PUBLIC SERVICE COMMISSION OF UTAH

Docket No. 20-035-04

PUBLIC HEARING REDACTED

November 05, 2020

ADVANCED REPORTING SOLUTIONS

801-746-5080 | office@advancedrep.com | advancedrep.com SALT LAKE | 159 West Broadway, Broadway Lofts, Suite 100 | Salt Lake City, Utah 84101 PROVO | 3507 North University Avenue, Suite 350-D | Provo, Utah 84604 ST. GEORGE | 20 North Main Street, Suite 301 | St. George, Utah 84770



BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH -000-Application of Rocky Mountain Power for Authority) to Increase its Retail) Electric Utility Service) Rates in Utah and for) Approval of its Proposed) Electric Service Schedules) and Electric Service) Regulations) Application of Rocky Mountain Power for Authority) to Change its Depreciation) Rates Effective January 1,) 2021) DOCKETS 20-035-04 and 18-035-36 ***REDACTED*** PUBLIC HEARING PROCEEDINGS TAKEN VIA GOOGLE MEET THROUGH ADVANCED REPORTING SOLUTIONS *** CONFIDENTIAL SESSIONS *** PAGE 190 LINE 23 THROUGH PAGE 194 LINE 13 PAGE 263 LINE 4 THROUGH PAGE 268 LINE 3 Taken on Thursday, November 5, 2020 9:05 a.m. to 5:01 p.m. Advanced Reporting Solutions 159 West Broadway Suite 100 Salt Lake City, Utah 84101 Reported by: Kimberly A. Harmon, RPR, CSR

	Novembe	1 00, 2020	i age z
	APPEARA	NCES	
COMMISSI	ON PANEL:		
Commissi	oner Thad LeVar, Cha oner David R. Clark oner Ron Allen	ir	
FOR ROCK	Y MOUNTAIN POWER:		
	Lauren Shurman	cameron.sabin@stoel.com lauren.shurman@stoel.co matt.moscon@stoel.com	
FOR THE	DIVISION OF PUBLIC U	TILITIES:	
	Justin Jetter Patricia Schmid	jetter@agutah.gov pschmid@agutah.gov	
FOR THE	OFFICE OF CONSUMER S	ERVICES:	
	Steven Snarr Robert Moore	ssnarr@agutah.gov rmoore@agutah.gov	
	UTAH ASSOCIATION OF AND US MAGNESIUM, L	ENERGY USERS; UNIVERSITY LC:	
	Phillip Russell	prussell@hjdlaw.com	
FOR UTAH	I CLEAN ENERGY:		
	Hunter Holman	hunter@utahcleanenergy.	org
FOR STAD	DION, LLC:		
	Irion Sanger	irion@sanger-law.com	
FOR THE	KROGER COMPANY:		
	Kurt Boehm	kboehm@BKLlawfirm.com	

Public Hearing Redacted November 05, 2020		Confidentia Page 3
INDEX		
-000-		
WITNESS	PAGE	
DR. JONI ZENGER		
Cross-Examination (Cont.) By Ms. Shu Redirect Examination By Mr. Jetter Recross Examination By Ms. Shurman Commission Questions By Commissioner	61 65	
ALYSON ANDERSON		
Direct Examination By Mr. Snarr	68	
DONNA RAMAS Direct Examination By Mr. Snarr	75 94	
Cross-Examination By Mr. Sabin PHILIP HAYET	E C	
Direct Examination By Mr. Snarr Cross-Examination By Ms. Shurman Redirect Examination By Mr. Snarr ***CONFIDENTIAL SESSION*** ***END CONFIDENTIAL SESSION***	135 144 185 190 194	
KEVIN HIGGINS		
Direct Examination By Mr. Russell Cross-Examination By Mr. Jetter Cross-Examination By Mr. Sabin Redirect Examination By Mr. Russell ***CONFIDENTIAL SESSION*** ***END CONFIDENTIAL SESSION***	195 224 227 255 263 268	

TESTIMONY AND EXHIBITS ADMITTED	
-000-	
DESCRIPTION	PAGE
CONFIDENTIAL RMP Cross Exhibits 10 and 11	61
Alyson Anderson direct testimony lines 1 through 61	72
Donna Ramas direct and surrebuttal testimony with OCS Exhibits 3.1D - 3.22D and 3.1S - 3.5S	78
Philip Hayet direct and surrebuttal testimony with accompanying exhibits	137
Kevin Higgins direct, rebuttal, and surrebuttal testimony	197
UAE Exhibit 1	223

	Public Hearing RedactedConfidentialNovember 05, 2020Page 5
1	PROCEEDINGS
2	-000-
3	COMMISSIONER LEVAR: We'll be on the record.
4	Good morning. It is Thursday, November 5th, and we
5	are here for day three of the evidentiary hearing on
6	revenue requirement for two Public Service Commission
7	dockets, 20-035-04 and 18-035-36, Rocky Mountain
8	Power's general rate case and depreciation case.
9	And at this point, we were ready for Rocky
10	Mountain Power's cross-examination of
11	Dr. Joni Zenger, so we'll move forward to that point.
12	MS. SHURMAN: Okay. Can you hear me okay?
13	This is Lauren for the Company. I switched seats so
14	that I was told when I was speaking from my own
15	computer, my face didn't show up on the YouTube
16	stream, so even though you have my name there
17	COMMISSIONER LEVAR: And I have not seen
18	Dr. Zenger having joined us. I should have checked
19	that before moving forward. I don't see her on the
20	videoconference list, participant list.
21	Mr. Jetter, do you know if she's having
22	technology issues this morning?
23	MR. JETTER: Well, not that I'm aware of,
24	but let me follow up and see. We've been in
25	communication this morning, and so I think she should

1	be joining shortly, but I'm going to oh, there she
2	is.
3	Morning, Joni.
4	COMMISSIONER LEVAR: Dr. Zenger, can you
5	hear us?
6	DR. ZENGER: Yes. Good morning.
7	COMMISSIONER LEVAR: Okay. Thank you.
8	You're still under oath from yesterday, so we'll move
9	forward with Ms. Shurman's cross-examination
10	questions of you.
11	DR. ZENGER: Okay. Thank you.
12	
13	CROSS-EXAMINATION (Cont.)
14	BY MS. SHURMAN:
15	Q. Good morning, Dr. Zenger. How are you this
16	morning?
17	A. Good. Thank you.
18	Q. Okay. So I wanted to start with just a few
19	points of clarification from your surrebuttal
20	testimony. In your direct testimony, you had raised
21	a question as to whether the Pryor Mountain project
22	was addressed in the Company's 2019 IRP. And then I
23	see in your surrebuttal testimony, you've addressed
24	that on page 7 of your surrebuttal. And so I just
25	wanted to make sure that I understand your testimony.

1 Are you clarifying in your surrebuttal 2 testimony that you now recognize that the Company did 3 identify a need for new wind capacity in the 4 portfolio development cases in the IR -- the 2019 5 IRP? 6 To clarify my position, it was -- as Α. No. Rick Link mentioned, there was a bullet point in the 7 8 meeting. Is that static coming from mine? 9 I hope 10 that's not from my line, but does anyone hear the 11 static? 12COMMISSIONER LEVAR: I am not hearing the 13 static on my end. 14 DR. ZENGER: Okay. Great. Great. So -yeah, so I was clarifying that it was mentioned in a 15 16 bullet point, and then I explained how, you know, it 17 wasn't something that was vetted through the IRP, like, thoroughly. And most people didn't even know 18 19 it was in the IRP, even the Oregon Commission staff 20 and your own policy witness in Oregon. And even --21 you know, I put statements there that Mr. Ralding 22 [phonetic] didn't even know it was in the IRP. 23 But when I did do the Google search, I saw 24 it was mentioned in the IRP. So, no, I -- the first 25 part of your question, yes, I agree with. The second 1 part, no.

2

3

4

5

6

18

19

20

21

22

BY MS. SHURMAN:

Q. Okay. And so in your surrebuttal testimony, you discussed the stakeholder meeting that you attended in May of 2019; is that correct?

A. Yes.

And then you described Mr. Link's 7 Q. Okay. testimony, where he explains that the Company 8 9 communicated at that meeting that there was a limited opportunity to acquire wind resources that would not 10 11 require significant incremental transmission upgrades 12 and that could still come online by the end of 2020 13 to qualify for the production tax credit and that the 14 Company might procure that resource outside of the 15 competitive solicitation process.

16Do you see that part of your surrebuttal17testimony on page 7?

A. Yes.

Q. Okay. And then you are agreeing with Mr. Link's characterization of what was communicated at that meeting; is that right?

A. Yes.

Q. Okay. Thank you. And the snapshot of this
PowerPoint presentation that you've included at the
bottom of page 7 of your surrebuttal testimony, you

highlighted that fist bullet point that says: 1 2 In the near term, all cases include 240 3 megawatts of new Wyoming wind. 4 And the cases that that's referring to are the portfolio development cases that were being 5 б discussed in the IRP planning meeting; is that 7 correct? Those, I can't testify to. I saw the bullet 8 Α. It said Wyoming wind. 9 point. 10 So you refer to this slide in your 0. Okay. 11 testimony, and it discusses the changes, and you see 12there -- you recall discussing portfolio development 13 cases, and that's what's shown on this slide? 14 Α. Not until after the -- after Mr. Link pointed it out here. I do not recall that part. 15 16 0. Do you recall generally participating Okay. 17 in the 2019 IRP planning process and discussing the capacity needs that the Company's portfolio needed to 18 19 fill? 20 Α. Yes. And you would agree, wouldn't you, 21 Q. Okay. 22 that the Company acknowledged throughout the IRP 23 planning process that its system had a capacity 24 deficiency that it would need to fill with resources? 25 Α. Every IRP basically does. Yes.

1 And do you recall that the IRP Q. Okav. 2 developed a preferred portfolio to meet those 3 deficiencies, the capacity deficiencies? 4 Α. Yes. But I was not aware of -- at least to 5 my knowledge, that the Company had, like, hardwired those resources in, in every portfolio. I wasn't 6 aware of it and I don't think most IRP people were, 7 including the witness in Oregon. 8 That part, we 9 didn't -- you know, we did not know that these were 10 hardwired into there, into every portfolio. You didn't understand that what was 11 Q. 12hardwired in? I'm not following. 13 Α. 240 megawatts of Wyoming wind. 14 Well, by the time that the Company issued 0. the 2019 IRP, it had already acquired that and it was 15 16 identified as a utility in the IRP; right? That's 17 what you have on -- you show on page 9 of your 18 surrebuttal testimony? 19 That's what I'm -- found out later, when I Α. 20 was preparing my testimony. 21 Q. Okay. But you would acknowledge, though, 22 that the Company had a deficit in a capacity need, 23 even despite filling that 240-megawatt capacity, 24 plugging Pryor Mountain into that capacity; right? 25 Α. Yes.

I want to shift a little bit to talk 1 Q. Okay. 2 about production tax credits. 3 You would agree with me, generally, that 4 production tax credits are beneficial to the 5 Company's customers? б Α. Yes. And you agree also, as a general 7 Q. Okay. proposition, that the production tax credits under 8 9 the internal revenue code are set to phase out? 10 You cut out a little bit there, but I think Α. 11 you said "will phase out"? 12 0. Correct. 13 Α. Yes. Yes. 14 And you understand, generally, that in order 0. to qualify for 100 percent of its production tax 15 16 credits, a project needed to have started 17 construction before January 1st, 2017? Or as part of 18 the construction requirement, in other words? 19 Yes, in order to get the full 100 percent. Α. 20 Correct. And you understand that the 0. 21 Company continued to use the safe harbor equipment in 22 order to satisfy that start of construction 23 requirement for the Pryor Mountain project? 24 Α. Yes. I didn't understand until 25 Mr. Van Engelenhoven testified. And I don't think

1	that most people understood this; that this BHER
2	resources, you take a piece of that and set it aside,
3	and that would apply for a whole entire project. I
4	think that's something about the asymmetry of
5	information in these general rate cases or
6	research decision, because, you know, we just thought
7	that every piece every piece had to be you
8	know, meet the standard. So we didn't know you could
9	set aside a bookend and that would be set aside for
10	that project like that.
11	Q. Okay. But sitting here today, you
12	understand that, though?
13	A. Yes, I do.
14	Q. Okay. And do you also understand that
15	there's a continuous effort requirement, that a
16	project needs to have continuous effort towards
17	completion in order to qualify for the production tax
18	credit?
19	A. Yes.
20	Q. Okay. And then you understand that there's
21	a continuity safe harbor where if a project is
22	completed, at least in 2019, the project out of
23	the 2019 time frame, the project needed to be
24	completed by the end of 2020 to qualify for the full
25	production tax credit?

1 Α. Yes. 2 Q. And you testified, I think, that Okav. 3 the -- you acknowledged that the Company identified 4 the opportunity to acquire the Pryor Mountain project in October 2018; is that correct? 5 6 I -- if I may, I need to explain some Α. Yes. clarification on that, if you have a minute. 7 0. Go ahead. 8 Sure. Because it goes towards my whole summary 9 Α. 10 statement and everything. When the Company said that 11 they had started the process in June of 2018, I took 12 that to mean that that's when the Company made the 13 decision to pursue this resource. So it wasn't until 14 last night, when I played Mr. Van Engelenhoven's 15 testimony on the stand, that when he explained that 16 it wasn't until the June appropriation requests, that 17 that point was the point of the resource decision 18 from the Company. So I just wanted to point that out 19 because that changes a lot of assumptions in my 20 testimonies. 21 You know, if I had known that June 21st, 22 when all of these other things were put in place, 23 that would have changed my conclusion because I 24 understood it to mean that this was happening in 25 2018. And that's why I thought, Well, this is

1	impossible to get all this done in time.
2	So I hope that that helps a little.
3	Q. Okay. Yeah. And we can get into that a
4	little bit more
5	A. Okay.
6	Q as we review the points that you made in
7	your testimony. But thank you for clarifying that.
8	Okay. So we could agree, can't we, that the
9	ability to acquire, develop this project in time for
10	100 percent PTC eligibility was a time-limited
11	opportunity; correct?
12	A. Correct.
13	Q. Okay. And there can be instances where a
14	utility acts prudently to take advantage of
15	time-limited opportunities; right?
16	A. We've seen I've learned we've seen
17	that in the 39 and 40 docket.
18	Q. Right. Okay. And you would agree with me
19	that under the Utah statute, the Energy Resource
20	Procurement Act, there's not a requirement for a
21	solicitation process for a project like Pryor
22	Mountain that's under 300 nameplate 300-megawatt
23	nameplate capacity; right?
24	A. Right.
25	Q. Okay. So let's talk now about some of the

1 points that you raised in your summary yesterday and 2 in your prefiled testimony. You had a point that the 3 initial purchase -- about the initial purchase price, 4 and I wanted to clarify that you have a figure -- and it's designated confidential, so we'll try to talk 5 about it without using the actual number in your 6 testimony. But it's on, let's see here, line 222 of 7 your surrebuttal, which is page 11. 8 9 Α. Oh, my surrebuttal? Okav. So I apologize, 10 I only have my laptop, so I'm going to have to jump 11 to that document. And so if I -- my screen cuts out, 12that's because I've got to jump to that real quickly. 13 And I have it here. 14 No problem. I've got two laptops going on 0. at the same time, so think we're dealing with --15 16 Α. I wish I did have two, but something 17 happened to one yesterday. So you're talking about page what? 18 What 19 page of my surrebuttal? 20 Page 11. And do you see there where it says 0. 21 that the Company purchased the partially developed 22 wind project from Energy Renewables, and then you 23 cite a dollar amount there? 24 Α. Yes. Yes, I'm there. 25 Q. All right. And you have -- or you had some

1	authority that you cited for that figure. I believe
2	my colleague, Mr. Sabin, has emailed out two
3	exhibits. Do you it is the documents that you
4	cited in your surrebuttal, which was DPU 6.1-10 and
5	DPU 18.2. I'm wondering if you have those in front
6	of you or if your counsel has shared those with you.
7	They're confidential, so I think we only distributed
8	them to counsel.
9	A. I have those I can pull up without looking
10	for his email.
11	Q. Okay.
12	A. Which one do you want me to look at first?
13	Q. DPU 6.1-10, I believe, is where you obtained
14	this figure from. Is that the which we had marked
15	as Rocky Mountain Power Cross Exhibit 10.
16	A. Okay.
17	Q. Follow along here.
18	And this is the APR to authorize funding and
19	construction for the Pryor Mountain wind project.
20	A. Okay. Just bear with me here. I'm almost
21	there. I just had that pulled up this morning, so
22	hang on.
23	Okay. I have 6.1-10.
24	Q. Okay. And that is the Pryor Mountain wind
25	project authorization, the APR document in the a

1 request for approval of the appropriation request for 2 the project? 3 Α. Yeah. This is the proposal dated 6-21-19. 4 Correct. And is it fair to say -- I noticed 0. 5 you cited this document throughout your surrebuttal. Is this primarily what you relied upon in 6 performing your assessment of whether the -- you 7 think the project is prudent or reasonable? 8 9 It's part of it. Because -- mainly because Α. 10 this is all I had until DPU 18 -- 18. I asked you 11 guys to give me everything, all of the investment 12appraisal documents, all the APRs, and I did not get 13 those much later in the case, and so some of these 14 are in DPU Set 18. But this is certainly one of 15 them. 16 Okay. And I -- the other exhibit that we 0. 17 marked as Rocky Mountain Power Cross 11 was the 18 investment appraisal document that was produced as 19 DPU 18.2. 20 Do you have that one in front of you? 21 Α. Okay. 22 And again, these are both confidential, so I 0. 23 think we can talk about them generally without 24 disclosing any of the actual figures here in the 25 documents.

1	A Okay One memorit 18 2 year gave
	A. Okay. One moment. 18.2, you say?
2	Q. Correct. That was what was cited in your
3	surrebuttal and what we've marked as the Cross
4	Exhibit 11.
5	A. Okay. Hang on. I have to pull up the
6	attachment that goes with it.
7	Okay. On 18.2, I have one, two, three,
8	four, five I have eight documents on 18.2.
9	Q. So I think what you have cited in your
10	testimony was the investment appraisal for Pryor
11	Mountain?
12	A. Okay. That's the 2015 to 2020 document?
13	Q. Correct.
14	A. Okay. Yes, I have that now, and I have the
15	other I can switch to.
16	Q. Okay. So are you is your testimony that
17	these are the two documents that you primarily relied
18	upon in assessing the reasonableness of the Pryor
19	Mountain project?
20	A. Yes. Yes. And again, my assessment my
21	assessment was based on the assumption that the
22	Company's decision to pursue this was, you know, back
23	when in August of 2018, I guess it was.
24	Q. Sorry. You cut out there for a second when
25	you said

I was just saying -- my testimony,

1

25

Α.

Oh.

2 surrebuttal and summary statement yesterday, was 3 based on the understanding that the decision point, 4 if you want to call it, for which the Company decided to pursue the project was not peer -- the APR of 5 June 21st. If -- yeah. That changes things guite a 6 bit. I thought it was a year prior to that. 7 And you heard Mr. Van Engelenhoven 8 0. Okay. testify that from his perspective, the project was 9 10 approved at the Company level once the APR that he 11 submitted was approved. And that's what we're 12 looking at as Cross Exhibit 10. 13 Is that your understanding? 14 Α. My understanding is, is this -- yeah. This document is the -- the document that, you know, 15 16 authorizes that -- this is basically the point in 17 time when the Company made the decision to go forward It wasn't the other -- the other 18 with this project. 19 APR, which has a higher number than this one, but it 20 was this June 21st one. 21 And the -- the other document that we Q. Okay. 22 marked as DPU 18.2, this is an investment appraisal. 23 I just want to make sure we're clear on what this 24 document is. If you look at the executive summary,

again, without disclosing confidential information,

1	it says that this is a an appraisal to authorize a
2	capital expenditure to interconnect 240 megawatts of
3	new wind generation to one of PacifiCorp's
4	transmission lines.
5	So you understand that this DPU 18.2
6	document relates to just the interconnection aspect
7	of the Pryor Mountain wind project?
8	A. Yes. Like I said, I went through each of
9	those documents in 18.
10	Q. Okay. So going back to where I think we
11	started with this, we were talking about your
12	testimony about the initial purchase price for the
13	project.
14	A. Mm-hmm.
15	Q. And I believe the figure that you cite in
16	your testimony comes from page 3 of the APR document,
17	which is DPU 6.1-10; is that correct?
18	A. The figure in my direct testimony?
19	Q. In your surrebuttal testimony.
20	A. My okay. In my surrebuttal?
21	Q. Yes. You have a figure on line 22 of your
22	surrebuttal that seems to match the figure on page 3
23	of the APR documents. I'm just trying to confirm if
24	that's where you got that figure from.
25	A. Okay. Just bear with me. I'm not used to

1 having just one laptop screen, so it's a little 2 longer. 3 Okav. So the one in paragraph 4 or the one 4 in paragraph 7? I have two numbers. 5 ο. Paragraph 4, which you say is the initial purchase; right? 6 Yes. The 2019 expenditure. 7 Α. 8 And so do you see where that is in 0. Okav. 9 the APR document under CAPEX Budget Status? 10 Α. Yes. Mm-hmm. 11 And it -- I want to make sure we are Q. Okay. 12clear on this point because it seems that the CAPEX 13 budget status and the amount that's listed there, it 14 says that that's the amount required in 2019. And if 15 you look at the chart there, you can see that's the 16 entire capital expenditure budget for 2019; right? 17 Α. Right. And in your testimony, you said that 18 Okav. Ο. 19 that was the initial purchase. 20 So that's not correct in your testimony; 21 That figure that you cite is the entire 2019 right? 22 budget, not the initial purchase price? 23 Α. Correct. And I learned that when -- after 24 Mr. Van Engelenhoven testified. 25 Q. Okay. Thank you. And I think you also cite

1	that same figure on line 315 of your surrebuttal.
2	You say, "that figure as the amount to purchased the
3	project from Energy." That would that's
4	incorrect, as well, on line 315 of your surrebuttal?
5	A. Yeah. Like I say, I write, "the Company's
6	initial decision to spend this." You know, that's
7	that's when I understood the Company's decision to
8	and to pursue this project was, at that time, and
9	for that amount.
10	Q. Okay. So we're clear now that that amount
11	was the entire 2019 expenditure, not the initial
12	purchase price. Do you know what without
13	disclosing the figure, do you know what the initial
14	purchase price was?
15	A. Yes.
16	Q. All right. It was significantly less than
17	what's cited in your surrebuttal; right?
18	A. On which line?
19	Q. The number we've been looking at on line 315
20	and on 222.
21	A. So when you say it's less, are you you're
22	referring to
23	Q. I'm referring to the price that the Company
24	paid to purchase the project and the development
25	rights from Energy.

So, yeah, that number would have been 1 Okay. Α. 2 less, yes. 3 ο. Okay. And you can see from the first page of the APR document that we've been looking at, 4 DPU 6.1-10, in the first paragraph there, it talks 5 about the preliminary development funding for the 6 project was originally approved with APR 20007004, 7 dated May 10th, 2019. 8 9 Do you see that? 10 Α. Let's see. You're not talking about the 11 Bowler Flats APR; right? 12I'm talking about the APR that approved 0. No. 13 the funding for the original purchase of the project. The one we just talked about in 6.10 -- or 14 Α. 6.1? 15 16 So I'm talking about -- I'm looking at 6.1, 0. 17 and it mentions that there was a prior APR that 18 approved development funding for the project. 19 Α. Okay. 20 Preliminary development funding. 0. 21 I recall that. Uh-huh. Α. 22 All right. And so -- and it says: 0. 23 This APR along with costs incurred to date 24 are included in the amount requested in this 25 APR and represent total funding for the

1	project.
2	Do you see that?
3	A. Is this on the first page?
4	Q. Yes.
5	A. Okay. This is the June 21st one; right?
6	Q. Right.
7	A. And can you repeat the sentence from here?
8	Q. Sure. I'm just looking under Decisions
9	Required, that first section on the first page.
10	A. Oh, okay. Okay. I'm on that paragraph.
11	Q. And towards the end of that paragraph, it
12	says:
13	Preliminary development funding for this
14	project was originally approved with APR
15	20007004 dated May 10th, 2019. That
16	authorization along with costs incurred to
17	date are included in the amount requested in
18	this APR and represent total funding for this
19	project.
20	A. Yes, I do
21	Q. Do you see that?
22	A. I do see that.
23	Q. So you'd agree that the initial acquisition
24	of the project went through one APR process, and then
25	the project went through APR approval again in June

1 2019, once the Company had developed total funding 2 and a capital expenditure budget for the project; 3 right? 4 Α. Yes. And you mentioned in your summary and 5 ο. Okav. your testimony that the 2019 spend was unbudgeted? 6 7 Α. Yes. Now, given that the project -- the 8 0. opportunity to acquire the project arose the end of 9 10 2018, it wouldn't be surprising that that wouldn't be 11 reflected in the 2019 budget, which would have 12 already been prepared by that time; right? 13 Α. Let's see. You sign off on -- usually the 14 business plan is signed off, then, in December -- or 15 the ten-year plan. So... 16 Okay. And we just established that the 0. 17 capital expenditure budget for the project would have been developed between that time of the first APR 18 19 approval and the second APR approval. 20 So it makes sense that there was no line 21 item for this project in the 2019 budget; right? 22 Because we're talking about a difference in Α. 23 date of June 21st and -- I'm sorry. I'm really 24 handicapped by having to jump one at a time. 25 Yep, from June 21st to -- to the -- to the

1	IAD that is a five-year it doesn't have a date.
2	It's just a five-year it says 2015 to 2020.
3	Q. I'm talking about your point that it wasn't
4	in the 2019 budget, which would have been prepared,
5	presumably, prior to 2019 to be a 2019 budget; right?
6	A. Right.
7	Q. Okay. And so is it your position that a
8	utility can never take advantage of an opportunity
9	that are not expressly mentioned in a budget?
10	A. No.
11	Q. Okay. And you also mentioned in your
12	summary, I believe, yesterday that the APR that we've
13	been looking at wasn't signed by the appropriate
14	authorizer.
15	Do you recall mentioning that yesterday in
16	your summary?
17	A. I do.
18	Q. Okay. Was that mentioned anywhere in your
19	prefiled testimony?
20	A. Let's see. It wouldn't have been in my
21	direct testimony because at that time, I explained
22	that I was still going sorting through all of
23	these data requests, so I know it wouldn't have been
24	in there. But I know I referred to the point that I
25	was going to continue to investigate all of these

1 other documents. 2 Is it in your surrebuttal testimony? 0. 3 Α. Let me check really quickly. 4 Yeah, it is not spelled out. It's not called out specifically in my surrebuttal. 5 6 Okay. So the point that you've made in your Q. summary was that -- help me understand. Is it that 7 there's not a physical signature on this APR 8 9 document? 10 Α. I reviewed these before, in the past, Yes. 11 in several, in fact, wind projects, and it's been the 12Company's position to -- once the approval document's 13 prepared, that the authorizing person signs off on 14 it. But you -- you don't -- okay. Are 15 0. Okay. 16 you saying that you don't think because you would 17 expect to see a physical, wet ink signature on this document, and that would lead you -- that's what's 18 19 leading you to believe that it wasn't signed off on 20 by this company's CEO? 21 Α. Well, yeah. It made me question it, yes. 22 But -- I mean, you don't think that Okav. 0. 23 this project would have gone forward without 24 obtaining the APR approval; right? 25 Α. No, I wouldn't have thought -- I wouldn't

1 have thought so. 2 Q. I mean, it doesn't seem like it would be 3 possible to have the funding approved without the 4 necessary authorization; right? Yeah, I wouldn't have -- I wouldn't have 5 Α. thought so, so... 6 And to be -- okay. To be clear, there's no 7 0. line here for a signature, so we --8 There is -- there is not a line on that. 9 Α. 10 That's why I found that interesting. 11 But we can assume that there is some Q. Okay. 12maybe other electronic means by which the CEO signs 13 off on this or approves; right? 14 Α. I don't -- I'd like to know how you -- you handle that so that I will know for future if you --15 16 you know, if you've eliminate -- eliminated having the person sign it or -- yeah. 17 18 I'm sure --Ο. So like I say, I'm coming from the outside. 19 Α. 20 I don't have the information you have, so I just can 21 qo on what's presented. 22 (Reporter admonition.) 23 MS. SHURMAN: Sorry. Thank you for that 24 reminder. It's a little bit different in this format 25

1 than when you're live. The audio is a little more 2 challenging. So I will commit to do better on my 3 part. 4 BY MS. SHURMAN: So let's just make sure we're clear on the 5 ο. APR document, just generally, that we've been looking 6 at since you relied upon it. 7 Your understanding is that the APR document 8 9 is a report to allow management to review the scope 10 of the project, review the risks associated with the 11 project and the risk mitigation plan, and the 12potential benefits of the project; right? 13 Α. Correct. 14 And as you mentioned, it is prepared for the 0. 15 CEO's review and approval; right? 16 Α. This one was. So this document is reflective of careful 17 Q. planning for the project, isn't it? 18 19 Α. Yes. 20 Q. Okay. 21 I mean, I -- we would hope it is, yeah. Α. 22 Another thing that you mentioned --Right. 0. I'm going to switch gears a little bit, but the -- we 23 24 may come back to this document. 25 One thing that you mentioned in your summary was that the Company is seeking -- I think you called it an eagle permit. Do you recall mentioning that yesterday?

A. Yeah, the U.S. -- the U.S. fish and game --I can't think of the exact organization, but Mr. Van Engelenhoven, that is his first Q&A in his first rebuttal testimony about that. U.S. Fish and Wildlife department, I believe it's called.

Q. And so did you mean to suggest in your summary that something about that project -- that permit is going to create some type of delay in the project?

A. It made me question it because why other -what other reason would the Company, you know, have -- have the opening Q&A for Mr. Van Engelenhoven on this topic? And plus, in reading those investment appraisal documents and the DPU Set 18 that you sent me, you know, it was -- it was mentioned. It was mentioned in the Carbon County permit -- permit areas or conditional permit areas, that the Company had made a donation of \$400 towards the birds that had been killed or for avian purposes.

3 So, yeah, it made me -- yeah. I mean, it 4 was something that -- it was apparent that needed to 5 be resolved before you finalized the project.

1

2

1 So I -- just so we're on the same Q. Okay. 2 page, I believe you're referring to an eagle 3 incidental take permit from the US Fish and Wildlife 4 Services; is that right? 5 Α. Yes. Do you understand that that permit is 6 Q. Okay. not required by US Fish and Wildlife Services, or any 7 federal agency does not require that that permit be 8 in place in order for the Pryor Mountain wind project 9 10 to be placed in service? 11 No, I'm not -- I'm not aware of that. Α. 120. Okay. You understand that the Company 13 seeking that permit as -- essentially as it's listed in the APR document, that's basically a risk 14 15 mitigation strategy? 16 Again, it was listed in the check -- in the Α. 17 table, in the APR documents of, you know, things the Company needed to do for major development and 18 19 permitting and what the status of them were. So I 20 interpreted that to mean that it was something that 21 needed to be acquired or -- or achieved or waived by 22 the Company or the organization. 23 Okay. I believe you're referring to page 8 ο. 24 of the APR document, in that table at the top of that 25 page; is that correct?

A. One, two, three I at four rows down?
Is that what you're looking at?
Q. I'm looking at the second row from the
bottom where it says Eagle or Protected Species Take
Permit.
A. That is what I was referring to.
Q. Okay. And it says there in that table that
if the permit is determined necessary by the Company,
it could be pursued post-closing; is that correct?
A. I'm still looking for it, to be honest with
you.
Can you repeat what it says in there again?
If
Q. Sure. And to be clear, I'm on page 8 of the
APR document. It's the second row from the bottom,
on the table on that page, referring to the Eagle or
Protected Species Take Permit. And it says:
If determined necessary by the Company,
pursue post-closing.
Is that right?
A. I recall reading that. So I can't jump to
that that exact table.
Q. Okay. You know what? I don't want to
belabor to point. We can move on.
berabor to point. We can move on.

1	Q. Okay.
2	A. And what page did you say? I have it in
3	front of me now. What page did you say that was?
4	Q. Eight.
5	A. See, I think that's part of the problem is
6	because this 6/21 document, they're all labeled
7	page they're pages 1 out of 16. But that was
8	on found on page 9. So there's not there's,
9	like, four page 9s, so it's a little confusing. But
10	I found
11	Q. Sorry. I didn't mean to interrupt. I
12	don't we might be looking at a different document.
13	So I don't know if it would be helpful for your
14	counsel to send you the one that's been marked so
15	we're all looking at the same version. It might be
16	helpful.
17	But did you see the point that on the
18	table that I just read?
19	A. I did see that one.
20	Q. Okay.
21	A. If determined necessary by the Company,
22	pursue post-closing. So
23	Q. Okay. I'm going to move on to a slightly
24	different topic.
25	You could I mean, similar to this that

1 you mentioned in your summary was that there were 2 impacts fees that must be paid to Carbon County. 3 That was mentioned in your summary yesterday; right? 4 Α. Right. And is that in your prefiled testimony 5 ο. anywhere? 6 I believe it is, but I found -- I'm looking 7 Α. for the documents from my attorney. Okay. 8 Here we 9 -- cross -- cross documents. This will make it 10 easier, that I have the right documents pulled up. 11 Okay. Let me see if that was in my testimony. 12So it most likely was not in my direct 13 because my direct was the initial evaluation stating 14 that I would be going through these other documents with a fine-tooth comb. So let me check in my 15 16 surrebuttal. 17 I didn't specifically list that. I didn't 18 specifically list that, but, you know, I said these 19 are some of the facts that I -- that were relevant in 20 this proceeding right now. Yeah. And that one --21 that one's not called out. 22 So the impact fee that you mentioned Okav. 0. 23 in your summary, I believe that was pursuant to 24 the -- well, at least you said, I think, that it was 25 pursuant to the conditional use permit from the

1 county; is that right? 2 Α. Right. 3 Okay. Have you reviewed that permit? ο. I mean, I reviewed it, at one point, from 4 Α. 5 Carbon County to determine that it was required. Okay. And it was obtained -- the permit's 6 Q. been obtained; right? 7 The permit what? 8 Α. The -- excuse me? The permit has been obtained; correct? 9 ο. 10 I don't know if the whole thing has been Α. 11 paid. It mentioned that \$4 million of it had been 12paid and there was another 2 million required to be 13 paid. So I don't know that -- the dates when you 14 guys paid that. So was the point in your summary 15 ο. Okay. 16 yesterday that the entire impact fee has yet to be 17 paid? Is that the point you were trying to make? 18 Well, I was trying to make two points. Α. One 19 is that impact fee, I don't know if that was grouped 20 along with some of the other costs, like, in that APR 21 that we pulled up this morning for the lower number, 22 if it was grouped into that or if it was just an 23 incidental cost that -- that, you know, has not 24 been -- doesn't have a line item for. That was the 25 primary point of bringing it up.
1	I mean, and whether it was whether
2	whether you paid the 4 million, the full 6 million, I
3	think, was secondary. The point was that there were
4	these costs that would be line items, and I don't
5	know if you paid them as it as a predevelopment
6	right or if they remain to be added to the project.
7	Q. Okay. Well, if you reviewed the CUP, you
8	might have seen that the it requires payment of
9	impact fees and installment.
10	Does that ring a bell?
11	A. What ring what I recall is that you had
12	up to three years to pay it, is what stands out in my
13	mind. Is that correct?
14	Q. Well, so there's nothing unusual about the
15	fact that one installment on the total impact fee is
16	what has been paid to date; right?
17	A. No. I just don't know, you know, where
18	where where it would have been accounted for and
19	if
20	Q. And the APR document that we've been looking
21	at, it lists permits that would be required for the
22	project starting on page 7, and it specifically lists
23	the conditional use permit; right?
24	A. Of the investment appraisal document?
25	Q. No, the APR document. I apologize if I

Γ

1	misspoke.
2	A. Not the Bowler Flats one, but the the
3	June not the main one, but the June APR? Is that
4	is that
5	Q. Correct.
6	A the one you were referring to?
7	Q. Yep. What we've marked as Cross Exhibit 10.
8	A. Okay. I have the June 21 pulled up again.
9	And what page?
10	Q. Starting on page 7 is where I see the
11	permits listed.
12	A. Again, I really apologize that I I don't
13	have my second screen. I could just keep this up and
14	be looking at it, so
15	Q. No worries. We're all just doing the best
16	we can here.
17	A. Yeah. Yeah. Okay. Yeah, transfer to the
18	Company upon closing in May, currently being amended
19	by the county. That's what it says.
20	Q. Okay. You see that the conditional use
21	permit was identified as a permit that would be
22	required and it was planned and budgeted for under
23	this APR document; right?
24	A. I just see on page 7, it says it was
25	transferred to the Company upon closing in May 2019,

Γ

1	currently being amended by the county.
2	So I don't know if there's another place in
3	here that it says it was planned and budgeted for,
4	but that's what that's what's listed here on
5	page 7.
6	Q. Okay. Well, the APR document is the
7	planning and budgeting document, right, and the CUP
8	is listed in here so we can it's fair to say that
9	that was planned for; right?
10	A. Yes. Yes.
11	Q. Okay. I'm going to shift topics again and
12	talk about the WTG equipment or the wind turbine
13	equipment. You made a few assertions about that
14	equipment in your summary and in your surrebuttal
15	that I'd like to ask you about. And you raised a
16	couple of different points with respect to the wind
17	turbine equipment.
18	And one of the points I think you made was
19	that the Company had limited time to secure the
20	equipment, the turbines, get them to the jobsite, and
21	then erect them in order to qualify for the full
22	production tax credit.
23	Do you recall that
24	A. Yes.
25	Q line of your testimony?

