

1		I. INTRODUCTION
2	Q.	Please state your name, business address, and present position with PacifiCorp
3		d/b/a Rocky Mountain Power ("Rocky Mountain Power" or the "Company").
4	A.	My name is Gary W. Hoogeveen. My business address is 1407 West North Temple,
5		Suite 310, Salt Lake City, Utah 84116. I am the President and Chief Executive Officer
6		of Rocky Mountain Power. I am testifying for the Company.
7		II. QUALIFICATIONS
8	Q.	Please summarize your education and business experience.
9	A.	I have a B.S. degree in Physics from the University of Northern Iowa and Masters and
10		Ph.D. degrees in Space Physics from Rice University. For the last 20 years, I have
11		worked for the Berkshire Hathaway Energy family of companies. I joined Rocky
12		Mountain Power in November 2014. Prior to assuming my current position in
13		November 2018, I was Senior Vice President and Chief Commercial Officer of Rocky
14		Mountain Power. Prior to joining Rocky Mountain Power, from 2010 until 2014, I
15		served as President of the Kern River Gas Transmission Company headquartered in
16		Salt Lake City.
17		III. PURPOSE OF TESTIMONY
18	Q.	What is the purpose of your direct testimony?
19	A.	My testimony provides an overview of Rocky Mountain Power, its Utah service area,
20		and the strategies the Company is pursuing to provide its Utah customers with safe,
21		reliable, and affordable electricity to power their homes, businesses, and communities.
22		I also discuss why the Company is filing a rate case at this time. Finally, I introduce the

Company witnesses that provide direct testimony in support of Rocky Mountain

Power's rate request.

#### IV. DESCRIPTION OF THE COMPANY AND UTAH SERVICE AREA

### 26 Q. Please provide a brief description of the Company.

A.

The Company, an Oregon corporation, provides retail electric service as Rocky Mountain Power in the states of Wyoming, Utah, and Idaho, and as Pacific Power in the states of Washington, Oregon, and California. As an investor-owned, multijurisdictional electric utility, the Company serves nearly two million customers in six western states: California, Idaho, Oregon, Utah, Washington, and Wyoming. In addition to its distribution system in the six states, the Company serves its customers with a vast, integrated system of generation and transmission that spans 10 states and connects customers and communities across the West. The Company owns or has interests in thermal, hydroelectric, wind-powered, solar, and geothermal generating facilities, with a net-owned capacity of 10,894 megawatts ("MW"). The Company buys and sells electricity in the wholesale market with other utilities, energy marketing companies, financial institutions, and other market participants to balance and optimize the economic benefits of electricity generation, retail customer loads, and existing wholesale transactions.

The Company provides wholesale transmission service under its open access transmission tariff approved by the Federal Energy Regulatory Commission and owns or has interests in approximately 16,500 miles of transmission lines. It operates two Balancing Authority Areas, PacifiCorp East ("PACE") and PacifiCorp West

45 ("PACW"), that together comprise the largest privately owned and operated grid in the46 Western United States.

### Q. Please provide a brief description of Rocky Mountain Power's operations in Utah.

A. Rocky Mountain Power provides retail electric service in the following 26 counties:

Beaver, Box Elder, Cache, Carbon, Davis, Duchesne, Emery, Garfield, Grand, Iron,
Juab, Millard, Morgan, Piute, Rich, Salt Lake, San Juan, Sanpete, Sevier, Summit,
Tooele, Uintah, Utah, Wasatch, Washington, and Weber.

The Company is a major employer, taxpayer, and energy producer and provider in the state of Utah. Rocky Mountain Power is the largest electricity provider in the state, providing service to 76 percent of customers with 80 percent of electricity sales in the state. The Company has the privilege and opportunity of providing safe, reliable, and reasonably priced electric service to over 948,000 customers in Utah. In doing so, it employs over 1,800 people in the state to operate and maintain five coal-fueled generation units comprising 2,067 MW of capacity, nine natural gas-fueled plants with 2,098 MW of capacity, and over 29,000 miles of transmission and distribution lines. The Company also has contracts with a number of independent power producers in the state of Utah that operate facilities representing approximately 1,476 MW of installed capacity.

The Company's sales and revenues are distributed among residential customers, small businesses, and large businesses served under retail tariffs subject to the

<sup>&</sup>lt;sup>1</sup> U.S. Energy Information Administration - EIA - Independent Statistics and Analysis. (2019, October 1). Retrieved April 8, 2020, from https://www.eia.gov/electricity/data/eia861.

