.69%	3.02%	6.66%
2018.2	9.75%	3.09%	6.66%
2018.3	9.69%	3.06%	6.63%
2018.4	9.52%	3.27%	6.25%
2019.1	9.72%	3.01%	6.71%
2019.2	9.58%	2.78%	6.79%
2019.3	9.53%	2.29%	7.24%
2019.4	9.87%	2.25%	7.62%
2020.1	9.72%	1.89%	7.83%
2020.2	9.58%	1.38%	8.20%
2020.3	9.40%	1.31%	8.09%
AVERAGE	10.69%	4.71%	5.98%
MEDIAN	10.63%	4.69%	6.12%



SUMMARY OUTPUT

Regression Statistics	
Multiple R	0.90721
R Square	0.82304
Adjusted R Square	0.82147
Standard Error	0.00428
Observations	115

ANOVA					
	df	SS	MS	F	Significance F
Regression	1	0.009622	0.009622	525.552738	0.000000
Residual	113	0.002069	0.000018		
Total	114	0.011691			

	Coefficients	Standard Error	t Stat	P-value	Lower 95%	Upper 95%	Lower 95.0%	Upper 95.0%
Intercept	0.0869	0.00125	69.68	0.000000	0.084402	0.089342	0.084402	0.089342
U.S. Govt. 30-year Treasury	(0.5744)	0.02505	(22.92)	0.000000	(0.623998)	(0.524725)	(0.623998)	(0.524725)

	[7] U.S. Govt. 30-year Treasury	[8] Risk Premium	[9] ROE
Current 30-day average of 30-year U.S. Treasury bond yield [4]	1.34%	7.92%	9.26%
Blue Chip Near-Term Projected Forecast (Q4 2020 - Q4 2021) [5]	1.70%	7.71%	9.41%
Blue Chip Long-Term Projected Forecast (2022-2026) [6]	3.00%	6.96%	9.96%
AVERAGE			9.54%

Notes:

- [1] Source: Regulatory Research Associates, rate cases through July 31, 2020  
[2] Source: Bloomberg Professional, quarterly bond yields are the average of each trading day in the quarter  
[3] Equals Column [1] - Column [2]  
[4] Source: Bloomberg Professional  
[5] Source: Blue Chip Financial Forecasts, Vol. 39, No. 8, August 1, 2020, at 2  
[6] Source: Blue Chip Financial Forecasts, Vol. 39, No. 6, June 1, 2020, at 14  
[7] See notes [4], [5] & [6]  
[8] Equals  $0.086872 + (-0.574362 \times \text{Column [7]})$   
[9] Equals Column [7] + Column [8]

Rocky Mountain Power  
Exhibit RMP\_\_\_(AEB-5R)  
Docket No. 20-035-04  
Witness: Ann E. Bulkley

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

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Exhibit Accompanying Rebuttal Testimony of Ann E. Bulkley

Expected Earnings Analysis

September 2020

EXPECTED EARNINGS ANALYSIS

	[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]	[10]
	Value Line ROE 2023-2025	Value Line Total Capital 2019	Value Line Common Equity Ratio 2019	Total Equity 2019	Value Line Total Capital 2023-2025	Value Line Common Equity Ratio 2023-2025	Total Equity 2023-2025	Compound Annual Growth Rate	Adjustment Factor	Adjusted Return on Common Equity
ALE	8.00%	3,633	61.40%	2,231	4,750	59.00%	2,803	4.67%	1.023	8.18%
Alliant Energy Corporation	10.50%	10,226	48.50%	4,960	12,000	48.00%	5,760	3.04%	1.015	10.66%
LNT	10.00%	17,116	47.10%	8,062	23,900	50.00%	11,950	8.19%	1.039	10.39%
AEE	10.50%	44,759	43.90%	19,649	56,700	47.00%	26,649	6.28%	1.030	10.82%
American Electric Power Company, Inc.	7.50%	3,835	50.60%	1,940	4,750	49.00%	2,328	3.71%	1.018	7.64%
AVA	13.50%	17,082	29.40%	5,022	24,200	31.50%	7,623	8.70%	1.042	14.06%
CMS Energy Corporation	14.00%	65,818	45.00%	29,618	75,900	46.00%	34,914	3.34%	1.016	14.23%
D	10.50%	27,607	42.30%	11,678	38,400	41.50%	15,936	6.42%	1.031	10.83%
Dominion Resources, Inc.	8.50%	101,807	44.10%	44,897	123,600	45.00%	55,620	4.38%	1.021	8.68%
DTE Energy Company	11.00%	27,557	37.10%	10,224	32,500	41.00%	13,325	5.44%	1.026	11.29%
Duke Energy Corporation	8.00%	17,337	49.40%	8,564	20,300	46.50%	9,440	1.96%	1.010	8.08%
Energy Corp.	9.50%	4,201	58.70%	2,466	5,450	53.50%	2,916	3.41%	1.017	9.66%
IDACORP, Inc.	12.50%	74,548	49.60%	36,976	98,400	50.50%	49,692	6.09%	1.030	12.87%
NextEra Energy, Inc.	8.50%	4,290	47.50%	2,038	4,825	50.00%	2,413	3.43%	1.017	8.64%
NorthWestern Corporation	12.50%	7,335	56.40%	4,137	8,150	51.50%	4,197	0.29%	1.001	12.52%
OGE Energy Corporation	11.00%	1,471	53.10%	781	1,850	53.00%	981	4.65%	1.023	11.25%
Otter Tail Corporation	10.00%	10,263	52.90%	5,429	14,525	46.50%	6,754	4.46%	1.022	10.22%
Pinnacle West Capital Corporation	9.50%	4,208	39.90%	1,679	5,475	49.00%	2,683	9.83%	1.047	9.94%
PNM Resources, Inc.	9.00%	5,323	48.70%	2,592	6,400	47.50%	3,040	3.24%	1.016	9.14%
Portland General Electric Company	12.50%	33,712	38.50%	12,979	39,200	42.50%	16,660	5.12%	1.025	12.81%
PPL Corporation	12.50%	69,594	39.50%	27,490	84,300	39.50%	33,299	3.91%	1.019	12.74%
Southern Company	10.50%	30,646	43.20%	13,239	41,700	42.50%	17,723	6.01%	1.029	10.81%
Xcel Energy Inc.										
Mean										10.70%
Median										10.73%

Notes:

- [1] Source: Value Line  
[2] Source: Value Line  
[3] Source: Value Line  
[4] Equals [2] x [3]  
[5] Source: Value Line  
[6] Source: Value Line  
[7] Equals [5] x [6]  
[8] Equals  $([7] / [4])^{(1/5)} - 1$   
[9] Equals  $2 \times (1 + [8]) / (2 + [8])$   
[10] Equals [1] x [9]



Rocky Mountain Power  
Exhibit RMP\_\_\_(AEB-6R)  
Docket No. 20-035-04  
Witness: Ann E. Bulkley

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

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Exhibit Accompanying Rebuttal Testimony of Ann E. Bulkley