And, in fact, that's what made this 1 Okay. 2 opportunity a time-limited opportunity, right, that 3 there was that pending expiration of the PTC; right? 4 Α. Yes. And did you hear Mr. Van Engelenhoven 5 ο. Okav. testify, both at the hearing and in his written 6 testimony, as to how the Company formulated a plan to 7 address the logistics and the market constraints 8 associated with that timing issue? 9 10 You mean -- you're talking the Α. Yes. 11 COVID -- the adjustments because of COVID? 12 I'm talking about the concern that you 0. No. 13 raised about -- between the time the company acquired 14 the project and the time to get the project in service in order to qualify for the PTCs. 15 Even 16 setting aside COVID, Mr. Van Engelenhoven explained 17 that the Company developed a plan to address that timing and supply issue that you raised a concern 18 19 with. 20 Do you recall his testimony on that point? Α. I do recall him talking about -- I don't 21 22 know if the word is "commissioning," because -- but 23 doing them in groups, in circuits, like -- yeah, 24 three different circuits rose. 25 Q. Okay. So I think we're talking about two

1	different things. I'm talking about the plan to
2	acquire the equipment and get it to the jobsite, and
3	it sounds like you were just talking about bringing
4	the circuits in service.
5	So I might just pull up
6	Mr. Van Engelenhoven's testimony so we can
7	A. Okay.
8	Q get to the get on the same page here.
9	Hold on. I've got this two-screen situation going
10	on. Let me see if I can share my screen from my
11	other laptop. One second.
12	Okay. Are you able to see
13	Mr. Van Engelenhoven's testimony here on the screen?
14	A. Yeah. Just give me one minute because I'm
15	trying to pull up my summary statement, as well, so I
16	have that. Just one minute.
17	Q. Okay. I would like to direct you to
18	starting on page line 132 of his surrebuttal where
19	he says:
20	PacifiCorp secured the benefits of the
21	project for customers by acquiring the
22	components from BHER
23	which I think we understand is the
24	Berkshire Hathaway entity
25	A. Uh-huh.

1	Q and avoided equipment supply limitations,
2	construction issues, and price volatility.
3	Do you see that? And then I would also
4	refer you to line
5	A. Okay. Oh, okay. I I'm I'm sorry. I
6	have it pulled up now. I really am juggling a lot of
7	documents. So will you just repeat that line number
8	you want me to look at? It was
9	Q. I was looking at line 132, which I've
10	highlighted on the screen here so that's easier for
11	you.
12	A. Okay. Yes.
13	Q. And then I would also direct you to
14	line 141.
15	PacifiCorp had an opportunity to acquire
16	components that were already manufactured and
17	in storage from Berkshire Hathaway at cost,
18	which was the competitive market price at
19	their time of purchase in 2016.
20	Do you recall that testimony
21	A. Yes.
22	Q from Mr. Van Engelenhoven?
23	A. Yes. Thank you for pulling that up.
24	Q. No problem. So you mentioned, I think, in
25	your testimony and in your summary that it was a risk

1 that the Company would not be able to get the 2 turbines to the jobsite. Do you think, in light of 3 4 Mr. Van Engelenhoven's testimony, that the Company 5 developed an appropriate plan to be able to secure that WTG equipment and deliver it to the site? 6 Yes, especially when you mentioned yesterday 7 Α. that the -- they're already manufactured and they're 8 being stored in Colorado, which is just a couple 9 10 days' drive from there. Yes. 11 And that -- this was an issue that Q. Okav. 12the Company identified from the outset in its APR 13 document, and it formulated a plan to address the 14 concern about obtaining the WTG equipment; right? 15 Α. Yes. 16 Okay. And it's true, isn't it, that the 0. 17 Company was, in fact, able to secure all of the turbines that it needed for the project; right? 18 19 That's, I think, another point of Α. Right. 20 misunderstanding, that when -- when the Company talked -- and it talks about the WTG safe harbor 21 22 equipment, I think probably Mr. Hayet, as well as I, 23 you know, we're thinking that's the wind turbine 24 generator and the blade and the hub. So you pointed 25 out that that is the nacelles and the -- like, the

1	rotors and other parts, not the blades. So yes.
2	Q. Okay. But my question is, sitting here
3	today, what we know is that the Company was able to
4	secure and have delivered all 114 of the turbines
5	or at least I think Mr. Van Engelenhoven's testimony
6	was that they are being delivered this week or next
7	week.
8	So we don't have a concern, sitting here
9	today, that the Company wasn't able to secure the
10	necessary number of turbines; right?
11	A. Right. I think that's been resolved.
12	Q. Right. And that's even in the midst of the
13	pandemic, which, as you mentioned, did create delays
14	and disruptions to the supply chain; right?
15	A. Right. Right.
16	Q. Now, you also mentioned, and I would like
17	some clarification on this point, that the Company
18	had to do a competitive bid for the fallen turbines.
19	Were you offering that as a criticism of the
20	project in any way?
21	A. When I when I wrote that testimony and my
22	summary on that, it was it was different than
23	after Mr. Van Engelenhoven had explained this. It
24	wasn't so much a criticism, it was that I I was
25	under the impression that, you know, they bought all

the safe harbor equipment in 2016 at the market price then, which would have been a lot lower than it was in 2019.

And it wasn't clear -- what wasn't clear to me is that the Company took all of the 73 -- the other parts that it had and grouped them together into a Vestas turbine supply agreement that kind of encompassed everything. So -- and then it -- at a whole new pricing scheme that was negotiated. So I -- the Company never submitted the Vestas turbine supply agreement, so I was not aware at the time that they had grouped these together, you know, at the time of the market in 2019.

So initially, yes, that -- my -- to answer 14 your question, yes, I think that could have been a criticism, taking that they're out on the market here 17 at the very last minute and they're going to be paying premium top prices to get the rest of this. But now, from his testimony, I can see that whatever 20 parts that Vestas had and you guys had, it was all 21 negotiated into one turbine supply agreement.

22 23

1

2

3

4

5

6

7

8

9

10

11

12

13

15

16

18

19

So does that address your concerns ο. Okav. that you previously had?

24 Α. Yes. Yes. I mean, I would have liked to 25 see the turbine supply agreement as, you know, we --

1	I still don't know, you know, the price that you
2	ended up paying for that. If if that, you know,
3	was a good deal for ratepayers or not, but it does
4	address the fact that you were able to get all 114
5	turbines and parts.
6	Q. Okay. I want to address something else that
7	you said in your summary and your surrebuttal. You
8	said that the Company did not consider alternatives
9	to the project.
10	I'm curious what your support is for that
11	assertion. Are you relying on something in the
12	documents, the APR or the investment appraisal?
13	A. Yes.
14	Q. Can you point me to what you were relying
15	upon?
16	A. Sure. If you bear with me while I
17	Q. Sure.
18	A. So it would have been in the APR, in
19	DPU 6.1-10, the project proposal and APR requests.
20	Q. Is there something specific in that document
21	you can point me to that you relied upon?
22	A. Yeah. I mean, it's I found that in
23	several documents where this it was repeated the
24	same time. So this is with the project proposal in
25	DPU6.1.10 dated June 21st, 2019, paragraph 8. It

_

1	says:
2	The Pryor Mountain project includes
3	Oh, wait. That was not the alternatives.
4	Hang on. That was the contingency. Okay. The
5	alternatives were should be in the same document.
6	I found the one reference, but this isn't this
7	isn't indicative of the other one. There is one in
8	the June 21st document. In paragraph 4, it says:
9	Alternatives Considered
10	The Company just says:
11	The Company evaluates potential wind
12	development sites as they become available.
13	Focusing on the ultimate goal of determining
14	the site could provide an economically viable
15	renewable energy resource that aligns with
16	the requirements of PacifiCorp's IRP and/or
17	provides a net benefit.
18	That's a more broad one, so let me find the
19	one where you specifically talk about it.
20	Q. So I don't know if I can help you out here.
21	I could not find that specific mention of that in the
22	DPU 6.1-10, but I did see something along those lines
23	mentioned in DPU 18.2, which was as we talked
24	about, was the appraisal for the interconnect portion
25	of the project.

Γ

1	Is that what you're looking for in that
2	document?
3	A. Yeah, that probably would have been one of
4	them. Mm-hmm.
5	Q. On page 3, paragraph 4, is that what you're
6	referring to of the DPU 18.2 document, the
7	appraisal document?
8	A. Yeah. But that would have just been the one
9	with respect to transmission alternatives.
10	Q. Yeah. And I guess that was my question, is
11	that I didn't know if that's what you were relying
12	on because I think this document says no alternatives
13	were considered, but that's referring to the
14	transmission line; right?
15	A. Right. So that was one example. No
16	alternatives considered.
17	Okay. So I'm going back to DPU 6.1-10,
18	where there were like a half a dozen different APRs
19	or project change notices. So that's where I'm
20	looking right now because I believe that's where
21	the they were contained they're contained. But
22	basically the Company said that it didn't consider
23	any alternatives.
24	Q. It sounds like you're looking at something
25	other than what we've marked as Cross Exhibit 10. Am

1	I following you?
2	A. Yeah. It's part of Set 18. But it may not
3	have been just 18 point it may have been broader
4	than just 18.2.
5	Q. Are you still looking, or should I move on?
6	A. No, I okay. Sorry. Okay. I pulled up
7	18, and let me see if 18.1 I believe 18.1 is
8	the same as your response to 6-1-10; is that correct?
9	Q. I don't have that in front of me, so I
10	can't
11	A. Yeah, it is. Because I pulled that this
12	one up, and that it is the same. It has the same
13	sentence that I just read to you. So let me just
14	stick with the other documents in 18 Set 18.
15	Q. Okay. Well, I think we can confirm and
16	clarify for the record that the statement that no
17	alternatives were considered is in the transmission
18	document, meaning that the Company didn't consider an
19	alternative transmission route or connection
20	mechanism for the project; right?
21	A. It is in there. But it is also in other
22	documents for the not just the transmission
23	project.
24	Q. Okay. But you didn't cite to any other
25	documents in your testimony; right?

	· · · · · ·
1	A. So I'm looking at the investment appraisal
2	document from the 2015 to 2020, which is part of
3	Set 18 provided to the Division. And on let me
4	see what page. Page 3 of 6, No. 4, this one says:
5	No alternatives were considered as part of
6	this project as a customer request.
7	Q. Correct. And that's referring to the
8	interconnect request; right? The customer request is
9	the request from PacifiCorp to Rocky Mountain Power
10	to connect the Pryor Mountain facility to the grid;
11	right?
12	A. Yes, mm-hmm. So it's in that one.
13	Q. Okay.
14	A. And I think it I think it I think it's
15	in each of those.
16	Q. Okay. And those documents that were
17	produced in response to its Set 18 were
18	transmission documents, so I think we can move on
19	from that. I just want to let me ask you a
20	follow-up question that hopefully doesn't rely on any
21	documents.
22	You heard Mr. Link's testimony that he
23	well, did you listen to Mr. Link's testimony?
24	A. I heard parts of it.
25	Q. Okay. Did you hear him explain that when he

1	analyzed the Pryor Mountain project, he's analyzing
2	the system with the project versus the system without
3	the project; right?
4	A. Oh, I read his yeah, I read that in his
5	testimony. Mm-hmm.
6	Q. Okay. So that's considering an alternative;
7	right?
8	Considering not building the project is an
9	alternative to building the project; right?
10	A. Yeah. I mean, considering not doing nothing
11	versus to doing something doesn't mean that the
12	something is you know, is produces benefits.
13	So that doesn't really that doesn't really tell us
14	a lot.
15	Q. Well, Mr. Link's analysis shows the system
16	benefits of the project as compared to not building
17	it.
18	That's what his analysis endeavored to show;
19	right?
20	A. Yes.
21	Q. Okay. You mentioned in your testimony about
22	the production tax credits expiring in 10 years.
23	Do you recall that portion of your
24	testimony?
25	A. Yes.

1	Q. And you understand that Mr. Link's analysis
2	assumed that to be the case, right, the 10-year
3	duration of the production tax credit that's built
4	into his analysis; right?
5	A. Correct.
6	Q. Okay. And you made a statement that you
7	believe the project is uneconomic without the REC
8	the production tax credit benefits and also the REC
9	benefits associated with this project.
10	Is that your testimony?
11	A. That's what the Company that's what the
12	Company responded to me in a data request. And yes,
13	it is.
14	Q. Okay. But those are not speculative
15	benefits; right?
16	The project will qualify for the production
17	tax credits; right?
18	A. Yeah. We would hope so. We would like a
19	guarantee that it does.
20	Q. Okay. And you understand that's a binding
21	contract with Vitesse whereby they will have
22	purchased the REC credits associated with the
23	project?
24	A. Yes.
25	Q. Okay. So it's sort of a hypothetical to

analyze the project without those RECs and production 1 2 tax credit benefits; right? 3 Α. Yes. 4 Now, you also mentioned in your testimony 0. that there -- you mentioned in your summary several 5 administrative tasks that the Company will need to do 6 in order to get transmission interconnections to the 7 8 project. 9 Do you recall what -- those items that you 10 mentioned in your summary? 11 Α. I do recall those. And based on 12Mr. Van Engelenhoven's testimony already and 13 Mr. Hemstreet's testimony, I have a little bit 14 clearer understanding of that. 15 And in the repowering docket, Mr. Hemstreet 16 talked about how, you know, they would -- they might 17 have to go one and one and hook it up and then 18 disconnect it and hook it up and disconnect it 19 because the transmission wouldn't be built yet. 20 But it -- it appears now that because of the 21 COVID, that's one benefit in that it buys time for 22 you guys to get enough transmission infrastructure in there that you can do a circuit at a time, like was 23 24 explained yesterday, and keep it energized, and then do the next circuit. 25

So yes, I have a clearer understanding of

1

2 that than what would have been the case without the 3 transmission available. 4 0. Okay. So you're talking about, I believe, bringing the circuits online in groups, and you feel 5 like that concern has been addressed adequately by 6 Mr. Van Engelenhoven; is that correct? 7 Yes, although the only concern is -- and I 8 Α. don't know if he knew this, but what additional costs 9 10 would be by doing it -- by, you know, doing --11 energizing it that way. 12 Okay. And so you had also mentioned the 0. 13 precommissioning issue. I just want to make sure 14 we're clear -- well, and then a third issue that you raised in your summary was IRS certification. 15 16 So I just want to be clear, those are three 17 distinct things, right; the IRS certification, commissioning, and then energizing and bringing 18 19 online. Right? 20 Α. I understood the -- the IRS commissioning to 21 be when, as Mr. Van Engelenhoven discussed -- or it 22 could have been Hemstreet yesterday, but the two --23 two people, they climb up the tower, they check all 24 the circuits, they do some telemetry testing and, you 25 know, make sure they're energized and that they're

1 working, and they check off the boxes, and there's 2 power to them. And that's -- I kind of understood 3 that to be two of the -- two-in-one things. That was 4 my understanding of the commissioning. Okay. So I agree with what you just said, 5 ο. that that is what Mr. Van Engelenhoven described as б the commissioning component. But when you mentioned 7 IRS certification, that is just an application that 8 9 you file with the IRS. 10 Do you understand that? 11 I didn't. I just thought at the time that Α. 12they commissioned, that the IRS certification was 13 just, you know, a check or -- or whoever verified it, whoever was there, sends a report and says, Okay, 14 15 this has been done. 16 I just want to make sure we're not 0. Okay. conflating two concepts here or talking past each 17 18 other. 19 And so the commissioning which 20 Mr. Van Engelenhoven described, you understand that 21 can only be done turbine by turbine, you send a 22 person up there to turn it on, basically? 23 Α. Yeah, that's been my understanding all 24 along. 25 Q. Okay. And that was the costs associated

1 with commissioning as part of that -- you understand 2 that that's part of the agreement with Vestas, that 3 that cost is sort of baked into that contract? 4 Α. No, I didn't, because like I say, I didn't realize until yesterday that, you know, you guys kind 5 of regrouped all of this into one big contract. 6 And it was never to -- it was never supplied to the 7 Division to review as part of the project's 8 9 demonstration of prudence. So I did not understand 10 But -- but I -- I mean, I take your word that that. 11 that's how it's done. 12Okay. Well, Mr. Van Engelenhoven's word; 0. 13 right? 14 Α. His word, yes. Yeah. 15 Q. Okav. Okay. And then as far as replacing the circuits in service circuit by circuit, 16 Mr. Van Engelenhoven, I think, explained that there's 17 not an additional cost associated with that; right? 18 I don't know that he outlined any costs. 19 Α. 20 No, I -- yeah. I don't -- I mean, it was probably 21 part of the Vestas supply agreement. Right? 22 Well, that's the commissioning. ο. So now 23 we're talking about the placing in service and 24 energizing. That's part of the process of bringing 25 the project online. And doing it circuit by circuit,

1	which Mr. Van Engelenhoven explains, does not result
2	in incremental costs as opposed to doing it all at
3	once; right?
4	A. Yes. Yes.
5	Q. Okay. And, in fact, the bringing it online
6	circuit by circuit is what allows the project to
7	start delivering energy and benefits to the customers
8	as soon as the circuits are available; right?
9	A. Right.
10	Q. So you on the topic of
11	COMMISSIONER LEVAR: Ms. Shurman?
12	MS. SHURMAN: Yes?
13	COMMISSIONER LEVAR: Why don't we take a
14	break right now and come back in about 15 minutes and
15	continue.
16	MS. SHURMAN: Sure. Thank you.
17	COMMISSIONER LEVAR: Thank you.
18	(A brief recess was taken.)
19	COMMISSIONER LEVAR: Why don't we begin the
20	transcript, and, Ms. Shurman and Ms. Zenger, we can
21	continue.
22	MS. SHURMAN: Okay. I'm ready.
23	BY MS. SHURMAN:
24	Q. Dr. Zenger, are you there?
25	A. I'm here.

1	Q. Okay. I just have very few more questions
2	on the transmission issues that we were discussing.
3	You had mentioned in your summary that the
4	Company needed to amend the large generator
5	interconnection agreement or the LGIA.
6	Do you recall mentioning that in your
7	summary?
8	A. Yes.
9	Q. There's no incremental cost associated with
10	doing that, is there?
11	A. I would think there are costs, yeah.
12	Q. What are you basing that on?
13	A. Well, if a customer wants to apply to get
14	service, PacifiCorp transmission doesn't do the
15	the system impact study in these LGIAs for free.
16	Q. Well, the need to amend the LGIA was because
17	there was previously one with the prior developer,
18	but there was no project developed.
19	You understand that; right?
20	A. That was a little tricky because I had to go
21	through each one and determine if EverPower had
22	canceled it, and then they froze it for four years,
23	and then they opened it again, and then they changed
24	the name, and that's that's the point when I
25	thought PacifiCorp had taken over the project, so

1	that was a little confusing.
2	Q. I understand. You understand now, though,
3	that it was just an amendment to the agreement that
4	the prior QF developer had had for interconnection?
5	A. Yeah. The amendment to group all projects
6	as one project, is that what you mean?
7	Q. Correct.
8	A. Mm-hmm. Yes.
9	Q. And you don't have any evidence to show that
10	there was any cost associated with that, do you?
11	A. Yeah, I I do believe there were costs.
12	In fact, I recall the Oregon PUC disallowed those
13	costs, in fact. At least, you know, in their
14	post-closing briefs, they did. That issue was never
15	resolved. So there were there were costs for
16	those to do an the study. And I believe part
17	of it was they had to do some type of remedial action
18	scheme to test or a RAS test that was
19	approximately \$800,000.
20	And when they moved the point of
21	interconnection from Wyoming up into Montana, another
22	15 miles, I think they had to restudy that
23	configuration.
24	Q. That's correct. Because the prior
25	developers had wanted to put the substations out in

1 Wyoming so they could get the Wyoming QF rates; 2 right? 3 Α. Right. 4 And they were going to run the transmission 0. down from Wyoming up to Montana, to the project site; 5 б right? Right. 7 Α. Okay. So then when the Company purchased 8 0. 9 the project, it no longer needed to do that; right? 10 It decided instead to build the substation 11 right on the project site; right? 12 Right. Α. 13 So that eliminated the need to run that 0. 14 transmission line from Montana down to Wyoming; 15 right? 16 Α. Correct. 17 Q. Okay. So that resulted in a cost savings to 18 the project, didn't it? It -- it did. But taken as a whole, there 19 Α. 20 were -- there were still some transmission costs in 21 there. 22 0. Okay. And --23 Α. Interconnection agreement costs, you know, 24 the studies, things like that. 25 Q. Okay. And there's transmission costs

associated with any new wind project; right? 1 2 At least to interconnect and... Α. Right. 3 ο. Right. And Mr. Link's analysis would have 4 accounted for the costs associated with getting transmissions to the project; right? 5 Α. 6 Yes. Thank you, Dr. Zenger. I have no 7 Q. Okav. further questions. 8 9 Sorry it took me -- it was a little Α. Okav. 10 difficult to find everything, so thanks for being 11 patient with me. 120. No problem. 13 MS. SHURMAN: And actually, at this point, 14 Mr. Chairman, I would move for the admission of Rocky Mountain Power Cross Exhibit 10, which was the APR 15 16 document that was produced as CPU6.1-10. And then 17 I'll move for the admission of Rocky Mountain Power Cross Exhibit 11, which is the investment appraisal 18 19 that was produced as CTU 18.2. And both of those are 20 confidential documents. 21 COMMISSIONER LEVAR: Okay. And just to 22 clarify, both are in the record already as DPU 23 exhibits; is that correct? Or are they DPU exhibits 24 from different dockets? 25 MS. SHURMAN: They were produced in this

1	docket. They're not attached to anybody's testimony.
2	COMMISSIONER LEVAR: Okay. Okay. And then
3	with the clarification for the court reporter that
4	these are confidential exhibits, let me just ask if
5	there's any objection to that motion?
6	I'm not seeing or hearing any objection, so
7	the motion is granted.
8	(Exhibits admitted.)
9	COMMISSIONER LEVAR: And with that, I'll go
10	back to Mr. Jetter if you have any redirect for
11	Dr. Zenger.
12	MR. JETTER: I do have a few redirect
13	questions.
14	
15	REDIRECT EXAMINATION
16	BY MR. JETTER:
17	Q. Dr. Zenger, you referred earlier to your
18	surrebuttal testimony. There was some
19	cross-examination questions regarding a slide from
20	the 2019 IRP. And that slide showed an entry there
21	for a 240-megawatt wind facility in Wyoming.
22	Do you recall that?
23	A. I recall that.
24	Q. Okay. Where is the Pryor Mountain wind
25	farm?

1 Where is -- I'm sorry. You cut out. Α. Where 2 is what? 3 ο. Where is the proposed Pryor -- or the 4 actually under construction Pryor Mountain wind farm? 5 Α. Yes. So it's in Montana. My understanding is it's, you know, roughly up to 15 miles from the 6 Frannie location in Wyoming. 7 Okay. And would you have reason to know 8 0. that a 240-megawatt Wyoming wind project that was in 9 10 the 2019 IRP was, in fact, a Montana wind project? 11 Α. I mean, the Company's -- this is the No. 12first wind project the Company has attempted to 13 acquire in Montana, so, you know, that -- that's news 14 to all of us. And so one reference slide in 2019 may not 15 ο. 16 have given you meaningful notice that a project in 17 Montana was under development? Especially, you know, if it was a 18 Α. Correct. 19 Friday, it was incidental in one bullet point, and it 20 did say "Wyoming," so I don't think it caught 21 people's attention. 22 Thank you. And I'd like to ask ο. Okav. 23 another question that's a little bit different but 24 also related to the IRP process. 25 When the Company goes through the

development of a preferred portfolio for the IRP, 1 2 they don't evaluate each potential project on its own 3 merits as a thumbs-up or thumbs-down revenue 4 requirement comparison, do they? Yeah, in fact -- yeah, they don't take 5 Α. No. each project, whether it's this or a solar project in 6 Wyoming -- or Utah, and run the model and then run it 7 without the model and then with the model. 8 That's 9 not the way it -- yeah. The model is -- that's the 10 point of the model, to optimizate -- the model 11 optimization is that all the inputs are in the model, 12 and the system optimizer runs and optimizes, and out 13 of all the possible supply site and demanded 14 resources, the model selects the least-cost, 15 least-risk resource. So yes, that's --16 Is it a fair characterization that you could 0. 17 potentially have 100 projects that pass the -- pass the test, I quess you'd call it, individually, but 18 19 the Company only needs 10, and so the IRP would 20 select the 10 best? 21 Α. Yes. 22 Is that right? 0. 23 Α. Yes. 24 0. And so there's a little bit more to it than a decision of build or not build? 25

1 Exactly. Α. Correct. 2 It's a comparison to other alternatives that 0. 3 may be more economical? 4 Α. Yes. And it's a -- it's a comparison of a So for this given point in time, 5 point in time. 6 we've put in all these inputs and gas prices and forecasts, and the model selects the least costly 7 8 source -- resource. 9 Prvor Mountain was conducted outside ο. Okay. 10 of the IRP, to your knowledge, unless it was the 11 Wyoming-identified wind project that's actually in 12Montana? 13 Α. Yes. Correct. 14 Okay. Thank you. Those are all of my 0. 15 questions. 16 COMMISSIONER LEVAR: Thank you, Mr. Jetter. 17 I'll ask if any of the other parties other 18 than Rocky Mountain Power have any recross, to please 19 indicate to me that they do. 20 I'm not seeing or hearing any desire for 21 recross from the other parties, so I'll go to 22 Ms. Shurman. 23 Do you have any recross? 24 MS. SHURMAN: Very quickly. Thank you, Mr. Chairman. 25

1	RECROSS EXAMINATION
2	BY MS. SHURMAN:
3	Q. Dr. Zenger, you understand that the Pryor
4	Mountain wind project ties into the Company's
5	transmission grid through the through Wyoming?
6	A. Yes, it yeah. It's they are building
7	a tie-in up in that area of Frannie, Yellowtail, is
8	the way it's described.
9	Q. So it makes sense that the Company
10	categorizes it as a Wyoming wind project because it
11	ties into the grid through Wyoming, doesn't it?
12	A. Yes, it does.
13	Q. Okay. No further questions. Thank you.
14	COMMISSIONER LEVAR: Thank you, Ms. Shurman.
15	Commissioner Allen, do you have any
16	questions for Dr. Zenger?
17	COMMISSIONER ALLEN: No questions. Thank
18	you.
19	COMMISSIONER LEVAR: Thank you,
20	Commissioner.
21	Commissioner Clark, do you have any
22	questions?
23	COMMISSIONER CLARK: I have no questions.
24	Thanks very much.
25	COMMISSIONER LEVAR: Okay.

1 COMMISSION QUESTIONS 2 BY COMMISSIONER LEVAR: 3 ο. I'll just ask, Dr. Zenger, does anything 4 that's been discussed this morning lead you to change any of your recommendations in your testimony? 5 Yes, it does. Like I say, it's been the 6 Α. Division's understanding, through discovery, that the 7 Company's decision to pursue this project was made in 8 9 June of 2019. And that changes a lot of things that 10 happened from June 2018 to 2019, so if all of these 11 things have already been done and this due diligence 12 has been done, then that -- that's a whole different 13 decision when it comes to the -- was the Company's 14 decision to pursue this project at this time, in June, whether a reasonable utility had would have 15 16 pursued this. And I would say yes. 17 Q. Okay. Thank you. I don't have any further Thank you for your testimony yesterday 18 questions. 19 And thank you for your patience with our and today. technology issues. 20 21 Oh, well, thank you for my issues with Α. 22 technology. Thank you. 23 COMMISSIONER LEVAR: Mr. Jetter, anything 24 else from the Division of Public Utilities? 25 MR. JETTER: We have nothing further for

1	this hearing. Thank you, Chairman.
2	COMMISSIONER LEVAR: Okay. I'll go to the
3	Office of Consumer Services, then, for your first
4	witness.
5	MR. SNARR: Thank you. The Office would
6	like to first call Alyson Anderson as a witness.
7	COMMISSIONER LEVAR: Good morning,
8	Ms. Anderson. Do you swear to tell the truth?
9	You are muted still. You're showing on my
10	screen as still being muted, and we can't hear you.
11	I cannot unmute you from my end.
12	MR. SNARR: If we could have just a minute,
13	we'll help Alyson get connected up with us. Okay?
14	COMMISSIONER LEVAR: Sure.
15	Ms. Anderson, if you're using a browser,
16	typically you have to move the cursor around near the
17	bottom of the screen before the buttons pop up. It's
18	a little tricky to get them to pop up that way.
19	MR. SNARR: Could we have just about a
20	three- or four-minute break? I think we have
21	technical staff that could assist her in getting that
22	going.
23	COMMISSIONER LEVAR: Sure. That would
24	probably be better. Why don't we take a five-minute
25	recess.

1	MR. SNARR: Thank you.
2	(A brief recess was taken.)
3	COMMISSIONER LEVAR: Ms. Anderson, do you
4	swear to tell the truth?
5	MS. ANDERSON: I do.
6	COMMISSIONER LEVAR: Okay. Thank you.
7	Mr. Snarr, go ahead.
8	MR. SNARR: Thank you.
9	
10	DIRECT EXAMINATION
11	BY MR. SNARR:
12	Q. Ms. Alyson, could you please state your name
13	and spell your name for the record.
14	A. My name is Alyson Anderson, A-L-Y-S-O-N,
15	A-N-D-E-R-S-O-N.
16	Q. And could you please state your employment
17	in connection with the Office.
18	A. I'm employed by the Utah Office of Consumer
19	Services as a utility analyst.
20	Q. And in connection with your work as a
21	utility analyst, have you participated in the
22	Office's preparation for presentations in this
23	proceeding?
24	A. I have.
25	Q. And in that connection, did you prepare

1 Phase 1 revenue requirement direct testimony that was 2 submitted on September 2? 3 Α. I did. 4 And you also prepared Phase 1 revenue 0. requirement surrebuttal testimony that was submitted 5 on October 29; isn't that correct? 6 7 Α. Yes. Is it also correct that you submitted direct 8 ο. testimony for the Phase 2 proceeding that will yet 9 10 come to hearing in this case? 11 Α. Yes. 12Now, let's focus on the revenue requirement 0. 13 testimonies, those submitted on September 2 and 14 October 29th. 15 Do you have any corrections to that 16 testimony? 17 Α. T do not. 18 And if you were asked the questions 0. 19 presented there, today, under oath, would your 20 answers be the same? 21 Α. They would. 22 With that in mind, we'd like to MR. SNARR: 23 offer the admission of Phase 1 revenue requirement 24 direct testimony submitted by Alyson Anderson on 25 September 2nd, as well as the Phase 1 revenue

1	requirement surrebuttal testimony submitted on
2	October 29th of this year. And just for
3	clarification, there are no separate exhibits that
4	are attached to either one of those testimonies.
5	MS. ANDERSON: Correct.
6	COMMISSIONER LEVAR: Thank you. If anyone
7	objects to that motion, please indicate your
8	objection.
9	I'm not seeing or hearing anyone, so the
10	motion is granted.
11	(Simultaneous speaking.)
12	MR. MOSCON: Can you hear me, Mr. Chairman?
13	COMMISSIONER LEVAR: Yeah. Who's speaking?
14	MR. MOSCON: I'm sorry. This is
15	Matt Moscon. I apologize that we were on mute. The
16	power company has no objection to the admission of
17	Ms. Anderson's testimony, her direct testimony,
18	lines 1 through 59, which essentially introduce the
19	OCS's position and the witnesses that are testifying.
20	The remainder of her testimony, from line 61 to the
21	conclusion, and her surrebuttal deal entirely with
22	the subscriber solar program, and they rebut
23	witnesses or direct testimony that the Company had
24	proposed to put forward, but, in fact, the Company
25	did not admit onto the record. Therefore, it would

1 be improper to have on the record a testimony 2 rebutting nonexistent testimony because none of the 3 Company subscriber solar testimony was ever admitted 4 onto the record, as that was withdrawn. 5 So we just -- again, we don't have an objection to her introductory testimony, but we think 6 it should be limited to that, and the subscriber 7 solar portion should not be admitted as an actual 8 9 piece of testimony on the record. 10 COMMISSIONER LEVAR: Mr. Snarr, would you 11 like to respond to that? 12 MR. SNARR: I can respond. And the 13 representations made by the Company are true, and we -- we're not going to pursue any subscriber solar 14 testimony. And Ms. Anderson was going to make that 15 16 clear in her summary, but I think it is probably 17 appropriate to excise those lines as far as what's 18 being admitted today. I apologize we haven't had 19 that excised previously, but I do not object to the 20 motion made by the Company in this regard. 21 COMMISSIONER LEVAR: Okay. Thank you. So 22 with that clarification, we have a motion to admit, 23 am I correct, lines 1 through 61 of Ms. Anderson's 24 direct testimony? 25 MR. SNARR: Yes.
1	COMMISSIONER LEVAR: Okay. If anyone
2	objects to that motion, please indicate your
3	objection.
4	I'm not seeing or hearing any, so that
5	motion is granted.
6	(Testimony admitted.)
7	COMMISSIONER LEVAR: Go ahead, Mr. Snarr.
8	MR. SNARR: If we need to clean that up in
9	terms of the actual submission, we can do so. But I
10	think the record is clear. Ms. Anderson
11	COMMISSIONER LEVAR: If anyone
12	MR. SNARR: Go ahead.
13	COMMISSIONER LEVAR: To respond to that, if
14	anyone feels the record needs to be clarified, feel
15	free to submit a motion to that effect. Otherwise,
16	we'll consider it covered.
17	MR. SNARR: Thank you.
18	BY MR. SNARR:
19	Q. Ms. Anderson, have you prepared a summary of
20	your testimony as it relates to those items that are
21	not part of the subscriber solar?
22	A. I have.
23	Q. Could you please present that at this time.
24	A. Yes. Thank you.
25	Good morning. My testimony provides the

1 OCS's policy on the Company's proposed expansion of 2 the subscriber solar program, and it also introduces 3 the Office of Consumer Services witnesses in the 4 Rocky Mountain Power general rate case. 5 Rocky Mountain Power has removed the expense of the subscriber solar program from this stage, and 6 so now my testimony simply introduces the other OCS 7 witnesses in this phase of the general rate case. 8 Dr. J. Randall Woolridge previously 9 10 presented the OSC's recommended costs of capital, 11 6.9 percent, including a return on equity of 129 percent and a 50/50 capital structure. 13 Witness Donna Ramas presents the OCS's rate 14 base and net operating income adjustments and 15 provides the analysis behind the OCS's proposed 16 revenue requirement. 17 Witness Phil Hayet presents the OCS's 18 recommended adjustments to base net power costs and 19 for the disallowance of certain wind resources. 20 Ultimately, the OCS is recommending a reduction of \$37,257,110 in Rocky Mountain Power's 21 22 Utah revenue requirement. 23 And that concludes my summary. Thank you. Ms. Anderson's 24 MR. SNARR: available for cross-examination. 25

1	COMMISSIONER LEVAR: Thank you, Mr. Snarr.
2	Mr. Jetter, do you have any questions for
3	Ms. Anderson?
4	MR. JETTER: I do not have any questions.
5	Thank you.
6	COMMISSIONER LEVAR: Thank you.
7	Mr. Russell?
8	MR. RUSSELL: No questions. Thank you.
9	COMMISSIONER LEVAR: Mr. Holman?
10	MR. HOLMAN: No questions. Thank you.
11	COMMISSIONER LEVAR: Mr. Sanger?
12	MR. SANGER: No questions. Thank you.
13	COMMISSIONER LEVAR: Mr. Boehm?
14	MR. BOEHM: (No audible response.)
15	COMMISSIONER LEVAR: Mr. Moscon, any
16	questions?
17	MR. MOSCON: No questions. And I apologize
18	for the interruption, Ms. Anderson. Thank you.
19	COMMISSIONER LEVAR: Thank you.
20	Commissioner Clark, do you have any
21	questions for Ms. Anderson?
22	COMMISSIONER CLARK: I have no questions.
23	Thank you.
24	COMMISSIONER LEVAR: Commissioner Allen?
25	COMMISSIONER ALLEN: I also have no

1	questions. Thank you.
2	COMMISSIONER LEVAR: Thank you. I don't
3	either, so thank you for your testimony this morning.
4	And, Mr. Snarr, you may
5	MS. ANDERSON: Thank you.
6	COMMISSIONER LEVAR: call your next
7	witness.
8	MR. SNARR: Thank you. The Office would
9	like to next call Ms. Donna Ramas as a witness.
10	COMMISSIONER LEVAR: Ms. Ramas, do you swear
11	to tell the truth?
12	MS. RAMAS: I do.
13	COMMISSIONER LEVAR: Thank you.
14	
15	DIRECT EXAMINATION
16	BY MR. SNARR:
17	Q. Ms. Ramas, will you please state your name
18	and spell your name for the record.
19	A. My name is Donna Ramas, D-O-N-N-A,
20	R-A-M-A-S.
21	Q. And could you tell us where you're employed
22	and what your relationship is with the Office.
23	A. I'm self-employed as a regulatory
24	consultant, and I work as a consultant for the Office
25	of Consumer Services.