<sup>&</sup>lt;sup>2</sup> PacifiCorp's Integrated Resource Plan (IRP) for 2019, Docket No. 19-035-02, IRP at Table 5.2 (Oct 18, 2019). PacifiCorp power plants located in Utah include Hunter (three units) and Huntington (two units).

<sup>&</sup>lt;sup>3</sup> *Id.* at Table 5.3.

<sup>&</sup>lt;sup>4</sup> *Id.* at Tables 5.5 and 5.6.

jurisdiction of the Public Service Commission of Utah ("Commission"). Table 1 below provides the December 2019 number of retail customers and usage for each of the major customer classes that account for the majority of the Company's customer base.

Table 1: Number of Customers and Usage in Rocky Mountain Power's Utah Service Area

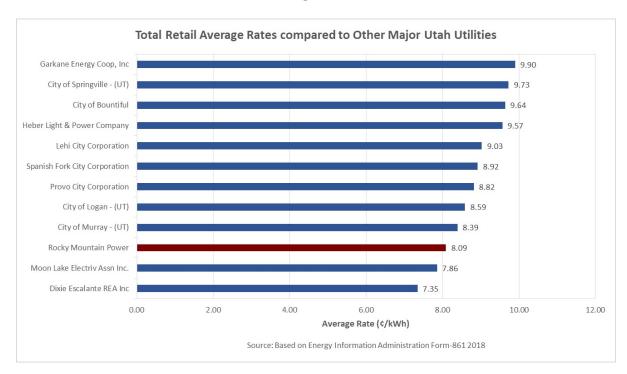
Class	Number of Customers	Usage (megawatt-hours)
Residential	841,120	7,084,525
Commercial	95,215	9,098,712
Industrial	5,100	8,020,863
Irrigation	3,426	207,317
Lighting	3,849	62,166
Total	948,710	24,473,584

# 69 Q. How do the Company's rates compare to other utilities?

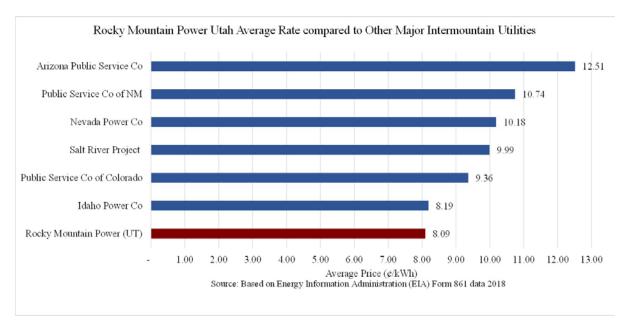
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A. PacifiCorp's integrated system allows it to be one of the lowest cost electric utilities in
Utah and, more broadly, in the Intermountain West. Figure 1 shows Rocky Mountain
Power's average rate is among the lowest in Utah. Figure 2 shows that Rocky Mountain
Power has the lowest average rate of all the large utilities in the Intermountain West.

74 Figure 1



75 Figure 2



On a national scale, the comparison of the Company's current average rate is even more dramatic and compelling. Attached to my testimony as Exhibit RMP\_\_(GWH-1) is a chart that compares Rocky Mountain Power's rates in Utah to

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national averages. This shows that Rocky Mountain Power's average rate of 8.09 cents per kilowatt-hour ("kWh") was approximately 25 percent lower than the national average of 10.83 cents per kWh.<sup>5</sup> The Company average rate after the increase in this filing will be 8.30 cents per kWh, and continue to be well below other utilities both locally and nationally, due in part to the Company's cost saving initiatives and rate increase mitigation proposals reflected in this filing. In fact, as I show later in my testimony, the proposed rates will remain less than rates in 2016, pre-tax reform, and significantly less than the rate of inflation.

### Q. Are there other advantages of the Company's large regional footprint?

A.

Yes. The Company's integrated system allows it to deliver low-cost generation from a diverse portfolio of resources, including from some of the best renewable generation sites in the country to the Company's customers, reducing power costs and emissions for customers, and supporting local economies and communities throughout the West. As the Company looks toward the future, there are even more opportunities for customers to benefit from the connected west that the Company's integrated system creates. These opportunities may come from participation in a regional resource adequacy program and expansion of markets that allow participants to more efficiently operate their systems or from the future expansion of the Company's vast transmission network. The Company is, and will remain, actively engaged in finding additional ways to leverage our vast, integrated system for the benefit of our customers. It is also committed to fulfilling the policy goals of the states in which it serves and in a manner that provides the most cost-effective solutions for customers.