Mr. Coleman's Constant Growth DCF

September 2020

MR. COLEMAN'S CONSTANT GROWTH DCF - FILED

	[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]	[10]	[11]
Company	Annualized Dividend	Stock Price	Dividend Yield	Expected Dividend Yield	Value Line Earnings Growth	Yahoo! Finance Earnings Growth	Zacks Earnings Growth	Average Earnings Growth Rate	Value Line Dividend Growth	75-25 Wtd. Growth	Estimated Cost of Equity Wtd. Growth
ALLETE, Inc.	\$2.46	\$58.26	4.22%	4.43%	5.00%	7.00%	NA	6.00%	5.00%	5.75%	10.18%
Alliant Energy Corporation	\$1.42	\$50.82	2.79%	2.95%	6.50%	5.30%	5.54%	5.78%	5.50%	5.71%	8.66%
Ameren Corporation	\$2.01	\$76.94	2.61%	2.73%	6.50%	5.85%	6.75%	6.37%	4.50%	5.90%	8.63%
American Electric Power Company, Inc.	\$2.84	\$85.05	3.34%	3.52%	4.00%	5.82%	5.69%	5.17%	5.50%	5.25%	8.78%
Avista Corporation	\$1.60	\$36.74	4.35%	4.53%	3.50%	6.00%	5.22%	4.91%	4.00%	4.68%	9.21%
CenterPoint Energy, Inc.	\$1.19	\$19.40	6.13%	6.29%	10.50%	-6.54%	5.00%	2.99%	2.50%	2.87%	9.15%
CMS Energy Corporation	\$1.63	\$61.49	2.65%	2.84%	7.00%	7.08%	6.99%	7.02%	7.00%	7.02%	9.85%
Dominion Resources, Inc.	\$3.76	\$78.06	4.82%	5.06%	6.50%	2.74%	3.03%	4.09%	5.00%	4.32%	9.37%
DTE Energy Company	\$4.05	\$111.08	3.65%	3.90%	4.50%	6.03%	5.67%	5.40%	7.00%	5.80%	9.70%
Duke Energy Corporation	\$3.82	\$82.20	4.65%	4.76%	6.00%	3.81%	4.34%	4.72%	2.50%	4.16%	8.93%
Entergy Corporation	\$3.74	\$99.65	3.75%	3.88%	2.00%	5.95%	5.77%	4.57%	3.50%	4.31%	8.19%
Energy, Inc.	\$2.05	\$62.70	3.27%	3.27%	0.00%	4.10%	5.04%	3.05%	0.00%	2.29%	5.55%
FirstEnergy Corporation	\$1.60	\$36.03	4.44%	4.60%	6.50%	-2.40%	NA	2.05%	3.50%	2.41%	7.01%
IDACORP, Inc.	\$2.68	\$91.05	2.94%	3.15%	3.50%	2.60%	2.63%	2.91%	7.00%	3.93%	7.08%
NexEra Energy, Inc.	\$5.49	\$266.69	2.06%	2.26%	10.50%	8.17%	7.97%	8.88%	10.00%	9.16%	11.42%
NorthWestern Corporation	\$2.38	\$54.51	4.37%	4.56%	3.00%	3.71%	3.39%	3.37%	4.50%	3.65%	8.21%
OGE Energy Corporation	\$1.58	\$31.85	4.96%	5.28%	6.50%	2.40%	3.69%	4.20%	6.50%	4.77%	10.06%
Otter Tail Corporation	\$1.46	\$38.66	3.78%	3.93%	5.00%	9.00%	NA	7.00%	4.00%	6.25%	10.18%
Pinnacle West Capital Corporation	\$3.13	\$79.76	3.92%	4.16%	5.00%	4.36%	4.70%	4.69%	6.00%	5.02%	9.17%
PNM Resources, Inc.	\$1.23	\$40.16	3.06%	3.28%	7.00%	5.60%	4.87%	5.82%	7.00%	6.12%	9.39%
Portland General Electric Company	\$1.59	\$42.84	3.71%	3.95%	4.50%	4.45%	5.27%	4.74%	6.50%	5.18%	9.13%
PPL Corporation	\$1.66	\$25.75	6.45%	6.58%	1.50%	2.90%	NA	2.20%	2.00%	2.15%	8.73%
Southern Company	\$2.54	\$53.98	4.71%	4.85%	3.50%	4.55%	4.00%	4.02%	3.00%	3.76%	8.61%
Xcel Energy Inc.	\$1.70	\$65.91	2.58%	2.73%	5.50%	6.10%	5.93%	5.84%	6.00%	5.88%	8.62%
MEAN			3.88%	4.06%	5.17%	4.36%	5.07%	4.82%	4.92%	4.85%	8.91%

Notes

- [1] Source: DPU Exhibit 2.03 DIR  
[2] Source: DPU Exhibit 2.03 DIR  
[3] Equals [1] / [2]  
[4] Equals [3] x (1 + [9])  
[5] Source: DPU Exhibit 2.03 DIR  
[6] Source: DPU Exhibit 2.03 DIR  
[7] Source: DPU Exhibit 2.03 DIR  
[8] Equals Average ([5], [6], [7])  
[9] Source: DPU Exhibit 2.03 DIR  
[10] Equals (0.75 x [8]) + (0.25 x [9])  
[11] Equals [4] + [10]

MR. COLEMAN'S CONSTANT GROWTH DCF - EXCL. FE & CNP, UPDATED VALUE LINE DATA, & ADJ. EXPECTED DIVIDEND

Company	Annualized Dividend	Stock Price	[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]	[10]	[11]
					Dividend Yield	Expected Dividend Yield	Value Line Earnings Growth	Yahoo! Finance Earnings Growth	Zacks Earnings Growth	Average Earnings Growth Rate	Value Line Dividend Growth	75-25 Wtd. Growth	Estimated Cost of Equity Wtd. Growth
ALLETE, Inc.	\$2.47	\$58.26	ALE		4.24%	4.49%	5.50%	7.00%	NA	6.25%	4.50%	5.81%	10.30%
Alliant Energy Corporation	\$1.52	\$50.82	LNT		2.99%	3.16%	6.50%	5.30%	5.54%	5.78%	5.50%	5.71%	8.87%
Ameren Corporation	\$2.01	\$76.94	AEE		2.61%	2.77%	6.00%	5.85%	6.75%	6.20%	5.00%	5.90%	8.67%
American Electric Power Company, Inc.	\$2.84	\$85.05	AEP		3.34%	3.52%	5.00%	5.82%	5.69%	5.50%	5.50%	5.50%	9.03%
Avista Corporation	\$1.62	\$36.74	AVA		4.41%	4.59%	1.00%	6.00%	5.22%	4.07%	4.00%	4.06%	8.64%
CMS Energy Corporation	\$1.63	\$61.49	CMS		2.65%	2.84%	7.50%	7.08%	6.99%	7.19%	7.00%	7.14%	9.98%
Dominion Resources, Inc.	\$3.76	\$78.06	D		4.82%	5.02%	7.00%	2.74%	3.03%	4.26%	4.50%	4.32%	9.34%
DTE Energy Company	\$4.12	\$111.08	DTE		3.71%	3.92%	5.00%	6.03%	5.67%	5.57%	6.50%	5.80%	9.72%
Duke Energy Corporation	\$3.82	\$82.20	DUK		4.65%	4.82%	5.00%	3.81%	4.34%	4.38%	2.00%	3.79%	8.61%
Energy Corporation	\$3.74	\$99.65	ETR		3.75%	3.93%	3.00%	5.95%	5.77%	4.91%	4.00%	4.68%	8.61%
Evergy, Inc.	\$2.05	\$62.70	EVRG		3.27%	3.41%	3.00%	4.10%	5.04%	4.05%	5.50%	4.41%	7.82%
IDACORP, Inc.	\$2.73	\$91.05	IDA		3.00%	3.11%	3.50%	2.60%	2.63%	2.91%	6.50%	3.81%	6.92%
NexEra Energy, Inc.	\$5.60	\$266.69	NEE		2.10%	2.29%	10.00%	8.17%	7.97%	8.71%	10.50%	9.16%	11.45%
NorthWestern Corporation	\$2.40	\$54.51	NWE		4.40%	4.54%	1.50%	3.71%	3.39%	2.87%	4.00%	3.15%	7.69%
OGE Energy Corporation	\$1.60	\$31.85	OGE		5.02%	5.21%	3.00%	2.40%	3.69%	3.03%	6.00%	3.77%	8.99%
Otter Tail Corporation	\$1.48	\$38.66	OTTR		3.83%	4.06%	3.50%	9.00%	NA	6.25%	5.00%	5.94%	9.99%
Pinnacle West Capital Corporation	\$3.22	\$79.76	PNW		4.04%	4.22%	4.00%	4.36%	4.70%	4.35%	5.50%	4.64%	8.86%
PNM Resources, Inc.	\$1.24	\$40.16	PNM		3.09%	3.26%	6.00%	5.60%	4.87%	5.49%	5.50%	5.49%	8.75%
Portland General Electric Company	\$1.54	\$42.84	POR		3.59%	3.77%	4.00%	4.45%	5.27%	4.57%	5.50%	4.81%	8.57%
PPL Corporation	\$1.66	\$25.75	PPL		6.45%	6.61%	2.50%	2.90%	NA	2.70%	2.00%	2.53%	9.14%
Southern Company	\$2.54	\$53.98	SO		4.71%	4.88%	3.00%	4.55%	4.00%	3.85%	3.00%	3.64%	8.51%
Xcel Energy Inc.	\$1.72	\$65.91	XEL		2.61%	2.77%	6.00%	6.10%	5.93%	6.01%	6.00%	6.01%	8.77%
MEAN					3.79%	3.96%	4.61%	5.16%	5.08%	4.95%	5.16%	5.00%	8.97%