1 Thank you. And in connection with that Q. 2 assignment, have you participated in this proceeding 3 and prepared testimony and exhibits for submission? 4 Α. Yes, I have. And does that include direct testimony that 5 ο. was submitted on September 2nd, including various 6 exhibits numbered 1, 2, 3, and 4, with subparts? 7 I had Exhibits No. 3.1D through 3.22D that 8 Α. was filed with my direct testimony. 9 10 Okay. I maybe used a different label. I'm 0. 11 And with your -- you also filed a surrebuttal sorry. 12testimony; is that right? 13 Α. Yes, I did. 14 And could you identify the exhibits attached 0. 15 to your surrebuttal testimony. 16 Α. Exhibits OCS 3.1S through 3.5S. All right. And in connection with the 17 Q. testimony that's been prepared and submitted, first 18 19 let me ask, do you have any corrections to the testimony as it has been submitted? 20 21 Α. Yes, I have a couple typographical errors in 22 my direct testimony that I would like to go over at 23 this time. 24 0. Please go ahead. 25 Α. Okav. The first -- I have two corrections

1	on page 52; the first one on line 1132. The
2	\$2,387,635 should be changed to \$2,398,736. On the
3	following line, 1133, the 56,100,427 should be
4	changed to \$56,095,326. And this does not impact the
5	overall recommended revenue requirements as it deals
6	with the AMI program that was updated by the Company
7	in it's rebuttal.
8	The next changes are page 53, line 1148.
9	The \$101.3 million should be \$110.3 million. And
10	down at the bottom of that same page, line 1166, the
11	same change: 101.3 million should be 110.3 million.
12	And this does not impact the revenue requirement
13	calculation.
14	And then one final change, on page 78,
15	line 1715, the year 2020 should be changed to 2021.
16	And that completes the corrections.
17	Q. Thank you. And if you were asked all those
18	questions today, in your testimony, would your
19	answers be the same as presented there and as
20	corrected per your comments this morning?
21	A. Yes, they would.
22	Q. All right.
23	MR. SNARR: The Office would move for the
24	admission of Ms. Ramas' direct testimony that was
25	submitted on September 2 with its accompanying

1	exhibits, as well as its the surrebuttal testimony
2	that was submitted on October 29th with the
3	accompanying exhibits.
4	COMMISSIONER LEVAR: Please indicate if
5	anyone has an objection to that motion.
6	I'm not seeing or hearing any, so the motion
7	is granted.
8	MR. SNARR: Thank you.
9	(Testimony and exhibits admitted.)
10	BY MR. SNARR:
11	Q. Ms. Ramas, have you prepared a summary of
12	your testimony for presentation today?
13	A. Yes, I have.
14	Q. Would you please provide that now.
15	A. Yes, thank you.
16	Good morning, Chairman LeVar,
17	Commissioners Clark and Allen, and others attending
18	this hearing.
19	The facts and circumstances of this case
20	show that Rocky Mountain Power's current rates should
21	be reduced and not increased. Due to delays in
22	portions of the Pryor Mountain and TB Flats wind
23	projects, the Company has proposed a two-step change
24	in rates in its rebuttal position, and OCS did not
25	object to this two-step approach. As indicated in my

1 surrebuttal testimony, the recommendations of the OCS 2 in this case result in a recommended reduction in 3 current rate -- or in current revenues of 4 approximately \$37.3 million after both step changes are considered. This consists of a recommended 5 reduction in current rates of approximately 6 \$50.9 million effective January 1st, 2021, followed 7 by an increase in revenue requirements of 8 \$13.67 million effective with the step two of rate 9 10 These two changes result in the overall change. 11 reduction of current rates of approximately 12 \$37.3 million. 13 As explained in my surrebuttal testimony,

13 As explained in my surreductal testimony, 14 many of the issues raised in my direct testimony have 15 been resolved by this phase of the case. With the 16 Office and Rocky Mountain Power now in agreement in 17 many areas, the Company has agreed to several of the 18 recommendations made in my direct testimony, and the 19 OCS does not take issue with many of the revisions 20 made by the Company in its rebuttal filing.

My surrebuttal testimony discusses several issues that remain in dispute in this proceeding, and I will briefly summarize my position on several outstanding issues in the order in which they appear in my surrebuttal testimony.

1 The first issue is the transmission power delivery bad debt expense issue. Base year expenses, 3 which carry forward to the future projected test 4 year, included approximately \$980,000 for amounts recorded in a general ledger account for transmission power deliver bad debt expense with a portion of these costs allocated to the Utah jurisdiction. 7

2

5

6

In response to discovery, the Company 8 9 explained that the costs recorded in this account is 10 for bad debt expense associated with transmission 11 power delivery customers including interconnection 12 study costs that exceed customers' deposits and 13 customer collections which were then written off. 14 The amount written off included \$922,000 associated 15 with a single customer.

16 The transmission power deliver customer 17 suspended the project involved and has challenged the 18 amount due to the Company. The Company is still 19 pursuing options to resolve the issue under the 20 agreement with the transmission power delivery 21 customer. I recommend that the transmission power 22 delivery bad debt expense the Company allocated to 23 Utah in its filing not be included in the revenue 24 requirements and passed on to Utah customers in this 25 case.

1 The next issue is generation overhaul 2 These expenses fluctuate from year to year expense. 3 depending on the timing of plant overhauls, the 4 extent of the overhaul at work, and whether the costs are capitalized or expensed and how that spread is. 5 For determining the amount of generation overhaul 6 expense to include a revenue requirement, the Office, 7 Rocky Mountain Power, and the Division are in 8 agreement that the amount should be based on a 9 10 four-year historic average cost level. The issue for the Commission to decide in 11 12 this case is whether or not those historic costs 13 should be escalated prior to averaging. This issue 14 has been addressed extensively in prior proceedings 15 and again in this proceeding. In the two proceedings in which the Commission addressed the issue in an 16 order, the Commission determined that the historic 17 18 costs should not be escalated. I recommend that the 19 Commission continue this practice and not escalate 20 the costs prior to averaging. It is my view that the application of 21

It is my view that the application of inflation to the historic amounts does not factor in productivity outsets, experience gain from prior overhauls that leads to efficiencies in cost-savings measures, nor does the application inflation take into account the potential impacts of approaching plant retirements and early retirements on the extent of future overhaul work.

1

2

3

4

5

6

7

8

9

The next issue I address is the escalation of nonlabor O&M expenses. In its initial filing, the Company escalated these nonlabor O&M expenses using industry-specific escalation factors developed by IHS Markit in its fourth quarter 2019 forecast that was released in February 2020.

10 In my direct testimony, I recommended those 11 factors be updated based on a more recent forecast 12 released by IHS Markit. These more recent factors 13 result in negative escalation rates for some but not 14 all of the FERC accounts. My recommendation to 15 update for the more recent escalation factors 16 forecast by IHS Markit were consistent with 17 PacifiCorp's position in an ongoing Oregon rate case.

18 Rather than agreeing to also reflect updated 19 factors in this Utah proceeding as it did in the 20 Oregon proceeding, the Company instead removed the 21 application of escalation factors in its rebuttal 22 I continue to recommend that the base year filing. 23 nonlabor O&M expenses be escalated to test year 24 levels, and that is the forecast period levels, using 25 the more recent industry specific escalation factors.

The application of escalation factors to base year nonlabor O&M expenses is consistent with prior Rocky Mountain Power rate case proceedings, consistent with PacifiCorp's approach in the concurrent Oregon rate case, and consistent with the Commission's findings on this issue that was recently affirmed in a Dominion Energy Utah rate occasion.

The next issue addresses the Deer Creek Mine 8 9 closure regulatory asset. OCS is in agreement with 10 Rocky Mountain Power that a portion of the protected 11 property plant and equipment EDIT amortization 12 regulatory liability -- this is the tax benefit 13 regulatory liability -- it should be used to offset 14 various regulatory assets in this cause. The only 15 difference between the Office and the Company 16 regarding the amount of regulatory assets that should 17 be offset pertains to a single component of the Deer 18 Creek Mine closure regulatory asset. That component 19 is the estimated recovery-based royalties included by 20 the Company. As explained in my testimonies, these 21 recovery-based royalties are not yet known and 22 measurable and have not yet been paid by the Company.

The Company indicated, in response to discovery that I believe was attached to my direct testimony, that it had not yet begun negotiations

with the Office of Natural Resources Revenue to 1 2 settle the amount owed. Rather than offset these 3 estimated future potential payments with the known 4 existing regulatory liability, I recommend that the recovery-based royalties be addressed in a future 5 б rate case after the amounts are known and have actually been paid. There is no harm to the Company 7 in deferring the costs, and there is the potential 8 9 that the Company will receive overriding royalties on 10 coal produced from fossil rock coal reserves that 11 would offset these costs.

The next issue that remains in dispute is the treatment of the Utah out in the -- or advanced meter and infrastructure AMI project. Due to delays in the project, the Company has substantially reduced the amount included in the average test year plan service that was forecast, going from approximately 56 million in its direct filing to 12.4 million in that average plan service in its rebuttal filing.

12

13

14

15

16

17

18

19

While the Company has included a portion of the estimated project costs in the test year, it has not included any of the anticipated cost savings or anticipated resolving increase in revenues. As explained in my testimony, the Company has indicated in response to discovery that none of the identified

1 benefits associated with AMI functionality and none 2 of the ways in which the project drives a more 3 customer-driven delivery strategy will be realized 4 during the test year. Such benefits are not anticipated by RMP to be realized until 2023. 5 While RMP Witness Mansfield revised this 6 position slightly in his rebuttal testimony, 7 indicating that a few of the benefits for some of the 8 9 customers are anticipated to begin during the test 10 year, none of the potential cost savings were 11 included in the test year. I recommend that the Utah 12 AMI project be excluded from the test year as the 13 benefits of the project are largely not expected 14 until 2023 when the project is fully implemented, the 15 purported benefits are not reflected in the test 16 year, and the project will not be fully used and 17 useful in the test year. 18 The next issue and several following issues

pertain to pension expense. The key issue in the case is how a projected 2021 settlement loss should be treated for purposes of determining the amount of pension expense that should be included in revenue requirements resulting from this proceeding. As background, certain actuarial gains and losses that result from changes in the actuarial assumptions and

the difference between the actual and expected 1 pension plan experience are not recognized fully in 3 the period they are incurred.

2

4

5

6

7

8

9

10

11

12

13

Rather, and in general, the actuarial gains and losses are amortized and recognized as part of the pension cost calculations over the average remaining life expectancy of the pension plan participants. This smooths the impacts of both actuarial gains and losses on the annual pension cost and helps to avoid extreme fluctuations in the resulting annual pension costs that would otherwise be caused by changes in actuarial assumptions and plan experience deviating from what was projected.

14 Under the Company's pension plan, certain 15 nonunion retiring employments can elect to either 16 receive a lump sum cash distribution or an actual 17 equivalent life annuity upon their retirement. Τf 18 the aggregate lump sum cash distribution to plan 19 participants in a given calendar year exceeds or is 20 greater than a certain threshold amount, a portion of 21 the previously unrecognized actuarial gains and 22 losses must be recognized immediately instead of 23 amortized over time.

24 This is what causes the projected settlement loss for the 2021 test year in this case. 25 The

1 Company anticipates that the lump sum cash 2 contribution to be paid to retiring employees during 3 2021 will exceed the threshold. In this case, the 4 Company has proposed to include the full amount of the projected 2021 settlement loss totaling 5 6 \$11.9 million on the total Company basis as a component of pension expense included in the revenue 7 requirements. 8

9 I recommend that on a going-forward basis 10 beginning with the test year, the Commission allow the Company to defer settlement losses or settlement 11 12 gains that are triggered by the annual lump sum cash 13 distributions exceeding the threshold and to 14 recognize such deferred settlement losses or gains as 15 part of annual pension costs over the remaining life 16 expectancy of plan participants.

In other words, the actuarial losses or 17 18 gains would continue to be recognized in the annual 19 pension costs the same way that they would have 20 otherwise been recognized if the settlement loss had 21 not been triggered. Under this recommendation, the 22 Company's estimated test year settlement loss of 23 11.9 million would be amortized over a 21-year 24 period. This is consistent with the treatment that 25 the Company requested in Docket No. 18-035-48. While

1 the establishment of this deferral method of 2 accounting may not have been appropriate as part of a 3 request for accounting order in that docket, such 4 consideration is appropriate and reasonable in the 5 context of a general rate case proceeding.

6

7

8

9

10

11

12

13

The next issue around pensions is the pension balancing account. The Company has requested a balancing account for the first time in its rebuttal filing as an alternative proposal. Under this proposal, the Company would still include the full projected 2021 settlement loss and pension expense instead of amortizing the amount as recommended by the Office and UAE, both.

Under this new alternative proposal,
starting with the rate effective date of this case,
the Company would defer the difference between the
amount of pension expense included in revenue
requirements in the amount that it actually books,
resulting in a regulatory asset or regulatory
liability.

I do not recommend that the Commission adopt this 11th-hour approach presented by RMP in its rebuttal filing less than one month prior to the start of hearings in this case. It would result in a substantial shift in how the pension costs are

1 treated for rate-making purposes in Utah.

2

3

5

6

7

8

9

10

11

The Company has accounted for pension expense using the actuarial or the accrual method of 4 accounting for over 30 years, and the pension expense has been included in revenue requirements based on that accrual method of accounting for a long, long I do not recommend that now, many years after time. the transition to accrual accounting and now that those plans are close to new participates with the benefits frozen, that a new balancing account approach be implemented.

12 The next issue addresses the net pension and 13 postretirement welfare plan prepaid asset. In this 14 case, the Company has included the projected test 15 year prepaid pension asset and accrued other 16 postretirement assets net of the associated 17 accumulated deferred income taxes as a component of 18 This results in a \$110.3 million on a rate base. Utah basis being included in rate base in this case. 19

20 RMP first proposed to include in that 21 prepaid pension asset and rate base in its prior --22 most recent prior rate case, which was resolved in a 23 settlement which was silent on this issue. Consistent with my position in that last rate case, I 24 25 continue to recommend that the net prepaid asset and

1 other postretirement asset be excluded from rate 2 base.

3

5

6

7

8

9

As background, the prepaid pension asset and 4 other postretirement asset is the difference between the cumulative total amount of pension expense and postretirement benefit expense recognized by the Company for accounting purposes on its books and the cumulative total amount of cash contributions made to the defined benefit plans.

10 In other words, the balance of the prepaid 11 asset is based on a running tally of the total amount 12 of cash contributions made to these plans less the 13 total amount of expenses recorded over time on the 14 Company's books for the plans. Over the duration of 15 those retirement plans, the total amount of cash 16 contributions will ultimately equal the total amount 17 of expense associated with these plans.

18 The difference between the total cumulative 19 cash contributions to the plans and the total 20 cumulative booked expense can result in either a 21 prepaid asset or an accrued liability to the Company 22 on its books. For many past years, the Company was 23 in an accrued liability position, and during that 24 time, the associated liability was not included as a 25 component that would have offset rate base.

To the best of my knowledge, the Company 1 2 never requested to include either a prepaid asset or 3 the accrued liability as a component of rate base 4 until the last rate case, in which there was a net In my opinion, it would be unfair to 5 asset balance. change rate -- to charge ratepayers a return now that 6 the Company is in a net prepaid position when 7 ratepayers did not benefit through reduction to rate 8 base during the many past years in which the net 9 10 accrued a liability existed. 11 Additionally, as explained in my testimony, 12 the Company has not demonstrated that the net prepaid 13 balance for the test year was funded by shareholders. 14 This is in part because the amount of pension expense 15 and postretirement benefit expense included in rates 16 is not reset annually, while the actual expense booked by the Company does, in fact, change annually. 17 18 It can be -- it cannot be determined that the prepaid 19 balance on the Company's books was funded by 20 shareholders and not ratepayers.

As also explained in my testimony, negative pension expense causes the amount of prepaid pension asset to increase in years in which zero dollars is being contributed to the pension plan; a negative pension expense booked for accounting purposes will

1 cause a prepaid pension asset balance to grow. 2 It is my opinion that inclusion of the net 3 prepaid balance in rate base is not fair or 4 reasonable. I recommend that the net prepaid pension asset and accrued other postretirement assets 5 6 continue to be excluded from rate base. There is one remaining issue that I wish to 7 discuss in this summary for the Commission, and that 8 9 is what should be done with the remaining protected 10 property plant and equipment EDIT amortization 11 regulatory liability that is not being used to offset 12 the various regulatory assets in this proceeding. 13 The Company has proposed that the remaining 14 balance be flowed back to customers over a two-year 15 period to mitigate the impact of its proposed 16 increase and rates in this case. Since the Office is 17 recommending a reduction in rates in this case 18 instead of an increase, I recommended that the 19 remaining regulatory liability balance instead be 20 amortized back to ratepayers over an initial period 21 of 10 years with the unamortized balance being 22 reflected as a reduction to rate base. The balance 23 remaining at the time of the next rate case could 24 then be reconsidered to determine the best use of the 25 remaining balance of that regulatory liability.

1 As explained in my direct testimony, there 2 are many options available to the Commission for 3 returning this regulatory liability to Utah 4 ratepayers. If the amount of revenue requirement resulting from the Commission's findings in this case 5 б results in a rate increase instead of a decrease recommended by the Office, the Commission could 7 select a shorter amortization period than the 10 8 9 years presented in my direct testimony. 10 During the current public health emergency, it would be reasonable for the Commission to take 11 12 into account the overall change in revenues resulting 13 from its findings in this case when selecting the 14 period over which to return that regulatory liability 15 This is a great mitigation tool at the to customers. 16 Commission's disposal that can be used to assist Utah 17 ratepayers during these challenging times. And that concludes my summary. 18 Thank you. 19 Thank you. Ms. Ramas is now MR. SNARR: 20 available for cross-examination. 21 COMMISSIONER LEVAR: Thank you. I'll qo to 22 the Division of Public Utilities first. 23 Do you have any questions for Ms. Ramas? 24 MR. JETTER: No questions. Thank you. 25 COMMISSIONER LEVAR: Thank you.

1	Mr. Russell?
2	MR. RUSSELL: No questions. Thank you.
3	COMMISSIONER LEVAR: Mr. Holman?
4	MR. HOLMAN: No questions. Thank you.
5	COMMISSIONER LEVAR: Thank you.
6	Mr. Sanger?
7	MR. SANGER: I have no questions. Thank
8	you.
9	COMMISSIONER LEVAR: Mr. Boehm?
10	MR. BOEHM: No questions, Your Honor. Thank
11	you.
12	COMMISSIONER LEVAR: Okay. Thank you.
13	Rocky Mountain Power?
14	MR. SABIN: Yes, I'm here. Mr. Sabin. I'll
15	be doing this, and I as has Ms. Shurman, I've
16	moved over to the witness computer. Hopefully that
17	will help so everybody can see.
18	
19	CROSS-EXAMINATION
20	BY MR. SABIN:
21	Q. Ms. Ramas, thank you for being here today.
22	I just have a couple of questions. And I'd like to
23	start with one issue you didn't address in your
24	summary, which was the question of property taxes.
25	You did address those in your surrebuttal

1 testimony; correct? 2 Α. Yes, briefly. Okay. And my understanding of your 3 Q. 4 surrebuttal testimony is that you don't accept the Company's tax -- property tax update from its 5 rebuttal testimony; is that correct? 6 I don't believe that's quite what I said. 7 Α. So let me get to that page. It was more that I 8 9 wasn't -- oh, I'm sorry. 10 No, no, no. You go ahead. You go ahead, if 0. 11 you need to. Absolutely. 12Α. Yeah, it's a little difficult, virtually, to 13 see who's talking. 14 For sure. Take whatever time you 0. Sure. 15 need because, as you've seen, it's been hard for 16 everybody, I think, involved. So no problem. 17 Α. Yeah. I'm not quickly finding the page 18 reference, but... 19 I think I was referring, if it helps you, to 0. 20 page 9. I read in your surrebuttal that -- toward 21 the bottom of page 9 -- and maybe I have 22 misinterpreted you, and if I have, then please, by 23 all means, please correct me. 24 Α. Yes, I believe you have. I -- what I 25 indicate is that I haven't reflected it in the

revenue requirement. Based on where the issue stood at that point in the case, I didn't have enough information to determine if I agreed this update was reasonable or not; so therefore, I didn't include it. I did issue some data requests to try to get some more information from the Company on its rebuttal position on that large increase in its rebuttal.

And I was under the assumption that perhaps 8 9 the Division would have filed a surrebuttal testimony 10 addressing -- that would shed more light on it for 11 And that didn't occur, so I don't have a me. 12recommendation for the Commission on that issue, if 13 it should accept the Company's direct position, its 14 surrebuttal position -- or its rebuttal position or 15 Mr. Alder's position. I don't have a recommendation on that. 16

Q. Okay. So you're just -- to the best of what you're saying here is you're not taking a position one way or the other whether they should or shouldn't?

A. Whether it should be updated or not, no, I'm not. I'm not familiar enough with the issue to weigh in.

24 Q. Okay. Okay. Thank you. I'd like to switch 25 now to the transmission power delivery bad debt

1 expense question, which I think is actually where you 2 did start your summary. I want to be clear of a 3 couple of points here as we start off on this issue. 4 You would agree, wouldn't you, that the goal -- our goal in establishing a reasonable test 5 year is we're trying to anticipate reasonably 6 expected costs during that period of time; right? 7 8 Α. Yes. And a secondary portion for the 9 ο. Okay. 10 Company, in particular, is that the Company, in that 11 test year, is trying to ensure that it's going to be 12 able to cover its prudently incurred costs; right? 13 Α. Yes, I would agree. 14 And if I understand your testimony on this 0. bad debt expense that -- this transmission power 15 16 delivery bad debt expense -- I really tried to come 17 up with a better acronym for this because it's so long to repeat that every time. 18 If I just say "bad 19 debt expense," do you understand what I mean? 20 Α. I understand what you mean as long as the 21 Commission is very clear that this is related to 22 transmission power delivery customers and not your 23 Utah distribution customers.

24 Q. Yeah. Unfortunately, there's no vowels in 25 the -- any of the words, so coming up with an acronym

1 made it very cumbersome. So, anyway, I'll just refer 2 to it as bad debt expense. Okay? 3 That bad debt expense, I take it you don't 4 say anywhere in your testimony that you're alleging that the Company didn't act prudently in all respects 5 with regard to those particular transmission 6 relationships that resulted in a bad debt expense; 7 8 right? 9 The issue was more that it shouldn't Α. No. 10 be -- it's my view they shouldn't be recovered from 11 the Utah customers. 12And I'll shift to that question now, 0. Okav. 13 which is, if I understand your position, you're 14 saying that if we were to look at the column for the test year under the line item for bad debt expenses 15 16 on this issue, you would put a zero there? No, not entirely. If you turn to page 28 of 17 Α. my direct testimony, I have a table there on 18 19 line 600. 20 Let me -- I'm sorry. Let me get 0. Hang on. 21 Hang on. Did you say 28? there. 22 Yes, page 28 of my direct testimony at Α. 23 line 600. 24 0. Okay. I'm there. Go ahead. 25 Α. Okav. This shows a breakdown of all of the

1 uncollectible expenses that are allocated using the 2 CN or customer account factor. This would exclude 3 the bad debt expense specific to Utah customers. So 4 these are only the bad debt expenses that are 5 allocated by the Company to multiple jurisdictions 6 using the customer account calendar.

And if you look on this table, there's 7 several general ledger accounts that the Company 8 9 includes in that subtotal in account -- FERC account 10 904. My adjustment only pertained to the amount 11 associated with general ledger account 550775 bad 12debt expense - transmission power delivery. I didn't adjust remaining subaccounts that would go into 13 14 there. So I guess I wouldn't agree that I would say 15 the amount is zero because I do allow for the amount 16 in there. There's three other lines there which 17 would leave, I believe, about 6- -- \$6,500 in the 18 test year.

Q. Well, let me just focus on -- I'm on your
page 28. Let's just focus on account 550775; right?
You follow me?

A. Yes, mm-hmm.

22

Q. In that line item, you, in your proposal,
would zero out that line; you would say there's
nothing there; right?

1 Yes, because based on responses by the Α. 2 Company, those pertain to power delivery transmission 3 power delivery customers, and the way the Company 4 described it in response to discovery is that pertains to items such as interconnection study costs 5 where the amount collected from the customer didn't 6 fully recover those transmission study costs. 7 And it's my view that those shouldn't be passed on to 8 9 Utah customers. 10 I understand. For our limited purposes now, 0. 11 I just want to make sure, the difference between you 12 and Mr. McDougal is that Mr. McDougal says there 13 should be a number in that line -- whatever that 14 number is, we'll come to in a minute -- and you're 15 saying there should be a zero? 16 Α. Yes. 17 Q. Okay. 18 That's my summary, yes. Α. 19 And I apologize if you hear pounding. ο. The 20 window washers in this building apparently have 21 chosen the worst possible moment to clean the windows 22 in the building. And if you see somebody actually 23 hanging from a rope behind me, a shadow in the 24 window, I'm -- it's actually really hard to focus on my questions. 25

1	A. It's hard for me to focus on you because I
2	see his shadow behind you.
3	Q. It looks if this was Halloween maybe
4	that would be better if this was Halloween, right,
5	somebody hanging from the outside window.
б	This is anyway, I'm sorry about the
7	distraction. I apologize.
8	COMMISSIONER LEVAR: Would it be an
9	appropriate time to break for lunch anyway? We're a
10	few minutes early, but with that distraction, should
11	we just go ahead and do that?
12	MR. SABIN: I'm happy to do whatever is
13	convenient for the parties. I didn't I just
14	didn't want people to think I wanted to make sure
15	I had an explanation of what was going on here.
16	COMMISSIONER LEVAR: I'm assuming you're not
17	going to be able to finish your cross-examination
18	before lunch anyway
19	MR. SABIN: No.
20	COMMISSIONER LEVAR: so why don't we go
21	ahead and break.
22	MR. SABIN: Okay. We'll do that. Thank you
23	very much.
24	COMMISSIONER LEVAR: Thanks. Okay.
25	(A lunch recess was taken.)

	, 5
1	COMMISSIONER LEVAR: Okay. Thank you.
2	We'll go back on the record and continue with
3	Mr. Sabin's questions for Ms. Ramas.
4	BY MR. SABIN:
5	Q. Ms. Ramas, can you hear me okay?
6	A. Yes, I can.
7	Q. Great. I can hear you much better now
8	without the banging behind me, so thank you
9	A. You're welcome.
10	Q for understanding.
11	Okay. When we left off, we were looking at
12	page 28 of your I think it was your direct; right?
13	No, excuse me. Yeah, it was your direct. And you
14	had pointed me down to a chart at the bottom of
15	page 28.
16	Are you still there?
17	A. Yes, I am. I am now.
18	Q. And we had been talking about line
19	item 55 or Account No. 550775 entitled Bad Debt
20	Expense Transmission PD; right?
21	A. Correct.
22	Q. And I was I had just asked the question,
23	as between you and Mr. McDougal, the difference of
24	opinion, as I understand it, is he puts a number in
25	that account line item whereas you would say it would

1 And I think you said yes; correct? be zero. 2 Yes, I recommend zero; he recommends an Α. 3 amount based on a three-year average. 4 0. If I heard your summary correctly, you acknowledge that there was -- at least with respect 5 to the \$900,000 item -- it's \$981,000 expense item in 6 2019, that you acknowledge that the Company has, in 7 fact, written that off? 8 9 Yes, they've written it off, but they are Α. 10 still pursuing recovery of that based on a data 11 response to the record. But for book purposes, they 12wrote it off. 13 All right. And you have an accounting Q. 14 background. And for book purposes, when somebody writes off an item, typically that means they don't 15 16 have an expectation of recovery; isn't that right? 17 Α. It means they think it more likely than not 18 that they won't recover it, but they are still 19 pursuing it. 20 0. And I'll -- I take it you're not Okay. 21 taking the position that they're likely to recover 22 that amount; right? 23 Α. I don't challenge how they accounted for it, 24 no. 25 Okay. Q.

A. No way to know. I don't disagree with how
 they accounted for it.

Q. And do I understand your testimony correctly that you don't also dispute that in the five years -or five or six years that the Company provided information about this particular line item, that in each of those years, the Company has had some level of expense on that particular account; right?

A. Yes. Extremely low, with the exception of the test year and, I believe, 2016, where there was another specific customer amount written off in that single year, another power delivery customer.

Q. Right. So there's been an item in there every year, but it's fluctuated a great deal.

15

3

4

5

6

7

8

9

10

11

12

13

14

16

17

18

19

Do we agree on that?

A. Yes. For most years, it's extremely low. But they were certainly substantial amounts in two of the years presented pertaining to two specific customers.

20 Q. Okay. And you acknowledge that this is an 21 expense item that ultimately comes out of the 22 Company's bottom line.

It has to -- it has to come up with that either out of its own pocket or out of -- or it's treated as a normal expense and recovered through

1 rates; right? 2 Yes, it's an item that's expensed on the Α. 3 Company's books. 4 0. Okay. And I want to be clear, under your proposal, then, the Company would get no recovery of 5 any of these expenses in the test year, even though 6 in every year, it has had a number in that column? 7 In that specific subaccount, yes. It's mv 8 Α. position, as I indicate in my testimony, the Company 9 hasn't provided reasonable explanation for why these amounts are being pursued to be recovered from Utah ratepayers. Again, these are transmission power delivery customers and didn't pertain to interconnection studies. And I still didn't see an explanation in the Company's rebuttal or in response to discovery on why those should be passed on to the 17 Utah customers using the CN allocation. Were you present during Mr. McDougal's 18 Ο. 19 testimony where he explained that very issue? 20 Α. Yes, but I did not recall him explaining why 21 those costs should be amounts that should be 22 recovered from Utah ratepayers as opposed to 23 transmission customers.

But you acknowledge this is not a --24 0. Okay. this isn't a transmission -- well, I -- I'll just 25

1 leave it at that. 2 You heard his explanation, and you haven't 3 changed your position despite that? 4 Α. Correct. I haven't changed my position. Okay. Ms. Ramas, it is common, is it not, 5 ο. in regulatory rate making, where we have expenses 6 that vary greatly over from year to year, to use an 7 average over that period of time and to -- because we 8 can't anticipate exactly what it's going to look 9 10 like, we will take a multiyear period, then we will 11 look at them and we will decide on a yearly period 12and we'll set an average; right? 13 Α. For certain select costs, yes. For example, 14 the generation overhaul expenses. 15 Q. Right. That can vary wildly from year to 16 year. 17 Do we agree? 18 Yes, I agree with that. Α. 19 Just as this expense varies wildly ο. Okay. 20 from year to year; right? 21 Yes, I agree that expense varies wildly, but Α. 22 that does not mean I agree that those costs should be 23 passed on to Utah customers due to the nature of the 24 costs. 25 And we agree, also, that

Q.

Okay.

1 Mr. McDougal's rebuttal proposes to use an average 2 over a three-year period; right? 3 Α. Yes, that's what he recommends. 4 Okay. And a final question on that point, 0. 5 if we don't have some category or some way to -- some number in there, the Company won't be able to collect 6 any of this expense. 7 You agree with that; right? 8 9 Not necessarily. Because, again, the Α. 10 Company is including this in an account that it 11 applies the CN allocation factor that it charges to 12I presume the Company could allocate this cost Utah. 13 differently. It is -- it does pertain to 14 transmission power delivery customers. So just because it's not included in Utah rates through use 15 16 of the customer account allocation factor doesn't 17 mean the Company doesn't have another way to recover 18 those costs. But as we said today, that's not how the 19 ο. 20 Company -- that's not how this rate case has played 21 This is an item of expense that the Company has out.

included, and you've said it should be excluded.

A. Correct.

22

23

Q. Okay. I'd like to shift now to talk briefly
about the AMI issue. And you may or may not have
1 been present. 2 Were you present when Mr. Mansfield 3 testified? 4 Α. I was listening in. I wasn't in the hearing room, but I watched it on the live stream. 5 And if I understood your opening statement, 6 0. I was a little confused by it because it almost made 7 it sound like you hadn't heard his testimony. 8 Do you understand him to have clearly stated 9 10 that the Company is only seeking in this rate case to recover those costs associated with the benefits that 11 12will actually be deliverable and available to 13 customers prior to the end of the test year? 14 It's my understanding that it's only related Α. 15 to those assets that the Company anticipates to place 16 in service during the test year. So some customers 17 will be use -- and some number of AMI meter customers 18 will be using those assets. I would agree with that. 19 And he -- and if I have the number Right. ο. 20 right, he anticipated about 35,000 customers, at 21 least, in -- would have that available to them. And 22 he said "if not more." 23 Do you agree with me that he did -- he was 24 asked to kind of quantify that, and he said it would 25 be at least 35,000, but it could be more?

1 I recall 34,000-something. Α. Yeah. But 2 again --3 Q. Okay. 4 Α. -- I took it out of my testimony. It is not -- I acknowledge in my testimony that some will 5 be placed into service during the test year, but the 6 cost savings associated with this project are not 7 included in the test year. The Company's included 8 9 some of the plant going into service, and it's my 10 opinion that does not properly match the benefits of 11 those projects with the costs in the filing. There 12are none of the cost savings reflected in the test 13 year. 14 Okay. Well, let's just start here. 0. Customers will -- it's right, isn't it, that 15 16 customers will be able to use the service and will be 17 able to derive benefits. We can argue about what 18 level of benefit, but they will be deriving some 19 benefit from this service prior to the end of the 20 test period; correct? 21 A small amount of customers -- oh, I'm Α. Yes. 22 Was someone else speaking? sorry. 23 I don't think so, but go ahead. Q. 24 Α. Okay. I'm sorry. I thought I heard someone 25 else speaking.

