

**–BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH–**

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<b>IN THE MATTER OF THE APPLICATION OF</b>	)	
<b>ROCKY MOUNTAIN POWER FOR AUTHORITY</b>	)	
<b>TO INCREASE ITS RETAIL ELECTRIC UTILITY</b>	)	<b>DOCKET No. UT 20-035-04</b>
<b>SERVICE RATES IN UTAH AND FOR APPROVAL</b>	)	<b>Exhibit No. DPU 11.0 R</b>
<b>OF ITS PROPOSED ELECTRIC SERVICE</b>	)	
<b>SCHEDULES AND ELECTRIC SERVICE</b>	)	
<b>REGULATIONS</b>	)	

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FOR THE DIVISION OF PUBLIC UTILITIES  
DEPARTMENT OF COMMERCE  
STATE OF UTAH

Rebuttal Testimony of

BRUCE R. CHAPMAN

October 16, 2020

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**INTRODUCTION**

2 **Q. Would you please state your name and business address?**

3 A. My name is Bruce R. Chapman. My business address is 800 University Bay Drive, Suite  
4 400, Madison, WI 53705.

5 **Q. By whom are you employed and in what capacity?**

6 A. I am employed by Christensen Associates Energy Consulting, LLC (CA Energy  
7 Consulting) in the capacity of Vice President.

8 **Q. Are you the same Bruce Chapman who provided direct testimony in this case?**

9 A. Yes.

10 **Q. On whose behalf are you testifying?**

11 A. I am testifying on behalf of the Division of Public Utilities of the Utah Department of  
12 Commerce (the Division).

13 **Q. What is the purpose of your testimony?**

14 A. My testimony provides comments in response to the direct testimony of intervenors in  
15 Rocky Mountain Power's (RMP or the Company) rate application. The intervenors  
16 provided direct testimony related to that of RMP witness Robert M. Meredith on the  
17 subjects of the embedded cost-of-service study (ECOSS), the marginal cost-of-service  
18 study (MCOSS) and rate design. I focus on comments pertaining to the ECOSS, but add

19 comments related to the rate implications where appropriate. I provide responses to the  
20 direct testimony of Mr. Ron Nelson, Director of Strategen Consulting, who appeared on  
21 behalf of the Utah Office of Consumer Services (OCS). I also provide a brief comment in  
22 response to the direct testimony of Ms. Sarah Wright, who appears on behalf of Utah  
23 Clean Energy (UCE), a non-profit public interest organization of which she is the  
24 Executive Director.

25 **Q. Should we make any inferences about your views on various intervenors' direct**  
26 **testimony, in whole or in part, if you do not comment on them in this testimony?**

27 A. No, lack of a comment, on a portion of testimony or an entire submission, indicates  
28 neither support nor opposition.

29 **Q. How is your testimony organized?**

30 A. I provide comments on the testimony of each witness mentioned above, in the order  
31 listed.

32 **ISSUES ASSOCIATED WITH OFFICE OF CONSUMER SERVICES WITNESS**

33 **NELSON'S DIRECT TESTIMONY**

34 **Q. Do you agree with OCS witness Nelson's perspective on RMP's production cost**  
35 **classification methodology, specifically the 75/25 demand/energy classification rule?**

36 A. Yes. I agree with his analysis and support his views at lines 653-660 that the time is  
37 approaching when this rule should be reviewed, and alternative methods of production  
38 cost classification be considered.

39 **Q. Do you agree with witness Nelson's views on classification of production costs for**  
40 **purposes of equity and accuracy?**

41 A. Not entirely. Witness Nelson suggests that RMP consider alternative methods of  
42 production cost classification at lines 725-746. I agree that RMP should at some point  
43 investigate alternatives to its agreed 75/25 demand/energy division and find his  
44 suggestions sensible. As mentioned above, I believe that RMP should be allowed to  
45 recommend a preferred approach from the full range of production cost classification  
46 alternatives as set out in the NARUC Cost Allocation Manual (or in alternative sources of  
47 methods). Specifically, the Public Service Commission of Utah (PSC) does not need to  
48 require RMP to provide an alternative ECOSS utilizing the probability of dispatch model  
49 in preference to others. I note that the probability of dispatch simulation method does not  
50 appear to take account of generation costs associated with planning reserves or, for that  
51 matter, operating reserves carried in real time.