Notes

- [1] Source: Value Line dated May 15, 2020, June 12, 2020, and July 24, 2020  
[2] Source: DPU Exhibit 2.03 DIR  
[3] Equals [1] / [2]  
[4] Equals [3] x (1 + [10])  
[5] Source: Value Line dated May 15, 2020, June 12, 2020, and July 24, 2020  
[6] Source: DPU Exhibit 2.03 DIR  
[7] Source: DPU Exhibit 2.03 DIR  
[8] Equals Average ([5], [6], [7])  
[9] Source: Value Line dated May 15, 2020, June 12, 2020, and July 24, 2020  
[10] Equals (0.75 x [8]) + (0.25 x [9])  
[11] Equals [4] + [10]

MR. COLEMAN'S CONSTANT GROWTH DCF - EXCL. FE & CNP, UPDATED VALUE LINE DATA, ADJ. EXPECTED DIVIDEND, EARNINGS GROWTH RATES ONLY, & EXCL. INDIV. RESULTS < 7%

Company	Annualized Dividend	Stock Price	Dividend Yield	Expected Dividend Yield	All Proxy Group				With Exclusions						
					Value Line Earnings Growth	Yahoo!		Average Earnings Growth Rate	Low ROE	Mean ROE	High ROE	Low ROE	Mean ROE	High ROE	
						Finance Earnings Growth	Zacks Earnings Growth								
ALLETE, Inc.	ALE	\$2.47	\$58.26	4.24%	4.50%	5.50%	7.00%	NA	6.25%	9.97%	10.75%	11.54%	9.97%	10.75%	11.54%
Alliant Energy Corporation	LNT	\$1.52	\$50.82	2.99%	3.16%	6.50%	5.30%	5.54%	5.78%	8.45%	8.94%	9.69%	8.45%	8.94%	9.69%
Ameren Corporation	AEE	\$2.01	\$76.94	2.61%	2.77%	6.00%	5.85%	6.75%	6.20%	8.62%	8.97%	9.54%	8.62%	8.97%	9.54%
American Electric Power Company, Inc.	AEP	\$2.84	\$85.05	3.34%	3.52%	5.00%	5.82%	5.69%	5.50%	8.51%	9.03%	9.35%	8.51%	9.03%	9.35%
Avista Corporation	AVA	\$1.62	\$36.74	4.41%	4.59%	1.00%	6.00%	5.22%	4.07%	5.45%	8.66%	10.67%	8.66%	10.67%	10.67%
CMS Energy Corporation	CMS	\$1.63	\$61.49	2.65%	2.84%	7.50%	7.08%	6.99%	7.19%	9.83%	10.03%	10.35%	9.83%	10.03%	10.35%
Dominion Resources, Inc.	D	\$3.76	\$78.06	4.82%	5.02%	7.00%	2.74%	3.03%	4.26%	7.69%	9.28%	12.15%	7.69%	9.28%	12.15%
DTE Energy Company	DTE	\$4.12	\$111.08	3.71%	3.92%	5.00%	6.03%	5.67%	5.57%	8.89%	9.48%	9.96%	8.89%	9.48%	9.96%
Duke Energy Corporation	DUK	\$3.82	\$82.20	4.65%	4.85%	5.00%	3.81%	4.34%	4.38%	8.63%	9.23%	9.88%	8.63%	9.23%	9.88%
Energy Corporation	ETR	\$3.74	\$99.65	3.75%	3.94%	3.00%	5.95%	5.77%	4.91%	6.87%	8.84%	9.93%	8.84%	9.93%	9.93%
Evergy, Inc.	EVRG	\$2.05	\$62.70	3.27%	3.40%	3.00%	4.10%	5.04%	4.05%	6.37%	7.45%	8.47%	7.45%	8.47%	8.47%
IDACORP, Inc.	IDA	\$2.73	\$91.05	3.00%	3.09%	3.50%	2.60%	2.63%	2.91%	5.68%	6.00%	6.60%	10.24%	11.00%	12.31%
NexEra Energy, Inc.	NEE	\$5.60	\$266.69	2.10%	2.28%	10.00%	8.17%	7.97%	8.71%	10.24%	11.00%	12.31%	7.40%	8.28%	8.28%
NorthWestern Corporation	NWE	\$2.40	\$54.51	4.40%	4.53%	1.50%	3.71%	3.39%	2.87%	5.97%	7.40%	8.28%	7.54%	8.21%	8.90%
OGE Energy Corporation	OGE	\$1.60	\$31.85	5.02%	5.18%	3.00%	2.40%	3.69%	3.03%	7.54%	8.21%	8.90%	7.46%	10.32%	13.17%
Otter Tail Corporation	OTTR	\$1.48	\$38.66	3.83%	4.07%	3.50%	9.00%	NA	6.25%	7.46%	10.32%	13.17%	7.46%	10.32%	13.17%
Pinnacle West Capital Corporation	PNW	\$3.22	\$79.76	4.04%	4.21%	4.00%	4.36%	4.70%	4.35%	8.20%	8.57%	8.93%	8.20%	8.57%	8.93%
PNM Resources, Inc.	PNM	\$1.24	\$40.16	3.09%	3.26%	6.00%	5.60%	4.87%	5.49%	8.11%	8.75%	9.27%	8.11%	8.75%	9.27%
Portland General Electric Company	POR	\$1.54	\$42.84	3.59%	3.76%	4.00%	4.45%	5.27%	4.57%	7.74%	8.33%	9.05%	7.74%	8.33%	9.05%
PPL Corporation	PPL	\$1.66	\$25.75	6.45%	6.62%	2.50%	2.90%	NA	2.70%	9.11%	9.32%	9.53%	9.11%	9.32%	9.53%
Southern Company	SO	\$2.54	\$53.98	4.71%	4.89%	3.00%	4.55%	4.00%	3.85%	7.85%	8.74%	9.47%	7.85%	8.74%	9.47%
Xcel Energy Inc.	XEL	\$1.72	\$65.91	2.61%	2.77%	6.00%	6.10%	5.93%	6.01%	8.69%	8.78%	8.87%	8.69%	8.78%	8.87%
MEAN			3.79%	3.96%	4.61%	5.16%	5.08%	4.95%	7.99%	8.91%	9.81%	8.56%	9.05%	9.97%	9.97%