1 No, some customers will have those AMI 2 meters in place by the end of the test year. I agree 3 with that. They'll be using those AMI meters. But 4 the whole driver of this project, if you look at the requisition and the project approval forms, is 5 because it's supposed to deliver benefits in the form 6 of cost savings. It offsets the cost of the project. 7 So it's my opinion that while they're used and 8 useful, they're not fully used and useful because the 9 ratepayers -- there's none of the contin- -- or the 10 offsetting benefits reflected in this case. 11 12 I understand your position. 0. Okav. Ι 13 appreciate you clarifying. 14 Α. No problem. All right. I'd like to move now to the 15 ο. 16 pension settlement question with you first. And I'll 17 refer to the pension settlement loss issue just by that term, and then I will refer to the other as just 18 19 pension in rate base. I'll try to talk about that 20 separately from this first issue. I know you've 21 treated them separately in your summary. 22 So as it relates to pension settlement 23 losses, as I understand your surrebuttal testimony 24 and direct testimony, you don't dispute that the

25

Company went out and figured out, using its best

1 available information, what that settlement loss 2 would be, what the amount would be. 3 Do we agree on that? 4 Α. They came up with their best estimate Yes. in consolidation with their outside actuarial firm. 5 Okay. And you're not arguing, I take it, 6 0. that the estimate's not a reasonable calculation or 7 that it's not that the Company won't incur any 8 9 settlement loss during this period of time at issue? 10 I'm not challenging the estimate they Α. No. 11 came forward with for the test period. 12And you're not asserting that it's -- that 0. 13 these are imprudent costs; right? 14 Α. No, absolutely not. 15 Q. Okay. So I think we can agree that because 16 they're prudently incurred costs and the Company has 17 done its level best using all the information available to it to identify these costs, that there 18 19 is a loss -- there is a cost item that the Company 20 needs to recover somehow. 21 Do we agree on that? 22 I agree that it's reasonable to allow Α. Yes. 23 recovery of those costs as part of the test year. 24 It's --25 Q. Okay. And I'm just going to read a quote,

1	and we can turn there if you'd like, but I think it
2	might speed things up if I just read this. This is
3	out of Ms. Kobliha's testimony. I'm referring to
4	lines 51 through 56 if you want to follow along.
5	But and as a prelude to this quote, Ms. Kobliha
6	explains that because there is this cost that's been
7	incurred, there has to be some solution for
8	collecting it. And she says there's three
9	alternatives, and she lays them out. And then she
10	reads and then here's the quote:
11	Absent one of these alternatives, the Company
12	would not have the opportunity to recover
13	pension settlement losses which are merely
14	amounts that would have otherwise been
15	subject to recovery as part of net periodic
16	benefit costs absent the pension settlement
17	counting trigger. Both Ms. Ramas and
18	Mr. Higgins acknowledge this, with
19	Mr. Higgins specifically stating that he does
20	not challenge the recovery of the forecast
21	settlement loss.
22	And that's the end of the quote. And today
~ ~	· · · · · · · · · · · · · · · · · · ·

22 And that's the end of the quote. And today
23 we've just established you don't really -- you don't
24 argue either that -- you don't challenge that this
25 cost needs to be recovered either; right?

1	That's right, isn't it?
2	A. No. In fact, I made an adjustment that
3	would still allow for the recovery, just amortized
4	instead of all in a single year.
5	Q. Right. And so you agree, I take it, then,
6	that the Commission the issue before the
7	Commission is what's the best mechanism for the
8	Company to recover this cost going forward.
9	Do we agree on that?
10	A. Yes. As in context with an overall
11	revenue requirement determination for the test year,
12	what's the best way to incorporate that projected
13	pension expense in rates?
14	Q. Okay.
15	A. For recovery. Yes.
16	Q. And Ms. Kobliha's proposed alternative is to
17	use a balancing account for both pension settlement
18	losses as well as addressing all of the other pension
19	issues we'll come to from the the other pension
20	expenses that are being addressed here in this rate
21	case; right?
22	That's her idea is let's just have all of
23	them put into balancing accounts so we ensure both
24	expenses and benefits are properly allocated between
25	the Company and customers.

1 Is that how you understand her proposal? 2 She raises it as an alternative proposal, so Α. 3 I didn't take that as her primary recommendation. Ι 4 took it as an alternative proposal for the Commission 5 to consider. 6 Q. Okay. But that's my understanding, that it's 7 Α. something -- one of the methods she's offered as a 8 way to address this issue. 9 10 Yeah. And I appreciate that. Actually, in 0. 11 her direct testimony, she does say -- you're correct. 12She says -- she initially proposes just to have the 13 pension settlement loss included in the rate recovery 14 in the revenue requirement; right? 15 Α. That's how it was presented in her direct 16 testimony position. It wasn't until the -- her 17 rebuttal testimony and Mr. McDougals's rebuttal testimony that they raise this new balancing account 18 19 approach. And I still read it as she calls it an 20 alternative. So I took that as an option, not their 21 primary position. 22 Fair enough. And she was offering that ο. 23 alternative because you and Mr. Higgins had raised 24 concerns about the idea of just including the figure 25 in -- entirely without some other way to deal with

other pension aspects; right? You were saying that
 you can't just look at this in isolation.

A. No, I was under the -- as I explained in my testimony, if not for the unique circumstances regarding the amount of retirees that take that lump sum cash benefit compared to the -- what's the right word -- the trigger that would cause part of those past losses to be recognized, if not for that occurring, these would have been amortized in as part of pension expenses, gains and losses, over the remaining life of employees.

So I simply recommend that, consistent with 12 13 what the Company asked for in the recent pension docket, you treat those unrecognized gains in the 14 old -- or losses or potentially gains in the future 15 16 as though that triggering hadn't occurred, and just 17 continue to amortize those costs over the amortized period -- amortization period that would otherwise 18 19 occur.

20

3

4

5

6

7

8

9

10

11

Q. I understand. Thank you.

And the 2018 docket you just referenced, that was only addressing pension settlement losses; right? It wasn't addressing any other pension-related issues; isn't that true?

25

A. That was the Company's request, but I know,

1 for example, the Office's position was that it wasn't 2 appropriate to look at just that -- well, we had a 3 lot of positions, but --4 0. I understand. But we did raise overall pension 5 Α. Yes. expense in that docket and the resulting overall 6 pension expense, not just focusing only on net 7 8 settlement loss. Well, but the Company's proposal on deferral 9 ο. 10 was related in that docket only to pension-related 11 settlement losses; correct? That's your rebuttal --12your surrebuttal states. 13 Α. Yeah, that proposed to take out that one 14 component of the determination of pension expense and 15 defer just costs associated with that one component 16 outside of a rate case proceeding. 17 Q. Right. And the Office's position was shouldn't be dealt with outside of a rate case; you 18 19 need to go deal with it in a rate case. Right? 20 Α. Yes. And I -- that's why I indicate in my 21 testimony that now is the correct time to consider 22 such an amortization approach. 23 Right. And the last thing I want to make ο. 24 clear on this pension settlement loss point is 25 Ms. Kobliha's proposal for a balancing account is not

1 limited as it was in the 2018 docket to just pension 2 settlement losses; she's trying to capture all of the 3 moving parts of the pension accounts to make sure 4 that not just losses but all pension expenses and prepaid pension assets, all that, are properly 5 accounted for and that both the customer and the б Company are receiving the proper amount of benefit 7 and/or cost; right? 8 That's what she recommends, and I disagreed 9 Α. 10 with that recommendation in my testimony. 11 Right. I understand -- I understand you Q. 12have a different proposal, and appreciate you 13 explaining that. 14 As it relates to the other pension -- I'm 15 going to shift now to the other pension issue, the 16 more -- more broadly, the pension-related expense 17 issue. If I understood your testimony -- your 18 19 summary correctly, I think I heard you say that 20 the -- that with regard to that issue --21 I'm sorry. You said other pension expense Α. 22 Are you referring to the balancing account or issue? 23 to the rate base component? 24 0. Sorry. The rate base component. Thank you 25 for clarifying. Yes, pension rate base component.

1 Yes. 2 Thank you. Α. Okay. 3 Q. Let me just turn in my notes there. 4 So as it relates -- if I understood you 5 correctly during your -- your opening statement, you raised a concern that -- or expressed a view, if I 6 understand you correctly, that negative pension 7 expense doesn't mean that the Company has incurred 8 any monetary consequence of that. 9 That doesn't 10 necessarily mean the Company has to put out any 11 money. 12 Is that what I'm understanding you to say? 13 Α. Well, this -- again, the summary was taken 14 from my presentations and my direct and surrebuttal testimonies. And as I explained, the year where you 15 16 have zero cash contributions, the Company hasn't 17 actually outlaid cash into the pension plan but yet 18 it records negative pension expense on its books. 19 That would increase that prepaid pension asset that 20 the Company seeks to include in rate base. 21 Q. That's what I thought I heard you Yeah. 22 say. Okay. 23 So I just circulated an exhibit. It should be Exhibit 12. And I'm not sure if your counsel has 24 25 forwarded that to you.

1	Do you have Exhibit 12 there in your email?
2	A. I have something let me go to the top to
3	see if it has an exhibit number. I have a file that
4	was called Douglas K. Stuver.pdf. I didn't see
5	Q. Yeah, that's the one. That's the one.
6	A. Okay. So that's No. 12?
7	Q. That's No. 12. Thank you. If I didn't
8	if it's not in the email, please, everybody can note
9	that's No. 12. Okay?
10	Would you open that testimony up? And let
11	me represent that this is Douglas Stuver was a
12	witness for the Company in the past in the last
13	rate case for the Company, and this very issue, this
14	very question that you are raising now in your
15	summary, was asked of him in his testimony, and I
16	want to read we're going to start on page 18 of
17	his testimony. It starts with line 399. And I've
18	highlighted it for your convenience. Hopefully
19	you've been able to see that.
20	MR. SNARR: I'd like to object. Are we
21	trying to bootstrap testimony from a prior rate case
22	into this case without bringing the appropriate
23	witnesses?
24	MR. SABIN: I believe part of the
25	Mr. Chairman, why don't you you let me know.

COMMISSIONER LEVAR: Well, yeah. Mr. Sabin,
 would you respond to Mr. Snarr?

3

4

5

6

7

8

9

MR. SABIN: Sure. Thank you.

So, no, I think that the -- that this issue came up in the past -- last rate case, and for cross purposes, I think I'm entitled to use an exhibit that was presented in the last rate case on this very question and that was part of the record in that last proceeding.

10 MR. SNARR: Well, the point is I don't think 11 it comes through as valid testimony to be considered 12 in this proceeding, although you can ask guestions of Ms. Ramas about positions or comments taken by the 13 14 Company in the past. But it doesn't rise to the 15 level of testimony in this proceeding; it's just a 16 tool for -- if you're going to use it, it's just a 17 tool to cross-examine her.

18 MR. SABIN: And I don't think I ever
19 represented I was using it for any purpose other than
20 that.

21

MR. SNARR: Very well.

22 MR. SABIN: I'm not offering Mr. Stuver as a 23 witness here. He's not -- certainly not on the list. 24 With that, am I okay to proceed forward with 25 using this as a cross exhibit, Mr. Chair?

1	COMMISSIONER LEVAR: My understanding of
2	Mr. Snarr's objection would be to a motion to admit
3	this into evidence, which we don't have in front of
4	us right now, so and there doesn't seem to be an
5	objection to you asking Ms. Ramas questions relating
6	to that, so why don't you go ahead.
7	MR. SABIN: Okay. Thanks.
8	BY MR. SABIN:
9	Q. Ms. Ramas, are you at line 399 there?
10	A. Yes, I am.
11	Q. Could you read the question
12	A. And I do recall I'm sorry. I do recall
13	him filing rebuttal. And I did not submit
14	surrebuttal because my recollection is the case
15	settled before I got to that point.
16	Q. Okay. So would you read Mr the question
17	there at 399, and then we'll talk about the answer.
18	A. Aloud, or
19	Q. Yes, please. Aloud. Sorry. Thank you.
20	A. Okay.
21	Dr. Powell asserts that the Company failed to
22	explain implications to the Company and
23	customers of negative pension expense.
24	Please explain these implications.
25	Q. Okay. Now would you read the answer that

Г

the

1	Mr. Stuver provided there.
2	A. Okay.
3	Negative pension expense increases the
4	prepaid pension asset and is appropriate to
5	include in rate base because the Company's
6	cash position is reduced by the amount of
7	negative pension expense passed to customers.
8	For example, assume the Company has negative
9	pension expense of 10 million and no cash
10	contributions. Customers in that instance
11	receive a \$10 million revenue requirement
12	reduction, which directly translates into
13	10 million less in cash held by the Company.
14	Regardless of whether the Company has had
15	10 million less in cash because it
16	contributed 10 million to the pension trust
17	and had zero expense or contributed zero to
18	the pension trust and had 10 million in
19	negative pension expense, the Company's cash
20	position is 10 million less in either
21	circumstance and the financing needs of the
22	Company are the same. Since FAS 80
23	Q. You can stop you can stop there for the
24	moment. You can stop there for the moment.
25	It's correct, isn't it, that the two

hypotheticals he gives, you know, if the Company had 1 2 \$10 million in cash because it contributed -- I'm 3 going to start on line 408 there. He says regardless 4 of whether the Company has 10 million less in cash because it contributed \$10 million to the pension 5 trust and had zero expense or, alternatively, 6 contributed zero to the pension trust but had 7 \$10 million in negative pension expense, it's true, 8 isn't it, Ms. Ramas, that in both of those 9 10 circumstances, the Company is -- the cash position of the Company is \$10 million less for them? They have 11 12 to come up with it somewhere. 13 Α. That would only be true if that negative

14 pension expense had been incorporated in rates in a 15 rate case. And to the best of my knowledge, I know 16 the Company, since the last rate case, has had 17 negative pension expense in several of those years, 18 but I'm not aware of negative pension expense ever 19 being included in rates charged to Rocky Mountain 20 Power ratepayers as of this point.

If you somehow trued it up each year and had a mechanism where you tied the amount of pension expense booked to the amount ultimately recovered from ratepayers, then there would be more merit to that.

And that's -- and that is, in fact, 1 Q. Okay. 2 what Ms. Kobliha's proposing, right, through a 3 balancing account, is to do that very same mechanism 4 that you just referenced? On a going-forward basis. 5 Α. But the problem is, coupled with that, she wants to include 6 \$110 million on a Utah basis -- or 110.5 million for 7 historically accumulated prepaid pension assets net 8 9 of the accumulated deferred income taxes on the 10 Company's books. She's not proposing that going 11 forward, that now you start tracking it and then only 12the rate base amount to include in the rate base be 13 based on it after that true-up is -- or balancing 14 account goes into effect. So that's a key 15 difference. 16 You acknowledge, though, that she did do an 0. 17 analysis all the way back for many years to determine 18 that that -- that looking over those past expenses 19 doesn't help customers because at the end of day, the

20 Company has put out more than customers should have 21 been offset; isn't that right?

A. That's what she claims, but I am not sure I would agree with that because of how rates are set in Utah. There's not a true-up each year. And in the test years, where you're dealing with a test year in

1 a rate case where there were negative prepaid pension 2 assets -- or I'm sorry -- liabilities, pension 3 liabilities, those weren't offset to rate base. And 4 my recollection -- I haven't looked at Mr. Stuver's summary in the last case, and I haven't looked at her 5 exhibit in this case in a while, but you almost have 6 to assume that that was trued up every year in rates, 7 That's not how it's done. 8 and it's not.

9 Q. I understand your point, but -- but let me 10 go back to my original question, which was, you 11 personally haven't done your own analysis to go back 12 and look at how pension -- how the pension account 13 went back and forth as between expense for the 14 Company or benefit to the customers; right?

15 Yeah, I haven't gone back and -- well, Α. 16 partly you can't do that because there have been so 17 many settled cases that you don't know exactly what 18 has been assumed in rates being collected from 19 customers for pension expense. So I don't think you 20 can go back today and do that and figure out what was 21 incorporated in rates in past cases compared to what 22 was booked as expense on the Company's books each 23 There's too many gaps for the years where we year. 24 had settlements without a specific amount identified 25 for pensions in those settlements.

I thought they tried to do that in a prior

1

2 case and realized there's an issue with that because 3 of the settlement years. And I believe prior to the 4 last case, the Company couldn't go back all the way to the start of accrual accounting. 5 I want to sav they had information going into sometime in the '90s. 6 So I just didn't have all the data you would need to 7 do that. 8 9 Right. But we agree, right, that ο. 10 Ms. Kobliha has gone back and compared, over a period 11 of a number of years all the way up, I think, to the 12last rate case, and calculated that out, has she not? 13 Α. Let me check her exhibit. I thought she had 14 done her exhibit based on what was expensed on the books, and that was including revenue requirements 15 16 charged from customers. 17 ο. I think -- are you looking at 18 Exhibit NLK-1RR? 19 That showed what balance was recorded Α. Yes. 20 on the Company's books for the prepaid pension 21 But again, that doesn't show you what was balance. 22 recovered in rates from customers and included in 23 revenue requirements in past rate cases to be able to 24 determine for that prepaid pension balance how much 25 of that could have been supported by ratepayers

Г

25

1	compared to shareholders.
2	Q. Okay. And you raised in your statement,
3	your opening statement, that question of in your
4	mind, there's uncertainty between whether customers
5	are paying have paid or whether the Company has
6	paid; right?
7	If I understood your summary correctly, that
8	was one of the issues you raised?
9	A. Yeah. It's my opinion that the Company has
10	not demonstrated that it's shareholders that have
11	funded that prepaid pension balance.
12	Q. Can that uncertainty that you're
13	referencing could be completely solved if you had a
14	balancing account, would it not?
15	A. On a going-forward basis. And just for
16	comparing what's collected in rates versus the cash
17	contributions on a going-forward basis. That would
18	tell you that, but I still don't recommend that you
19	switch now, this late in the pension plan life, to a
20	balancing account approach. It wouldn't be my
21	recommendation.
22	Q. I understand it's not your recommendation.
23	I do appreciate that.
24	And the deferred accounting approach you're
<u>о</u> г	

proposing wouldn't -- you wouldn't be -- that

uncertainty would still continue to persist; isn't 1 2 that true? 3 You wouldn't know, necessarily, one -- from 4 one year to another -- at least it wouldn't solve your concern you raised during your summary, isn't 5 that right, the deferred counting option? 6 Oh, going forward with regards to who's 7 Α. funding the difference -- depending on what the --8 you know, going forward -- no, it wouldn't. 9 10 0. Right. So help me understand, what's the 11 negative of doing a balancing account? Why is 12 there -- why do you oppose that when it addresses the 13 very issues that you have highlighted in your summary 14 are problems? 15 Α. In general, it's very rare -- extremely rare 16 that I recommend in cases that a balancing approach 17 be done. It sets a not good president going --18 precedent going forward because then you have so many 19 items that you're trueing up between rate cases, and 20 I don't think that's a good way to go about 21 determining revenue requirements for utilities, 22 especially with pensions. I mean, if we, for the 23 settlement loss issue, amortize that, you're not 24 going to have the ability to sustain the volatility 25 that's caused by the settlement loss as you would if

1 you were to recognize it all in one year. 2 By amortizing it consistent with how we've 3 done otherwise, you're removing some that volatility. 4 So it's my opinion that there's not the level of volatility where I would recommend a balancing 5 account. And, in fact, I've seen other jurisdictions 6 that had pension balancing accounts in the past that 7 have discontinued them. I just don't think now that 8 9 accrual accounting has been in place since, I think, 10 '87 or '88 for pension plans and the early '90s for 11 nonpension postretirement benefits, that now, 30-plus 12years out, you should switch to a balancing account 13 for this. I don't -- I just -- it's my opinion that 14 it's not needed and it's not beneficial. 15 Ο. So let me ask two quick questions. 16 Do you see any -- there's no detriment on 17 the idea of doing that; right? You're going to be 18 ensuring things are properly accounted for on both 19 sides of the lender if you do that; isn't that right? 20 Α. You would be. But again, I just don't think 21 that it's a good regulatory policy to shift 22 increasing amounts in types of costs into balancing

23 account approaches between rate cases. I just don't 24 think it's good policy.

- 25
- Q. Okay. I understand.

Finally, on this question, you indicated 1 2 that you didn't see the need -- that balancing 3 accounts make sense where there's maybe some 4 volatility or unpredictability in an area. 5 Did I understand you correctly, that that's one area where a balancing account might make sense? 6 I'm not sure that I would recommend that, 7 Α. still, for pension and other postretirement benefits. 8 Because, again, I've worked in cases in other 9 10 jurisdictions where it's been determined that the 11 Commission did not want to continue forward with that 12 approach. So I just don't recommend, now that we're 13 getting closer to the end of the life of these 14 pension plans that have been closed for a number of 15 years, new employees don't go into them, to now 16 switch significantly in the approach of how these 17 costs are recovered in Utah. 18 I think my original question was Yeah. Ο. 19 just -- weren't you saying a moment ago that 20 balancing accounts are -- can be an appropriate 21 mechanism when you're dealing with volatile or 22 unpredictable types of costs versus benefit analyses?

23 Isn't that what you were saying?

A. In limited circumstances, like, for example,
for renewable energy credits here in Utah. I believe

around 2012, quite some time ago, there was a lot of unknown and significant volatility in that account where I agreed that at the time that balancing account approach was put into place, it was reasonable. You're going -- you were going from 50 million one year to 20-some million in another year, and now we're down to around 3 million a year.

So historically, under very limited circumstances, I would agree that balancing accounts can be reasonable and appropriate. I just don't agree that pension expense is one of those items that I would think we should move to a balancing account approach at this time.

8

9

10

11

12

13

14 And Ms. Kobliha, in her testimony, and 0. including her summary, highlighted the fact that --15 16 that she anticipated that there will be a lot more of 17 the pension settlement loss activity than there has 18 been in the past. In other words, there's not been a 19 lot of pension settlements in the past, but she 20 anticipates there will be going forward because of 21 the nature of the pension -- the way the pension 22 account is now closed and the way interest rates are 23 moving.

24 Do you -- that's true, isn't it, that it's 25 likely that there will be more pension settlements, given the economic circumstances and the nature of the pension account, now than there has been in the past?

4

5

6

7

8

9

10

11

12

A. Yes. And that's why the recommendation I made for the treatment of that, as well as that made by UAE Witness Higgins, would allow for those costs to be amortized over the life of the remaining plan participants. It would take care of that. It would still allow the Company to recover those costs, just as they would have otherwise been treated absent that unique circumstance that triggered the settlement loss.

13 So under the method I proposed, which is the 14 same as the Company had proposed previously in the pension docket, if there are settlement losses such 15 16 as this between rate cases, say, one in 2021, yet 17 another one, let's say, for example, 2023, you would still then take that amortization approach for those 18 19 so it would still smooth out that volatility and 20 allow for recovery of those costs.

21 Q. Right. My point was just simply that 22 whereas in the past there has really not been a lot 23 of pension settlement activity, we anticipate that's 24 about to change, and it's going to -- you know, 25 Mr. Higgins even says he thinks it's unpredictable

1 and speculative, and therefore you ought to have some 2 way of dealing with it in the -- going forward. 3 That's right, isn't it? 4 Α. Yes. And that's why both him and I recommended that these now be deferred and amortized 5 consistent with how they would have been treated 6 absent that settlement loss/gain trigger. That's, in 7 my opinion, a fair and reasonable way to address 8 9 those and still allow the Company recovery of those 10 costs. 11 Okay. Q. 12MR. SABIN: Mr. Chair, if you could give me just one minute, I just want to make sure I've 13 14 covered everything, and I'll be right back. Is that 15 okay? 16 COMMISSIONER LEVAR: Sure. Should we do a 17 brief recess or... That's fine. I'm happy to or 18 MR. SABIN: 19 happy to just be right back to you. Whatever you 20 prefer. 21 COMMISSIONER LEVAR: Okay. We'll just hold 22 on. 23 MR. SABIN: Okay. 24 COMMISSIONER LEVAR: Thanks. 25 (Pause in proceedings.)

1	MR. SABIN: Okay. I think we're done.
2	Thank you, Mr. Chair.
3	Thank you, Ms. Ramas, as well. Appreciate
4	it.
5	MS. RAMAS: You're welcome. Thank you.
6	COMMISSIONER LEVAR: Okay. We'll go back to
7	Mr. Snarr for any redirect.
8	MR. SNARR: No redirect.
9	COMMISSIONER LEVAR: Okay. Thank you,
10	Mr. Snarr.
11	Commissioner Clark, do you have any
12	questions for Ms. Ramas?
13	COMMISSIONER CLARK: I'm chuckling because
14	sometimes these buttons just want my cursor to chase
15	them around.
16	But I have no questions. Thank you,
17	Ms. Ramas.
18	MS. RAMAS: You're welcome.
19	COMMISSIONER LEVAR: Okay. Thank you,
20	Commissioner Clark.
21	Commissioner Allen, any questions?
22	COMMISSIONER ALLEN: Thank you. I have no
23	questions.
24	COMMISSIONER LEVAR: Thank you.
25	And I don't either, so thank you for your

1	testimony today, Ms. Ramas.
2	MS. RAMAS: You're welcome.
3	COMMISSIONER LEVAR: Mr. Snarr?
4	MR. SNARR: Thank you. The Office would
5	like to next call Mr. Philip Hayet as a witness.
6	MR. HAYET: I'm here. Can you hear me?
7	COMMISSIONER LEVAR: I can hear you. Thank
8	you for joining us.
9	MR. HAYET: Thank you.
10	COMMISSIONER LEVAR: Do you swear to tell
11	the truth?
12	MR. HAYET: I do.
13	COMMISSIONER LEVAR: Thank you.
14	
15	DIRECT EXAMINATION
16	BY MR. SNARR:
17	Q. Mr. Hayet, will you please spell your name.
18	A. Yes. It's H-A-Y-E-T.
19	Q. And would you tell us where you're employed
20	and the association you have with the Office of
21	Consumer Services.
22	A. I'm an employee of Jay Kennedy and
23	Associates, vice president of Jay Kennedy and
24	Associates, and I'm a regulatory consultant working
25	on behalf of the Office of Consumer Services.

Γ

1	Q. And in connection with your employment by
2	the Office of Consumer Services, have you had
3	occasion to study the submissions made by Rocky
4	Mountain in this case?
5	A. Yes, I have.
6	Q. And have you prepared testimony for
7	submission in this case?
8	A. I have.
9	Q. And did that include direct testimony
10	submitted on September 2nd with accompanying
11	exhibits?
12	A. Yes.
13	Q. And did it also include surrebuttal
14	testimony submitted on October 29th with accompanying
15	exhibits?
16	A. Yes.
17	Q. Do you have any corrections or additions to
18	any of the testimony or exhibits that you previously
19	submitted?
20	A. Yes. I have a couple of small corrections
21	to my direct testimony. It's actually the same
22	correction, and I would correct lines number 40
23	I'm sorry. I have a list here. 40 on line number
24	48, 60, 95, and 106, where it has "MPC," that should
25	read "revenue requirement."

1 And with those corrections, if you Q. Okay. 2 were asked today the questions in your testimony, 3 would you provide the same answers for -- in 4 connection with the hearing today? 5 Α. T would. MR. SNARR: Based on that response, б Chairman LeVar, we'd like to move the admission of 7 the direct testimony and exhibits that were submitted 8 9 by Mr. Hayet on September 2nd as well as the 10 surrebuttal testimony and exhibits submitted by 11 Mr. Hayet on October 29th. 12 COMMISSIONER LEVAR: Thank you. If anyone objects to that that motion, please unmute yourself 13 14 and state your objection. 15 I'm not seeing or hearing any, so the motion 16 is granted. Thank you. 17 (Testimony and exhibits admitted.) 18 BY MR. SNARR: 19 Mr. Hayet, have you prepared a summary of ο. 20 your testimony for this hearing today? 21 Α. Yes, I have. 22 Will you proceed to provide that? 0. 23 Α. Thank you. Yes. 24 Good afternoon, Commissioners LeVar, Clark, and Allen. 25

On behalf of the OCS, I initially 1 2 investigated and discussed in my direct testimony 3 issues related to net power costs, wind resources, 4 and generating unit outages. My surrebuttal testimony provides the OCS's ultimate recommended 5 adjustment to base net power costs, it is -- supports 6 a disallowance of the Pryor Mountain wind resource, 7 and includes a disallowance for a long Lake Side 2 8 9 generating unit outage. 10 Some of the issues raised in direct testimony have now been resolved. There remains a 11 12 single net power cost issue, and it relates to the Pryor Mountain wind resource located in Montana. 13 The 14 OCS recommends a disallowance of the cost of Pryor 15 Mountain because there's a lack of evidence 16 demonstrating that it was a prudent investment decision. 17 18 The OCS includes an adjustment to net power 19 costs associated with the disallowance of the wind 20 resource. The OCS recommends disallowance of the Pryor

The OCS recommends disallowance of the Pryor Mountain cost because, one, it is more expensive than other recent acquisitions the Company made in seven -- in Docket 17-035-40, the new wind docket; number 2, significant components of the wind turbine

generators were based on affiliate transactions that 1 2 have not been fully justified; number 3, it is not 3 strictly needed to satisfy Rocky Mountain Power's 4 resource requirement; and four, the net benefits -benefit results the Company identified are not 5 6 compelling. (Audio distortion.) 7 (Reporter clarification.) 8 9 COMMISSIONER LEVAR: Mr. Hayet? Sorry, 10 Ms. Harmon, I don't mean to cut you off, but I think 11 we're both saying the same thing. We lost a little 12bit, so maybe you can go back two or three sentences 13 and repeat yourself. 14 MR. HAYET: Okay. I'd be happy to. 15 MR. SNARR: If you start right after the 16 list of four items, I think that's where you were, Mr. Hayet. 17 18 MR. HAYET: Okay. I'm sorry. 19 The OCS is not suggesting a different 20 standard for approval of Pryor Mountain due to its 21 lack of preapproval. Rather, since no review of 22 prudence has been made to date, a full prudence 23 review of both planning decisions and construction 24 costs must take place in this proceeding. Rocky 25 Mountain Power bears the full burden of proof to

1 demonstrate prudence, which it has not done. 2 Furthermore, the Company provided limited 3 evidence supporting a need for generating capacity. 4 It provided no analysis of the net benefit of the project considering the cost overrun and the project 5 6 delay. And as we have now learned, more of the project will be delayed into the 2021 test year than 7 had been expected when the Company filed its rebuttal 8 testimony. It is certainly possible that additional 9 10 delays could be announced after this proceeding is 11 over. 12 With regard to the affiliate transaction, 13 the Company has provided no evidence to prove that 14 the acquisition of components of the wind turbine 15 generators from an affiliate was truly priced at the 16 lower cost of market. The fact is the only evidence 17 of any cost comparison of the project is a comparison 18 that I provided that indicated the capital cost of

19 the Pryor Mountain project, when stated on a 20 dollar-per-kW basis, is substantially greater than 21 the cost of the Energy Vision projects that are being 22 reviewed for cross recovery in this proceeding.

This gets to the question of the cost paid to PacifiCorp's affiliate, and ultimately, Rocky Mountain Power provided no evidence that paying cost

to an affiliate was a fair price for Pryor Mountain 1 2 based on the lower of the cost of market standard. 3 However, as mentioned, there is evidence in this case that suggests that other resources were recently 4 acquired at a lower cost. 5

6 Finally, the net benefits discussed in the Company's testimony are not compelling and are out of 7 date as it relates to the current and increasing cost 8 9 of the project. Again, there is no critical need to 10 add Pryor Mountain -- the Pryor Mountain project, and 11 this is particularly significant given that 12 PacifiCorp knew it would soon engage in another 13 competitive solicitation process which is currently 14 underway that would likely add additional renewable 15 resources to its system.

OCS recommends that the PSC should find that 17 the Company has failed to demonstrate the prudence of 18 its decision to move forward with the Pryor Mountain project and has not shown that it is least-cost 20 resource.

16

19

21 MR. SNARR: May I interrupt at this point in 22 time?

23 Chair LeVar, that constitutes the summary of 24 Mr. Hayet's treatment of the Pryor Mountain project. 25 He does have one other issue that he'll be treating.

We have a summary as it relates to that, but it would
 likely involve confidential information as it relates
 to the Lake Side 2 outage.

4

5

6

7

8

9

We would like to merely identify that to you and ask for guidance on how you'd like to proceed, both for the summary that he would provide at this point and as to how we might deal with the questions that would follow along from that in cross-examination.

10 COMMISSIONER LEVAR: Considering that we've 11 already dealt with the substance of the Lake Side 2 12outage and whether that -- you know, whether that 13 still remains confidential, and we've already made 14 the decision that it does warrant confidential 15 treatment, it seems to me it might be more efficient 16 to do cross-examination on the Pryor Mountain issue, 17 and then come back and start over again with Mr. Hayet on the Lake Side issue, if that's 18 19 acceptable to both of you.

20 MR. SNARR: That's acceptable. We can do it 21 in that fashion. We just wanted guidance and to 22 alert everyone to the two issues: One of them being 23 more confidential in nature, the other one not. So 24 with that guidance, unless there's other direction, 25 he's ready for cross-examination on the Pryor

1	Mountain issue.
2	COMMISSIONER LEVAR: Let me just see if
3	there's any objection from any other party to
4	splitting up his testimony in that way.
5	I'm not seeing or hearing any objection, so
6	with that, I'll go to Mr. Jetter.
7	Do you have any questions for Mr. Hayet at
8	this point?
9	MR. JETTER: I have no questions. Thank
10	you.
11	COMMISSIONER LEVAR: Thank you.
12	Mr. Russell?
13	MR. RUSSELL: No questions. Thank you.
14	COMMISSIONER LEVAR: Mr. Holman?
15	MR. HOLMAN: No questions. Thank you.
16	COMMISSIONER LEVAR: Mr. Sanger?
17	MR. SANGER: No questions. Thank you very
18	much.
19	COMMISSIONER LEVAR: Mr. Boehm?
20	MR. BOEHM: (No audible response.)
21	COMMISSIONER LEVAR: Ms. Shurman?
22	MS. SHURMAN: Good afternoon. Thank you.
23	///
24	///
25	///
1 CROSS-EXAMINATION 2 BY MS. SHURMAN: 3 ο. Good afternoon, Mr. Hayet. 4 Α. Good afternoon. I do have some questions for you. 5 ο. I'm going to start with something that you mentioned in your б summary and also in your surrebuttal about the 7 prudence standard. You mentioned just now that the 8 review and analysis that Rocky Mountain Power 9 10 performed of the Pryor Mountain project does not take 11 into account any delays or cost overruns associated 12 with the project. 13 You understand that the statutes that we're 14 operating under in this proceeding call for the Commission to determine whether the utility was 15 16 reasonable, judged from the -- judged from that -- at 17 the time the action was taken; isn't that true? 18 Yes, I believe that's true. Α. 19 And you understand here that the Company ο. 20 made the decision to pursue the Pryor Mountain 21 project in 2019; correct? 22 Α. That's correct. 23 And that was before COVID or any Q. Okay. 24 delays associated with COVID were foreseeable; right? 25 Α. Yeah. As we've heard, there was no

contingency considered, no consideration of a delay 1 2 consideration of the project at the time. Based on 3 what was known at the time, the project would be 4 completed by December. And so if we use the 5 information that was known at the time, the -- it was known that the project had very -- had absolutely no 6 wiggle room in case of a delay, and therefore had it 7 been delayed because of factors that could -- right 8 9 now we don't know if it's all entirely COVID. It may 10 be that it's entirely COVID, but it -- at the time, 11 it wasn't known. All that was known was that it 12 would be completed in December. And that was right 13 before the PTCs -- 100 percent of PTCs would expire. 14 Any delay at that point, when the decision was made, 15 in this project was going to result in not achieving 16 the goal of having 100 percent of the PTCs. That's 17 what was known at the time. So did you listen to my conversation 18 Okav. Ο. 19 with Dr. Zenger this morning? 20 Α. (Audio distortion) -- what you're referring 21 to. 22 You're breaking up a little bit. Sorry. Ι 0. 23 didn't hear that response.