<sup>5</sup> Edison Electric Institute - EEI - Winter 2019 Typical Bills and Average Rates Report. Published May 2019.

Α.

Q.	What is Rocky	Mountain	Power's	core	principle	in	providing	service	to
	customers?								

The Company's core principle is to provide energy solutions in the form of safe, reliable, and affordable energy to customers in Utah and throughout the West. The Company has upheld this ideal for close to 110 years and remains steadfast in this commitment even as the electricity sector transforms through changing economics and public policies, emerging and maturing technologies, and the rise of a regional energy market. The Company is meeting the new demands of this transformation without losing focus on its commitment to deliver safe, reliable, and affordable energy.

The provision of safe, reliable, and affordable service is important given two recent events—the COVID-19 pandemic and the earthquake that struck Salt Lake City on March 18, 2020 ("March 18 earthquake"). The Company recognizes the impact that these disasters has on its customers and is ready to face the challenges they present with its Utah customers and communities. The Company has a long history of preparing for multiple emergencies that could impact our ability to generate or deliver electricity to our customers and the communities we serve. The Company's provision of safe and reliable electric service during the pandemic and restoring service following the March 18 earthquake are a testament to its preparedness and commitment to the obligation to serve its customers. Additionally, with the growing threats of wildfires in the west, the Company has escalated its planning and mitigation efforts, which I discuss later in my testimony.

# Q. What measures has the Company taken with respect to COVID-19?

A.

Not only is COVID-19 threatening the health and safety of the Company's customers, but it is also impacting the economy of the Company's communities as individuals are asked or ordered to stay at home to help prevent the spread of the virus. The economic impact is that many businesses are closed resulting in a number of our customers being temporarily without jobs. In these uncertain times, Rocky Mountain Power is supporting its customers and communities in a number of ways.

First, the Company is working to keep the lights on. The Company's provision of safe and reliable electric service is important now more than ever to support families that stay at home during the pandemic and important community services, such as hospitals. While many of its personnel can work remotely, the Company's essential employees, such as linemen, generation plant employees, and grid operators continue to report to work on site with social distancing guidelines and enhanced sanitation measures to ensure the provision of safe and reliable electric service. Second, the Company has suspended residential disconnections for non-payments and is helping accommodate all customers with payment plans. Details of the Company's response to the pandemic can be found on its website, which provides important information regarding disconnections, energy assistance for individuals and businesses, and energy saving tips.<sup>6</sup>

Finally, the Company's commitment to its customers goes beyond the provision of safe and reliable electric service as it is a proud member of the Utah communities that it serves. To that end, through the Rocky Mountain Power

<sup>&</sup>lt;sup>6</sup> https://www.rockymountainpower.net/about/newsroom/service-safety-covid-19.html.

Foundation,<sup>7</sup> the Company has contributed over \$200,000 to local food banks and other critical organizations in Utah specifically for COVID-19 community support.

# Q. Please explain the Company's response to the March 18 earthquake.

Α.

On March 18, 2020 at 7:09 a.m., a 5.7 magnitude earthquake struck near Salt Lake City. At its peak, more than 75,000 customers were affected and the Company lost 250 MW of load. Even though its facilities were evacuated so that they could be inspected for structural damage, the Company's response to the earthquake was not delayed, with not only a focus on restoration of service but also maintaining the safety of its customers and employees.

When the earthquake struck, in addition to having employees evacuate its facilities, the Company put in place its incident command structure. Initial actions that proved to be invaluable to business continuity included a seamless transfer of the Control Center Operations located in the Company's North Temple office and calls from Wasatch Collection Contact Center in West Valley to Pacific Power's alternate backup sites in Portland. The transfer of the call center to Portland allowed the Company to respond to the high call volume from customers despite evacuating our Utah call center. The majority of the damage to Rocky Mountain Power equipment and facilities was isolated to 10 substations in the Salt Lake Valley. Restoration response and repair began immediately and all but a handful of single-customer outages were restored by 10:30 p.m. on March 18, 2020. The system self-protected itself as designed, resulting in relatively minimal damage to the electrical network.

<sup>&</sup>lt;sup>7</sup> The Rocky Mountain Power Foundation is funded by shareholder funds.

<sup>&</sup>lt;sup>8</sup> See https://earthquakes.utah.gov/magna-quake/.