#### Notes

- [1] Source: Value Line dated May 15, 2020, June 12, 2020, and July 24, 2020
- [2] Source: DPU Exhibit 2.03 DIR
- [3] Equals [1] / [2]
- [4] Equals [3] x (1 + [8])
- [5] Source: Value Line dated May 15, 2020, June 12, 2020, and July 24, 2020
- [6] Source: DPU Exhibit 2.03 DIR
- [7] Source: DPU Exhibit 2.03 DIR
- [8] Equals Average ([5], [6], [7])
- [9] Equals [3] x (1 + Minimum ([5], [6], [7]) + Minimum ([5], [6], [7])
- [10] Equals [4] + [8]
- [11] Equals [3] x (1 + Maximum ([5], [6], [7]) + Maximum ([5], [6], [7])
- [12] Equals [9] if greater than 7.00%
- [13] Equals [10] if greater than 7.00%
- [14] Equals [11] if greater than 7.00%

Rocky Mountain Power  
Exhibit RMP\_\_\_(AEB-7R)  
Docket No. 20-035-04  
Witness: Ann E. Bulkley

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

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Exhibit Accompanying Rebuttal Testimony of Ann E. Bulkley

DPU Value Line Beta Coefficient Comparison

September 2020

VALUE LINE BETA COEFFICIENT COMPARISON

Proxy Group	Ticker	[1]	[2]
		Value Line as of Janaury 31, 2020	Value Line as of July 31, 2020
ALLETE, Inc.	ALE	0.65	0.85
Alliant Energy Corporation	LNT	0.60	0.80
Ameren Corporation	AEE	0.55	0.80
American Electric Power Company, Inc	AEP	0.55	0.75
Avista Corporation	AVA	0.60	0.95
CMS Energy Corporation	CMS	0.50	0.80
Dominion Resources, Inc.	D	0.55	0.80
DTE Energy Company	DTE	0.55	0.90
Duke Energy Corporation	DUK	0.50	0.85
Entergy Corporation	ETR	0.60	0.95
Evergy, Inc.	EVERG	0.00	1.05
IDACORP, Inc.	IDA	0.55	0.80
NextEra Energy, Inc.	NEE	0.55	0.85
NorthWestern Corporation	NWE	0.60	0.90
OGE Energy Corporation	OGE	0.75	1.05
Otter Tail Corporation	OTTR	0.70	0.85
Pinnacle West Capital Corporation	PNW	0.50	0.85
PNM Resources, Inc.	PNM	0.60	0.90
Portland General Electric Company	POR	0.55	0.85
PPL Corporation	PPL	0.70	1.05
Southern Company	SO	0.50	0.90
Xcel Energy Inc.	XEL	0.50	0.75
Mean		0.55	0.88

Notes:

[1] Source: Value Line; dated November 15, 2020, December 13, 2020, and January 24, 2020.

[2] Source: Value Line; dated May 15, 2020, June 12, 2020 and July 24, 2020

Rocky Mountain Power  
Exhibit RMP\_\_\_\_(AEB-8R)  
Docket No. 20-035-04  
Witness: Ann E. Bulkley

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

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Exhibit Accompanying Rebuttal Testimony of Ann E. Bulkley

Mr. Coleman's Adjusted Beta Coefficient

September 2020

MR. COLEMAN ADJUSTED BETA COEFFICIENT

Proxy Group	Ticker	[1]	[2]	[3]	[4]	[5]	[6]	Average Adj. Beta
		Value Line as of July 31, 2020	Yahoo! Finance	Zacks	Yahoo! Finance / Zacks / Ned Davis Research	Ned Davis Research	Average	
ALLETE, Inc.	ALE	0.85	0.32	0.34	0.35	0.34	0.56	0.70
Alliant Energy Corporation	LNT	0.80	0.36	0.42	0.38	0.39	0.59	0.69
Ameren Corporation	AEE	0.80	0.27	0.30	0.29	0.29	0.52	0.66
American Electric Power Company, Inc.	AEP	0.75	0.37	0.38	0.39	0.38	0.58	0.67
Avista Corporation	AVA	0.95	0.42	0.41	0.48	0.44	0.62	0.79
CMS Energy Corporation	CMS	0.80	NA	0.21	0.21	0.21	0.47	0.64
Dominion Resources, Inc.	D	0.80	0.43	0.40	0.45	0.43	0.62	0.71
DTE Energy Company	DTE	0.90	0.61	0.60	0.62	0.61	0.74	0.82
Duke Energy Corporation	DUK	0.85	0.32	0.32	0.35	0.33	0.55	0.70
Entergy Corporation	ETR	0.95	0.56	0.59	0.58	0.58	0.72	0.83
Evergy, Inc.	EVRG	1.05	0.48	0.49	0.51	0.49	0.66	0.86
IDACORP, Inc.	IDA	0.80	0.43	0.43	0.45	0.44	0.62	0.71
NextEra Energy, Inc.	NEE	0.85	0.22	0.26	0.24	0.24	0.49	0.67
NorthWestern Corporation	NWE	0.90	0.35	0.33	0.37	0.35	0.56	0.73
OGE Energy Corporation	OGE	1.05	0.71	0.76	0.73	0.73	0.82	0.94
Otter Tail Corporation	OTTR	0.85	0.33	0.31	NA	0.32	0.54	0.70
Pinnacle West Capital Corporation	PNW	0.85	0.32	0.38	0.35	0.35	0.56	0.71
PNM Resources, Inc.	PNM	0.90	0.55	0.58	NA	0.57	0.71	0.80
Portland General Electric Company	POR	0.85	0.32	0.31	0.34	0.32	0.55	0.70
PPL Corporation	PPL	1.05	0.76	0.73	0.79	0.76	0.84	0.94
Southern Company	SO	0.90	0.43	0.42	0.45	0.43	0.62	0.76
Xcel Energy Inc.	XEL	0.75	0.27	0.29	0.29	0.28	0.52	0.63
Mean		0.88	0.42	0.42	0.43	0.42	0.61	0.74

Notes:

[1] Source: Value Line; dated May 15, 2020, June 12, 2020 and July 24, 2020

[2] Source: DPU Exhibit 2.04 DIR

[3] Source: DPU Exhibit 2.04 DIR

[4] Source: DPU Exhibit 2.04 DIR

[5] Equals Average ([2], [3], [4])

[6] Equals  $0.67 \times [5] + 0.33 \times 1.00$

[7] Equals Average ([1], [6])



Rocky Mountain Power  
Exhibit RMP\_\_\_(AEB-9R)  
Docket No. 20-035-04  
Witness: Ann E. Bulkley

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

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Exhibit Accompanying Rebuttal Testimony of Ann E. Bulkley  
Adjustments to Dr. Woolridge's Internal Growth Rate Measures