A. Yes, I did listen to the conversation,
but -- so I think that's your answer. I was just

1 asking what part was -- what specifically you're 2 referring to. 3 ο. All right. I'll get there. Oh, I -- I think I can help. I meant to use 4 Α. 5 my -- my apologies. I hope -- I hope this helps. Okay. We'll give it a shot. 6 Q. So I was going to ask, the discussion I had 7 with Dr. Zenger this morning, we established that 8 9 there was the APR document, the planning document for 10 the budget approval and appropriation request. 11 Do you recall my conversation with her about 12that? 13 Α. Yes. 14 Okay. And we reviewed that document and 0. 15 established that at the time the project was 16 submitted for approval -- and we can take a look at 17 it again if this would be helpful to you, the 18 document -- the Company had already had a plan to 19 secure all the turbines; is that correct? 20 Α. Yes. 21 And the only evidence in the record Q. Okay. 22 regarding the delays are related to COVID; isn't that 23 true? 24 Α. Well, I don't think we know that. The 25 project hasn't been completed. We know that COVID

1	has had an impact. We don't know the full
2	information about the project, so it could be that
3	the project could be delayed for other reasons, and
4	these kinds of reasons could have been discussed when
5	people had enough if had people had an
6	opportunity to consider risk, they may have been
7	I'm not saying COVID, necessarily, but there could be
8	other issues that are that would have gotten
9	discussed at the time that preapproval would have
10	been considered.
11	Q. Okay. So as I discussed with Dr. Zenger
12	this morning, the availability of turbines and the
13	ability to deploy them was a risk that was identified
14	by the Company in plans for the project, wasn't it?
15	A. Yes.
16	Q. And they developed a mitigation strategy to
17	address that risk; correct?
18	A. Yes.
19	Q. Okay. And sitting here today, we know that
20	all the turbines have either been delivered or are in
21	the process of being delivered to the project; right?
22	A. Yes.
23	Q. Okay. I would like to ask you about the
24	capacity need that you mentioned in your testimony
25	and in your summary.

Γ

1	A. Yes.
2	Q. You said that the project was not strictly
3	needed. Are you familiar with the Company's 2019
4	IRP?
5	A. Yes, I am.
6	Q. And you're familiar with the planning that
7	goes into formulating the IRP?
8	A. Yes.
9	Q. And you understand that the IRP describes
10	the Company's preferred portfolio?
11	A. Yes.
12	Q. And what is your understanding of what the
13	preferred portfolio is?
14	A. The preferred portfolio considers proxy
15	resources. It evaluates those proxy resources by
16	analyzing proxy CTs, proxy the mine cycle
17	resources over the study period. Generally comes up
18	with the idea of the type of resources that would be
19	best suited to be constructed by the Company over the
20	period based on the information and on the time.
21	The next step, typically, in the process
22	after the IRP is a competitive solicitation because
23	you you'll hear from utilities across the country
24	that they generally never select a resource
25	specifically as included in the IRP; they identify

resources through a competitive solicitation process. Q. Okay. And it's your understanding that the preferred portfolio is the least costly portfolio that the Company, along with its stakeholders, has identified?

1

2

3

4

5

6 Α. And in terms of identifying the type Yes. and timing of resources, based on what's known at the 7 time, based on considering proxy resources, it's 8 9 considered to be the least-cost resource plant at the 10 However, as I mentioned, no decisions are made time. 11 normally by any utility without then taking the next 12 step of going through a competitive solicitation 13 process. That's a normal process that -- I'm not 14 saying that that's the only way the resources are 15 ever acquired, but that's been the way it's been 16 acquired, mostly, here in Utah for many years, since 17 I've been involved. And typically that's the way 18 it's done by other utilities.

MS. SHURMAN: Did the court reporter have a-- want to make a comment? I saw her pop up.

THE COURT REPORTER: Yeah, I did. There's just a couple times he's been freezing. I do think I'm getting everything, but I -- if there are some things that are not being heard by you, every once in a while, I'm not 100 percent confident I'm getting

1 every word when he freezes. Sometimes I feel like it 2 fills it in, and sometimes I'm not sure. So if 3 you --4 MR. HAYET: I apologize. 5 THE COURT REPORTER: That's okay. It's not your fault. 6 But if he freezes and somebody doesn't think 7 we're hearing every single word, please ask him to 8 9 repeat. 10 MS. SHURMAN: Okay. We'll move on and give 11 it our best shot. 12MR. HAYET: Okay. 13 BY MS. SHURMAN: 14 You mentioned the competitive solicitation 0. You acknowledge that under Utah's Energy 15 process. 16 Resource Procurement Act, there's no competitive 17 solicitations process required for a renewable 18 resource under 300-megawatt nameplate capacity; 19 right? 20 I agree, but I would mention, this is a very Α. 21 expensive resource. This is not an inconsequential 22 This is -- this is a resource that compares to cost. 23 the cost of the combined cycled resources that the 24 Company -- you know, over time. So it's substantial. 25 Q. Okay. So going back to the IRP and the

1	preferred portfolio, the Office that you're
2	testifying on behalf of, they participate in the IRP
3	process; right?
4	A. Yes.
5	Q. Okay. And you're familiar with the new wind
6	resources that were identified in the 2019 preferred
7	portfolio?
8	A. Yes.
9	Q. Okay. I think I'm going to try to share my
10	screen here. Let's see if this works. It's not
11	how do I share an internet thing?
12	Thanks for bearing with me. I didn't
13	realize the Chrome tab sharing option.
14	So I've pulled up the Company's 2019 IRP.
15	Do you see that?
16	A. Yes.
17	Q. Okay. And I'm going to scroll down a few
18	pages, where it talks about the preferred portfolio.
19	Let's see here. I think that's it down here. Get to
20	the preferred portfolio highlights section.
21	Can you just read the section that I've
22	highlighted there?
23	A. By the end of 2023, the preferred portfolio
24	includes nearly 3,000 megawatts of new solar
25	resources and more than 3,500 megawatts of new wind

resources, inclusive of resources that have come 1 2 online by the end of 2020 that were not in the 2017 3 IRP. 4 Okay. And then if we scroll down a little 0. 5 bit further, you can see this was the graph of the preferred portfolio of all resources; correct? 6 7 Α. Yes. 8 And the wind resources are in green. Ο. 9 And you can see that there is the new wind 10 resources that were just mentioned in that sentence 11 you read; correct? 12Α. Yeah. And then the blue is front office 13 Q. Okay. 14 tractions, FOTs? Is that your understanding of what FOT stands for? 15 16 Α. Yes. 17 Q. Okay. And if we scroll down a little bit further, I think we can get to this graphic depiction 18 19 of the new wind resources. And again, this is 20 showing that the preferred portfolio includes more 21 than 3,500 megawatts of new wind generation by the 22 end of 2023; correct? 23 Α. Yeah. 24 0. And let's see. If we scroll down a little 25 bit further -- I wanted to get to the discussion of

1	the front office transactions, which I believe is
2	this pages 11 through 12. And this let me just
3	have you read this part. Sorry I didn't highlight
4	the whole thing.
5	A. Okay.
6	Figure 1.9 shows an overall decline in
7	reliance on wholesale market firm purchases
8	in the 2019 IRP preferred portfolio relative
9	to the market purchases included in the 2017
10	IRP preferred portfolio.
11	Is that a question, or are you just asking
12	me to read?
13	Q. I was asking you to read it. I'm going ask
14	you a question now.
15	Am I understanding your testimony correctly,
16	it was in your surrebuttal testimony, your position
17	is that you acknowledge there was a capacity need,
18	but your position is that the Company should have
19	filled that capacity need with front office
20	transactions?
21	A. Well, can you possibly make this bigger? I
22	can't so I can see the graphs?
23	Q. Sure.
24	A. Okay. As you notice, 2019 relied on 1,000
25	megawatts of front office transactions. The system

didn't suffer outages, as far as I'm aware, for a 1 2 lack of having -- for lack of having intermittent 3 renewable resources. 2020 still shows a considerable 4 amount of front office transactions. Again, there's no expectation that that number -- the system will 5 suffer any significant problems for lack of the 6 intermittent renewable resource, similarly in 2021. 7 And I'd submit to you that the only impact 8 of the Pryor Mountain is it alters that bar that we 9 10 see in 2021 by -- (audio distortion) megawatts. So there will still be a considerable need for front 11 12 office transactions. So the company has always 13 relied on front office transactions. 14 (Reporter clarification.) 15 I think I mentioned that the MR. HAYET: 16 front office transactions would only adjust the 500 17 megawatts we see here in front office by 18 approximately 55 megawatts or thereabouts. So it 19 doesn't have a significant impact on the system. So 20 nobody should be under the illusion that without 21 Pryor Mountain, the Company has a critical need for 22 capacity and that it can't continue to rely on front 23 office transactions.

24 BY MS. SHURMAN:

25

Q. Okay. So my question was, though, that's

1 your position, is that it -- rather than pursue the 2 Pryor Mountain project, the Company could have satisfied the capacity need with front office 3 4 transactions. 5 That's what you say in your surrebuttal; right? 6 That's what I say, and certainly there is a 7 Α. competitive solicitation process underway right now, 8 9 and we will know what the least-cost resources are from the competitive solicitation. 10 11 And you don't dispute that the Q. Okav. 12Company in consultation with its share --13 stakeholders identified in the 2019 IRP that the 14 preferred portfolio would call for a reduction in the reliance on front office transactions; right? 15 16 Α. I think the graph shows that there's a No. 17 significant dependence on front office transactions; 18 however, it is declining. 19 And that IRP -- I'm going to scroll down -ο. 20 it also called for coal retirement. 21 Do you see that? 22 Α. Yes. 23 You understand that the Company is planning Q. 24 to retire certain coal-generating assets? 25 Α. Yes, I do understand that.

And the preferred portfolio calls for the 1 Q. 2 replacement of the capacity due to the retirement of 3 those coal-generation assets with renewable 4 resources; right? I understand that it does anticipate 5 Α. renewable resources to replace it. 6 It wouldn't be prudent to fill a shortfall 7 Q. capacity caused by the retirement of a coal 8 generation unit with -- entirely with front office 9 10 transactions, would it? 11 Α. Well, if you could go back up again to the 12 graph, again, 2020, we don't have the front office. 13 Sorry. 2020, we don't have the Pryor Mountain 14 project. And while front office transactions are dropping, I submit, once again, there's no 15 16 reliability issue with the system. There hasn't 17 been. The Company has made the point that front 18 19 office transactions satisfy the needs for 20 reliability. If that hasn't been -- if that wasn't 21 what the Company told the Commission and other 22 regulatory commissions for many years, I suppose I 23 might have a different position, but that has been 24 the position presented to this Commission for a 25 very -- and other commissions for a very long time.

1 And if the Company had taken your approach 0. 2 and decided to fill the capacity shortfall identified 3 in the IRP with front office transactions rather than 4 a wind resource, that would have been inconsistent with the recommendations in the IRP in the preferred 5 portfolio; right? 6 It would have been inconsistent with the 7 Α. finding in the IRP. I grant you that, but I don't 8 9 even think that the IRP truly has any significant 10 discussion of the resource that we're talking about 11 that's now located in Montana. We -- we -- we 12perhaps -- if you could just do a search using 13 Ctrl S -- F and search for "Pryor Mountain," I think 14 you'll find there's a single reference to Pryor 15 Mountain in the entirety of this IRP report. And as 16 far as I understand, the only consideration was a

18 And I heard the discussion with Dr. Zenger 19 this morning about -- about the location, Montana 20 versus Wyoming, but it was no true effort to really 21 inform parties. I don't know why. That's not been 22 the way that PacifiCorp has acted in the past. 23 There's been significant discussion on resources that 24 the utility would acquire, and the Company was 25 looking at this since 2008. There's no reason that

discussion of Wyoming wind.

17

1	the Company didn't bring this up as part of the 2019
2	IRP in a significant way. I'm not sure what the
3	Company was afraid of had it really brought it up.
4	It could have even done an expedited
5	proceeding proceeding to have a a rule, if it
6	wanted to. It chose not to. I'm not sure why it was
7	motivated not to. I understand some reasoning the
8	Company's given, but I'm not entirely certain why it
9	didn't do it as it did in the past with Chehalis.
10	Q. Were you at the stakeholder meeting that
11	Dr. Zenger testified about, the May 2019 stakeholder
12	meeting?
13	A. I was not. I do know people that were at
14	that meeting.
15	Q. Okay. Well, we'll just rely on Dr. Zenger's
16	testimony for that point.
17	Did you listen to Mr. Link's testimony
18	yesterday?
19	A. Yes.
20	Q. Okay. And you heard him explain that his
21	analysis demonstrated that the Pryor Mountain project
22	was a more economical alternative to purchasing those
23	megawatts through front office transactions?
24	Do you recall his testimony on that point?
25	A. Yes, I believe so.

-	Public Hearing Redacted Confid November 05, 2020 Page
1	Q. Okay. And you haven't done any analysis to
2	refute his math on that point?
3	A. Well, I accept the results that Mr. Link
4	produced. I found that the case that I find to be
5	significant to factor into my analysis is the
6	Low Gas/Zero CO2 case, and I found that not to be
7	compelling. Furthermore, the analysis that I
8	presented, which was I don't recall seeing any
9	rebuttal to was the (audio distortion) of
10	the Pryor Mountain project is significantly more
11	expensive than any of the new wind projects.
12	COMMISSIONER LEVAR: Mr. Hayet? Sorry. I
13	think Ms. Harmon's jumping in, and I missed it too.
14	I think if you can go back a little bit, we missed a
15	few words that I think were important words.
16	THE WITNESS: Okay. I do apologize. I'm
17	hearing everybody perfectly well, so I'm sorry.
18	THE COURT REPORTER: If you want to start
19	with "Furthermore, the analysis that I presented."
20	THE WITNESS: Okay. Furthermore, the
21	analysis that I presented, which evaluated the cost
22	of this project against alternatives and the
23	alternatives are those projects that are being
24	approved in this proceeding, that is the cost
25	recovery is being approved in this or is being

Advanced Reporting Solutions 801-746-5080

1	accepted as part of this proceeding for rate recovery
2	methodology those projects are significantly lower
3	in cost. And so the (audio distortion) the
4	customers should pay for a project because maybe one
5	penny beneficial compared to the IRP analysis doesn't
6	consider the possibility that there could be other
7	projects out there that are even less expensive. And
8	we won't know that without conducting a competitive
9	solicitation of the type that the Company is
10	conducting right now. It's in the middle of
11	(audio distortion).
12	MS. SHURMAN: I think you cut out there
13	again.
14	THE COURT REPORTER: I'm sorry. I'm still
15	missing some.
16	COMMISSIONER LEVAR: Sorry, Ms. Harmon.
17	THE WITNESS: Should I attempt to move my
18	location? I'm sitting I'm actually sitting in the
19	best place I could possibly sit. Does it help if I
20	talk slower or
21	MS. SHURMAN: Not really. I think it's
22	MR. HAYET: Should I go through a telephone?
23	COMMISSIONER LEVAR: Yeah. Maybe calling
24	into a phone connection is the best solution. I
25	don't think it's the speed of your voice; it's just

1	your internet connection seems to be a little bit
2	intermittent.
3	THE WITNESS: Okay. I would be happy to
4	call the phone number. Bear with me. I apologize.
5	COMMISSIONER LEVAR: And just be sure to
6	mute your microphone once you're on the phone so we
7	don't get feedback from them working against each
8	other.
9	(Pause in proceedings.)
10	MR. HAYET: Can you hear me on the phone?
11	COMMISSIONER LEVAR: I can
12	MS. SHURMAN: I can hear you.
13	MR. HAYET: Can you hear me?
14	MS. SHURMAN: Yes.
15	COMMISSIONER LEVAR: Yes.
16	MR. HAYET: Okay. So I think I have you on
17	my phone, and I should be on the screen, but I guess
18	I'm not showing up on the screen very well. But I
19	can fix that. Okay. I think I fixed it. Tell me if
20	you can see me on the screen.
21	MS. SHURMAN: I think you have. I think
22	we're in luck.
23	MR. HAYET: Okay. Do we need to repeat
24	anything or

1 inconvenience just to go back to the last question 2 that Ms. Shurman asked and start over with that 3 question? I know we were quite a ways into his 4 answer. 5 THE WITNESS: I'd be happy to. I hope I 6 give the same answer. MS. SHURMAN: Sorry. I don't even remember 7 what the question was, to be honest. 8 9 MR. HAYET: I might not -- need to be 10 reminded of that too. 11 (Whereupon, the record was read by the 12 court reporter as requested.) 13 MR. HAYET: Sorry. I believe I said no, I 14 did not refute his point on that, his math. However, I -- I believe what I also talked about was the fact 15 16 that that wasn't the only consideration. First of 17 all, to present the result -- and I think even in his -- in his rebuttal testimony, I recall Mr. Link 18 19 saying something to the effect that a project should 20 go forward even if it has a small net benefit, which 21 under at least one of the natural gas CO2 scenarios, 22 it has a very small benefit. In fact, it's even 23 negative.

The point I would make is that that doesn't consider the potential that there could be other

1 projects that are least cost. The competitive 2 solicitation process gets to that, and the Company 3 right now is conducting the competitive solicitation 4 and will have the very information that would answer 5 this question. 6 So the Company has really provided no information to prove that the acquisition of the most 7 important component of a wind turbine was done at the 8 9 lower cost of market, and the only information 10 presented is basically what I showed. BY MS. SHURMAN: 11 12 So there's a couple of issues in that 0. Okav. 13 response that I want to address. Hopefully I 14 remember each of them. 15 Are you familiar with the concept under the 16 statute that a Company can pursue a time-limited 17 opportunity outside of the solicitation process? 18 Α. Yes, they can. And that's true even for significant energy 19 ο. 20 resources; right? 21 Yes, they can. However, they do that Α. 22 realizing that it results in a higher burden of proof on their part. They really need to prove out that 23 this resource is necessary and that this resource 24 25 will lead to least cost. And I just don't think that

1 they've done that. 2 So you mentioned that the Company has a ο. 3 higher burden of proof. Is that found in the 4 statutes? That's -- that's what I would suggest is --5 Α. is required of the process. 6 So that's your suggestion; that's not 7 Q. Okay. grounded in the actual statutes? 8 9 Α. That's correct. I think that's a very --10 0. Okay. 11 I think that's a very reasonable Α. 12requirement, that the Company must present significant burden -- you know, substantial evidence 13 14 to prove that it's a good resource. 15 ο. For purposes of the rate proceeding and the 16 statute we're under, though, we're subject to the 17 prudence review set forth in the statute; right? 18 Α. Yes. 19 You mentioned that the Company is ο. Okay. 20 doing a solicitation process for new wind projects 21 currently. Those wind projects that will be part of 22 that RFP, they are not eligible for 100 percent of 23 the production tax credits. 24 Is that your understanding? 25 Α. Yes. As the production tax credits stand

1 right now, they're not. But as you -- as we know, 2 the projects become more efficient and larger, and 3 that leads to price savings. And we have all seen significant drops in renewable resource costs over 4 5 time.

6

7

8

9

10

11

12

13

14

15

16

17

19

Well, the Company is analyzing those credits 0. assuming that they're going to be subject to the phasedown of production tax credits, and Pryor Mountain, on the other hand, will be 100 percent -eligible for 100 percent of those production tax credits; right?

Α. And like I say, they're also Yes. considering the fact that there -- you know, what's going on with prices in the market and things like renewable resources. All types of renewable resources are dropping in price. We -- that -- I encounter that across the country.

18 And, you know, every case I'm in, I'm told -- we are told about the significant drops in 20 the cost of renewables and the efficiency gains and 21 the larger sizes of the turbine blades that lead to 22 efficiency on the wind turbines.

23 So speaking of the efficiency of the wind ο. 24 turbine, you are comparing -- when you say that this 25 project is more expensive than the other projects

1 that are being reviewed in this rate case, you're 2 comparing dollars per megawatts based on the 3 nameplate capacity of those projects? 4 Α. Yeah. 5 ο. Okay. And there's -- would you agree with me that each wind project is unique? 6 Well, you'll recall that, you know, the 7 Α. Company looked at proxy resources, and so we tend to 8 9 look at, you know, wind resources and try -- attempt 10 to compare them on a kW basis. 11 So there's reasons why one project might be Q. more expensive than another due to, for example, 12 13 whether roads need to be constructed, the proximity 14 to transmission, things of that nature; right? 15 Α. Certainly. 16 And you haven't done any analysis that sort 0. 17 of breaks out those particular factors and compares prices across projects factor by factor, have you? 18 19 No, but that's why -- a competitive Α. 20 solicitation process does do that, and that's the 21 best way to do it. And the evidence that we do have 22 is these are rather expensive projects. And we know 23 that their affiliates -- they're being purchased from 24 the affiliate, and we know that there's other 25 motivations of -- of the affiliate who, you know,

1 wants to make sure that they get a proper price, as 2 high of a price they can possibly get for that 3 resource. We don't know if it was a fair price. 4 0. We'll come back to that issue, but I'm talking about your comparison of project to project, 5 the cost of those projects, you're also not taking 6 into account any efficiencies associated with the 7 project, either due to the particular turbines that 8 are used or the location? 9 10 I mean, you're just basing it on nameplate 11 capacity, not the expected capacity; right? 12Α. And I would expect the cost to go Right. 13 down in time as projects get larger and more 14 efficient. 15 ο. Okav. So you haven't compared the net 16 system benefits project to project, have you? 17 Α. Well, I think that's what was presented in -- I'm not sure I'm following your question. 18 Ι 19 thought that there was a net benefit calculation 20 performed by Mr. Link. 21 And you haven't -- he did that for Q. Correct. 22 all the projects; right? And so you haven't compared the net benefits 23 24 across projects; you're just comparing dollar per 25 megawatt across projects; right?

1 Right. And again, if a project has -- you Α. 2 know, just take it at the lowest. If a project has a 3 \$1 benefit, you know, that was effectively the 4 argument Mr. Link gave, that if a project has -- I don't think he said \$1; he said low benefits or when 5 a project is good, then it should go forward. 6 I disagree that that's the automatic 7 go-forward process. And that's basically all we have 8 here, is the situation where the Company presents, 9 10 "This project says that it has net benefits." 11 They're small in certain cases, but they're not 12 comparative to other alternatives. They've not 13 conducted an evaluation comparing it to other 14 resources that the Company's already acquired that are getting -- that are part of this proceeding. 15 And 16 they didn't do it through a competitive solicitation 17 which is ongoing. 18 Ratepayers could find that they'd have a 19

bigger benefit waiting and accepting front office transactions for the small amount of megawatts for, you know, a short period of time and acquiring the resources in the -- in the competitive solicitation.

20

21

22

Q. So you mentioned the competitive
solicitation that's happening now. Do you have -given the timeline that you're aware of for the Pryor

1 Mountain project, it wasn't feasible to include that 2 project in the RFP process that's happening now, was 3 it? 4 Α. Well, it -- maybe it didn't have to be included at all. 5 Well, and isn't that what Mr. Link's 6 0. analysis looked at, the comparison of not going 7 forward with the project versus going forward with 8 9 the project? 10 In a comparison of proxy resources, Mr. Link Α. showed that this resource is -- is lower than the 11 12 cost of the proxy resources that will fill out this 13 system's return. In a comparison, a utility never 14 makes an investment decision, generally, on --15 strictly on -- and I want to clarify that. Thev 16 don't generally -- because we know that's the case 17 here in Utah and elsewhere. They generally don't 18 make an investment decision strictly on the basis of 19 an IRP-type analysis. They go through to the next 20 step and conduct a competitive solicitation to find 21 the actual resources that they typically want to add 22 for their system. 23 Okay. So I want to ask a question about ο.

Q. Okay. So I want to ask a question about the -- a couple questions about the turbines. COMMISSIONER LEVAR: Ms. Shurman?

24

25

1	MS. SHURMAN: Yes?
2	COMMISSIONER LEVAR: This might be a good
3	time for a short break. Why don't we take a quick
4	recess and then return to your questions starting
5	with this topic.
6	MS. SHURMAN: Okay. Thank you.
7	(A brief recess was taken.)
8	COMMISSIONER LEVAR: Okay. Thank you.
9	We'll go back to Ms. Shurman and Mr. Hayet to
10	continue questions. And Mr. Hayet, thank you for
11	changing your connection. I think that has taken
12	care of the issues that we were having.
13	MR. HAYET: Very good. Thank you.
14	MS. SHURMAN: I do see your face twice
15	though. That's good. I don't know what happened
16	there, but that's fine. We'll go with it.
17	MR. HAYET: Oh. You have my face twice?
18	COMMISSIONER CLARK: You're signed in twice,
19	Mr. Hayet. I only emphasize that because I did it
20	yesterday and it created tons of feedback for me.
21	And I was only by the good nature of Chair LeVar that
22	he straightened me out on that. So if it's not
23	causing problems, I'd delete one. Thank you.
24	MR. HAYET: I did. Thank you very much for
25	telling me.

1	MS. SHURMAN: No problem.
2	BY MS. SHURMAN:
3	Q. Okay. So I think we were going to talk
4	about the turbine equipment for the Pryor Mountain
5	project. I just want to confirm a few hopefully
6	basic points on that.
7	You don't dispute that the acquisition of
8	turbines from the Berkshire Hathaway affiliate
9	disallowed the project to qualify for 100 percent of
10	the production tax credits, do you?
11	A. No.
12	Q. Okay. And you acknowledge that under the
13	applicable IRS guidelines that if the Company has
14	purchased all the turbines from an unrelated party
15	for the project, it would not have qualified for
16	production tax credit eligibility; right?
17	A. Yes.
18	Q. Okay. Did you listen to
19	Mr. Van Engelenhoven's testimony about the benefits
20	associated with the additional benefits associated
21	with those turbines including the proximity to the
22	jobsite and the fact that they were in storage close
23	by and could be transported to the site?
24	A. Yeah, I think I recall that. I heard a lot
25	of testimony, but yeah. Yes.

Γ

1	Q. Okay. And do you also recall
2	Mr. Van Engelenhoven testified that the Company did a
3	follow-on competitive bid for or did a competitive
4	bid for follow-on turbines for the project?
5	A. Yes. I believe I heard him say that.
6	Q. Okay. And I believe he testified that the
7	price of the follow-on turbines were comparable to
8	the price paid for the Berkshire Hathaway components
9	and turbines.
10	Do you recall that?
11	A. I'm subject to check. I can't remember
12	everything he said, but subject to check.
13	Q. Okay. So if the fact that the Company
14	was able to acquire those turbines from a close-by
15	source, deliver them to the project to get them
16	constructed in time to qualify for full production
17	tax credit eligibility, seems like a prudent use of
18	that equipment, doesn't it?
19	A. Would you repeat that? Sorry.
20	Q. Yeah. It really wasn't the most
21	A. I actually I actually heard you. It
22	wasn't a connection issue. I just wanted to
23	Q. It was my inarticulate that's okay.
24	The fact that the Company was able to
25	procure the turbines from Berkshire Hathaway that

1 were in close proximity to the site and be able to 2 deploy them in a way that secured 100 percent tax --3 production tax credit eligibility for the project 4 seems like a reasonable use of those turbines, does 5 it not? I -- I'm not criticizing the use of those 6 Α. turbines, per se. It's the pricing of the turbines 7 and the fact that there's no real significant 8 9 evidence that was -- that the Company was able to 10 file with any testimony that really proved that those 11 turbines are lower than cost of market. 12I want to ask about Mr. Link's 0. Okav. 13 analysis and your concerns about analysis. 14 You understand that the analysis that Mr. Link performed of the Pryor Mountain project was 15 16 the same analysis that he used to analyze the EV 2020 17 project? 18 Yes, I do. Α. 19 And you -- sorry. I didn't mean to ο. Okay. 20 cut you off. Did you --21 Α. Well, I -- I'll -- I think you had more of a 22 question to ask, so I'll wait for your ... 23 ο. Okay. And you understand that he analyzed 24 the Pryor Mountain project using a 25 Medium Gas/Medium Carbon scenario and the

1 Low Gas/No Carbon scenario? 2 Α. Yes. 3 ο. Okay. And you would acknowledge that it 4 would be prudent for a utility to consider a range of possibly future scenarios in determining whether to 5 pursue a project? 6 But I think I heard you say -- and 7 Α. Yes. you'll correct me, but I think I heard you say in 8 9 evaluating the EV 2020 project? Is that what you did 10 say? 11 I was asking that -- the first question was Ο. 12if you understood that Mr. Link's analysis here for 13 Pryor Mountain is the same type of analysis he did 14 for the EV 2020 project. 15 Right. And that's why I sort of raised that Α. 16 is because as you recall or may recall, the EV 2020 17 projects were evaluated against each other. So Ekola 18 and TB Flats and so forth were evaluated using a similar process. Here, we have more of the IRT 19 20 evaluation using similar tools. So there is a difference in the evaluation 21 22 in that an IRP-style evaluation is proxy resources. 23 And this is a proxy resource evaluation. But when 24 you get to a competitive solicitation such as the 25 EV 2020, you were comparing the actual bids. That

was the data that you had. 1 And so that's why I 2 suggest that a utility usually goes through an IRP 3 process. And once it determines the type and timing 4 resources, the next step is to do a competitive That's what you typically base your 5 solicitation. resource acquisition decision on. 6 Right. And when the Commission reviewed the 7 Q. EV 2020, it looked at the present value revenue 8 9 requirement differential for each of the projects, 10 and that's the same calculation Mr. Link has 11 performed with respect to Pryor Mountain; right? 12Α. Well, I can't say right because my whole 13 caveat I just gave you applies. 14 Okay. This Commission, in the EV 2020 0. docket -- or in -- and the repowering docket that 15 16 went alongside that, it acknowledged that the purpose 17 of the sensitivity modeling is to consider a range of 18 possible future scenarios; right? 19 Α. Yes. 20 And that -- even acknowledging that not all 0. 21 those scenarios are equally likely to occur; right? 22 Α. Yes. 23 And am I understanding --Q. Okav. 24 Α. Wait. Would you repeat that? I'm sorry. 25 Repeat that question. I'd like to hear that Sorry.

again.

1

2

Q. Sure. My question was, the Commission acknowledged that the purpose of the sensitivity modeling that we're discussing is to consider a broad range of possible future scenarios, even if we recognize that all those scenarios may not be equally likely to occur.

A. I'm not sure about the last point. Is there something that you can draw my attention to on that that you're referring to? I mean, there's a whole commentary that could be made on whether or not one believes that a certain scenario is more likely than the next. I'm not sure.

Q. I do have something I can share on my screen. It would be -- one second. So I'm going to pull up the -- this would be the order on the EV 2020 preapproval docket, 17-035-40. And I think what I was referring to -- I'll just scroll down to page 22.

Well, first let me ask this predicate
question. Do you recall in that docket the
intervenors argued that it was more reasonable to
rely on the low-price scenario in the analysis that
Mr. Link performed?

A. Yes, I have a -- you know, it was a few years ago, but I have a recollection of that.

Confidential Page 177

1	Q. Okay. And the Commission's discussion of
2	that is down here towards the bottom of page 22 where
3	it says:
4	We find PacifiCorp's economic analysis to be
5	thorough and extensive. We acknowledge the
6	results of the projections may vary
7	significantly. If the modeling inputs change
8	or the facts that eventually materialize are
9	materially different than forecast
10	variables
11	And then the last sentence of what's
12	highlighted there says:
13	We recognize each of these scenarios may not
14	be equally likely to occur, but PacifiCorp's
15	economic modeling shows net customer benefits
16	in the vast majority of potential outcomes.
17	So do you agree with what the Commission
18	said here?
19	A. Well, I do. I agree. And I'm sort of
20	honing in on sentences that that the decision
21	among nine different potential future outcomes, with
22	respect to carbon and gas, I I do agree. They may
23	not equally might not be equally likely to occur.
24	I certainly agree with that. And it also says that
25	PacifiCorp not only shows net benefits in the vast

1 majority of potential outcomes. We don't have 2 results showing that there are benefits in the vast 3 majority of the outcomes. In the Low Gas/Zero CO2 4 case, we have two results, and one of them shows that 5 it will cost ratepayers money; the other case shows fairly low benefits. So we don't have the vast 6 majority of potential outcomes showing that Pryor 7 Mountain will be economic. 8

I might also draw your attention to the 39 9 10 docket with regard to what the Commission had to say 11 about the Leaning Juniper project. And in that, the 12 Commission recognized that the Low Gas/Zero CO2 case, 13 while it did not intend to give greater weight to 14 that case, necessarily, it was one of the factors 15 that it considered in reaching a decision not to 16 approve, at that time, Leaning Juniper.

17 Q. Right. And do you recall how that -- the present value revenue requirement differential for 18 19 Leaning Juniper compared to -- at least at the time 20 it was presented in this docket, which -- I'm sharing 21 my screen to pull it up here -- how those -- the 22 present value revenue requirements for Leaning 23 Juniper at that time compared to the Pryor Mountain 24 present value revenue requirement differential?

25

A. I think as -- you know, as I recall, I think

1 that Leaning Juniper had negative present values just 2 like there's at least one case in this proceeding 3 with Pryor Mountain that has negative as well. And 4 there's another case in which it's low. 5 ο. Okay. My recollection was that Leaning Juniper, at that time -- I'm trying to scroll down 6 and find it -- had resulted in net system costs in 7 most of the scenarios, and that's at a break-even. 8 That's pretty different than what we've seen for 9 10 Pryor Mountain; right? 11 Α. Well, I don't know if that's 100 percent 12true because I think more cases were brought in at 13 that time. Certainly as you run more cases, you can 14 find more positive or more negative cases just by 15 virtue of having more cases run. 16 In this proceeding, the Company ran the 17 Medium/Medium Gas/CO2 and also the Low Gas/Zero CO2 18 And at least in the Low Gas/Zero CO2, there cases. 19 were negative costs, just like with Leaning Juniper. 20 So the present value revenue required a 0. 21 differential. I just want to make sure we're on the 22 That's just the difference in the revenue same page. 23 requirement to the system for having the project 24 versus not.

25

So if it's a negative, a negative revenue
1

2

3

requirement is a benefit to customers; right?
 A. Well, it's -- that's a convention of how one
might show numbers. And I do believe you're right
that the convention the Company shows in -- when it
writes its testimony is that it -- but it always
explains it. It will say a negative means benefit; a
positive means a cost.

My typical jargon when I, you know, talk about negative benefits, I'll say when it is a cost to ratepayers, it has negative benefits. So that's how I've been using the wording. So we've got to get our -- if we're on the same page with a convention, then I think we can be in sync.

Q. Okay. Sorry, I was just trying to pull up this -- what -- you mentioned Leaning Juniper. It had either a net cost of \$3 million to the system, or, even under the Medium Gas/Medium CO2, it has break even.

And so here -- I'm going to stop sharing that for a second -- if we look at Mr. Link's analysis, the range for Pryor Mountain in gas scenario, Medium Gas/Medium Carbon scenario is a benefit to the system of \$82 million, and worst-case scenario, under Low Gas/No Carbon is a cost of 1 million; correct?

And I don't know if you have that

1

Α.

Right.

2 That might be a helpful aid so that you could show. 3 that I can speak from it because I might have some 4 more to say about it. From what I think I heard, I'm not sure that I heard -- I mean, I'm not sure that 5 you misrepresented what Mr. Link shows, but my 6 recollection of what Mr. Link shows is that the 7 Low Gas/Zero CO2 case which we've been in for quite 8 some time, and which there's no reason to believe in 9 10 the near future that we're not going to be in that 11 same situation, shows negative benefit -- shows a net 12 cost to customers. 13 I can pull up Mr. Link's -- I don't think 0. 14 this page has confidential information. I was just 15 checking. 16 Is this what you're referring to? So if you look at the Low Gas/No CO2, 17 Α. Yes. 18 which, again, is the -- what we've been in for the 19 past -- more than the past 10 years, and there's no 20 reason to think that any time soon that's changing, 21 it shows you that there's a -- effectively no benefit 22 under one case, and there's a negative net benefit to 23 customers -- sorry. There's a -- it's a wash under 24 one case and a very small benefit under the other 25 case.