The Company's facilities that experienced the brunt of the earthquake were all inspected by civil structure engineers and deemed safe for work. Employees and contractors worked to remove debris to allow essential employees return to work assignments on March 19, 2020. A safety app on employee mobile phones effectively allowed employees to mark themselves safe and receive updates.

The quick restoration time in response to a strong earthquake during the COVID-19 pandemic is a credit to the extensive planning and preparation by Rocky Mountain Power teams and the coordinated emergency response work between agencies across the state.

#### VI. COMMITMENT TO OUR COMMUNITIES

- Q. What are some of the ways the Company engages with its communities and customers within its Utah service area?
- 178 A. The Company has a deep connection to its communities through employee engagement, sponsorship of community events, and donations to organizations providing services to Utah communities.

Company employees serve communities by providing leadership to and volunteering for community organizations such as packing food pallets at the Utah Food Bank, building homes for Habitat for Humanity, and delivering meals to seniors through Meals on Wheels.

For more than 20 years, the Salt Lake City office has been delivering hot meals to those neighbors in need through the Meals on Wheels program. The Salt Lake County Division of Aging and Services brings the hot meals to the Company's North

Temple Office, and volunteers use their own vehicles to make deliveries. There are approximately 20 employees that currently participate in this program.

In 2019, the Company contributed \$873,553 to various organizations, programs and communities throughout Utah. These organizations help provide Utahns with entertainment, community engagement, and personal support in times of need. Some of the organizations the Company supported are the Utah Sports Commission, Park City Songwriters Festival, Utah Summer Games, and the Hale Center Theatre. The Company also donated to customers in need through our Energy Assistance Program, local food banks, and to educational organizations.

In addition to the donations listed above, the Company supports the community through donations from the Rocky Mountain Power Foundation. In 2019, the Foundation provided \$1.4 million in grants to organizations, of which \$831,000 were in Utah. For example, in partnership with the Local 57 charter of the International Brotherhood of Electrical Workers, the Foundation provided a \$100,000 grant to fund Child ID kits for all kindergarteners in the state of Utah through the Safety Blitz Foundation. The Foundation also provided grants to dozens of other organizations, including the Utah Shakespeare Festival, Junior Achievement of Salt Lake County and the Salvation Army.

For the ever-increasing engagement with customers who interact with us on our digital platform, the Company overhauled its website to make customer transactions faster, easier, and more secure. To increase customer awareness during service interruptions, the Company improved its outage map and outage status

<sup>9</sup> Rocky Mountain Power does not recover charitable contributions in rates.

communications through multiple channels. With the upcoming deployment of the Utah Advanced Metering Infrastructure ("AMI") project, the Company will also be rolling out new on-line tools to customers that will provide them greater visibility into their hourly consumption, which will enable them to make informed decisions about their energy use.

A.

#### VII. PROVISION OF SAFE, RELIABLE AND AFFORDABLE ELECTRIC SERVICE

- Q. Please describe how the Company has been able to maintain safe and reliable service at affordable rates.
  - The Company has been able to maintain safe and reliable service at affordable rates through a number of efforts, including (1) cost control measures; (2) investing in cost-effective energy solutions to facilitate improvements to the Company's system, including engagement on developing new market opportunities and through investments made in its system; and (3) taking measures to mitigate the threat to its facilities from wildfires.

For example, the Company partnered with the California Independent System Operator to create the Energy Imbalance Market ("EIM") and has supported the successful expansion of the EIM across the West, saving PacifiCorp customers in excess of \$235 million dollars since its inception. Also, the Company has taken advantage of the declining cost of renewable energy resources and the availability of federal production tax credits ("PTCs") to repower the existing fleet of wind resources and invest in new renewable resources and transmission in the West, including the Energy Vision 2020 projects nearing completion.

Further, as presented in this rate case filing, the Company is preparing a new wildfire mitigation plan for Utah with measures that meet new industry best practices to protect its customers, employees, and facilities.

# Q. Please describe the Company's cost control efforts.

A.

A.