September 2020

ADJUSTMENTS TO WOOLRIDGE INTERNAL GROWTH RATE MEASURES  
ELECTRIC PROXY GROUP

Company	Ticker	Value Line Sustainable Growth				Value Change	S x V	BR + SV
		Return on Equity	Retention Rate	Internal Growth	Shares Out			
ALLETE, Inc. (NYSE-ALE)	ALE	8.00%	31.00%	2.48%	1.45%	33.23%	0.48%	2.96%
Alliant Energy Corporation (NYSE-LNT)	LNT	10.50%	33.00%	3.47%	2.66%	40.53%	1.08%	4.54%
Ameren Corporation (NYSE-AEE)	AEE	10.00%	45.00%	4.50%	3.60%	37.86%	1.36%	5.86%
American Electric Power Co. (NYSE-AEP)	AEP	10.50%	31.00%	3.26%	2.68%	47.37%	1.27%	4.52%
Avangrid (NYSE-AGR)	AGR	5.50%	28.00%	1.54%	0.00%	-10.53%	0.00%	1.54%
Avista Corporation (NYSE-AVA)	AVA	7.50%	22.00%	1.65%	2.77%	39.52%	1.10%	2.75%
CMS Energy Corporation (NYSE-CMS)	CMS	13.50%	38.00%	5.13%	2.62%	57.50%	1.50%	6.63%
Consolidated Edison, Inc. (NYSE-ED)	ED	8.00%	34.00%	2.72%	2.73%	32.16%	0.88%	3.60%
Edison International (NYSE-EIX)	EIX	11.00%	40.00%	4.40%	1.50%	41.88%	0.63%	5.03%
Energy Corporation (NYSE-ETR)	ETR	11.00%	34.00%	3.74%	2.41%	47.71%	1.15%	4.89%
Energy, Inc. (NYSE-EVRG)	EVRG	8.00%	25.00%	2.00%	0.05%	36.15%	0.02%	2.02%
Eversource Energy (NYSE-ES)	ES	9.50%	40.00%	3.80%	2.50%	40.91%	1.02%	4.82%
Exelon Corporation (NYSE-EXC)	EXC	9.00%	48.00%	4.32%	0.45%	23.33%	0.11%	4.43%
FirstEnergy Corporation (NYSE-FE)	FE	15.50%	40.00%	6.20%	3.21%	61.43%	1.97%	8.17%
Hawaiian Electric Industries (NYSE-HE)	HE	8.50%	32.00%	2.72%	1.30%	30.00%	0.39%	3.11%
IDACORP, Inc. (NYSE-IDA)	IDA	9.50%	36.00%	3.42%	-0.01%	42.00%	-0.01%	3.41%
MGE Energy, Inc. (NYSE-MGEE)	MGEE	9.50%	41.00%	3.90%	1.91%	55.86%	1.07%	4.96%
NextEra Energy, Inc. (NYSE-NEE)	NEE	12.50%	36.00%	4.50%	0.67%	63.76%	0.43%	4.93%
NorthWestern Corporation (NYSE-NWE)	NWE	8.50%	27.00%	2.30%	1.62%	39.00%	0.63%	2.93%
OGE Energy Corp. (NYSE-OGE)	OGE	12.50%	26.00%	3.25%	-0.02%	55.79%	-0.01%	3.24%
Otter Tail Corporation (NDQ-OTTR)	OTTR	11.00%	31.00%	3.41%	1.49%	55.71%	0.83%	4.24%
Pinnacle West Capital Corp. (NYSE-PNW)	PNW	10.00%	30.00%	3.00%	1.78%	45.48%	0.81%	3.81%
PNM Resources, Inc. (NYSE-PNM)	PNM	9.50%	46.00%	4.37%	4.50%	35.00%	1.57%	5.94%
Portland General Electric Company (NYSE-POR)	POR	9.00%	36.00%	3.24%	0.21%	35.71%	0.08%	3.32%
PPL Corporation (NYSE-PPL)	PPL	12.50%	33.00%	4.13%	0.62%	46.88%	0.29%	4.42%
Sempra Energy (NYSE-SRE)	SRE	10.50%	42.00%	4.41%	5.78%	46.21%	2.67%	7.08%
Southern Company (NYSE-SO)	SO	12.50%	25.00%	3.13%	1.34%	48.75%	0.65%	3.78%
WEC Energy Group (NYSE-WEC)	WEC	12.50%	32.00%	4.00%	0.01%	57.50%	0.01%	4.01%
Xcel Energy Inc. (NYSE-XEL)	XEL	10.50%	37.00%	3.89%	1.64%	46.25%	0.76%	4.64%
Mean		10.22%	34.45%	3.55%	1.77%	42.52%	0.78%	4.33%
Median		10.00%	34.00%	3.47%	1.62%	42.00%	0.76%	4.42%

Notes:  
Data Source: Value Line Investment Survey, dated May 15, 2020, June 12, 2020, and July 24, 2020.

Rocky Mountain Power  
Exhibit RMP\_\_\_(AEB-10R)  
Docket No. 20-035-04  
Witness: Ann E. Bulkley

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

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Exhibit Accompanying Rebuttal Testimony of Ann E. Bulkley  
Dr. Woolridge's 30-Day Constant Growth DCF - Electric Proxy Group

September 2020

30-Day Constant Growth DCF - Woolridge Electric Proxy Group

Company	[1] Annualized Dividend	[2] Dividend Yield	[3] Expected Dividend Yield	[4] Value Line Earnings Growth	[5] Yahoo Earnings Growth	[6] Zacks Earnings Growth	[7] Average Growth Rate	[8] Mean ROE
ALLETE, Inc. (NYSE-ALE)	\$ 2.47	4.34%	4.48%	5.50%	7.00%	N/A	6.25%	10.73%
Alliant Energy Corporation (NYSE-LNT)	\$ 1.52	3.07%	3.16%	6.50%	5.30%	5.54%	5.78%	8.94%
Ameren Corporation (NYSE-AEE)	\$ 1.98	2.67%	2.75%	6.00%	5.85%	6.75%	6.20%	8.95%
American Electric Power Co. (NYSE-AEP)	\$ 2.80	3.36%	3.46%	5.00%	5.82%	5.69%	5.50%	8.96%
Avangrid (NYSE-AGR)	\$ 1.76	3.98%	4.08%	6.00%	4.85%	5.54%	5.46%	9.55%
Avista Corporation (NYSE-AVA)	\$ 1.62	4.46%	4.55%	1.00%	6.00%	5.22%	4.07%	8.62%
CMS Energy Corporation (NYSE-CMS)	\$ 1.63	2.72%	2.82%	7.50%	7.08%	6.99%	7.19%	10.01%
Consolidated Edison, Inc. (NYSE-ED)	\$ 3.06	4.18%	4.23%	3.00%	2.65%	2.00%	2.55%	6.78%
Edison International (NYSE-EIX)	\$ 2.55	4.59%	4.64%	NA	1.30%	3.34%	2.32%	6.96%
Entergy Corporation (NYSE-ETR)	\$ 3.72	3.82%	3.91%	3.00%	6.20%	5.73%	4.98%	8.89%
Evergy, Inc. (NYSE-EVRG)	\$ 2.02	3.29%	3.36%	3.00%	4.10%	5.04%	4.05%	7.41%
Eversource Energy (NYSE-ES)	\$ 2.27	2.66%	2.74%	6.50%	6.22%	6.17%	6.30%	9.04%
Exelon Corporation (NYSE-EXC)	\$ 1.53	4.08%	4.11%	5.00%	-3.60%	4.00%	1.80%	5.91%
FirstEnergy Corporation (NYSE-FE)	\$ 1.56	4.13%	4.19%	8.50%	-2.40%	NA	3.05%	7.24%
Hawaiian Electric Industries (NYSE-HE)	\$ 1.32	3.63%	3.67%	1.50%	3.30%	1.67%	2.16%	5.83%
IDACORP, Inc. (NYSE-IDA)	\$ 2.68	3.01%	3.05%	3.50%	2.60%	2.63%	2.91%	5.96%
MGE Energy, Inc. (NYSE-MGEE)	\$ 1.48	2.30%	2.34%	4.00%	4.00%	4.31%	4.10%	6.45%
NextEra Energy, Inc. (NYSE-NEE)	\$ 5.88	2.29%	2.39%	10.00%	8.17%	7.85%	8.67%	11.06%
NorthWestern Corporation (NYSE-NWE)	\$ 2.40	4.42%	4.49%	1.50%	3.70%	3.39%	2.86%	7.35%
OGE Energy Corp. (NYSE-OGI)	\$ 1.55	4.99%	5.07%	3.00%	2.40%	3.69%	3.03%	8.10%
Offet Tail Corporation (NDQ-OTTR)	\$ 1.48	3.83%	3.95%	3.50%	9.00%	N/A	6.25%	10.20%
Pinnacle West Capital Corp. (NYSE-PNW)	\$ 3.13	4.05%	4.14%	4.00%	4.36%	4.70%	4.35%	8.50%
PNM Resources, Inc. (NYSE-PNM)	\$ 1.23	3.13%	3.23%	6.00%	5.60%	6.19%	5.93%	9.16%
Portland General Electric Company (NYSE-POR)	\$ 1.54	3.62%	3.70%	4.00%	4.45%	5.27%	4.57%	8.27%
PPL Corporation (NYSE-PPL)	\$ 1.66	6.44%	6.52%	2.50%	2.90%	N/A	2.70%	9.22%
SEMPRA Energy (NYSE-SRE)	\$ 4.18	3.46%	3.58%	10.00%	5.35%	7.18%	7.51%	11.09%
Southern Company (NYSE-SO)	\$ 2.56	4.77%	4.86%	3.00%	4.53%	4.00%	3.84%	8.70%
WEC Energy Group (NYSE-WEC)	\$ 2.53	2.83%	2.92%	6.00%	5.96%	5.99%	5.98%	8.90%
Xcel Energy Inc. (NYSE-XEL)	\$ 1.72	2.66%	2.74%	6.00%	6.10%	6.05%	6.05%	8.79%
Mean [9]:								9.03%