1 So I think that was Mr. Link's point. Q. Okav. 2 The words -- you agree that the LN is the most 3 conservative model that the Company forecasts; right? 4 Α. Well, let's not forget, of course, that the 5 Company is doing extrapolation and the Company has this terminal value that it's including. But -- and 6 I don't think I'll agree with Mr. Link's terminology 7 that it's the worst case. It certainly seems to be 8 9 the case that we've had for the past 10 years, and it 10 certainly seems to be not a case that we're changing 11 from in -- any time soon. 12But my question was it's the most 0. 13 conservative model that the Company uses and that the 14 Commission said we need to consider a range, and the 15 LN is the most conservative; right? 16 Α. It's the most conservative in terms of 17 having the smallest -- it would result in the smallest benefit; however, it has all those other 18 factors that I mentioned. And it's a comparison that 19 20 we're making against proxy resources. 21 Q. Okay. But I --22 Α. Not a conserve --23 I just want to make a follow-up --Q. Yeah. 24 make a follow-up question to what you just said, that 25 the most -- under the most conservative scenario, we

Under -- if conditions 1 have a break-even scenario. 2 become more favorable and we're in the MM scenario, 3 we see a projected benefit of \$82 million to the 4 system; right? And if the gas prices go down, we're going 5 Α. to see a negative net benefit. If terminal benefits 6 never come to play, we're going to see negative net 7 benefits. And there may be more attractive options 8 9 that are available that we're not even giving the 10 opportunity for the customers to get because we're 11 logging into this resource which -- I don't think 12 they can pick it. So we can't -- we simply can't 13 compare it to other options that could be -- and, you 14 know, customers have to pay for this. They have 15 limited funds. 16 You know, you -- just because there's an 17 opportunity, like Mr. Link said, even for small benefits, they -- it doesn't necessarily mean that 18

19 that should be done.

20 Q. Well, so the decision here would have been 21 to not pursue the project or pursue it and risk 22 having a break-even scenario or an \$82 million 23 benefit; right?

A. No. Pursue other projects, compare them tothis project, and seek the least-cost alternative for

1	the ratepayers over the long term.
2	Q. You understood Mr. Link explained the method
3	by which those scenarios are formulated, that those
4	are kind of derived from the IRP process and they
5	pull their input in that?
6	A. Yes. It's a process
7	Q. Okay.
8	A. It's a process that depends on proxy
9	resources.
10	Q. And so you're not disputing the inputs that
11	he used in formulating those models; is that correct?
12	A. No. You have to you'd have to look at
13	the assumptions that he used at the time that he did.
14	The assumptions constantly change. And locking in
15	the decision, necessarily, at the time that he did, I
16	don't quarrel with the assumptions that he used other
17	than things like I have some concerns about the
18	terminal value, just like UAE brings up, though I
19	don't really speak about it in this case. We did
20	that in the in the 39 and 40 dockets.
21	The the issues that I bring up are the
22	fact that this is a comparison of proxy resources.
23	We don't know if this is the least-cost resource for
24	ratepayers. We do know that there is a proceeding
25	going on right now to acquire resources, and we don't

1 have a significant need for a 55-megawatt resource 2 when there's significant amount of front office 3 transactions that we're still going to have to depend 4 on. 5 Q. Okay. MS. SHURMAN: Mr. Chairman, if I may just 6 have a moment to check my notes and see if I have 7 anything further on this topic. 8 9 COMMISSIONER LEVAR: Sure. We'll just hold 10 on while you're checking that. 11 MS. SHURMAN: Okay. 12 (Pause in proceedings.) 13 MS. SHURMAN: Okay. Thank you. I don't 14 have any further questions on this topic. I know you 15 have another summary that you're going to prepare, so 16 I would reserve the right to do additional cross 17 after hearing that summary. 18 COMMISSIONER LEVAR: Thank you, Ms. Shurman. 19 Mr. Snarr, any redirect at this time? 20 MR. SNARR: Yes. Just a little bit, if I 21 might. 22 23 REDIRECT EXAMINATION 24 BY MR. SNARR: 25 Q. Mr. Hayet, you've been asked a lot of

1 questions about the IRP process where there's 2 planning and possible projects by type or kind were 3 discussed, and the various different scenarios were 4 assumed. Let me take a page out of Justin Jetter's book. 5 6 Assume you have -- I'll just use 50 projects, not 100. Assume you have 50 projects, all 7 of similar type, and you want to determine whether or 8 not they should be built. If you do a 9 with-or-without kind of analysis under a Low Carbon 10 11 and Low Gas scenario and each one produced a net 12benefit, would you suggest that we ought to build all 13 50? 14 No, I would not. Α. 15 ο. And how would you go -- how would you go 16 about determining which one is the least-cost 17 alternative of those various different projects? Again, for our assumption, let's assume low-carbon 18 19 and low-gas scenarios so we don't mix the different 20 analytical factors. 21 Well, certainly I would attempt to do a Α. 22 competitive solicitation in which I would try to seek 23 the lowest-cost bids. And I would then use the 24 Company's method of using low- -- Low Gas/Zero CO2

25 and all the other scenarios making up the matrix of

1 nine cases, and I would evaluate all those projects. 2 But I would seek the least-cost project that might be 3 available. 4 0. And you recall Mr. Link's testimony, when he was questioned about this, he said that he did a 5 with-or-without comparison and found that with the 6 pursuit of the Pryor Mountain project, he saw net 7 benefits and so he concluded that he should proceed; 8 9 isn't that right? 10 And --Α. Yes. 11 And there wasn't any further comparative Q. 12analysis with other contemporaneous projects; isn't 13 that right? 14 Α. There was none. 15 Q. All right. Now, with respect to the 16 purchase of equipment from Berkshire Hathaway, are 17 you aware of any evidence that's been presented in this case where there's been a comparison of the 18 19 price of the turbine equipment secured from 20 competitive sources was made to the price being paid 21 for the Berkshire Hathaway equipment? 22 No, I haven't seen any evidence. Α. Raised the 23 issue in my direct testimony about the facility. 24 It's -- certainly raised it in my surrebuttal 25 testimony too.

Let me just ask some clarifying questions on

1

Q.

2 the issue of the burden of proof. Now, counsel for 3 the Company has pointed to a statute that -- a 4 statute that suggests that the question about whether or not a prudent decision is one that needs to be 5 measured by the facts and circumstances at the time 6 the decision is made. 7 Do you recall that line of questioning? 8 9 Α. Yes. 10 And for purposes of my next set of 0. 11 questions, I'm going to ask you to presume that we're 12not questioning the initial decision of prudency, but 13 how does that relate to the possible prudency of cost 14 overruns that are being sought for recovery in this 15 proceeding? 16 Α. Well, the Company has -- first of all, we're 17 not going to question the -- the question of prudency by statute or the higher burden of proof. 18 However, 19 the Company has the burden to present evidence in the 20 And certainly, there's no evidence in this case. 21 case of the net benefit of the cost overrun. Thev 22 have provided no support for it. And if -- the 23 statute actually does say if they were to go through 24 the normal process, the normal statute, it does say 25 that they have to support any cost overruns. And the

1	Company is just treating it like, Well, there will
2	just be cap adds. It will be flow through the
3	regulatory process the way capital additions flow
4	through.
5	You know, the point they make is, Once we
6	evaluated the initial cost, that's all we have to do
7	to justify.
8	MR. SNARR: I have no further questions.
9	COMMISSIONER LEVAR: Thank you, Mr. Snarr.
10	Any recross from anyone other than
11	PacifiCorp? Unmute yourself and let me know if you
12	have recross, any of those parties.
13	Okay. I'm not seeing or hearing any.
14	Ms. Shurman, do you have any recross?
15	MS. SHURMAN: No. Thank you.
16	COMMISSIONER LEVAR: Okay.
17	Commissioner Allen, do you have any
18	questions for Mr. Hayet at this point?
19	COMMISSIONER ALLEN: I do not have any
20	questions. Thank you. I don't have any questions.
21	Thanks.
22	COMMISSIONER LEVAR: Thank you.
23	Commissioner Clark?
24	COMMISSIONER CLARK: No questions. Thank
25	you.

1	COMMISSIONER LEVAR: Okay. I don't have any
2	further questions, so I think at this point, we were
3	going to move into Mr. Hayet's testimony on the
4	Lake Side plant outage. I think I can rule that the
5	Commission has already made the necessary finding
6	previous in this hearing under Utah Code
7	Section 54-3-21. So with that, I think we're
8	prepared to close the hearing to the public unless
9	any commissioner or party has any further comment on
10	this issue before we take that step.
11	COMMISSIONER CLARK: I support closing the
12	meeting. This is Commissioner Clark.
13	COMMISSIONER ALLEN: I agree.
14	COMMISSIONER LEVAR: Okay. Thank you.
15	We will then, pursuant to that statute,
16	close this meeting to the public. I'll ask
17	Ms. Paschal to discontinue to streaming and ask
18	everyone to just take a moment to look at the list of
19	the participants. If you see a name or a phone
20	number that causes you any concern the 770 phone
21	number, is that you, Mr. Hayet?
22	MR. HAYET: Yes.
23	///
24	///
25	///

			•		 0
1	///				
2	///				
3	///				
4	///				
5	///				
6	///				
7	///				
8	///				
9	///				
10	///				
11	///				
12	///				
13	///				
14	///				
15	///				
16	///				
17	///				
18	///				
19	///				
20	///				
21	///				
22	///				
23	///				
24	///				
25	///				

	-		,		0
1	///				
2	///				
3	///				
4	///				
5	///				
б	///				
7	///				
8	///				
9	///				
10	///				
11	///				
12	///				
13	///				
14	///				
15	///				
16	///				
17	///				
18	///				
19	///				
20	///				
21	///				
22	///				
23	///				
24	///				
25	///				

					U
1	///				
2	///				
3	///				
4	///				
5	///				
6	///				
7	///				
8	///				
9	///				
10	///				
11	///				
12	///				
13	///				
14	///				
15	///				
16	///				
17	///				
18	///				
19	///				
20	///				
21	///				
22	///				
23	///				
24	///				
25	///				

1	///
2	///
3	///
4	///
5	///
6	///
7	///
8	///
9	///
10	///
11	///
12	///
13	///
14	COMMISSIONER LEVAR: Mr. Hayet, thank you
15	for you testimony this afternoon.
16	MR. HAYET: Thank you very much.
17	COMMISSIONER LEVAR: Anything further from
18	the Office of Consumer Services, Mr. Snarr?
19	MR. SNARR: No. That will conclude our
20	presentation. Thank you.
21	COMMISSIONER LEVAR: Okay. Thank you.
22	Mr. Russell, we'll go to you next.
23	MR. RUSSELL: Thank you. On behalf of the
24	Utah Association of Energy Users, I call
25	Kevin Higgins to be sworn in.

1	COMMISSIONER LEVAR: Okay. Mr. Higgins, are
2	you with us?
3	MR. HIGGINS: Yes, I am.
4	COMMISSIONER LEVAR: Do you swear to tell
5	the truth?
6	MR. HIGGINS: Yes, I do.
7	COMMISSIONER LEVAR: Okay. Thank you.
8	Go ahead, Mr. Russell.
9	
10	DIRECT EXAMINATION
11	BY MR. RUSSELL:
12	Q. Good afternoon, Mr. Higgins. Could you
13	state and spell your name for us, please.
14	A. My name is Kevin C. Higgins. K-E-V-I-N,
15	H-I-G-G-I-N-S.
16	Q. And could you tell us who you work for,
17	please.
18	A. I'm a principal in the consulting firm
19	Energy Strategies.
20	Q. And on whose behalf do you offer testimony
21	in the proceeding?
22	A. I'm here on behalf of the Utah Association
23	of Energy Users, or UAE.
24	Q. And, in fact, you've offered testimony in
25	both the revenue requirement portion of the general

1 rate case docket, Docket No. 20-035-04, and in the 2 depreciation docket, Docket 18-035-36; is that right? 3 Α. That is correct. 4 Okay. Let's go ahead and identify that 0. 5 testimony. In the general rate case, you've offered direct testimony identified as UAE Exhibit RR1 along б with exhibits UAE Exhibit RR1.1 through 1.1A; is that 7 8 right? 9 Α. That is correct. And you've also offered rebuttal testimony 10 0. 11 which has been labeled as UAE Exhibit RR3; correct? 12That is correct. Α. 13 And, in addition, you've also filed Q. 14 surrebuttal testimony identified as UAE Exhibit RR5 along with attached exhibits, UAE Exhibit RR5.1 15 16 through 5.18; right? 17 Α. Yes. And in the depreciation docket, you 18 Ο. Okav. have filed direct, rebuttal, and surrebuttal 19 20 testimony; is that right? 21 Α. Yes. 22 And with respect to all of that Okav. 0. 23 testimony in both of those proceedings, do you have 24 any corrections to that prefiled testimony to make 25 today?

1	A. I do not.
2	Q. Okay. And if you were asked the same
3	questions today as were posed in that prefiled
4	testimony, would your answers be the same?
5	A. Yes.
6	Q. Okay.
7	MR. RUSSELL: At this point, Mr. Chairman,
8	I'll move for the admission of Mr. Higgins' prefiled
9	testimony in both of those dockets.
10	COMMISSIONER LEVAR: Please indicate if any
11	party has an objection to that motion.
12	I'm not seeing or hearing any objection, so
13	the motion is granted.
14	(Testimony admitted.)
15	MR. RUSSELL: Thank you.
16	BY MR. RUSSELL:
17	Q. And, Mr. Higgins, have you prepared a
18	summary of your testimony for us today?
19	A. Yes, I have.
20	Q. Please proceed.
21	A. Thank you. Good afternoon, Commissioners
22	and parties that are present. I offer the following
23	conclusions and recommendations in my testimony and
24	provide a brief summary of it.
25	Number one, I agree with Rocky Mountain

Power's acceptance of 11 specific adjustments
 proposed by UAE and the Office of Consumer Services
 as identified on lines 174 to 207 in my surrebuttal
 testimony.

Number two, I do not oppose certain Rocky Mountain Power rebuttal adjustments as identified on lines 467 to 471 in my surrebuttal testimony.

Number three, I agree with Rocky Mountain 8 Power's acceptance of my pro forma capital additions 9 10 adjustment and do not oppose the Company's expansion 11 of that adjustment to A, include new plant that is 12 expected to be in service during the test period that 13 was not included in plant in service in the Company's 14 direct filing; B, update the costs of its new wind 15 projects coming into service; and C, remove the 16 delayed plant associated with phase 2 of the TB Flats 17 and Pryor Mountain wind projects.

Number four, I recommend that the Commission reject Rocky Mountain Power's proposal to calculate the revenue requirement for the delayed portions of the TB Flats and Pryor Mountain wind plants using a full year's worth of costs rather than the costs that reflect their expected service during only part of the test period.

25

5

6

7

Under the Company's proposal, the effected

test period -- the effective test period for the 1 2 delayed facilities is July 1st, 2021 through 3 June 30th, 2022, whereas the test period for all 4 other aspects of the case is January 1st, 2021 through December 31st, 2021. 5 In essence, Rocky 6 Mountain Power is superimposing a second single-issue 7 test period on top of the test period otherwise being used in this case. 8

The Company's proposal is inconsistent with 9 10 this Commission's long-standing practice for treating plant that is in service for only part of the fully 11 12 projected test period on an average-of-period basis. 13 I also believe it may be inconsistent with the 14 requirement that a fully projected test period may 15 not include costs that are expected to be incurred 16 more than 20 months after the date of application.

Number five, I recommend that the delayed 17 18 portion of the TB Flats project be included in rate 19 base at its average of period value, reflecting an 20 expected in-service date of June 2021 with comparable 21 pro rata treatment for expenses and benefits. This 22 approach is consistent with conventional rate-making 23 practice and is what would have been expected had the 24 original schedules for these facilities anticipated a 25 mid-2021 in-service date.

The fact that these facilities are delayed from their original in-service dates should not convey an advantage to the Company in terms of rate-making treatment; that is, annualization that otherwise would not have been warranted had the original in-service dates for a portion of the projects been mid-2021.

Number six, I recommend that Rocky Mountain 8 Power be paid \$26 per megawatt-hour for each 9 10 megawatt-hour that the Pryor Mountain project 11 produces for 20 years and that the PTCs and REC 12 revenues be retained by the Company. The delay in 13 the Pryor Mountain schedule does not change my 14 recommendation. The pricing I recommend is 15 consistent with the 20-year levelized avoided cost 16 pricing that Rocky Mountain Power was calculating for Wyoming wind qualifying facilities, or OFs, at the 17 18 time the Company acquired and developed the Pryor 19 Mountain project.

I made this recommendation because the cost of this Company-developed project has turned out to be considerably more expensive than the avoided cost pricing that Rocky Mountain Power was calculating for Wyoming wind QFs at the time this project was developed. I used Wyoming QF pricing because that is

the PacifiCorp jurisdiction that is most relevant for 1 2 this project, and Rocky Mountain Power has long 3 represented that its avoided cost pricing is intended 4 to represent customer indifference between resources provided by QFs and comparable resources the Company 5 6 is planning to develop. And I note that the Wyoming Commission has authorized the use of the avoided cost 7 method known as the PDDRR method, a method that is 8 familiar to this Commission, in a manner that is very 9 10 similar to how it is used in Utah.

I encourage the Commission to look carefully at the timeline of this project. In his direct testimony, Mr. Van Engelenhoven indicates that the process of acquiring and developing this project began in October 2018. Please consider this fact in the context of my confidential direct testimony starting at line 869.

18 Mr. Link indicates that the parties seeking 19 to develop the QF projects at the Pryor Mountain site 20 did not accept Rocky Mountain Power's avoided cost calculation. He concludes that therefore the project 21 22 could not be developed at the avoided cost Rocky 23 Mountain Power calculated. But apparently the 24 developers did not just walk away; they sold the 25 development rights. So we don't know for sure that

the project could not be developed at the avoided 1 2 cost Rocky Mountain Power provided. What we know is 3 that this developer preferred to sell the development 4 rights rather than develop it at the avoided cost Mr. Link does not address the question as to 5 rate. 6 whether any other Wyoming wind QFs elected to sign contracts to develop projects at a similar avoided 7 8 cost.

Further, once Rocky Mountain Power starts to 9 10 consider development of a project such as this, should it not become the avoidable resource for OF 11 12 pricing? Yet there is no evidence that Rocky 13 Mountain Power updated its Wyoming OF avoided costs 14 in late 2018 or early 2019 to reflect the Company's 15 higher cost to develop Pryor Mountain and offer that 16 price to Wyoming OFs. In fact, the opposite 17 occurred.

18 During this very time frame, in 19 November 2019, Rocky Mountain Power filed an 20 application with the Wyoming Commission to limit the 21 standard OF contracts to just seven years. The \$26 22 per megawatt-hour avoided cost rate I'm using as a 23 benchmark in this case was the product of discovery 24 in that case concerning the QF pricing that Rocky 25 Mountain Power was making available to Wyoming wind

QFs at that time.

1

2 From a customer perspective, the high cost 3 of Rocky Mountain Power's fast-track development of 4 Pryor Mountain compared to the contemporaneous QF pricing for wind projects is troubling. 5 In generic 6 QF cases, Rocky Mountain Power has steadfastly maintained that it could provide customers lower-cost 7 and lower-risk wind-generated power by developing 8 9 Company-owned wind projects rather than purchasing 10 wind-generated power from QFs. The Commission should hold the Company accountable to this claim and should 11 12 not authorize a revenue requirement for the Pryor 13 Mountain project that exceeds the avoided cost the 14 Company was providing to Wyoming QFs at the time the 15 Company initiated its acquisition of this project.

16 Number seven, the accumulated depreciation 17 reserve associated with the 11 repowered wind 18 projects approved by the Commission plus Leaning 19 Juniper should be adjusted to reflect the 20 depreciation expense associated with the retired 21 assets that the customers have continued to pay in 22 rates between the time each of the wind assets was retired on January 1st, 2021. This is the same 23 24 recommendation I am making in the depreciation 25 docket.

Each of these repowered wind projects had had a substantial portion of original equipment retired when the wind plants were repowered. The question I explore in my testimony is what is the appropriate measurement of the retired asset value upon which Rocky Mountain Power will earn a return in the test period?

Since customers continued to pay the 8 depreciation expense associated with the repowered 9 10 wind project's retired assets and rates even after the assets are retired, one might expect that the 11 12 rate base associated with the retired assets would 13 continue to decline at the rate at which depreciation 14 expense is currently recovered in rates for those 15 However, that is not the case if the same assets. 16 Company's proposed depreciation treatment is adopted.

17 Rocky Mountain Power proposes to effectively 18 freeze the value of the retired assets on the date 19 each asset -- each set of wind assets is retired even 20 though customers continue to pay for the depreciation 21 expense associated with these assets and rates. The 22 de facto asset values remain frozen until the rate 23 effective date of this rate case, at which time they 24 begin to depreciate again upon adoption of the new 25 depreciation rates approved in the depreciation

docket.

1

2 The problem with the Company's treatment is 3 that it deprives customers of the benefit that would 4 otherwise come from reducing the rate base associated with the retired assets between the time of 5 retirement and the effective date of new rates in 6 By effectively freezing the value of the 7 this case. retired assets at their respective retirement dates, 8 the Company is able to temporarily collect the 9 10 depreciation expense on these assets that customers 11 currently pay in rates without crediting the dollars 12 collected against the value of the retired assets. 13 In my view, this treatment unreasonably overstates 14 the rate base associated with the retired assets on 15 the rate effective date of this case.

16 Rocky Mountain Power Witness Mr. McDougal 17 contends that my recommendation is not correct because I'm not considering the new capital placed in 18 19 service subsequent to the retirement. However, I am 20 fully cognizant of the new repowered plant being 21 placed into service. In fact, I interpret the 22 Company's approach to this issue as one in which the 23 Company is attempting to obtain cost recovery for a 24 portion of its new repowered plant prior to the rate effective date of this case. It is, in effect, a 25

workaround of the regulatory lag that would otherwise apply to plant that comes into service prior to the effective date of a rate case. The Company's basically swapping the revenues paid by customers that had been applied to recovering the cost of the now retired assets for recovery of the new repowered assets.

My objection to the Company's preferred approach is not simply the issue of rate making, rather I am simply trying to ensure that customers are not deprived of getting proper credit for paying off a portion of the retired assets prior to the rate effective date in this case.

8

9

10

11

12

13

14 Number eight, the retired wind asset should 15 be depreciated over the expected lives of the newly 16 repowered assets as proposed by Rocky Mountain Power, 17 which is approximately 30 years. My recommendation matches the Commission's determination in the 18 19 repowering docket that the appropriate time frame for 20 evaluating benefits of the -- is 30 years, a 30-year 21 useful life of the repowering projects. Shortening 22 the depreciable life to 10 years as proposed by the 23 Division would add approximately \$13 million to the 24 annual Utah revenue requirement in this case and 25 would not improve intergenerational equity, as I

1 explained in my rebuttal testimony.

2

3

4

5

6

7

8

9

Importantly, the Division failed to consider the benefits that today's customers are conveying to customers 20 to 30 years from now by paying for the newly repowered assets in rates which will make it possible for customers 20 to 30 years from now to continue to take service from these assets which otherwise would have been at the end of their useful lives.

10 Importantly, as well, the Commission cannot 11 rely upon the Division's representation on line 59 of 12 Mr. Smith's surrebuttal testimony that its faster 13 depreciation schedule will provide \$108 million in 14 net present value benefits to customers because the 15 exhibits supporting that calculation contains a 16 critical error in that it does not capture the net 17 present value of a large savings to customers over 18 the next 10 years of paying a lower depreciation 19 expense under a 30-year depreciable life versus 10 20 years.

In short, the Division ignores the time value of money associated with these customer savings. Had the Division taken this into account, the large net present value the Division claims for its proposal would essentially go away. The

Division's proposal to shorten the depreciable life
 of the retired assets should be rejected.

3 Number nine, Rocky Mountain Power's request 4 to include its prepaid pension and postretirement welfare assets in rate base should be rejected. 5 Including these items in rate base would add more 6 than \$10 million per year to Utah revenue requirement 7 at the Company's proposed return in equity. As I 8 9 explained in my direct testimony, the Company's 10 prepaid pension asset has been growing, caused 11 largely by negative pension accounting costs which 12 can occur due to robust expected returns on plan 13 This can cause the prepaid pension asset to assets. 14 increase even when Company contributions to the plan 15 If the prepaid pension asset is included are zero. 16 in rate base, customers would be required to pay the 17 Company a return on the growth in the asset due to 18 the expected returns in the market. I believe this 19 is unreasonable.

The issue at the heart of the Company's proposal is one of timing differences. Specifically, what happens during periods in which cumulative contributions exceed cumulative accounting costs? Utah rate-making practice provides for the recovery of prudently incurred pension costs calculated in

1 accordance with pension accounting standards. Over 2 the life of the pension plan, the cumulative 3 accounting costs will equal the total of the 4 Company's contributions. So the issue is not whether Utah ratepayers fully fund Utah's share of pension 5 costs -- indeed, Utah customers fully fund these 6 costs -- rather the issue is who should bear the risk 7 of timing differences with respect to the 8 9 relationship between cumulative contributions and 10 cumulative expense; the Company or customers? Ι 11 believe the responsibility to manage the timing 12 differences appropriately rests with the Company, and 13 so should the risk.

14 In Utah, utility management is expected to 15 cope with normal business risks in the operation of 16 economic forces. The Commission should not allow 17 Rocky Mountain Power to shift this burden to 18 In the alternative, if the Commission customers. 19 approves the Company's request to include these 20 prepaid pension assets in rate base, the allowed 21 return on the prepaid pension in PRW assets should be 22 set at the Company's expected return on assets for 23 these plans without a tax grow some. And finally, on 24 this point, UAE does not support the Company's 25 alternative proposal for a pension in PRW cost

balancing account as it is an example of unwarranted
 single-issue rate making.

Number ten, Rocky Mountain Power's proposal to recover the cost of construction work in progress and obsolete materials and supplies associated with its retired Cholla Unit 4 plant should be rejected as these expenditures did not result in plant that was used and useful.

Number eleven, the share of the Company's 9 10 annual incentive plan expense that is related to 11 Company financial performance should be funded by 12 shareholders, not customers, consistent with the 13 long-standing rate-making practices of the 14 Commission. I will note that contrary to the 15 Company's representations earlier in this hearing, 16 the Commission's August 11th, 2008 order in Docket No. 07-035-93 did not overturn this 17 18 long-standing practice as the evidence presented in 19 that case by Rocky Mountain Power indicated that none 20 of the incentives pay for which the Company sought 21 recovery was tied to financial goals. And it is 22 clear from the Commission's order that the Commission 23 relied on that evidence in reaching its decision in 24 that case.

25

3

4

5

6

7

8

Number twelve, Rocky Mountain Power's

1 projected 2021 pension settlement loss should be 2 amortized over 20 years rather than being included in 3 its entirety in test period pension costs. This 4 adjustment reduces the Utah revenue requirement by about \$3.3 million relative to the Company's rebuttal 5 6 filing.

7 Number thirteen, the authorized rate of return on common equity applicable to the undepreciated balance of the retired plant associated 10 with the Company's wind repowering projects should be 11 reduced by 200 basis points to better balance the benefits from these projects between customers and 13 the Company.

8

9

12

14 In the repowering docket, I noted the 15 significant disparity between the benefits to the 16 Company from its expected earnings on its investment 17 in the repowered wind projects compared to the 18 projected benefit to customers. To mitigate this 19 disparity, I am recommending a reduction of 200 basis 20 points to the authorized rate of return on common 21 equity applied to the undepreciated balance of a 22 plant the Company would retire to install repowering 23 investment.

24 Although the Commission granted preapproval 25 to 11 of the 12 repowering projects proposed by the

Company, the Commission reserved the question of the 1 2 appropriate return on the retired assets for this 3 general rate case. So to ensure that the Company and 4 customers are reasonably sharing in risks and benefits of the repowered projects, I continue to 5 recommend that a reduction of 200 basis points will 6 be applied to the authorized rate of return on common 7 equity applied to the undepreciated balance of the 8 9 plant, which I note is no longer used and useful. 10 The adjustment I recommend is intended to better 11 balance up front the potential benefits from these 12 projects for both customers and the Company. 13 Number fourteen, Rocky Mountain Power should 14 be allowed to recover the cost of the Craig 2 15 selective catalytic reduction investment in rates 16 which should earn less than a full return on rate 17 base for this project. Specifically, I recommend 18 that the ROE for this project be set equal to both 19 cost of long-term debt plus the tax gross-up. 20 Admittedly, this is a challenging issue to resolve 21 equitably. I believe the Company acted in the 22 customers' best interests by independently evaluating 23 the economics of the SCR investment and voting no on 24 the decision to move forward with the investment. Ι

25 | believe the stand that the Company took on this

1 matter is commendable.

2

3

4

5

6

7

8

On the other hand, the fact remains that Utah customers are being asked to pay for an investment that was not cost effective and therefore not prudent at the time it was made. In my recommendation, I've tried to strike a reasonable balance between the interests of customers and shareholders on this matter.

Number fifteen, Rocky Mountain Power's 9 10 proposal to use deferred tax benefits to offset approximately \$6.8 million in projected Deer Creek 11 12 Mine recovery royalties should be rejected as these 13 royalty amounts are not known and measurable at this 14 time. Instead, I recommend that customers be 15 credited with these funds plus carrying charges 16 through the Schedule 197 in proportion to the 17 two-year payout proposed by Rocky Mountain Power in 18 its rate mitigation proposal.

And finally, number sixteen, Rocky Mountain Power's proposal to include variations in PTC benefits in the EBA should be rejected as it unduly shifts a greater share of the risk of wind generation variability to customers. Customers already absorb 100 percent of the risk associated with wind generation variability in the determination of net

1 power costs. 2 That concludes my summary. 3 MR. RUSSELL: Thank you for that, Mr. Higgins. 4 And before I turn Mr. Higgins over for 5 cross-examination, I have a couple of questions to б address one matter that came up during the -- during 7 8 the hearing. 9 BY MR. RUSSELL: 10 Mr. Higgins, were you listening to the 0. 11 hearing during the examination of Company Witness 12Julie Lewis? 13 Α. Yes, I was. 14 And did you hear Ms. Lewis make reference to 0. a general rate case ruling from this Commission in 15 16 2008 regarding the Company's annual incentive plan? 17 Α. Yes, I did. Pardon me for just a second. 18 There seems to 0. 19 be some sort of commotion outside my window. I'11 20 try not to pick it up. 21 Can you tell me what you understand 22 Ms. Lewis to have said with respect to that ruling as 23 it relates to the annual incentive plan? 24 Α. The impression I got from Ms. Lewis' 25 testimony was that she was suggesting that the

	-
1	Commission's 2008 order in the docket I referenced in
2	my summary had allowed for recovery of the same kind
3	of financial incentive costs that the Company is
4	seeking to recover in this case and which I am
5	recommending be disallowed.
6	Q. Did Ms. Lewis make reference to that ruling
7	in her prefiled rebuttal testimony?
8	A. She did not.
9	Q. And as a result, did you have an opportunity
10	to respond to it in your prefiled surrebuttal?
11	A. I did not.
12	Q. Okay. After hearing Ms. Lewis' statement
13	about that ruling, have you had a chance to go back
14	and look at it?
15	A. Yes, I have.
16	Q. And what can you tell us about what the
17	Commission ruled with respect to the Company's AIP
18	plan and its inclusion or noninclusion of incentives
19	for financial goals?
20	A. Well, the Commission's decision the
21	discussion of that topic and its order occurs on
22	page 61 and 62 of its order in that case. And in
23	that order, the Commission reaches the conclusion
24	that there's no evidence that the Company is seeking
25	to recover costs related to financial incentives.
1 And based on that finding, the Commission approved 2 the Company's annual incentive plan expense. 3 But there was no discussion of overturning 4 or -- its prior rulings on disallowing financial 5 incentives and no recognition or acceptance that, in fact, the annual incentive plan that was under 6 consideration in that case included financial 7 incentives. In fact, the very opposite was the case. 8 9 The Company had provided a sworn testimony in that 10 case that its annual incentive plan for which it 11 sought rate recovery did not include financial 12 incentives. 13 ο. And just to put a point on that, I'd like to 14 address your attention to that report and order dated August 11, 2008. I circulated those to counsel and 15 16 to the Commission a short time ago via email. I'm going share my screen just, I think, to make this go 17 18 a little bit faster. That's my hope, anyway. We'll 19 find out. 20 And does that document show up on your screen, Mr. Higgins? 21 22 Α. No. 23 Let me try that again. Oh. Q. Okay. 24 How about now?

A. Yes, it's coming -- it's showing.

25

1	Q. Okay, great. So this is the report and
2	order dated August 11, 2008 from Docket
3	No. 07-035-93, which I've marked as UAE Hearing
4	Exhibit 1. I'm going to skip to it's PDF page 66,
5	but it's page 62 of the ruling. And I'll scroll down
6	to there's two parts that I've highlighted just to
7	kind of make this point.
8	Did the Company address two different
9	incentive plans: One for management and one for, I
10	guess, nonmanagement in this docket?
11	A. Well, there was a discussion of a fact that
12	there were two different plans, and the the plan
13	for management, which included financial incentives,
14	was not included as a in the revenue requirement
15	being requested by the Company in that case. And
16	there was a plan for other employees which was the
17	basis of the annual incentive plan expense that the
18	Company sought recovery of in that case.
19	Q. And that's shown in these two sentences that
20	are highlighted here on page 62. And for the record,
21	it would make sense to read them in, and I'll do
22	that. I've highlighted the last sentence of the
23	penultimate paragraph on page 62, which states:
24	The Company indicates there is a separate
25	plan for Company executives based upon

financial results, and the expenses
associated with that plan are not included in
the Company's filing.
Do you see that?
A. Yes, I do.
Q. Okay. And so that suggested that the
Commission or that the Company did not include
those those portions of its incentive plan for
executives that provided incentive for financial
results; right?
A. Yes.
Q. Okay. And then at the bottom of the next
paragraph, the last two sentences on this page, it
states this is the Commission, states:
We conclude the elements of the incentive
compensation program, for which the Company
seeks recovery from ratepayers, are not
related to financial goals. Therefore, we
accept the Company's test period forecast for
incentive pay.
And did that is that the basis for your
conclusion that the Commission reached the conclusion
that the incentive plan for employees did not include
incentives for financial results?
A. Yes. That in combination with my review of

the testimony that the Company provided in that
 document.

3 ο. Okay. And let's look at that very quickly 4 now. I also circulated that. It's marked as UAE Hearing Exhibit 2. And I'll just represent that I 5 pulled both of these documents off of the 6 Commission's website for this docket. 7 And this is the rebuttal testimony of Mr. Erich D. Wilson. 8 And 9 I'll turn first to page 19 of that testimony. And 10 this would go, I think, to the senior management 11 incentive compensation that we just talked about. 12And the question there on line 411 states: 13 Does the Company maintain any incentive pay 14 programs that are tied to financial metrics? 15 And the answer is: 16 Yes, the Company does offer a long-term 17 incentive program to select senior management This plan is based on MidAmerican 18 levels. 19 net income improvement and is vested over a 20 five-year cycle. 21 We are not asking for recovery of costs 22 associated with this program; is that right? 23 Α. Yes. 24 0. And that's consistent with the Commission's 25 conclusion on that point; correct?

1	A. Correct.
2	Q. Okay. And then I will scroll back up to
3	page 17, starting in the middle of line 366 where it
4	says:
5	All of the employees' goals focus on
6	objective outcomes that are very closely tied
7	to safety, reliability, and customer service.
8	None of them are tied to financial outcomes;
9	right?
10	A. Correct.
11	Q. And is that consistent with the Commission's
12	ruling on that point?
13	A. Yes.
14	Q. Okay. So having reviewed that information,
15	do you reach any conclusions about what the Company
16	sought and what the Commission ordered with respect
17	to that general rate case and how it regards
18	incentives for financial goals?
19	A. Well, in fact, Mr. Russell, if you wouldn't
20	mind toggling down to line around about line
21	405 in Mr. Wilson's testimony
22	Q. Sure.
23	A we can also put that into some context.
24	We can see right about line 405, Mr. Wilson makes the
25	point again, at any rate, none of the incentive pay

for which the Company seeks recovery is tied to
 financial goals.

3 So taking into context this testimony from 4 Mr. Wilson as well as the previous testimony from Mr. Wilson that you shared and then examining the 5 Commission's conclusion and its orders, it's clear 6 that the Company's representation that -- was that 7 the annual incentive plan that it presented in the 8 9 docket in question did not include incentive 10 compensation tied to financial goals. And so 11 therefore when the Commission accepted this incentive 12plan into the revenue requirement, it was in no way 13 changing its long-standing and fully articulated 14 policy that I had provided and cited to in my direct 15 testimony that financial goals are to be excluded 16 from the revenue requirement when it comes to 17 incentive compensation in Utah.