52 **Q. Do you agree with witness Nelson's views on transmission cost classification, namely**  
53 **a willingness to consider some of these costs as energy-related?**

54 A. I disagree with his arguments in lines 701-723, but acknowledge that utilities can justify  
55 classifying transmission cost as partly energy-related. For example, his first argument  
56 pertains to moving power from remote generators to load centers. While his approach

57 suggests that such transmission lines should be classified as energy-related, I would rely  
58 on the fact that utilities sometimes treat such transmission lines as extensions of the  
59 generation function and functionalize them as generation. At that point, whatever  
60 classification rule that the utility applies to generation costs also applies to those  
61 transmission assets. More generally, the NARUC Cost Allocation Manual gives weight to  
62 classification of transmission as demand-related, which suggests at least that RMP should  
63 be permitted discretion in its transmission classification methods and not be forced into  
64 adopting a method that includes a high proportion of energy-related classification.

65 **Q. Do you agree with witness Nelson’s argument that the subfunctionalization of**  
66 **production and transmission costs into fixed and variable costs indirectly produces**  
67 **a departure from the 75/25 demand/energy split, and offers RMP a chance of**  
68 **shifting costs in the direction of demand and away from energy?**

69 A. The argument does not appear to be conclusive. At lines 460 to 499, he first states that  
70 the subfunctionalizing of production and transmission costs has no effect on ECOSS  
71 results (lines 464-465). However, he then states that this subfunctionalizing “shifts  
72 energy related costs into demand related costs, and demand related costs into fixed  
73 charges” (lines 483-485). Witness Nelson then alleges that this process has an ulterior  
74 motive associated with these shifts: to recover fixed costs more fully through fixed  
75 charges. (My inference from lines 504-505).

76 **Q. Did you find apparent contradictions elsewhere?**

77 A. Perhaps. There is certainly a difference between the argument of RMP witness Meredith  
78 and that of OCS witness Nelson. In principle, if subfunctionalizing occurs following  
79 classification of production and transmission costs into demand- and energy-related (the  
80 75/25 D/E split), then the demand and energy shares should be preserved. Meredith's  
81 direct testimony at lines 74-89 appears to indicate that this is what happens.

82 Alternatively, if subfunctionalization occurs before classification, then the 75/25 split is  
83 not assured, but witness Meredith does not adopt this line of argument.

84 However, witness Nelson constructs an example in his Figure 1 at line 1371 purporting to  
85 demonstrate that the subfunctionalization process results in shifted costs, as he previously  
86 claimed, so that cost-based energy in all rates is greater than the energy share produced by  
87 the fixed/variable split. This issue deserves further discussion.

88 **Q. What other rate implications does witness Nelson draw from his cost misapplication**  
89 **conclusion?**

90 A. He states that the subfunctionalizing of production and transmission costs leads to RMP's  
91 rate unbundling strategy. (Lines 1198-1217). Costs are grouped into delivery, fixed  
92 supply and variable supply. Basic, demand, and energy charges are used to collect  
93 required revenue. However, unlike traditional COS studies, there is no one-to-one  
94 mapping of cost causes to retail charges, which, in his view, complicates an  
95 understanding of the link between costs and prices. Delivery charges are collected via  
96 fixed and demand charges. Fixed supply charges are recovered via demand and energy  
97 charges and variable supply charges are recovered via energy pricing.

98 **Q. In your view is this a valid criticism?**

99 A. Not necessarily. It makes sense that delivery costs should be collected by a combination  
100 of customer and demand charges (distribution using both types and transmission using  
101 demand only). Recovery of production supply charges via demand and energy charges  
102 seems sensible as well. However, witness Nelson's criticism of the use of the  
103 fixed/variable split as unnecessary may be valid.