Notes:

- [1] JRW-7.2  
[2] JRW-7.2  
[3] Equals [2] X (1 + .5 X [7])  
[4] JRW-7.4  
[5] JRW-7.5  
[6] JRW-7.5  
[7] Equals average of [4], [5], and [6]  
[8] Equals [2] X (1 + .5 X [7]) + [7]  
[9] Excludes companies with ROEs less than 7%.

90-Day Constant Growth DCF - Woolridge Electric Proxy Group

Company	[1] Annualized Dividend	[2] Dividend Yield	[3] Expected Dividend Yield	[4] Value Line Earnings Growth	[5] Yahoo Earnings Growth	[6] Zacks Earnings Growth	[7] Average Growth Rate	[8] Mean ROE
ALLETE, Inc. (NYSE-ALE)	\$ 2.47	4.34%	4.48%	5.50%	7.00%	N/A	6.25%	10.73%
Alliant Energy Corporation (NYSE-LNT)	\$ 1.52	3.13%	3.22%	6.50%	5.30%	5.54%	5.78%	9.00%
Ameren Corporation (NYSE-AEE)	\$ 1.98	2.72%	2.81%	6.00%	5.85%	6.75%	6.20%	9.01%
American Electric Power Co. (NYSE-AEP)	\$ 2.80	3.43%	3.52%	5.00%	5.82%	5.69%	5.50%	9.03%
Avangrid (NYSE-AGR)	\$ 1.76	4.08%	4.19%	6.00%	4.85%	5.54%	5.46%	9.65%
Avista Corporation (NYSE-AVA)	\$ 1.62	4.18%	4.27%	1.00%	6.00%	5.22%	4.07%	8.34%
CMS Energy Corporation (NYSE-CMS)	\$ 1.63	2.80%	2.91%	7.50%	7.08%	6.99%	7.19%	10.10%
Consolidated Edison, Inc. (NYSE-ED)	\$ 3.06	4.05%	4.10%	3.00%	2.65%	2.00%	2.55%	6.65%
Edison International (NYSE-EIX)	\$ 2.55	4.55%	4.60%	NA	1.30%	3.34%	2.32%	6.92%
Energy Corporation (NYSE-ETR)	\$ 3.72	3.85%	3.95%	3.00%	6.20%	5.73%	4.98%	8.93%
Evergy, Inc. (NYSE-EVRG)	\$ 2.02	3.42%	3.49%	3.00%	4.10%	5.04%	4.05%	7.53%
Eversource Energy (NYSE-ES)	\$ 2.27	2.75%	2.83%	6.50%	6.22%	6.17%	6.30%	9.13%
Exelon Corporation (NYSE-EXC)	\$ 1.53	4.14%	4.18%	5.00%	-3.60%	4.00%	1.80%	5.98%
FirstEnergy Corporation (NYSE-FE)	\$ 1.56	3.91%	3.97%	8.50%	-2.40%	NA	3.05%	7.02%
Hawaiian Electric Industries (NYSE-HE)	\$ 1.32	3.45%	3.49%	1.50%	3.30%	1.67%	2.16%	5.64%
IDACORP, Inc. (NYSE-IDA)	\$ 2.68	2.99%	3.04%	3.50%	2.60%	2.63%	2.91%	5.95%
MGE Energy, Inc. (NYSE-MGEE)	\$ 1.48	2.29%	2.33%	4.00%	4.00%	4.31%	4.10%	6.44%
NextEra Energy, Inc. (NYSE-NEE)	\$ 5.88	2.43%	2.53%	10.00%	8.17%	7.85%	8.67%	11.21%
NorthWestern Corporation (NYSE-NWE)	\$ 2.40	4.25%	4.31%	1.50%	3.70%	3.39%	2.86%	7.17%
OGE Energy Corp. (NYSE-OG)	\$ 1.55	5.08%	5.16%	3.00%	2.40%	3.69%	3.03%	8.19%
Otter Tail Corporation (NDQ-OTTR)	\$ 1.48	3.60%	3.71%	3.50%	9.00%	N/A	6.25%	9.96%
Pinnacle West Capital Corp. (NYSE-PNW)	\$ 3.13	4.13%	4.22%	4.00%	4.36%	4.70%	4.35%	8.57%
PNM Resources, Inc. (NYSE-PNM)	\$ 1.23	3.12%	3.21%	6.00%	5.60%	6.19%	5.93%	9.14%
Portland General Electric Company (NYSE-POR)	\$ 1.54	3.44%	3.52%	4.00%	4.45%	5.27%	4.57%	8.09%
PPL Corporation (NYSE-PPL)	\$ 1.66	6.53%	6.61%	2.50%	2.90%	N/A	2.70%	9.31%
SEMPRA Energy (NYSE-SRE)	\$ 4.18	3.46%	3.59%	10.00%	5.35%	7.18%	7.51%	11.10%
Southern Company (NYSE-SO)	\$ 2.56	4.69%	4.78%	3.00%	4.53%	4.00%	3.84%	8.62%
WEC Energy Group (NYSE-WEC)	\$ 2.53	2.83%	2.92%	6.00%	5.96%	5.99%	5.98%	8.90%
Xcel Energy Inc. (NYSE-XEL)	\$ 1.72	2.74%	2.83%	6.00%	6.10%	6.05%	6.05%	8.88%
Mean [9]:								9.03%

Notes:

- [1] JRW-7.2  
[2] JRW-7.2  
[3] Equals [2] X (1 + .5 X [7])  
[4] JRW-7.4  
[5] JRW-7.5  
[6] JRW-7.5  
[7] Equals average of [4], [5], and [6]  
[8] Equals [2] X (1 + .5 X [7]) + [7]  
[9] Excludes companies with ROEs less than 7%.