Ο.

18

19

20

Okay. Thank you for that.

MR. RUSSELL: And at this point, I'll move for the admission of UAE Hearing Exhibits 1 and 2.

21 COMMISSIONER LEVAR: If anyone objects to 22 that motion, please indicate your objection.

23 MR. SABIN: Well, I'll -- this is Mr. Sabin. 24 I'm just going to turn on my video here. I don't 25 have any problem with the Commission's order coming

1 That's fine. But I -- earlier, I was not in. 2 allowed to -- or it was objected to that I was 3 putting in testimony from another proceeding earlier, 4 and I think the same standard should apply here. Ι mean, he's addressed in the record. 5 I think the purpose has been served, but I don't think it should 6 be a proper exhibit if I'm not able to do it as well, 7 8 so... MR. RUSSELL: And like Mr. Sabin, I'm not 9 10 offering this as UAE's witness here. That witness 11 isn't here to be cross-examined. It was merely for 12the purpose of illustrating a point. I'll offer it 13 for that purpose. 14 MR. SABIN: I think it comes into --15 COMMISSIONER LEVAR: Yeah, let me ask you 16 this, Mr. Russell, for that -- is that purpose 17 already accomplished at this point without your 18 motion? 19 MR. RUSSELL: And I will admit, at this 20 point, I don't recall whether Mr. Sabin's exhibit 21 came in or not. If it didn't, then this one can stay 22 It's fine. Whichever -out. 23 COMMISSIONER LEVAR: We can --24 MR. RUSSELL: Whatever the ruling was 25 earlier, I agree it should be again.

1	COMMISSIONER LEVAR: Well, there was no
2	ruling earlier because Mr. Sabin simply withdrew his
3	motion to enter it into evidence after the objection.
4	MR. RUSSELL: Okay.
5	COMMISSIONER LEVAR: So we didn't rule on
6	it. But giving it the same treatment as it had
7	earlier would be just treating it for the purpose
8	that it's already been used in Mr. Higgins' comments.
9	MR. RUSSELL: Yes. And that's fine. I
10	don't need it to be an exhibit here. It's a matter
11	of public record anyway.
12	MR. SABIN: To be clear, Mr. Chairman, I
13	don't have any problem with the other exhibit. It's
14	fine.
15	COMMISSIONER LEVAR: Okay. So is there
16	still any pending motion, Mr. Russell?
17	MR. RUSSELL: I guess the motion is for the
18	admission of UAE Exhibit 1, which was the report and
19	order. I don't hear Mr. Sabin objecting to that one.
20	COMMISSIONER LEVAR: Okay. If there's any
21	objection to that motion, please indicate it.
22	I'm not seeing or hearing any, so that
23	motion is granted.
24	(Exhibit admitted.)
25	MR. RUSSELL: Thank you. And Mr. Higgins is

1 now available for cross-examination and Commission 2 questions. 3 COMMISSIONER LEVAR: Thank you. Why don't 4 we take a ten-minute break, and then we'll return and move forward with cross-examination. 5 Thank you. (A brief recess was taken.) 6 COMMISSIONER LEVAR: We're back on the 7 8 record. 9 Mr. Russell, we're ready to go to 10 cross-examination questions; right? 11 MR. RUSSELL: That is correct. 12I will go to COMMISSIONER LEVAR: Okay. 13 Mr. Jetter first. Do you have any questions for Mr. Higgins? 14 I do have just a few brief 15 MR. JETTER: 16 questions. 17 18 CROSS-EXAMINATION 19 BY MR. JETTER: 20 Good afternoon, Mr. Higgins. 0. 21 Hello, Mr. Jetter. Α. 22 And this is with respect to the amortization 0. 23 of the decommissioned wind turbine equipment. It's 24 an accurate statement, isn't it, that the overall 25 project to replace the decommissioned wind turbines

1	results in two primary, I guess, benefit sets. One
2	is the production tax credits that run for 10 years,
3	and the other is the zero fuel cost energy production
4	that would presumably run for 30 years if the new
5	equipment lasts that long.
6	A. I agree.
7	Q. And that's being balanced, essentially,
8	against the value of decommissioning the old
9	equipment along with the loss of the generation from
10	the old equipment and the cost of the new equipment.
11	Is that a fair summary?
12	A. Well, I would add to that, Mr. Jetter,
13	you've got the cost of paying off the retired
14	equipment. Maybe that's what you meant by
15	"decommissioning." But essentially you have the
16	you have the remaining book value of that retired
17	plant that is being paid off by current-day customers
18	even though it's no longer in service.
19	Q. Yeah, that's what I was I was intending
20	to get to with that question.
21	And is it a fair assessment that because of
22	the relative values of the PTCs as compared to the
23	zero fuel cost energy that the payback is in some
24	sense, the benefits are front-loaded out of those
25	30 years and that the a large portion of the net

1 present value of the benefits comes in the first 2 10 years? Α. I would agree that the PTC benefits, by 3 4 their nature, are front-loaded, and therefore there is a greater benefit from that or that that benefit 5 occurs during the first 10 years. б Okay. And is it a fair -- I guess a fair 7 Q. characterization that it's ultimately somewhat of a 8 9 policy decision whether you would try to match up the 10 amortization of the decommissioned wind turbine equipment in that 10 years with a PTC if you viewed 11 12it as matching more closely with that benefit, and it 13 could also be a potential policy decision to match it 14 with the 30 years of the zero fuel cost resource? I agree that it's a policy decision, and, 15 Α. 16 you know, I just urge the Commission not to adopt the 17 policy being recommended by the Division. Those are all my questions. 18 Okav. Thank Ο. 19 you for your time. 20 Α. Thank you. 21 COMMISSIONER LEVAR: Mr. Snarr, do you have 22 any questions for Mr. Higgins? 23 MR. SNARR: No, the Office has no questions 24 of Mr. Higgins. 25 COMMISSIONER LEVAR: Okay. Thank you.

1	Mr. Holman?
2	MR. HOLMAN: I have no questions. Thank
3	you, Chair.
4	COMMISSIONER LEVAR: Thank you.
5	Mr. Sanger?
б	MR. SANGER: I have no questions. Thank
7	you.
8	COMMISSIONER LEVAR: Mr. Boehm?
9	MR. BOEHM: (No audible response.)
10	COMMISSIONER LEVAR: Okay. Mr. Sabin?
11	MR. SABIN: Thank you. Just a few.
12	
13	CROSS-EXAMINATION
14	BY MR. SABIN:
15	Q. Good afternoon, Mr. Higgins.
16	A. Good afternoon, Mr. Sabin.
17	Q. I want to start where Mr. Russell left off,
18	as it's fresh in our minds, on the annual incentive
19	pay issue.
20	Do I correctly understand that you agree
21	that what we're not talking about here is any type of
22	bonus? We're talking about normal compensation for
23	standard employees.
24	Is that a fair statement?
25	A. I agree that it's not considered a bonus. A

1 characterization, I believe, that Ms. Lewis gives to 2 it is at-risk compensation. ο. Let me rephrase what I'm actually trying to 3 4 get at. What Ms. Lewis testified about earlier in 5 the week was that if you take base pay plus the 6 incentive pay, that is the -- that is market comp. 7 That's 50 percentile of what you'd pay an employee 8 9 and anybody else in the market to come in and do the 10 same job. 11 Do you have any reason to disagree that 12that's what Rocky Mountain Power has done here? 13 Α. No. 14 So we're not talking about -- and I think --0. 15 if you want me to point in your surrebuttal, I can. 16 But I believe in your surrebuttal you say you agree 17 with Ms. Lewis that we're not -- that we're not 18 talking about bonuses; right? 19 Α. Yes. 20 In your rebuttal, you cite to a case, 0. Okay. 21 and it's the -- it's a US West case that comes --22 that is from 1995. And it's only page -- I'll just 23 direct you to your direct testimony at page 28, if 24 you'd like. That's where the US West quote appears. 25 And I guess my first question to you is just to ask

1 you, that is the case you're relying on for this 2 "long-standing position of the Commission on incentive pay"; right? 3 4 Α. Yes, that is the -- I believe that is the case that most clearly articulates the Commission's 5 policy on it, based on my own experience and research 6 7 on the question. And your understanding is that case is still 8 0. good law? 9 10 Well, I'm not an attorney, but I believe Α. 11 that that expressed the Commission's policy. And I'm 12not aware of any case in which the policy was 13 overturned. 14 Okay. We sent out a copy as an exhibit of 0. 15 the US West case. And if your counsel hasn't already 16 sent it to you -- Mr. Russell, could you send that to 17 Mr. Higgins, please? 18 MR. RUSSELL: Yeah, I'll send it now. 19 MR. SABIN: This is marked as Rocky Mountain 20 Power Cross Exhibit No. 13. For those who are 21 wondering which one I'm referring to, that's the one 22 I'm referring to. 23 BY MR. SABIN: 24 0. And, Mr. Higgins, if you'd just tell me when 25 you get that email from Mr. Russell, that would help.

Γ

1	A. Okay. I got it.
2	Q. Okay. This is the 1995 US West case. And
3	if you could go with me down there's a it's a
4	long document. I apologize for that. But if you go
5	down to Section 23, which starts on page 12 of the
6	PDF, that's where I'm going to start. Okay?
7	A. Okay.
8	Q. And let me know when you're there. There
9	should be some highlighting on that screen.
10	A. I'm there. Yes.
11	Q. Okay. And I'm going to pop that page up
12	onto the screen as well. Let me just represent to
13	you so we can speed this questioning up that this
14	page is the page where the Commission starts talking
15	about past cases dealing with incentive compensation.
16	And let me just represent to you that I've
17	highlighted the Commission's discussion of every
18	single instance that it was referring to in this
19	case, and there are four or five of them. And do you
20	have a let me just represent that each one of them
21	has to do with management bonuses being awarded to
22	management-level employees or executive compensation
23	bonuses.
24	Do you, Mr. Higgins, have any basis to

24 Do you, Mr. Higgins, have any basis to 25 dispute that the US West case was discussing that

1	issue?
2	A. I'm reviewing the document, Mr. Sabin.
3	Q. That's fine. No problem.
4	A. I would agree that the first highlighted
5	section discusses management bonuses.
6	Q. And I've highlighted, Mr. Higgins, the in
7	each of the you know, in the first paragraph,
8	they're talking about a 1984 case that dealt with
9	where the Commission disallowed a management bonus
10	because the awards were based on financial
11	performance; right?
12	But that's focusing on management bonuses;
13	right?
14	A. Correct.
15	Q. And the second case here in Docket 88 that
16	they're referring to dealt with bonuses based on
17	financial performance for US West, Inc. employees;
18	right?
19	A. Correct. I don't just to be clear, I do
20	not see that as being limited to executives or top
21	management.
22	Q. But it's still it's dealing with bonuses;
23	right?
24	A. The word "bonus" is what is used here, yes.
25	Q. Okay. The next one in Docket 90-025-06

dealt with where the Commission had directed the 1 2 Division to investigate appropriate determinant of 3 bonuses recovered in rates from ratepayers; right? 4 And then last one, this 92-049-05 was talking about a plan consisting of stock options and 5 job performance shares, both of which were additional 6 compensation to executives --7 8 Α. Yes. 9 -- if the stock price increases in the long ο. 10 run; right? 11 That's executive bonuses in the form of a 12stock option or shares; right? 13 Α. Correct. 14 Okay. Now, this particular case, the US 0. West case, it was also dealing with a proposal of 15 16 US West executives to receive bonuses, is it not? And if we look down here on the two 17 18 paragraphs that I've highlighted, it says: 19 The Division comments that the Company's 20 survey of plans offered by other companies, 21 many not regulated, revealed none having the 22 regulatory handling of such bonus plans. And then, you know, it goes on to say: 23 24 The Division also testifies it would take 25 truly exceptional circumstances to justify

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

the incentive compensation expenses of an unregulated parent being passed through utility affiliates for recovery from utility ratepayers. Can we agree, Mr. Higgins, that what they're talking about in that US West case is nothing at all like what we're dealing with here? I don't agree, sir. The -- in the -- in Α. this particular instance, you know, US West appears to have been focused on, you know, bonuses for executives, but the Commission more -- speaks to the issue more broadly, if you look at the highlighted section that begins "the Commission has previously heard and rejected the argument" --I'll go to that. I'll go to that one. Ο. I'm going to read that right now. Α. So -- okay. Mr. Higgins, just on my particular question, Ο. my question was only -- in that US West case, we were dealing with bonuses, weren't we? Α. We were dealing with bonuses. I would -- I would not put undue weight on the terminology in this discussion. I agree that, you know, we've discussed whether or not the at-risk compensation the Company has, PacifiCorp has, you know, whether that's, you

know, considered a bonus or simply part of the
 compensation plan that is at risk. Clearly the term
 being used here was "bonus."

4

5

6

7

8

9

10

11

12

13

14

But of course the thing that they have in common that I am addressing is whether or not there is a financial linkage to whether the employee is being paid a greater amount of money based on the financial performance of the Company. I believe that -- that characteristic extends to whether we're talking about a bonus plan or at-risk compensation. But with that caveat -- I'll await your question.

Q. Yeah. I appreciate that and -- thank you. So let's turn to what we're talking about specifically in this case.

So as I understand both your direct and 15 16 surrebuttal testimony, you are seeking to disallow a 17 portion of the AIP -- I'll just say incentive pay -that would be payable under the Company's 18 19 compensation plan to kind of the standard employees 20 for which -- that would qualify for it; right? 21 Α. Yes. 22 And I do not want to -- the specific 0. 23 percentages that you're talking about are 24 confidential or they're marked confidential, and I don't -- unless you tell me, I don't think we need to 25

1	look at the specific percentage other than can we
2	agree that it is a fairly small percentage we're
3	talking about? If you take 100 percent, what we're
4	talking about is a fairly small percentage of that
5	100 percent.
6	A. Correct.
7	Q. Okay. Now, you wanted to go to this
8	paragraph, which I want to go that too. The next
9	paragraph in this US West case I'll read this and
10	then I've got a question for you. The Commission
11	says:
12	The Commission has previously heard and
13	rejected the argument from PacifiCorp and
14	Mountain Fuel as well as USWC that increased
15	income arising from incentive compensation
16	reduces revenue requirement. Since financial
17	goals can be achieved at the expense of
18	customer service, the Commission reiterates
19	its policy that an acceptable incentive
20	compensation plan, to be recoverable in
21	rates, must have as its primary objective
22	customer service goals, not financial goals.
23	Did I read that correctly?
24	A. Yes, you did.
25	Q. Okay. And you were here or you listened or

1 watched Ms. Lewis' testimony, did you not? 2 Yes, I did watch it. Α. ο. Do you agree that she testified that the 3 4 Company's annual incentive pay is based upon an analysis of six total factors, each of which is 5 weighted, it has some weighting applied to it, but 6 that the AIP is paid based upon the analysis of all 7 factors, the accumulation of all of them? 8 9 Yes, I heard her testimony. Α. 10 Mr. Higgins, a moment ago you stated 0. Okay. 11 that the apportion that you're seeking to -- that 12it's a portion you're seeking to exclude. As I read 13 the Commission's language in the US West orders here 14 that we're looking at, I do not see the Commission saying that it can pick and choose and deny portions, 15 16 that it's telling you that we're going to deny any 17 portion of incentive pay. Rather it's saying that as long as the primary objective of the overall 18 19 incentive pay is customer service goals or the 20 achievement of customer service goals, it is not 21 offensive to the Company's -- to the Commission's 22 policy.

23Do we agree that that's what this language24says?

25

Α.

I agree that -- the language speaks for

itself.

1

2

8

14

15

16

17

18

19

0. Okay.

3 Α. And the -- what we have in terms of the facts in this case is we have a plan that the Company 4 has -- it has, for example, for 2019, that has 5 specific percentage weightings that are available for 6 review by the Commission, in fact, were, you know, 7 part of a confidential exhibit I offered in my 9 testimony. And so the Commission can certainly 10 consider for itself whether it would disallow that percentage that is directly related to the 11 12 achievement of financial goals consistent with its 13 policy.

And if the Commission decides that -- you know, if most of the plan is not related to financial goals and therefore the part of the plan that relates to financial goals can be recovered from customers, then the Commission can, you know, obviously reach that determination.

20 I'm providing the opportunity for the Commission to, I believe, reach a determination 21 22 that's consistent with its prior stated policy by 23 being able to specifically identify the part of the 24 plan that is related to financial goals. And as you 25 say, it's a relatively small part of the plan

disallowing the portion specifically related to
 financial goals.

Q. I presume you concede, then, that the other portions of the incentive plan are not, in your mind, any way -- in any way related to financial goals, or you would have highlighted them in your testimony.

A. Correct.

3

4

5

6

7

8

9

10

11

12

13

14

Q. Okay. So you -- and so as a final point there, you agree with me that if we were looking at the substantial -- if we were looking at 100 percent of the annual incentive pay compensation plan, can we agree that the large majority, the great majority, nearly all of incentive pay, does not have as its goal anything related to financial performance?

A. I agree that the large majority does not
relate to financial performance, and in my
recommended revenue requirement, I included the large
majority of the annual incentive plan in the UAE's
proposed REC requirement.

20 Q. Okay. Thank you. One last question on this 21 issue and -- or one last line, and we'll go on.

22 You heard Ms. Lewis testify that the way the 23 Company's compensation plan is established is they 24 select the median and then the base pay and incentive 25 comp are intended to make up that 100 percent of that

1 50 percent or the median of market pay that would 2 have to be paid to any employee or any person in the 3 market to work in that same kind of position. 4 I didn't artfully say that. Do you understand what I'm asking or what I'm saying? 5 I get the gist of it. 6 Α. Thanks. I'm sorry for stumbling a 7 Q. Okay. little bit there. 8 That being the case, if the Company 9 10 completely scrapped, they just got rid of its 11 incentive pay altogether and said, We're not going to 12even judge our employees on any factors. We're just 13 not even going to care if they perform -- you know, 14 we'll care that they perform well or not, but it's not going to have any -- it's true, isn't it, that 15 16 they would be paying -- if they wanted to pay the 17 median for any employee and didn't have an incentive plan or didn't have any goals, that they would still 18 19 be having to pay the same amounts as they would under 20 the current scenario? 21 Well, perhaps. Perhaps if that -- you know, Α. 22 the Company stopped with the particular metrics that 23 you're talking about. But, of course, then you would 24 be foregoing providing incentives for improving

25

customer service and so forth, and therefore, you

know, potentially, you know, causing the Company some
 long-term problems down the road.

And, in fact, I'm not recommending that employees not be rewarded for the performance of the Company. I -- financial performance of the Company. I just believe that it's more appropriate for the Company shareholders to pay that part of the incentive compensation.

But I think the point I'm making is a 9 ο. 10 different one, which is, ratepayers or customers are 11 not made -- were any worse off than -- you know, 12 they're not paying any more than they would have no 13 matter if the Company's financial performance is the 14 best ever and everybody obtains 100 percent of their 15 incentive pay, the ratepayers would not be paying 16 anything more than what you'd have to pay a standard 17 employee to do that same job absent any incentive 18 pay.

19 A. I suppose that's possible given the metrics20 that you've laid out.

Q.

21

22

3

4

5

6

7

8

(Simultaneous speaking.)

23 BY MR. SABIN:

Okay.

Q. I understand. I get the world we're living
in. Thank you, though.

1 I'm going to switch topics really quickly to 2 One of the issues you reference is that Cholla. 3 there is some CWIP and some M&S, or materials and 4 supplies, amounts that you have suggested a disallowance on; isn't that right? 5 6 Α. Yes. If I heard your summary correctly, 7 ο. Okay. and maybe I misheard it, but I don't think you're 8 9 challenging that the M&S -- let us take them 10 separately. The materials and supplies, as I 11 understand your testimony, you're not arguing that 12 that was prudently incurred costs that the Company 13 bought the materials for a legitimate purpose to use 14 for legitimate operations at its plants; is that 15 right? 16 Α. Well -- I'm sorry. I didn't quite hear the 17 beginning part of your question there. Maybe I didn't hear it correctly, so perhaps you could repeat 18 19 it so I make sure -- so I understand it. 20 0. I will. Thank you for letting me know. If 21 I -- if it glitches out, let me know, and I'll start 22 over again. 23 I heard it audibly. I didn't quite Α. 24 understand it. Or I didn't quite hear your -- what 25 you said. It wasn't technical; it was just I didn't

quite hear.

1

2 So we're talking only about materials ο. Okav. 3 and supplies for the moment. I'm going to break them 4 into two categories. If I understand your rebuttal and surrebuttal -- or your direct and surrebuttal 5 testimonies correctly, I don't believe you're taking 6 the position that the materials and supplies were not 7 a prudently incurred cost by the Company; in other 8 words, that the Company didn't legitimately go out 9 10 and buy needed materials and supplies to operate its 11 plants. 12Α. I did not take a position that -- that 13 those -- that acquisition was imprudent, per se. Ι 14 really -- I didn't offer an opinion on the prudence 15 of that specific action. 16 Okay. And is that the same -- is the same 0. 17 thing true of the CWIP project? 18 Α. Yes. 19 Okay. So let's assume those -- the amounts ο. 20 for both M&S and CWIP were prudently incurred costs. 21 Isn't it the case that the Company, under 22 normal circumstances, would be able to recover those

amounts but for the closure of Cholla?

A. Well, they would have been able to cover
the -- recover those amounts had they been put into

service on behalf of customers, yes, assuming that
 they were used and useful and -- yes.

Q. I understand your point. So you're saying that in no circumstance could a prudently incurred cost be recovered in rates even though -- even where the prudent thing would be to shut down a plant simply because you didn't have time to finish it before the decision was made to close the plant.

A. I would say that each case should be reviewed on its merit. And in this particular circumstance, we have an entire power plant that's being shut down prior to its -- the end of its intended life. And we have an arrangement that employees have not objected to which allows the Company to receive around \$146 million, I believe, to basically buy down the remaining book value of this no longer used and useful plant.

And in the context of that overall benefit to the Company -- I believe that's a benefit to the Company because it removes the risk to the Company of having a plant that is no longer used and useful with remaining balances on it. In the grand scheme of this arrangement, I think it is reasonable that to the extent that there were some relatively small portions of that investment, which -- the

1 construction work in progress and the -- you know, 2 the materials and supplies that were never used 3 represent, I think it's reasonable for customers not 4 to have to bear that additional cost since they were never used and useful. 5 So I think each case should be looked at in 6 its -- on its own merit. And in the case of 7 Cholla Unit 4, I believe in light of the significant 8 9 benefits to the Company of this buy down, it's 10 reasonable for customers not to have to pick up this 11 relatively small portion of the cost. 12 Can we agree that had -- you know, that up 0. 13 until the time the decision was made to retire 14 Cholla Unit 4, that the Company's failure to have 15 expended adequate resources to have the materials and 16 supplies necessary to operate those plants, that that 17 would have been imprudent for them not to have those 18 supplies on hand to operate the plant?

19 A. Potentially. I -- you know, at this point, 20 I have not heard a clear articulation from the 21 Company as to what, you know, all of these items 22 represent. But it's possible that it would have been 23 imprudent; it's possible that it would not have been. 24 It really, you know, depends on those materials and 25 how much of it -- how much of a stockpile was 1 required.

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

Have you identified in any place in your ο. testimony or is there any place in the record where an intervenor argues that the materials and supplies purchased were not necessary for the plant's operation?

> Α. No.

So you don't actually know one way or 0. Okav. the other whether they were need, and the Company's position is that they were needed.

Given that you don't have any evidence on that point, aren't we left with just the Company's position that these materials and supplies and these Cholla -- and these CWIP projects were necessary for purposes of the operation of these plants?

Α. We have that representation and we Yes. have the fact that they ultimately were not necessary for operation of a plant, as it turns out. Yes, the Company may have been anticipating that they would have been needed. I'm not questioning that, that the 21 Company anticipated that they would be needed. But 22 as it turns out, they were not needed.

23 And you would agree, wouldn't you, that when ο. 24 the decision was made to retire Cholla, that it was 25 prudent for them to stop further work on projects or

1	to stop purchasing further materials and supplies,
2	which it did.
3	A. I agree.
4	Q. Okay. All right. One more issue I'd like
5	to talk about, and that is Pryor Mountain. I just
6	have a couple of points there I want to ask you
7	about.
8	First, I want to start with the QF pricing
9	issue, your proposal to have the pricing be limited
10	to 26 I think it's approximately \$26 a megawatt,
11	if I'm not mistaken; is that right?
12	A. Exactly. \$26 per megawatt-hour.
13	Q. Okay. And the first thing I want to know
14	is, that QF pricing that you're referring to, it was
15	intended to be based on a 20-year PPA contract;
16	right?
17	A. Yes.
18	Q. And you have not provided the Commission
19	with any type of analysis showing what that price
20	would have been over a 30-year period, have you?
21	A. I have not. And I don't believe a 30-year
22	PPA is appropriate, but I and therefore, I have
23	not.
24	Q. I know. And you're not going to get
25	disagreement from me on that. I'm just wondering,

the number you're talking about, the \$26-per-megawatt 1 2 number, is not really a number that is -- that 3 matches up with what the Company has in mind with 4 Pryor Mountain; right? It's a 30-year investment in a project, and 5 the \$26 QF pricing on a 20-year PPA does not line up 6 with that timeline. That's all I'm asking about for 7 8 the moment. And that is consistent with how OF 9 Α. I agree. 10 pricing is done. You -- QFs build projects that are 11 expected to last 30 years, and then you're offered 1220-year contracts which the Company later argued 13 should only be 7-year contracts. And so I --14 irrespective of the expected life of the facility, what I am proposing is consistent with the way Rocky 15 16 Mountain Power calculates avoided cost pricing for 17 OFs. Or at least it did when 20-year contracts were available. As you probably know, they're -- they've 18 19 been reduced to 15 years now. 20 0. Okay. And in his rebuttal testimony, 21 Mr. Link points out that the QF pricing you're 22 referring to was based upon information from 2016 and

23 **'17.**

24Do you have any basis to dispute that?25A. No, I don't. In fact, the information was

1 information that I obtained in discovery in Wyoming, 2 you know, because I was part of the Wyoming QF 3 proceeding in 2018. And it was the result of me 4 asking the Company, which had filed a case in November of 2018 seeking to shorten the terms of OF 5 contracts -- and I asked them in discovery for the 6 Company to provide me all the OF prices that had 7 been -- the avoided cost rates that the Company 8 9 calculated for prospective OFs as well as OFs that 10 had signed contracts as of the date of the Company's filing in November of 2018. 11

So it was contemporaneous with the Company's QF docket in Wyoming initiated in November 2018 and, coincidentally, contain -- contemporaneous with the date that Mr. Van Engelenhoven has given as the time that the Company began investigating acquiring Pryor Mountain, which was October.

Q. We'll come to that. But we agree that the information used to prepare that 20-year QF pricing was information that was several years old at the time; right?

18

19

20

21

A. It was -- it was what the Company
represented as current. So just to be clear, those
prices were the analysis that Rocky Mountain Power
was offering to Wyoming QFs around the time that the

Company began looking into taking over Pryor 1 2 The analysis may have been based on some Mountain. 3 earlier planning, but it was still the 4 contemporaneous QF pricing that Rocky Mountain Power 5 was offering. And I think you're pushing back on something б 0. I'm not really trying to -- a point I'm not really 7 trying to make or I'm not really going after. 8 The bigger point is this: When Mr. Link 9 10 states that when it made the decision to -- when it 11 conducted its analysis for Pryor Mountain, all of 12 that information was updated to more current 13 information that was then available to do the more 14 current -- to do an analysis based on more current 15 information. 16 Do you have any reason to dispute that? 17 Α. Well, I'm trying to respond without getting into confidential information. And so pardon me for, 18 19 you know, sort of parsing my words carefully here. 20 0. And if we need to, you can let me Okay. We can let the Chair know that. We can go 21 know. 22 into confidential session if we need to, but --My understanding of the OF pricing 23 Α. Sure. 24 that Rocky Mountain Power was providing and offering 25 in its avoided cost analysis in Wyoming around the

time that the Company started looking at the Pryor 1 2 Mountain project is consistent with the 3 \$26-per-megawatt-hour price that I suggested be the 4 benchmark for this project. When Rocky Mountain Power decided to take on 5 the Pryor Mountain project, I will agree that if the 6 Company was encountering and realizing that the costs 7 to develop such a project were more expensive than it 8 was representing in its avoided cost pricing, I would 9 10 agree that that new project should become the new 11 displaceable resource. But I am not aware that Rocky 12 Mountain Power made this higher avoided cost 13 available to OFs at that time. I'm -- so it's clear 14 that this project is more expensive than the QF rates 15 the Company was providing to parties. 16 And I don't think you're answering my 0. 17 question. Let me go back to my question. 18 Α. Okay. 19 The information Mr. Link used to prepare his ο. 20 analysis was more current and updated than the 21 information used to calculate the QF pricing that you 22 were referring to. He states that in his rebuttal, 23 and you don't dispute it in your surrebuttal.

24 25 Do you have any basis to dispute it today?A. No. It speaks for itself that this project

Confidential Page 251

1 is more expensive, and --2 0. Okay. 3 Α. -- therefore, you know, represents what the 4 Company had come to conclude this project would cost. I didn't make any of those representations 5 ο. to say it was more expensive or any of that. б Mr. Link has testified that it was over a 30-year 7 period instead of a 20-year period, to which you've 8 9 agreed that that's true; right? 10 Α. Yes. 11 And you've now just agreed that the Q. information used is different -- whether higher or 1213 lower, it's different than the information used to 14 prepare the earlier QF pricing; right? 15 Α. I don't disagree with that. 16 So you don't have in the record any 0. Okay. 17 information or any analysis to show what the right 18 price should be. 19 Even if we were to do it as a OF pricing 20 like you're saying, we don't have that number in the 21 record from you; right? 22 I disagree with that. And we can go -- I Α. 23 would just like to -- to be able to make my point, sir, we would have to go into confidential session. 24 25 Q. Okay. I'll move on.
1	Mr. Link made the point, and you responded
2	back in your summary, on the issue of the fact that
3	this QF this particular project has never been
4	was never done no one ever signed up to do this
5	project at the QF pricing you're you know, that is
6	set forth in your testimony, right, the \$26?
7	Nobody wanted apparently nobody wanted to
8	do this project at \$26 under that QF pricing that
9	you're referring to; right?
10	A. I actually, in my in my summary
11	testimony, I made the point that we don't know that.
12	What we do know is that the developer made the
13	decision that it was better to sell the development
14	rights rather than to pursue development of the
15	project at around, you know, the kind of pricing I'm
16	talking about. So that's the representation. It
17	does not necessarily mean that it couldn't be
18	developed at that price.
19	And moreover, that Mr. Link's
20	representation on that point and your representation
21	on that point doesn't address whether any other
22	Wyoming QFs were willing to try to develop projects
23	at that price.

Q. Well, I'm only talking about this particular
project; right?

-	
1	I mean, you may have I don't think you
2	did, in your surrebuttal or your direct, provide any
3	evidence that any other Wyoming QF in this
4	contemporaneous with this has come forward and sought
5	to do a project at that rate. At least I'm not aware
6	of that evidence in there. Is there some evidence
7	I'm missing?
8	A. If we go into confidential session, I could
9	provide such evidence.
10	Q. Okay. On this point, though, the
11	developer you agree that the developer never
12	signed a PPA at this price?
13	A. I agree.
14	Q. Okay. And that if it were more lucrative
15	I guess I'll just do I'll just say this: As it
16	relates to this particular project, I agree with you,
17	we don't know what the developer was thinking. The
18	developer is not here as a witness. But the
19	developer clearly didn't believe that it it made
20	the choice that it was that it really was going to
21	just have to sell the project other than develop it,
22	otherwise they could have developed it as a QF
23	<pre>project; isn't that true?</pre>
24	A. Right. Which is also another way of
25	saying of making the case that perhaps the Company

1	provided the developer a QF price that really didn't
2	reflect the cost of the Company's next avoidable
3	resource. But yet clearly the developer chose to
4	sell the development rights, not develop it at \$26
5	per megawatt-hour. I agree with you on that. But
6	that doesn't change the fact that \$26 per
7	megawatt-hour was about the price the Company was
8	calculating for avoided costs in Wyoming at this time
9	and did not address whether or not any other wind QFs
10	were willing to develop it at that price.
11	Q. Okay.
12	MR. SABIN: Let me Mr. Chair, if we could
13	just take a minute, I'm just going to confirm I've
14	covered everything, and I'll be right back. Is that
15	okay?
16	COMMISSIONER LEVAR: Certainly.
17	(Pause in proceedings.)
18	MR. SABIN: Mr. Chair, I think we're done.
19	Thank you very much.
20	Thank you, Mr. Higgins. I appreciate your
21	time.
22	MR. HIGGINS: Thank you, Mr. Sabin.
23	COMMISSIONER LEVAR: Okay. Thank you,
24	Mr. Sabin.
25	Mr. Russell, I'm considering whether we

1	should just start your redirect first thing in the
2	morning, unless you have some other thoughts on it.
3	I don't want to rush you or Mr. Sanger and his
4	witness. I want to make sure everyone has you
5	know, doesn't feel pressed for time. So that's my
6	first inclination, but if you want to suggest
7	something else, please go ahead.
8	MR. RUSSELL: My redirect will be very
9	short. And I think Mr. Higgins would appreciate me
10	not making him bring a suit to the office tomorrow,
11	so my suggestion would be we just push through.
12	COMMISSIONER LEVAR: Why don't you go ahead
13	with your redirect, then.
14	MR. RUSSELL: Okay.
15	
16	REDIRECT EXAMINATION
17	BY MR. RUSSELL:
18	Q. I actually only have a couple of questions.
19	And the first relates to the questions that Mr. Sabin
20	had asked you relating to the CWIP and M&S at
21	Cholla 4. Mr. Sabin had asked you whether you were
22	aware of any articulation in the record by any of the
23	intervenors about the prudence or nonprudence of the
24	investments or decisions that had been made that
25	placed those dollars into the CWIP bracket.

1 Do you recall that discussion? 2 Α. Yes. 3 Okay. And my only question to you is, are Q. 4 you aware of any evidence in the record other than 5 the Company's representation that those investments were prudent that would support that representation? 6 7 Α. No. Okay. And then I do want to ask the 8 0. follow-up question regarding Pryor Mountain. 9 And 10 this will probably require us to go into confidential 11 session very briefly. Mr. Sabin had asked you 12whether you were aware of any projects having been 13 built at around this same time for a price that was 14 approximate to the \$26-per-megawatt-hour PPA. And then you indicated that you had such evidence, but 15 16 that you would need go into confidential session. 17 Do you recall that? 18 That's not exactly what I said, Α. Yes. 19 I said I was -- what I did say is I Mr. Russell. 20 would need to go into confidential session to discuss 21 the question as to whether or not any Wyoming OFs 22 were willing to develop the project at that price. 23 Okav. Thanks for that correction. ο. And I 24 think we need to do that just because I think that 25 information might be relevant to the Commission's

1 decision here. 2 MR. RUSSELL: And for the Commission's 3 benefit, this information is often considered 4 confidential by the developer and not necessarily by the Company. I don't know whether the Company claims 5 6 that it's confidential, but I think the Company is required to maintain the confidentiality that 7 developers sometimes place on this. So I don't know 8 9 if there's anybody on the call that's going to be 10 able to -- or on the conference that's going to be 11 able to answer the question about whether this is confidential. 12 13 MR. SABIN: Okay. I don't exactly know what 14 we're talking about, so can you, without disclosing 15 the nature of the confidential information, tell me 16 what you're talking about? What document are you 17 talking about? 18 MR. RUSSELL: I'm taking the witness' lead 19 here in response to your question that you --20 MR. SABIN: Oh, you're not going to be --MR. RUSSELL: 21 I actually don't know that 22 information either. You had asked the question, 23 Mr. Higgins had said, I can answer it, but I need to 24 qo into confidential session. 25 I just want to get that information out.