The Company proactively and aggressively controls the costs that it can. These efforts are demonstrated by the Company successfully minimizing the frequency of general rate cases. The Company filed its last general rate case in Utah, the 2014 Rate Case, six years ago. <sup>10</sup> The Company is attempting to align, as closely as possible, its capital expenditure levels with its levels of depreciation expense to manage the growth of rate base levels and the resulting rate impacts it would otherwise have. The Company is also managing its controllable costs in a prudent manner, which is evident in that they are not a material driver in this case. In fact, this case reflects only a minimal increase in operation and maintenance expense since the Company's 2014 Rate Case. This is well below the rate of inflation over this 5-year period between rate cases. Please see Ms. Joelle R. Steward's direct testimony for a discussion of the major drivers of this rate case proceeding and the Company's proposals to minimize the proposed increase.

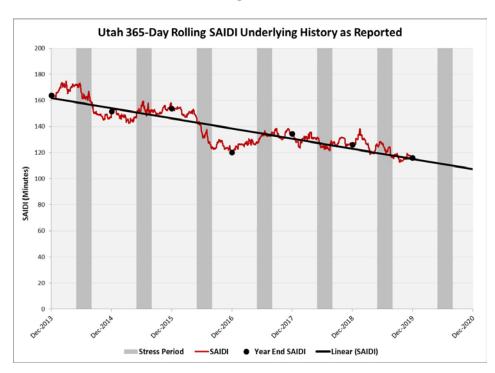
# Q. Have the Company's cost control measures impacted reliability?

No. Even though its last full rate case was in 2014, the Company has continued to make investments in its system, including transmission and distribution. The impact of the Company's investments can be seen in its reliability indices, the system average interruption duration index ("SAIDI"), the system average interruption frequency index

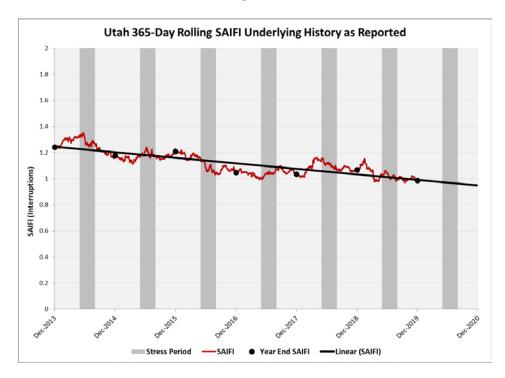
<sup>&</sup>lt;sup>10</sup> In the Matter of the Application of Rocky Mountain Power for Authority to Increase its Retail Electric Utility Service Rates in Utah and for Approval of its Proposed Electric Service Schedules and Electric Service Regulations, Docket No. 13-035-184 Report and Order Approving the Settlement Stipulation dated June 25, 2014. (Aug. 29, 2014).

("SAIFI"), and the customer average interruption duration index ("CAIDI"). Each index, SAIDI, SAIFI, and CAIDI, have been trending downward, or favorable, since 2013 as demonstrated by Figures 3, 4 and 5 below. The Company's reliability numbers have improved while distribution operation and maintenance expenses have only minimally increased.

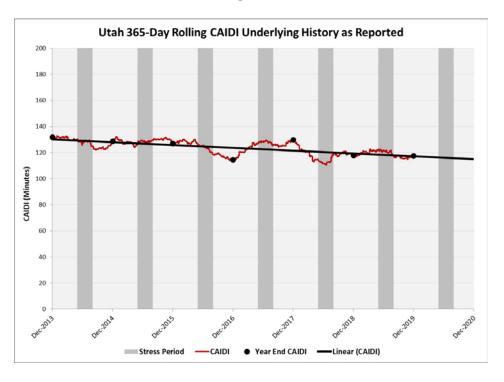
258 Figure 3



259 Figure 4



260 Figure 5



# Q. Please explain the EIM.

A.

The EIM is a real-time bulk power trading market, which uses advanced market systems to automatically find and deliver the lowest-cost energy to serve customer demand on a real-time basis across a wide geographic area. Utilities voluntarily participating in the EIM maintain control over their assets and remain responsible for balancing requirements while sharing in the benefits the market produces. Additional benefits of the EIM include improved situational awareness for increased reliability and more effective integration of renewables and utilization of the transmission system.

Since the market launched in November 2014, the EIM has produced benefits of \$861.8 million, as of January 30, 2019. 11 PacifiCorp customers' share of the EIM benefits are an estimated \$235.3 million. 12 In addition to monetary benefits, participation in the EIM has enabled the Company to operate its thermal generation fleet to more closely follow variable-energy resources, such as wind and solar. The EIM has also resulted in a reduction in regulated air emissions or pollution. Since its inception, nine utilities have joined the EIM, and 11 more have committed to join by 2022. Together, this represents over 70 percent of the West's total electricity demand. PacifiCorp customers and the customers of other market participants will continue to benefit from market participation.