180-Day Constant Growth DCF - Woolridge Electric Proxy Group

Company	[1] Annualized Dividend	[2] Dividend Yield	[3] Expected Dividend Yield	[4] Value Line Earnings Growth	[5] Yahoo Earnings Growth	[6] Zacks Earnings Growth	[7] Average Growth Rate	[8] Mean ROE
ALLETE, Inc. (NYSE-ALE)	\$ 2.47	3.67%	3.79%	5.50%	7.00%	N/A	6.25%	10.04%
Alliant Energy Corporation (NYSE-LNT)	\$ 1.52	2.95%	3.04%	6.50%	5.30%	5.54%	5.78%	8.82%
Ameren Corporation (NYSE-AEE)	\$ 1.98	2.64%	2.72%	6.00%	5.85%	6.75%	6.20%	8.92%
American Electric Power Co. (NYSE-AEP)	\$ 2.80	3.19%	3.28%	5.00%	5.82%	5.69%	5.50%	8.78%
Avangrid (NYSE-AGR)	\$ 1.76	3.79%	3.89%	6.00%	4.85%	5.54%	5.46%	9.35%
Avista Corporation (NYSE-AVA)	\$ 1.62	3.74%	3.82%	1.00%	6.00%	5.22%	4.07%	7.89%
CMS Energy Corporation (NYSE-CMS)	\$ 1.63	2.69%	2.79%	7.50%	7.08%	6.99%	7.19%	9.98%
Consolidated Edison, Inc. (NYSE-ED)	\$ 3.06	3.76%	3.80%	3.00%	2.65%	2.00%	2.55%	6.35%
Edison International (NYSE-EIX)	\$ 2.55	4.05%	4.10%	NA	1.30%	3.34%	2.32%	6.42%
Energy Corporation (NYSE-ETR)	\$ 3.72	3.45%	3.54%	3.00%	6.20%	5.73%	4.98%	8.52%
Energy, Inc. (NYSE-EVRG)	\$ 2.02	3.26%	3.32%	3.00%	4.10%	5.04%	4.05%	7.37%
Eversource Energy (NYSE-ES)	\$ 2.27	2.70%	2.79%	6.50%	6.22%	6.17%	6.30%	9.08%
Exelon Corporation (NYSE-EXC)	\$ 1.53	3.76%	3.79%	5.00%	-3.60%	4.00%	1.80%	5.59%
FirstEnergy Corporation (NYSE-FE)	\$ 1.56	3.58%	3.64%	8.50%	-2.40%	NA	3.05%	6.69%
Hawaiian Electric Industries (NYSE-HE)	\$ 1.32	3.15%	3.19%	1.50%	3.30%	1.67%	2.16%	5.34%
IDACORP, Inc. (NYSE-IDA)	\$ 2.68	2.76%	2.81%	3.50%	2.60%	2.63%	2.91%	5.72%
MGE Energy, Inc. (NYSE-MGEE)	\$ 1.48	2.10%	2.15%	4.00%	4.00%	4.31%	4.10%	6.25%
NextEra Energy, Inc. (NYSE-NEE)	\$ 5.88	2.41%	2.52%	10.00%	8.17%	7.85%	8.67%	11.19%
NorthWestern Corporation (NYSE-NWE)	\$ 2.40	3.76%	3.82%	1.50%	3.70%	3.39%	2.86%	6.68%
OGE Energy Corp. (NYSE-OGF)	\$ 1.55	4.32%	4.38%	3.00%	2.40%	3.69%	3.03%	7.41%
Otter Tail Corporation (NDQ-OTTR)	\$ 1.48	3.25%	3.35%	3.50%	9.00%	N/A	6.25%	9.60%
Pinnacle West Capital Corp. (NYSE-PNW)	\$ 3.13	3.79%	3.87%	4.00%	4.36%	4.70%	4.35%	8.22%
PNM Resources, Inc. (NYSE-PNM)	\$ 1.23	2.77%	2.85%	6.00%	5.60%	6.19%	5.93%	8.78%
Portland General Electric Company (NYSE-POR)	\$ 1.54	3.07%	3.14%	4.00%	4.45%	5.27%	4.57%	7.71%
PPL Corporation (NYSE-PPL)	\$ 1.66	5.68%	5.76%	2.50%	2.90%	N/A	2.70%	8.46%
SEMPRA Energy (NYSE-SRE)	\$ 4.18	3.16%	3.27%	10.00%	5.35%	7.18%	7.51%	10.78%
Southern Company (NYSE-SO)	\$ 2.56	4.36%	4.45%	3.00%	4.53%	4.00%	3.84%	8.29%
WEC Energy Group (NYSE-WEC)	\$ 2.53	2.77%	2.85%	6.00%	5.96%	5.99%	5.98%	8.83%
Xcel Energy Inc. (NYSE-XEL)	\$ 1.72	2.72%	2.80%	6.00%	6.10%	6.05%	6.05%	8.85%
Mean [9]:								8.90%

Notes:

- [1] JRW-7.2  
[2] JRW-7.2  
[3] Equals [2] X (1 + .5 X [7])  
[4] JRW-7.4  
[5] JRW-7.5  
[6] JRW-7.5  
[7] Equals average of [4], [5], and [6]  
[8] Equals [2] X (1 + .5 X [7]) + [7]  
[9] Excludes companies with ROEs less than 7%.

Rocky Mountain Power  
Exhibit RMP\_\_\_(AEB-11R)  
Docket No. 20-035-04  
Witness: Ann E. Bulkley

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

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Exhibit Accompanying Rebuttal Testimony of Ann E. Bulkley

Risk Premium Analysis - Excluding Settled Cases

September 2020

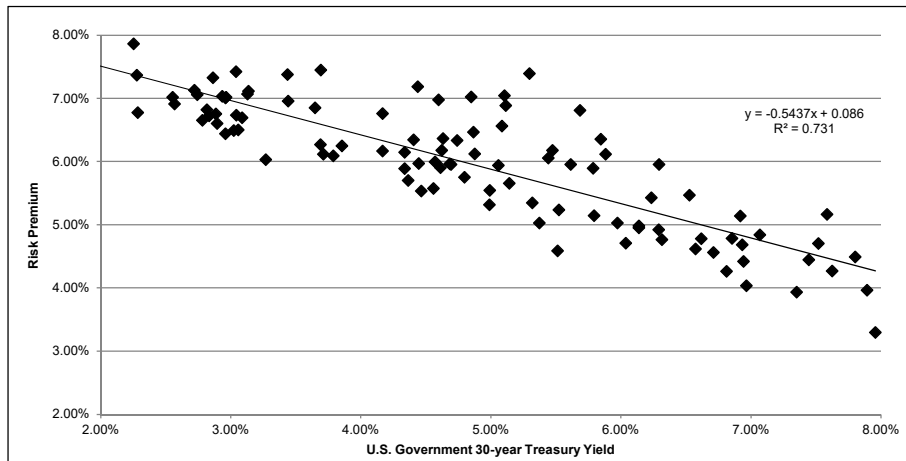
Risk Premium -- Vertically Integrated Electric  
(Excluding Settled Cases)