104 **Q. Does witness Nelson draw any other conclusions regarding costs from his analysis of**  
105 **subfunctionalization?**

106 A. Yes. He also concludes that the fixed/variable approach, when applied to distribution  
107 costs, shifts costs in the direction of demand-related cost and away from energy-related  
108 cost. (Line 1347-1355.) The path to this conclusion lies through his analysis of the  
109 unbundling of pricing built on subfunctionalization of production and transmission costs.  
110 By combining all distribution costs into the delivery cost category, he alleges that RMP  
111 has created an opportunity to shift some distribution costs from the demand-related to the  
112 customer-related classification. Thus, rate unbundling appears to work backward into  
113 distribution cost classification.

114 **Q. Do you have any other comments on the fixed/variable subfunctionalization issue?**

115 A. Yes. This issue appears to reflect differences between RMP and the OCS on the extent to  
116 which cost ought to be considered fixed. Witness Nelson mentions this concern at lines  
117 1297-1315. While RMP's perspective appears to be closer to that of wholesale markets in

118 which most costs aside from the commodity itself and related O&M are fixed, witness  
119 Nelson encourages us to view more costs as variable given a longer-term perspective. In  
120 the former case, energy-related costs are limited to a short list and energy prices should  
121 be low, while in the latter case, energy prices should bear a much higher share of the cost  
122 recovery burden.

123 **Q. Do you have any concerns about witness Nelson’s advocacy of a “beneficiary pays”**  
124 **methodology regarding AMI? This argument appears in lines 343-388.**

125 A. Yes. The use of a beneficiary pays approach to AMI cost recovery appears worthy of  
126 consideration in that meters are now a vehicle for recording amount consumed in shorter  
127 intervals (usually 15 minutes or an hour) than an entire billing period. This enables  
128 measurement and billing of customer demand response to price signals of system  
129 conditions. He argues that, because all customers benefit from customers’ demand  
130 response, they should bear some of the cost of the metering that makes demand response  
131 possible.

132 However, it is likely that the measurement of such benefits would be complicated and  
133 open to dispute. Furthermore, the reduction in cost responsibility for the class with AMI  
134 would not distinguish between those who provide the benefits and those who do not.  
135 Additionally, if all classes are eventually covered by AMI, the utility would then have to  
136 compute the average responsiveness of each class in order to allocate the putative value  
137 of demand response. The direction and magnitude of benefit flows would be quite  
138 uncertain. As well, the value of such benefits can change significantly over time. Would



139 variation in the value of demand response benefits over time and across customers be  
140 adequately and accurately recognized?

141 Additionally, I believe that it would be preferable to allocate AMI costs according to  
142 traditional cost causation and then to recognize the benefits of demand response through  
143 payments or rebates to customers who respond based on retail prices that reflect  
144 wholesale market conditions and the degree of actual response. Dynamic pricing products  
145 such as real-time pricing, critical-peak pricing, and peak-time rebate are established  
146 tariffs that perform exactly this task. Under this approach, all customers pay equally for  
147 the meters associated with their class, but only those customers who opt to be served  
148 under a demand response tariff and then actually undertake demand response to high  
149 prices would receive payment for that response, and that payment would be based on the  
150 value of their response.

151 **Q. Do you agree with the recommendation that AMI costs be functionalized as shared**  
152 **equally among the production, transmission, and distribution functions? (Please see**  
153 **lines 837-843, and lines 903-906).**

154 A. No. The first reason has to do with my disagreement with the application of the  
155 beneficiary pays methodology to this cost allocation problem. The second reason is that  
156 there appears to be no cost-based approach to the proposed functional split into equal  
157 thirds. AMI benefits are related predominantly to mitigation of peak loads, which  
158 suggests recognition of capacity costs on the margin. AMI-based infrastructure effects on  
159 capacity cost savings will accrue to production and transmission, and not significantly to

160 distribution. Distribution systems, at an individual level, are characterized by capital  
161 indivisibility: cost functions of distribution facilities are discrete, with large increments in  
162 capacity. (This is particularly the case when load decreases; the investment function is  
163 highly asymmetric). I do not recommend that the equal sharing rule be adopted in the  
164 next rate case, as recommended by witness Nelson at lines 909-910.