### Q. Please describe Energy Vision 2020.

280 A. PacifiCorp's Energy Vision 2020 projects increase the Company's zero-fuel cost 281 generation portfolio with new and repowered wind generation resources and new

Western Energy Imbalance Market - Quarterly Benefits. Retrieved April 23, 2020 from <a href="https://www.westerneim.com/Pages/About/QuarterlyBenefits.aspx">https://www.westerneim.com/Pages/About/QuarterlyBenefits.aspx</a>.
12 Id.

transmission, while leveraging federal PTCs to provide savings to customers over the life of the projects. These projects support an energy future that decreases the amount of emissions, while providing benefits to customers over the lives of the resources.

Α.

Energy Vision 2020 consists of two major components: (1) wind repowering; and (2) construction of new wind and transmission. These new projects deliver more generation to the Company's system along with long-term savings for customers. Please see the direct testimonies of Mr. Timothy J. Hemstreet and Mr. Richard A. Vail, who provide construction updates of the new wind generation and wind repowering projects and transmission projects, respectively, associated with Energy Vision 2020.

- Q. Please provide an overview of the wildfire threat the Company faces and the mitigation plan proposed in this proceeding to combat the threat.
  - While wildfire risk is inherent in operating an electric utility, particularly in the West, the increasing frequency, severity, and costs of wildfires has heightened the focus on wildfire risk mitigation plans by electric utilities. The Company has taken this increased risk seriously and, through detailed modeling, developed a risk-based approach that allows the Company to target investments and enhanced maintenance efforts where they will have the most impact to protect customers, employees, and facilities from catastrophic wildfires. The Company's plan includes projects related to system hardening, advanced protection and control, condition corrections, and access roads and rights-of-way increases. The Company's efforts to mitigate the risk of wildfires is in the testimony of Mr. Curtis B. Mansfield. Mr. Mansfield also discusses the

304 Bill ("HB 66"), to be filed June 1, 2020. 13 305 In addition to the Company's priority to deliver safe, reliable and affordable 0. 306 energy, has the Company responded to the growing interest of customers to be 307 able to make choices about the type of service they receive? 308 A. Yes. The Company has enabled the ability of its customers and communities to choose 309 additional renewable energy resources beyond those included in the Company's diverse 310 portfolio of cost-effective resources. The Company offers a number of program options 311 for customers to take service from renewable energy. 312 Please explain the options available to customers and communities to choose Q. 313 renewable energy resources to meet their electric power needs. 314 First, through the Subscriber Solar Program, customers can receive part or all of their Α. 315 electric energy from solar power, without the installation of solar panels at their homes. 316 This popular program has been fully subscribed since 2017. As a result, in this 317 proceeding, the Company is proposing a number of changes to the program in order to 318 expand the program to new customers. Mr. William J. Comeau provides the details on 319 the proposed changes in his direct testimony. 320 Next, with the support of the state legislature, the Company has been able to 321 provide a number of customer choice options with respect to renewable energy. In 2012, the legislature unanimously passed Senate Bill ("SB") 12.14 SB 12 enables a 322 323 customer of an electric utility to receive electricity directly from a renewable energy

Company's efforts regarding the wildland fire mitigation plan required under House

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<sup>13</sup> HB 66 3<sup>rd</sup> Sub, signed by Governor Herbert Mar. 28, 2020. *See* https://le.utah.gov/~2020/bills/static/HB0066.html.

<sup>&</sup>lt;sup>14</sup> See <a href="https://le.utah.gov/~2018/bills/static/SB0012.html">https://le.utah.gov/~2018/bills/static/SB0012.html</a>, codified as Utah Code Title 54, Chapter 17, Part 8, §§ 54-17-801 through 805.

facility under certain conditions. Pursuant to SB 12, the Company's Electric Service Schedule No. 32 ("Schedule 32"), which was approved by the Commission in Docket No. 14-035-T02, 15 allows the Company to enter into a contract with a specific renewable energy facility on behalf of a customer. The renewable energy facility must be over two megawatts and can be located within Utah or outside Utah, if it is a baseload resource. Schedule 32 establishes pricing for the delivery of electricity from the renewable energy facility. The Company currently has one contract approved under Schedule 32.