	[1]	[2]	[3]
	Average Authorized VI Electric ROE	U.S. Govt. 30-year Treasury	Risk Premium
1992.1	12.29%	7.80%	4.49%
1992.2	11.86%	7.89%	3.96%
1992.3	11.89%	7.45%	4.45%
1992.4	12.23%	7.52%	4.71%
1993.1	11.91%	7.07%	4.84%
1993.2	11.64%	6.86%	4.79%
1993.3	11.08%	6.31%	4.77%
1993.4	11.09%	6.14%	4.95%
1994.1	11.19%	6.57%	4.62%
1994.2	11.29%	7.35%	3.93%
1994.3	12.75%	7.58%	5.17%
1994.4	11.25%	7.96%	3.30%
1995.1	11.90%	7.63%	4.27%
1995.2	11.36%	6.94%	4.42%
1995.3	11.28%	6.71%	4.56%
1995.4	11.67%	6.23%	5.43%
1996.1	12.25%	6.29%	5.96%
1996.2	12.06%	6.92%	5.14%
1996.3	11.00%	6.96%	4.04%
1996.4	11.40%	6.62%	4.78%
1997.1	11.08%	6.81%	4.27%
1997.2	11.62%	6.93%	4.68%
1997.3	12.00%	6.53%	5.47%
1997.4	11.12%	6.14%	4.98%
1998.1	12.00%	5.88%	6.12%
1998.2	12.20%	5.85%	6.35%
1998.3	11.65%	5.47%	6.18%
1998.4	12.15%	5.10%	7.05%
1999.1	10.40%	5.37%	5.03%
1999.2	10.94%	5.79%	5.15%
1999.3	10.75%	6.04%	4.71%
2000.1	11.21%	6.29%	4.92%
2000.2	11.00%	5.97%	5.03%
2000.3	11.68%	5.79%	5.89%
2000.4	12.50%	5.69%	6.81%
2001.1	11.50%	5.44%	6.06%
2001.3	10.76%	5.52%	5.24%
2001.4	12.69%	5.30%	7.39%
2002.1	10.10%	5.51%	4.59%
2002.2	11.57%	5.61%	5.95%
2002.3	11.65%	5.08%	6.57%
2003.1	11.88%	4.85%	7.03%
2003.2	11.58%	4.60%	6.98%
2003.4	12.00%	5.11%	6.89%
2004.1	11.00%	4.88%	6.12%
2004.2	10.67%	5.32%	5.35%
2004.3	11.00%	5.06%	5.94%
2004.4	11.33%	4.86%	6.47%
2005.1	10.65%	4.69%	5.96%
2005.2	10.00%	4.47%	5.53%
2005.3	11.63%	4.44%	7.19%
2005.4	10.65%	4.68%	5.97%
2006.1	11.00%	4.63%	6.37%
2006.2	10.80%	5.14%	5.66%
2006.3	10.54%	4.99%	5.55%
2006.4	11.08%	4.74%	6.34%
2007.1	10.55%	4.80%	5.75%
2007.2	10.31%	4.99%	5.32%
2007.4	10.52%	4.61%	5.90%
2008.1	10.75%	4.41%	6.34%
2008.2	10.57%	4.57%	6.00%
2008.3	10.42%	4.44%	5.97%
2008.4	10.50%	3.65%	6.85%
2009.1	10.82%	3.44%	7.38%
2009.2	10.93%	4.17%	6.76%
2009.4	10.48%	4.34%	6.15%
2010.1	10.80%	4.62%	6.18%
2010.2	10.07%	4.36%	5.70%
2010.3	10.11%	3.86%	6.25%
2010.4	10.34%	4.17%	6.17%
2011.1	10.13%	4.56%	5.57%
2011.2	10.23%	4.34%	5.89%
2011.3	11.14%	3.69%	7.45%
2011.4	10.47%	3.04%	7.43%
2012.1	10.25%	3.14%	7.11%
2012.2	9.97%	2.93%	7.04%
2012.3	9.80%	2.74%	7.06%
2012.4	10.19%	2.86%	7.33%



Risk Premium -- Vertically Integrated Electric  
(Excluding Settled Cases)

	[1]	[2]	[3]
	Average Authorized VI Electric ROE	U.S. Govt. 30-year Treasury	Risk Premium
2013.1	10.20%	3.13%	7.07%
2013.3	9.83%	3.71%	6.12%
2013.4	9.88%	3.79%	6.09%
2014.1	9.96%	3.69%	6.27%
2014.2	10.40%	3.44%	6.96%
2014.4	9.98%	2.96%	7.02%
2015.1	9.57%	2.55%	7.02%
2015.2	9.64%	2.88%	6.76%
2015.3	9.40%	2.96%	6.44%
2015.4	9.97%	2.96%	7.01%
2016.1	9.85%	2.72%	7.13%
2016.2	9.48%	2.57%	6.91%
2016.3	9.65%	2.28%	7.37%
2016.4	9.56%	2.83%	6.72%
2017.1	9.78%	3.04%	6.73%
2017.2	9.50%	2.90%	6.60%
2017.4	9.64%	2.82%	6.82%
2018.1	9.52%	3.02%	6.49%
2018.2	9.78%	3.09%	6.70%
2018.3	9.56%	3.06%	6.50%
2018.4	9.30%	3.27%	6.03%
2019.2	9.44%	2.78%	6.66%
2019.3	9.06%	2.29%	6.77%
2019.4	10.12%	2.25%	7.87%
2020.1	9.67%	1.89%	7.78%
AVERAGE	10.79%	4.82%	5.98%
MEDIAN	10.76%	4.74%	6.12%



SUMMARY OUTPUT

Regression Statistics	
Multiple R	0.85496
R Square	0.73096
Adjusted R Square	0.72830
Standard Error	0.00522
Observations	103

ANOVA

	df	SS	MS	F	Significance F
Regression	1	0.007481	0.007481	274.407503	0.000000
Residual	101	0.002753	0.000027		
Total	102	0.010234			

	Coefficients	Standard Error	t Stat	P-value	Lower 95%	Upper 95%	Lower 95.0%	Upper 95.0%
Intercept	0.0860	0.00166	51.72	0.000000	0.082670	0.089264	0.082670	0.089264
U.S. Govt. 30-year Treasury	(0.5437)	0.03282	(16.57)	0.000000	(0.608799)	(0.478583)	(0.608799)	(0.478583)

	[7] U.S. Govt. 30-year Treasury	[8] Risk Premium	[9] ROE
Current 30-day average of 30-year U.S. Treasury bond yield [4]	1.56%	7.75%	9.31%
Blue Chip Near-Term Projected Forecast (Q3 2020 - Q3 2021) [5]	1.80%	7.62%	9.42%
Blue Chip Long-Term Projected Forecast (2021-2025) [6]	3.20%	6.86%	10.06%
AVERAGE			9.59%

Notes:

- [1] Source: Regulatory Research Associates, rate cases through March 31, 2020  
[2] Source: Bloomberg Professional, quarterly bond yields are the average of each trading day in the quarter  
[3] Equals Column [1] - Column [2]  
[4] Source: Bloomberg Professional, 30-day average as of March 31, 2020  
[5] Source: Blue Chip Financial Forecasts, Vol. 39, No. 4, April 1, 2020, at 2  
[6] Source: Blue Chip Financial Forecasts, Vol. 38, No. 12, December 1, 2019, at 14  
[7] See notes [4], [5] & [6]  
[8] Equals 0.085967 + (-0.543691 x Column [7])  
[9] Equals Column [7] + Column [8]