165 **Q. Do you agree with witness Nelson’s view that AMI costs not be included in the**  
166 **current rate case?**

167 A. No. His argument pertains to COVID-19’s impact and does not pertain exclusively to  
168 AMI costs, although the recommendation is mentioned in the AMI section immediately  
169 above at lines 914-915. Witness Nelson argues appropriately that COVID-19 will have  
170 effects on load profiles and revenues that are not recognized in the RMP filing. However,  
171 he then argues that this constitutes grounds for “minimizing changes in revenue  
172 apportionment and design.” This issue is larger than my topic here, which is simply to  
173 suggest that AMI costs, if pertaining to used and useful plant and equipment, belong in  
174 revenue requirements. Ironically, arguing for minimizing change might be interpreted to  
175 suggest that such costs be included and allocated in a traditional manner, according to a  
176 customer allocator.

177 **Q. Do you agree with witness Nelson’s arguments against increasing the residential**  
178 **class single-family customer charge, including its objections on the basis of**  
179 **miscalculated customer-related cost to serve?**

180 A. No. Witness Nelson offers three reasons for rejecting most of RMP's proposed increase.  
181 First, he argues that the bill impacts associated with the combination of reducing the  
182 number of tiers of the residential energy charge and increasing customer-related costs are  
183 so large that the change should not be pursued. Second, he states that the fixed/variable  
184 methodology issue calls into question the cost basis of the customer charge increase.  
185 Third, he objects to recovery of line transformer costs via the customer charge. I will not  
186 discuss the first issue, which is associated with rate design and the rate at which bills can  
187 change in response to a change in rate structure.

188 Regarding the second, costing methodology issue, if witness Nelson's argument is  
189 deemed persuasive, then the size of the customer charge increase would be reduced,  
190 because fewer costs will have been classified as customer-related than RMP currently  
191 wishes. Regarding the third issue, line transformer cost treatment, the standard approach  
192 to cost classification of FERC Account 368 (Line Transformers) is to classify costs as  
193 partly demand-related and partly customer-related and to use statistical methods to  
194 determine the shares.<sup>1</sup> In the case of residential ratemaking, the customer share should be  
195 included in the customer charge, and it is a matter of ratemaking discretion what demand-  
196 related costs, if any, are included in the customer charge. Arguing that all line  
197 transformer costs belong in the energy charge appears excessive.

198 **ISSUES ASSOCIATED WITH UTAH CLEAN ENERGY WITNESS WRIGHT'S**  
199 **DIRECT TESTIMONY**

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<sup>1</sup> NARUC, *Electric Utility Cost Allocation Manual*, Table 6-1, p. 87.

200 **Q. Do you have any comments with respect to the direct testimony of UCE witness**  
201 **Wright?**

202 A. Yes. At lines 89-94 of her testimony, Ms. Wright provides a recommendation that the  
203 PSC investigate permitting communities to own street lighting assets currently owned by  
204 RMP. I agree that such an action may be worthy of further study with respect to cost  
205 effectiveness. However, my focus is on the cost of service implications of such a change.  
206 Street lighting services consist of three components: 1) the street lights, fixtures, and  
207 related assets; 2) maintenance services; and 3) the provision of electricity services. In  
208 theory, these could be unbundled and the first two procured competitively, presuming  
209 that the barriers to market entry by potential vendors are not unduly burdensome.  
210 (Evidence suggests that only a few entrants are necessary in order to satisfy the  
211 conditions for workably competitive markets). Even if markets prove not to be workably  
212 competitive, service unbundling might help to clarify costs and provide the means to  
213 improve pricing of street lighting services.

214 Such an approach does not necessarily imply significant changes in cost allocation  
215 methodology. Street lighting customers who take energy services only, would still be  
216 allocated their share of production and transmission services. Street lighting facilities sold  
217 to communities would be removed from rate base, (albeit with issues relating to book vs.  
218 market value). O&M expenses allocated to class, including street lighting will need  
219 review. Communities that terminate maintenance service will stop paying for such costs  
220 and utility costs will be reduced. The result will be allocated costs for each component of

221 service: distribution costs in the form of unit demand and customer costs, production and  
222 transmission costs in the form of unit demand and energy costs. Pricing structure for each  
223 service would be a matter of utility discretion, subject to PSC review.

224 **Q. Does this conclude your testimony?**

225 A. Yes, it does.