In 2016, the legislature passed SB 115, <sup>16</sup> which codified section 54-17-806 of the Public Utilities Code. <sup>17</sup> SB 115 enables another option for electric utilities to provide qualifying customers the ability to contract with the utility to have renewable energy purchased on their behalf. Pursuant to SB 115, the Company filed Electric Service Schedule No. 34 ("Schedule 34"), which the Commission approved in Docket No. 16-035-T09. <sup>18</sup> Schedule 34 establishes the terms and conditions for Commission approval of a contract with a customer. The Company currently has contracts with seven customers approved under Schedule 34.

Most recently, in 2019, the legislature passed HB 411,<sup>19</sup> the Community Renewable Energy Act, which allows Utah communities that are served by Rocky

<sup>&</sup>lt;sup>15</sup> In the Matter of Rocky Mountain Power's Proposed Electric Service Schedule No. 32, Service from Renewable Energy Facilities, Docket No. 14-035-T02, Report and Order (Mar. 20, 2015); Rocky Mountain's Power's Proposed Tariff Revisions to Electric Service Schedule No. 32, Service from Renewable Energy Facilities, Docket No. 17-035-T11, Tariff Approval Letter (Sept. 19, 2017).

<sup>&</sup>lt;sup>16</sup> See https://le.utah.gov/~2016/bills/static/SB0115.html.

<sup>&</sup>lt;sup>17</sup> Utah Code Title 54, Chapter 17, Part 8, §54-17-806.

<sup>&</sup>lt;sup>18</sup> In the Matter of Rocky Mountain Power's Proposed Electric Service Schedule No. 34, Renewable Energy Tariff, Docket No. 16-035-T09, Order Memorializing Bench Ruling Approving Settlement Stipulation (Aug. 18, 2016); Tariff Approval Letter for Advice Letter No. 18-05 (Oct. 9, 2018) for revisions to Schedule 34 to incorporate changes recommended by the Division of Public Utilities in its August 1, 2018 filing.

<sup>&</sup>lt;sup>19</sup> See https://le.utah.gov/~2019/bills/static/HB0411.html.

Mountain Power to develop a Community Renewable Energy Program to achieve a net-100 percent renewable<sup>20</sup> energy portfolio by 2030. Under HB 411, communities interested in participating were required to adopt a resolution committing to a net-100 percent renewable goal by 2030 by December 31, 2019. Twenty-three communities adopted a resolution and can collaborate to negotiate an agreement with the Company for the terms and conditions of the renewable program to be available for the communities' citizens. Development of this program is on-going.

With these options, the Company can provide electric service with incremental renewable resources for those customers and communities that choose to be served by renewable energy resources. All of these program offerings are designed to address customer desire for more renewable energy while minimizing any potential cost impacts on other non-participating customers.

To that end and in addition to these renewable programs, over the last few years the Company has been actively engaged on the development of a sustainable program that enables customer on-site generation (e.g., rooftop solar) in a manner that fairly compensates customers without shifting costs to other customers. In 2017, the Company was part of a landmark settlement that closed net metering and established a transition program for new customer generation, to be concluded in three years.<sup>21</sup> 2020 is the final year of that transition program. In February, the Company filed for approval of a new program for customers newly considering onsite generation.<sup>22</sup> The

<sup>&</sup>lt;sup>20</sup> "Net-100 percent renewable" means that the total electricity needs (MWh) of the community are met by an equal amount of renewable energy generation (MWh).

<sup>&</sup>lt;sup>21</sup> Investigation of the Costs and Benefits of PacifiCorp's Net Metering Program, Docket No. 14-035-114, Order Approving Settlement Stipulation (Sept. 29, 2017).

<sup>&</sup>lt;sup>22</sup> See In the matter of the Application of Rocky Mountain Power to Establish Export Credits for Customer Generated Electricity, Docket No. 17-035-61.

Company is hopeful that this new proposed program will enable a more sustainable program structure that provides more certainty, transparency, and fairness for all stakeholders.

#### VIII. THE COMPANY'S CURRENT RATE FILING

### Q. Why is the Company filing a rate case at this time?

A.

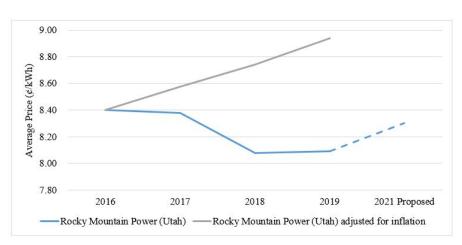
Since the Company's last rate case in 2014, the Company has either completed or begun a number of major capital projects, such as Energy Vision 2020. The rates set in this proceeding will allow us to recover the prudently-incurred investments that we have made since the last rate case and enable us to move forward to continue meeting the Company's core principle of providing energy solutions in the form of safe, reliable, and affordable energy to customers.

This rate case filing also brings a number of benefits to the Company's customers. First, the rates set in this proceeding will reflect the full benefits to customers of the 2017 Tax Cut and Jobs Act. Ms. Steward discusses how the Company has proposed to pass back these benefits to customers. Second, the rates set in this proceeding will reflect updated depreciation rates already agreed to by a diverse group of stakeholders. Finally, the Company is proposing a number of rate design proposals to modernize rates and provide customers the opportunity to participate in new pilot programs that may save them money while providing benefits to the system. Mr. Robert M. Meredith testifies regarding the Company's rate design and customer class cost allocation proposals.

As I mentioned early in my testimony, the Company's rates have actually decreased since 2016 and will remain below the 2016 average rates after this case, as

shown on Figure 6 below. Furthermore, after adjusting for inflation, which has trended up over this same time period, the proposed rates demonstrate a significant reduction in real costs.

**Figure 6** 



IV. INTRODUCTION OF WITNESSES

- Q. Please identify the witnesses supporting the Company's application and the subject of their testimony.
- A. In addition to myself, the Company witnesses filing direct testimony in support of the application and the subjects of their testimony are as follows:
  - **Joelle R. Steward**, Vice President, Regulation, Rocky Mountain Power, will describe PacifiCorp's request in this proceeding in more detail.

**Nikki L. Kobliha**, Vice President, Chief Financial Officer and Treasurer, will provide the Company's overall cost of capital recommendation, including a capital structure to maximize value and minimize risk. Ms. Kobliha also describes implementation of the effects of the Tax Cuts and Jobs Act consistent with recent Commission decisions. Finally, she supports the Company's projected pension costs.

401	Ann E. Bulkley, economist and principal at Concentric Energy Advisors, provides a
402	comparison of the Company's business and financial risk compared to peer utilities,
403	recommends a cost of equity, and provides supporting analyses.
404	Rick T. Link, Vice President of Resource Planning and Acquisition, provides the
405	economic analyses of repowering Foote Creek I and Leaning Juniper wind facilities,
406	the Pryor Mountain Wind Project, the retirement of Cholla Unit 4, and the conversion
407	of Naughton Unit 3 to natural gas. Finally, he presents the Company's load forecast.
408	Timothy J. Hemstreet, Managing Director of Renewable Energy Development,
409	provides an update on the implementation and costs of the new wind and repowering
410	projects included in Energy Vision 2020, and an overview of the Foote Creek I and
411	Leaning Juniper repowering projects.
412	Richard A. Vail, Vice President of Transmission Services, discusses important
413	transmission system upgrades that will be completed to serve customers and provides
414	and update on the implementation and costs of the transmission projects included in
415	Energy Vision 2020.
416	Robert Van Engelenhoven, Director of Resource Development, provides the details
417	on the development of the Pryor Mountain Wind Project, and an update on the
418	conversion of Naughton Unit 3 to natural gas.
419	James C. Owen, Director – Environmental, supports the installation of selective
420	catalytic reduction retrofit projects at two of the Company's joint owned coal plants—
421	Craig Unit 2 and Hayden Unit 2.

422		Curtis B. Mansfield, Vice President of Transmission and Distribution Operations,
423		discusses wildfire risk and the Company's wildfire mitigation efforts in Utah. He also
424		supports the Company's AMI project in Utah.
425		David G. Webb, Manager of Net Power Costs, presents the Company's proposed net
426		power costs for the test period.
427		Melissa S. Nottingham, Manager of Customer Advocacy, proposes updates to certain
428		customer service fees to reflect prices that are reasonable, fair, and cost-based.
429		Steven R. McDougal, Director of Revenue Requirements, summarizes the overall test
430		year revenue requirement, pro forma adjustments, and the rate base calculation
431		methodology.
432		William J. Comeau, Vice President of Customer Experience and Innovation, supports
433		an expansion of the Subscriber Solar program.
434		Robert M. Meredith, Director of Pricing and Cost of Service, provides the Company's
435		allocation and rate design, and discusses how the proposed tariff changes recover the
436		proposed 2021 revenue requirement to achieve fair, just, and reasonable prices for
437		customers.
438	Q.	Does this conclude your direct testimony?
439	A.	Yes.