1	MR. SABIN: I see. I see. Okay. Give
2	me Mr. Chair, could you give me just a minute to
3	consult with my client? I'm not sure what the
4	confines of the confidentiality are here. If I could
5	just have a moment, I'll be right back.
6	COMMISSIONER LEVAR: Well, before you do
7	that, let me ask, Mr. Higgins, if you can describe at
8	a very high level what you would be referring to in
9	response to Mr. Russell's question.
10	MR. HIGGINS: Sure, Mr. Chairman. I am
11	aware of documentation that the Company has provided
12	in another docket that was confidential that would
13	allow me to answer the question. And so it's not
14	information that is in the record in this case; it's
15	information in my possession in another docket that
16	is currently active. It's active and, for example,
17	it's an exhibit, a confidential exhibit, in my
18	Wyoming revenue requirement testimony in the Wyoming
19	general rate case.
20	I did not include it in my Wyoming in my
21	Utah exhibits in the interest of limiting the amount
22	of confidential information that I was putting into
23	the record here. But since the subject has come up,
24	T do bolique T can address this particular question

I do believe I can address this particular question
if I'm -- based on my knowledge of this other

Γ

1	documentation.
2	COMMISSIONER LEVAR: Okay. With that,
3	Mr. Sabin, do you need a moment to determine if you
4	have any objection to moving forward this way?
5	MR. SABIN: Can you give us can you
6	COMMISSIONER LEVAR: Sorry. I lost you for
7	a second, Mr. Sabin.
8	MR. SABIN: Can you hear us?
9	COMMISSIONER LEVAR: Now I can, yes.
10	MR. SABIN: Okay. Well, I would have a
11	fundamental objection if what we're going to be
12	talking about is evidence that's outside of this case
13	that's not been submitted as an attachment or
14	referenced in any anybody's testimony. I think that
15	would be improper. If that's what we're talking
16	about, I think that should end the inquiry.
17	COMMISSIONER LEVAR: Okay. Well, I I'm
18	going to go ahead and respond to that. I think we're
19	in the realm of response to cross-examination and
20	then redirect based on that cross-examination that
21	seems, to me, to legitimately raise the issue of
22	allowing Mr. Higgins to answer the question to the
23	best of his knowledge.
24	MR. SABIN: Well, the problem I have,
25	Mr. Chairman, with that is I have no way of I

don't have this information in this docket. I don't
have a binder where I can even refer to cross-examine
him on this information. I mean, he can he stated
on the record he knows something, but I don't have
any way to ask him about it.
COMMISSIONER LEVAR: Right. And let me just
clarify, I think we are talking about Mr. Higgins
just speaking about his own personal knowledge and
not necessarily introducing documents.
Is that what's being proposed?
MR. RUSSELL: Yes.
COMMISSIONER LEVAR: And I think I'm
inclined to rule that Mr. Higgins' general knowledge
of this issue, based on issues that are outside of
the record, has been opened through cross-examination
for further for further evaluation.
MR. SABIN: Yeah. I understand that. And
if you're if the Chair is going to rule that way,
that's fine. I understand. I think it limits me
because he can say whatever he wants and I have no
ability to cross-examine him on that because I don't
have any information to question him or documents to
redirect to recross him on. So it just puts I
mean, it makes it so we're really tied in our ability
to even verify the veracity of what's being said or

1 if it's out of context or anything like that. So I 2 think I've stated my objection. COMMISSIONER LEVAR: No, I understand the 3 4 point. And I would want to clarify that if we move this direction, we would not be prejudicing your 5 ability to make a motion to strike based on what is 6 said or challenging it in some other way. But I 7 think in the abstract, at this point, I don't think 8 9 I'm prepared to prevent Mr. Higgins from answering 10 this question in a confidential setting. 11 Any further input on this issue before we 12 move forward? 13 MR. RUSSELL: None from me. 14 MR. SABIN: No. 15 COMMISSIONER LEVAR: We would need a finding 16 from the Commission to close the hearing to the 17 public, so let me just turn to Commissioners Allen 18 and Clark. 19 Under 54-3-21(4), we need a finding that it 20 is in the best interest of the public to withhold a 21 portion of this hearing from the public. 22 Commissioner Allen or Commissioner Clark, any 23 objections to that path forward? 24 COMMISSIONER ALLEN: No. I'm supportive. 25 COMMISSIONER CLARK: Yeah. I don't object

1	either. And as I understand it, the simple matter
2	before us is that Counsel asked the witness about
3	to defend the applicability of his
4	26-cents-per-kilowatt-hour number, and he's he has
5	confidential information that would assist him in
6	doing that. And that seems to me to be if that's
7	the scope of this, it seems to me to be entirely
8	appropriate.
9	COMMISSIONER LEVAR: Okay.
10	COMMISSIONER CLARK: And I think it's
11	important to close the hearing so we can receive it.
12	COMMISSIONER LEVAR: Okay. Thank you.
13	Well, I think I will take those comments as
14	the required Commission finding under this statute.
15	Before we close the hearing, let me just say, in
16	response to Mr. Sabin's objections, I think in the
17	interest of the fairness, even though Mr. Russell
18	expressed a desire not to require Mr. Higgins to put
19	on a suit tomorrow, I think it would be in the
20	interest of fairness to allow you the chance to ask
21	any recross tomorrow morning rather than having to
22	respond on the fly right now. So I think we'll plan
23	to move forward that way.
24	And, Mr. Higgins, if you're not dressed the

same way you are now, we won't be offended.

25

_	
1	With that, I'll ask Ms. Paschal to
2	disconnect the streaming and ask everyone to take a
3	moment to look at the participant list.
4	///
5	///
6	///
7	///
8	///
9	///
10	///
11	///
12	///
13	///
14	///
15	///
16	///
17	///
18	///
19	///
20	///
21	///
22	///
23	///
24	///
25	///

			•		U
1	///				
2	///				
3	///				
4	///				
5	///				
6	///				
7	///				
8	///				
9	///				
10	///				
11	///				
12	///				
13	///				
14	///				
15	///				
16	///				
17	///				
18	///				
19	///				
20	///				
21	///				
22	///				
23	///				
24	///				
25	///				

			•		0
1	///				
2	///				
3	///				
4	///				
5	///				
б	///				
7	///				
8	///				
9	///				
10	///				
11	///				
12	///				
13	///				
14	///				
15	///				
16	///				
17	///				
18	///				
19	///				
20	///				
21	///				
22	///				
23	///				
24	///				
25	///				

			•		0
1	///				
2	///				
3	///				
4	///				
5	///				
б	///				
7	///				
8	///				
9	///				
10	///				
11	///				
12	///				
13	///				
14	///				
15	///				
16	///				
17	///				
18	///				
19	///				
20	///				
21	///				
22	///				
23	///				
24	///				
25	///				

			•
1	///		
2	///		
3	///		
4	///		
5	///		
6	///		
7	///		
8	///		
9	///		
10	///		
11	///		
12	///		
13	///		
14	///		
15	///		
16	///		
17	///		
18	///		
19	///		
20	///		
21	///		
22	///		
23	///		
24	///		
25	///		

111

111

111

COMMISSIONER LEVAR: Okay. So we will continue with recross for Mr. Higgins first thing tomorrow morning in the hearing.

I also just want to indicate to everyone, we have discussed the suggestion from Rocky Mountain Power at the beginning of the hearing for either closing arguments or post-hearing briefs. I recognize that there are some intervenors who are not participating in the revenue requirement hearing this week; however, as we've discussed that, we have an inclination at this point to allow but not require written briefs to be filed on or before Friday, December 4th.

And due to the significant issues in this docket, just the length of the issues, we're inclined to have a page limit of no more than 40 pages. So we'll ask parties that are presenting in this portion of the hearing to comment on that first thing in the morning, also, before we go to Mr. Higgins' recross. But just wanted to inform all of you that is our inclination at that point. If those time frames or that manner of proceeding causes any concerns or

	problems for any of you, please indicate tomorrow.
2	Is there anything else that anyone needs to
3	raise before we adjourn for the day?
4	Okay. We are adjourned until 9:00 a.m.
5	tomorrow morning. Thank you.
6	(Public hearing proceedings were
7	adjourned at 5:01 p.m.)
8	* * *
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	

REPORTER'S CERTIFICATE

)

)

STATE OF UTAH COUNTY OF UTAH

I, KIMBERLY A. HARMON, a Certified Shorthand Reporter and Registered Professional Reporter, hereby certify:

THAT the foregoing proceedings were taken before me at the time and place set forth in the caption hereof; that the witnesses were placed under oath to tell the truth; that the proceedings were taken down by me in shorthand and thereafter my notes were transcribed through computer-aided transcription; and the foregoing transcript constitutes a full, true, and accurate record of such testimony adduced and oral proceedings had, and of the whole thereof.

I further certify that I am not a relative or employee of any attorney of the parties, nor do I have a financial interest in the action.

I have subscribed my name on this 12th day of November, 2020.

Kimberly A. Harmon, RPR, CSR

	Public Hearing Redacted November 05, 2020	Confidentia Index: \$118.
	\$900,000 103:6	11 15:8,20 17:17 18:4
\$	\$922,000 80:14	60:18 153:2 198:1 203:17 211:25 216:15
\$1 168:3,5	\$980,000 80:4	217:2
\$10 122:11 123:2,5,8,11 208:7	\$981,000 103:6	11.9 87:23
\$101.3 77:9	-	110.3 77:11
\$108 207:13		110.5 124:7
\$11.9 87:6	-000- 5:2	1132 77:1
\$110 124:7	0	1133 77:3
\$110.3 77:9 89:18		114 43:4 45:4
\$13 206:23	07-035-93 210:17 217:3	1148 77:8
\$13.67 79:9	1	1166 77:10
\$146 243:15	·	11th 210:16
\$2,387,635 77:2	1 33:7 69:1,4,23,25 70:18	11th-hour 88:22
\$2,398,736 77:2	71:23 76:7 180:25 217:4 221:20 223:18	12 118:24 119:1,6,7,9 153:2 211:25 230:5
\$26 200:9 202:21 246:10,	1,000 153:24	12.4 84:18
12 247:6 252:6,8 254:4,6	1.1A 196:7	13 229:20
\$26-per-megawatt 247:1	1.9 153:6	132 40:18 41:9
\$26-per-megawatt-hour 250:3 256:14	10 16:15 19:12 37:7 47:25 50:22 60:15 63:19,	141 41:14
\$3 180:16	20 92:21 93:8 122:9,13, 15,16,18,20 123:4	15 56:14 58:22 62:6 247:19
\$3.3 211:5	181:19 182:9 206:22	16 33:7
\$37,257,110 73:21	207:18,19 225:2 226:2,6,	17 220:3 247:23
\$37.3 79:4,12	11	17-035-40 138:24 176:17
\$4 35:11	10-year 51:2	1715 77:15
\$400 30:21	100 11:15,19 14:10 63:17 145:13,16 149:25 164:22	174 198:3
\$50.9 79:7	165:9,10 171:9 173:2	18 17:10,14 20:9 30:17
\$56,095,326 77:4 \$6,500 99:17	179:11 186:7 213:24 235:3,5 238:10,25	48:2,3,7,14 49:3,17 119:16
\$6.8 213:11	240:14	18-035-36 5:7 196:2
	101.3 77:11	18-035-48 87:25
\$800,000 58:19	106 136:24	18.1 48:7
\$82 180:23 183:3,22	10th 23:8 24:15	

Public Hearing Redacted Confidential November 05, 2020 Index: 18.2..39 **18.2** 16:5 17:19 18:1,7,8 **2019** 6:22 7:4 8:5 9:17 28 98:17,21,22 99:20 19:22 20:5 46:23 47:6 10:15 12:22,23 21:7,14, 102:12,15 228:23 48:4 60:19 16,21 22:11 23:8 24:15 **29** 69:6 25:1,6,11,21 26:4,5 **19** 219:9 **29th** 69:14 70:2 78:2 37:25 44:3,13 45:25 **197** 213:16 136:14 137:11 61:20 62:10,15 66:9,10 82:8 103:7 144:21 148:3 **1984** 231:8 2nd 69:25 76:6 136:10 151:6,14 153:8,24 137:9 **1995** 228:22 230:2 155:13 158:1.11 202:14. 19 237:5 1st 11:17 79:7 199:2.4 3 203:23 **2020** 8:12 12:24 18:12 26:2 49:2 77:15 82:9 **3** 20:16,22 47:5 49:4 76:7 2 152:2 154:3 156:12,13 131:7 139:2 173:16 174:9,14,16,25 3,000 151:24 **2** 35:12 69:2,9,13 76:7 175:8,14 176:16 77:25 138:8,25 142:3,11 3,500 151:25 152:21 2021 77:15 79:7 85:20 198:16 212:14 219:5 **3.1D** 76:8 86:25 87:3,5 88:11 221:20 132:16 140:7 154:7,10 3.1S 76:16 **20** 199:16 200:11 207:4,6 199:2,4,5,20 203:23 3.22D 76:8 211:2 211:1 3.5S 76:16 **20-035-04** 5:7 196:1 **2022** 199:3 **30** 89:4 206:17,20 207:4, 20-some 131:6 2023 85:5,14 132:17 6 225:4,25 226:14 151:23 152:22 **20-year** 200:15 246:15 247:11 247:6,12,17 248:19 **207** 198:3 30-plus 129:11 251:8 **21** 37:8 30-year 206:20 207:19 **200** 211:11,19 212:6 21-year 87:23 246:20.21 247:5 251:7 20007004 23:7 24:15 21st 13:21 19:6,20 24:5 **300** 14:22 2008 157:25 210:16 25:23,25 45:25 46:8 300-megawatt 14:22 214:16 215:1 216:15 **22** 20:21 176:18 177:2 150:18 217:2 **222** 15:7 22:20 30th 199:3 2012 131:1 **23** 230:5 **315** 22:1,4,19 **2015** 18:12 26:2 49:2 **240** 9:2 10:13 20:2 31st 199:5 2016 41:19 44:1 104:10 240-megawatt 10:23 247:22 34,000-something 109:1 61:21 62:9 2017 11:17 152:2 153:9 35,000 108:20,25 **26** 246:10 **2018** 13:5,11,25 18:23 **366** 220:3 26-cents-per-kilowatt-25:10 66:10 115:21 **39** 14:17 178:9 184:20 hour 262:4 117:1 201:15 202:14 248:3,5,11,13

	Public Hearing Redacted November 05, 2020	Confidentia Index: 399acceptanc
399 119:17 121:9,17	56,100,427 77:3	80 122:22
	59 70:18 207:11	869 201:17
4	5:01 269:7	87 129:10
4 21:3,5 36:2 46:8 47:5 49:4 76:7 210:6 244:8,14	5th 5:4	88 129:10 231:15
255:21	6	9
40 14:17 136:22,23 184:20 268:19	6 36:2 49:4	9 10:17 33:8 73:12 95:20,
405 220:21,24	6- 99:17	21
408 123:3	6-1-10 48:8	90-025-06 231:25
411 219:12	6-21-19 17:3	904 99:10
467 198:7	6.1 23:15,16	90s 126:6 129:10
471 198:7	6.1-10 16:4,13,23 20:17	92-049-05 232:4
48 136:24	23:5 45:19 46:22 47:17	95 136:24
4th 268:16	6.10 23:14	9:00 269:4
	6.9 73:11	9s 33:9
5	6/21 33:6	_
5.18 196:16	60 136:24	Α
50 131:6 186:6,7,13	600 98:19,23	A-L-Y-S-O-N 68:14
228:8 239:1	61 70:20 71:23 215:22	A-N-D-E-R-S-O-N 68:15
50/50 73:12	62 215:22 217:5,20,23	a.m. 269:4
500 154:16	66 217:4	ability 14:9 128:24 147:13 260:21,24 261:6
51 112:4	7	absent 112:11,16 132:10
52 77:1		133:7 240:17
53 77:8 54-3-21 190:7	7 6:24 8:17,25 21:4 36:22 37:10,24 38:5	absolutely 95:11 111:14 145:6
54-3-21(4) 261:19	7-year 247:13	absorb 213:23
55 154:18	73 44:5	abstract 261:8
55- 102:19	770 190:20	
	78 77:14	accept 95:4 96:13 159:3 201:20 218:19
55-megawatt 185:1 550775 99:11,20 102:19	8	acceptable 142:19,20 235:19
56 84:18 112:4	8 31:23 32:14 45:25	acceptance 198:1,9

216:5

accepted 160:1 221:11

accepting 168:19

accompanying 77:25 78:3 136:10,14

accomplished 222:17

accordance 209:1

account 80:5,9 82:1 88:7,8 89:10 93:12 99:2, 6,9,11,20 102:19,25 104:8 107:10,16 113:17 114:18 116:25 117:22 124:3,14 125:12 127:14, 20 128:11 129:6,12,23 130:6 131:2,4,12,22 132:2 144:11 167:7 207:23 210:1

accountable 203:11

accounted 36:18 60:4 89:2 103:23 104:2 117:6 129:18

accounting 88:2,3 89:4, 6,8 90:7 91:25 103:13 126:5 127:24 129:9 208:11,23 209:1,3

accounts 82:14 99:8 113:23 117:3 129:7 130:3,20 131:9

accrual 89:3,6,8 126:5 129:9

accrued 89:15 90:21,23 91:3,10 92:5

accumulated 89:17 124:8,9 203:16

accumulation 236:8

accurate 224:24

achieved 31:21 235:17

achievement 236:20 237:12

achieving 145:15

acknowledge 10:21 103:5,7 104:20 105:24 109:5 112:18 124:16 150:15 153:17 171:12 174:3 177:5

acknowledged 9:22 13:3 175:16 176:3

acknowledging 175:20

acquire 8:10 13:4 14:9 25:9 40:2 41:15 62:13 157:24 172:14 184:25

acquired 10:15 31:21 39:13 141:5 149:15,16 168:14 200:18

acquiring 40:21 168:21 201:14 248:16

acquisition 24:23 140:14 163:7 171:7 175:6 203:15 242:13

acquisitions 138:23

acronym 97:17,25

act 14:20 98:5 150:16

acted 157:22 212:21

action 58:17 144:17 242:15

active 258:16

activity 131:17 132:23

acts 14:14

actual 15:6 17:24 71:8 72:9 86:1,16 91:16 164:8 169:21 174:25

actuarial 85:24,25 86:4, 9,12,21 87:17 89:3 111:5 Confidential Index: accepted..administrative

add 141:10,14 169:21 206:23 208:6 225:12

added 36:6

addition 196:13

additional 53:9 55:18 140:9 141:14 171:20 185:16 232:6 244:4

Additionally 91:11

additions 136:17 189:3 198:9

address 39:8,17 42:13 44:22 45:4,6 82:4 94:23, 25 114:9 133:8 147:17 163:13 202:5 214:7 216:14 217:8 252:21 254:9 258:24

addressed 6:22,23 53:6 81:14,16 84:5 113:20 222:5

addresses 83:8 89:12 128:12

addressing 96:10 113:18 115:22,23 234:5

adds 189:2

adequate 244:15

adequately 53:6

adjourn 269:3

adjourned 269:4,7

adjust 99:13 154:16

adjusted 203:19

adjustment 99:10 113:2 138:6,18 198:10,11 211:4 212:10

adjustments 39:11 73:14,18 198:1,6

administrative 52:6

admission 60:14,17 69:23 70:16 77:24 137:7 197:8 221:20 223:18 admit 70:25 71:22 121:2 222:19 admitted 61:8 71:3,8,18 72:6 78:9 137:17 197:14 223:24 Admittedly 212:20 admonition 28:22 adopt 88:21 226:16 adopted 204:16 adoption 204:24 advanced 84:13 advantage 14:14 26:8 200:3 affiliate 139:1 140:12,15, 24 141:1 166:24,25 171:8 affiliates 166:23 233:3 affirmed 83:7 **afraid** 158:3 afternoon 137:24 143:22 144:3,4 194:15 195:12 197:21 224:20 227:15,16 agency 31:8 aggregate 86:18 agree 7:25 9:21 11:3,7 14:8,18 24:23 54:5 97:4, 13 99:14 104:15 106:17, 18,21,22,25 107:8 108:18,23 110:2 111:3, 15,21,22 113:5,9 124:23 126:9 131:9,11 150:20 166:5 177:17,19,22,24 182:2,7 190:13 197:25 198:8 222:25 225:6

Public Hearing Redacted November 05, 2020 226:3.15 227:20.25 228:16 231:4 233:5,8,23 235:2 236:3,23,25 238:9, 12,15 244:12 245:23 246:3 247:9 248:18 250:6,10 253:11,13,16 254:5 agreed 79:17 96:3 131:3 251:9,11 agreeing 8:19 82:18 agreement 44:7,11,21,25 55:2,21 57:5 58:3 59:23 79:16 80:20 81:9 83:9 ahead 13:8 68:7 72:7,12 76:24 95:10 98:24 101:11,21 109:23 121:6 195:8 196:4 255:7,12 259:18 **aid** 181:2 AIP 215:17 234:17 236:7 Alder's 96:15 alert 142:22 aligns 46:15 alleging 98:4 Allen 65:15,17 74:24,25 78:17 134:21.22 137:25 189:17,19 190:13 261:17,22,24 allocate 107:12 allocated 80:7,22 99:1,5 113:24 allocation 105:17 107:11,16 allowed 209:20 212:14 215:2 222:2 allowing 259:22

alongside 175:16 Aloud 121:18,19

alternative 48:19 50:6,9 88:9,14 113:16 114:2,4, 20,23 158:22 183:25 186:17 209:18,25

alternatively 123:6

alternatives 45:8 46:3,5, 9 47:9,12,16,23 48:17 49:5 64:2 112:9,11 159:22,23 168:12

alters 154:9

altogether 239:11

Alyson 67:6,13 68:12,14 69:24

amend 57:4,16

amended 37:18 38:1

amendment 58:3,5

AMI 77:6 84:14 85:1,12 107:25 108:17 110:1,3

amortization 83:11 92:10 93:8 115:18 116:22 132:18 224:22 226:10

amortize 115:17 128:23

amortized 86:5,23 87:23 92:20 113:3 115:9,17 132:7 133:5 211:2

amortizing 88:12 129:2

amount 15:23 21:13,14 22:2,9,10 23:24 24:17 80:14,18 81:6,9 83:16 84:2,16 85:21 86:20 87:4 88:12,17,18 90:5,8,11, 13,15,16 91:14,22 93:4 99:10,15 100:6 103:3,22 104:11 109:21 111:2 115:5 117:7 122:6

	Public Hearing Redacted November 05, 2020	Confidential Index: amountsarea
123:22,23 124:12 125:24	annually 91:16,17	appraisal 17:12,18 18:10
154:4 168:20 185:2 234:7 258:21	annuity 86:17	19:22 20:1 30:17 36:24 45:12 46:24 47:7 49:1
amounts 80:4 81:22 84:6	answering 250:16 261:9	60:18
104:17 105:11,21 112:14 129:22 213:13 239:19	answers 69:20 77:19 137:3 197:4	approach 78:25 83:4 88:22 89:11 114:19 116:22 127:20,24 128:16 130:12,16 131:4,13 132:18 157:1 199:22 205:22 206:9
241:4 242:19,23,25 analyses 130:22	anticipate 97:6 106:9 132:23 156:5	
analysis 50:15,18 51:1,4 60:3 73:15 124:17	anticipated 84:22,23 85:5,9 108:20 131:16 199:24 245:21	
125:11 140:4 144:9		approaches 129:23
158:21 159:1,5,7,19,21	anticipates 87:1 108:15	approaching 82:1
160:5 166:16 169:7,19 173:13,14,16 174:12,13	131:20	appropriately 209:12
176:22 177:4 180:21	anticipating 245:19	appropriation 13:16 17:1
186:10 187:12 236:5,7	anybody's 61:1 259:14	146:10
246:19 248:24 249:2,11, 14,25 250:20 251:17	apologies 146:5	approval 17:1 24:25 25:19 27:12,24 29:15
analyst 68:19,21	apologize 15:9 36:25 37:12 70:15 71:18 74:17 100:19 101:7 150:4 159:16 161:4 230:4	110:5 139:20 146:10,16
analytical 186:20		approve 178:16
analyze 52:1 173:16		approved 19:10,11 23:7,
analyzed 50:1 173:23	apparent 30:24	12,18 24:14 28:3 159:24, 25 203:18 204:25 216:1
analyzing 50:1 148:16 165:6	apparently 100:20 201:23 252:7	approves 28:13 209:19
and/or 46:16 117:8	appears 52:20 228:24	approximate 256:14
Anderson 67:6,8,15 68:3,5,14 69:24 70:5 71:15 72:10,19 74:3,18, 21 75:5	233:9 applicability 262:3 applicable 171:13 211:8	approximately 58:19 79:4,6,11 80:4 84:17 154:18 206:17,23 213:11 246:10
Anderson's 70:17 71:23 73:24	application 54:8 81:21, 25 82:21 83:1 199:16 202:20	APR 16:18,25 19:5,10,19 20:16,23 21:9 23:4,7,11, 12,17,23,25 24:14,18,24,
announced 140:10 annual 86:9,11 87:12,15,	applied 206:5 211:21 212:7,8 236:6	25 25:18,19 26:12 27:8, 24 29:6,8 31:14,17,24
18 206:24 210:10	applies 107:11 175:13	32:15 35:20 36:20,25 37:3,23 38:6 42:12
214:16,23 216:2,6,10 217:17 221:8 227:18	apply 12:3 57:13 206:2	45:12,18,19 60:15 146:9
236:4 238:11,18	222:4	APRS 17:12 47:18
annualization 200:4	apportion 236:11	area 65:7 130:4,6

areas 30:19,20 79:17 argue 109:17 112:24 argued 176:21 247:12 argues 245:4 arguing 111:6 241:11 argument 168:4 233:14 235:13 arguments 268:10 arising 235:15 arose 25:9 arrangement 243:13,23 artfully 239:4 articulated 221:13 articulates 229:5 articulation 244:20 255:22 **aspect** 20:6 aspects 115:1 199:4 asserting 111:12 assertion 45:11 assertions 38:13 asserts 121:21 assessing 18:18 assessment 17:7 18:20, 21 225:21 **asset** 83:9,18 88:19 89:13,15,21,25 90:1,3,4, 11,21 91:2,5,23 92:1,5 118:19 122:4 204:5,19, 22 206:14 208:10,13,15, 17 assets 83:14,16 89:16 92:5.12 108:15.18 117:5 124:8 125:2 155:24

156:3 203:21.22 204:10. 11,12,15,18,19,21 205:5, 8,10,12,14 206:6,7,12,16 207:5,7 208:2,5,13 209:20,21,22 212:2 assignment 76:2 assist 67:21 93:16 262:5 **Associates** 135:23,24 association 135:20 194:24 195:22 assume 28:11 122:8 125:7 186:6,7,18 242:19 assumed 51:2 125:18 186:4 assuming 101:16 165:7 243:1 assumption 18:21 96:8 186:18 assumptions 13:19 85:25 86:12 184:13,14, 16 asymmetry 12:4 at-risk 228:2 233:24 234:10 attached 61:1 70:4 76:14 83:24 196:15 attachment 18:6 259:13 attempt 160:17 166:9 186:21 attempted 62:12 attempting 205:23 attended 8:5 attending 78:17 attention 62:21 176:9 178:9 216:14

Public Hearing Redacted

November 05, 2020

Confidential Index: areas..avoided

attorney 34:8 229:10 attractive 183:8 audible 74:14 143:20 227:9 audibly 241:23 audio 29:1 139:7 145:20 154:10 159:9 160:3,11 August 18:23 210:16 216:15 217:2 authority 16:1 authorization 16:25 24:16 28:4 authorize 16:18 20:1 203:12 authorized 201:7 211:7, 20 212:7

authorizer 26:14

authorizes 19:16

authorizing 27:13

automatic 168:7

availability 147:12

average 81:10 84:16,19 86:6 103:3 106:8,12 107:1 199:19

average-of-period 199:12

averaging 81:13,20

avian 30:22

avoid 86:10

avoidable 202:11 254:2

avoided 41:1 200:15,22 201:3,7,20,22 202:1,4,7, 13,22 203:13 247:16 248:8 249:25 250:9,12 254:8 await 234:11

awarded 230:21

awards 231:10

aware 5:23 10:4,7 31:11 44:11 123:18 154:1 168:25 187:17 229:12 250:11 253:5 255:22 256:4,12 258:11

В

back 18:22 20:10 29:24 47:17 56:14 61:10 92:14, 20 102:2 124:17 125:10, 11,13,15,20 126:4,10 133:14,19 134:6 139:12 142:17 150:25 156:11 159:14 162:1 167:4 170:9 215:13 220:2 224:7 249:6 250:17 252:2 254:14 258:5

background 85:24 90:3 103:14

bad 80:2,6,10,22 96:25 97:15,16,18 98:2,3,7,15 99:3,4,11 102:19

baked 55:3

balance 90:10 91:5,13,19 92:1,3,14,19,21,22,25 126:19,21,24 127:11 211:9,11,21 212:8,11 213:7

balanced 225:7

balances 243:22

balancing 88:7,8 89:10 113:17,23 114:18 116:25 117:22 124:3,13 127:14, 20 128:11,16 129:5,7,12, 22 130:2,6,20 131:3,9,12 210:1

banging 102:8

bar 154:9

base 73:14,18 80:2 82:22 83:2 89:18,19,21 90:2,25 91:3,9 92:3,6,22 110:19 117:23,24,25 118:20 122:5 124:12 125:3 138:6 175:5 199:19 204:12 205:4,14 208:5,6, 16 209:20 212:17 228:6 238:24

based 18:21 19:3 52:11 81:9 82:11 89:5 90:11 96:1 100:1 103:3,10 124:13 126:14 137:6 139:1 141:2 145:2 148:20 149:7,8 166:2 216:1 217:25 219:18 229:6 231:10,16 234:7 236:4,7 246:15 247:22 249:2,14 258:25 259:20 260:14 261:6

basic 171:6

basically 9:25 19:16 31:14 47:22 54:22 163:10 168:8 206:4 243:16

basing 57:12 167:10

basis 87:6,9 89:19 124:5, 7 127:15,17 140:20 166:10 169:18 199:12 211:11,19 212:6 217:17 218:21 230:24 247:24 250:24

bear 16:20 20:25 45:16 161:4 209:7 244:4

bearing 151:12

bears 139:25

Confidential Index: await..benefits

began 201:15 248:16 249:1

begin 56:19 85:9 204:24

beginning 87:10 241:17 268:9

begins 233:13

begun 83:25

behalf 135:25 138:1 151:2 194:23 195:20,22 243:1

belabor 32:24

believes 176:12

bell 36:10

benchmark 202:23 250:4

beneficial 11:4 129:14 160:5

benefit 46:17 52:21 83:12 90:6,9 91:8,15 109:18,19 112:16 115:6 117:7 125:14 130:22 139:5 140:4 162:20,22 167:19 168:3,19 180:1,6, 23 181:11,21,22,24 182:18 183:3,6,23 186:12 188:21 205:3 211:18 225:1 226:5,12 243:18,19 257:3

benefits 29:12 40:20 50:12,16 51:8,9,15 52:2 56:7 85:1,4,8,13,15 89:10 108:11 109:10,17 110:6,11 113:24 129:11 130:8 139:4 141:6 167:16,23 168:5,10 171:19,20 177:15,25 178:2,6 180:9,10 183:6, 8,18 187:8 199:21 206:20 207:3,14 211:12, 15 212:5,11 213:10,21

225:24 226:1,3 244:9 Berkshire 40:24 41:17 171:8 172:8,25 187:16, 21 **BHER** 12:1 40:22 **bid** 43:18 172:3.4 bids 174:25 186:23 **big** 55:6 bigger 153:21 168:19 249:9 **binder** 260:2 binding 51:20 birds 30:21 **bit** 11:1,10 14:4 19:7 28:25 29:23 52:13 62:23 63:24 139:12 145:22 152:5,17,25 159:14 161:1 185:20 216:18 239:8 **blade** 42:24 blades 43:1 165:21 **blue** 152:13 **Boehm** 74:13,14 94:9,10 143:19,20 227:8,9 bonus 227:22.25 231:9. 24 232:22 234:1,3,10 bonuses 228:18 230:21, 23 231:5,12,16,22 232:3, 11,16 233:10,20,21 **book** 103:11,14 186:5 225:16 243:16 **booked** 90:20 91:17,25 123:23 125:22 bookend 12:9 **books** 88:18 90:7,14,22 91:19 105:3 118:18

Public Hearing Redacted November 05, 2020 124:10 125:22 126:15.20

bootstrap 119:21

bottom 8:25 32:4,15 67:17 77:10 95:21 102:14 104:22 177:2 218:12

bought 43:25 241:13

Bowler 23:11 37:2

boxes 54:1

bracket 255:25

break 56:14 67:20 101:9, 21 170:3 180:18 224:4 242:3

break-even 179:8 183:1, 22

breakdown 98:25

breaking 145:22

breaks 166:17

briefly 79:23 95:2 107:24 256:11

briefs 58:14 268:10,15

bring 158:1 184:21 255:10

bringing 35:25 40:3 53:5, 18 55:24 56:5 119:22

brings 184:18

broad 46:18 176:4

broader 48:3

broadly 117:16 233:12

brought 158:3 179:12

browser 67:15

budget 21:9,13,16,22 25:2,11,17,21 26:4,5,9 146:10 Confidential Index: Berkshire..called

budgeted 37:22 38:3

budgeting 38:7

build 59:10 63:25 186:12 247:10

building 50:8,9,16 65:6 100:20,22

built 51:3 52:19 186:9 256:13

bullet 7:7,16 9:1,8 62:19

burden 139:25 163:22 164:3,13 188:2,18,19 209:17

business 25:14 209:15

buttons 67:17 134:14

buy 242:10 243:16 244:9 **buys** 52:21

С

calculate 198:19 250:21

calculated 126:12 201:23 208:25 248:9

calculates 247:16

calculating 200:16,23 254:8

calculation 77:13 111:7 167:19 175:10 201:21 207:15

calculations 86:6

calendar 86:19 99:6

call 19:4 63:18 67:6 75:6, 9 135:5 144:14 155:14 161:4 194:24 257:9

called 27:5 30:1,8 34:21 119:4 155:20

calling 160:23	166:1 169:16 178:4,5,12,	54:8,12
calls 114:19 156:1	14 179:2,4 181:8,22,24,	chain 43:14
canceled 57:22	25 182:8,9,10 184:19 187:18 188:20,21 196:1,	Chair 120:25 133:12
cap 189:2	5 199:4,8 202:23,24	134:2 141:23 170:21
capacity 7:3 9:18,23 10:3,22,23,24 14:23	204:15,23 205:7,15,25 206:3,13,24 210:19,24	227:3 249:21 254:12,18 258:2 260:18
140:3 147:24 150:18 153:17,19 154:22 155:3 156:2,8 157:2 166:3 167:11	212:3 214:15 215:4,22 216:7,8,10 217:15,18 220:17 228:20,21 229:1, 5,8,12,15 230:2,19,25 231:8,15 232:14,15	Chairman 60:14 64:25 67:1 70:12 78:16 119:25 137:7 185:6 197:7 223:12 258:10 259:25
CAPEX 21:9,12	233:6,19 234:14 235:9 237:4 239:9 242:21	challenge 103:23 112:20,24
capital 20:2 21:16 25:2, 17 73:10,12 140:18	243:9 244:6,7 248:4	challenged 80:17
189:3 198:9 205:18	253:25 258:14,19 259:12	challenging 29:2 93:17
capitalized 81:5	cases 7:4 9:2,4,5,13 12:5 125:17,21 126:23	111:10 212:20 241:9 261:7
capture 117:2 207:16	128:16,19 129:23 130:9	chance 215:13 262:20
carbon 30:19 34:2 35:5 173:25 174:1 177:22 180:22,24 186:10	132:16 168:11 179:12, 13,14,15,18 187:1 203:6 230:15	change 47:19 66:4 77:11,14 78:23 79:10 91:6,17 93:12 132:24
care 132:8 170:12 239:13,14	cash 86:16,18 87:1,12 90:8,12,15,19 115:6 118:16,17 122:6,9,13,15,	177:7 184:14 200:13 254:6
careful 29:17	19 123:2,4,10 127:16	changed 13:23 57:23
carefully 201:11 249:19	catalytic 212:15	77:2,4,15 106:3,4
carry 80:3	categories 242:4	changing 170:11 181:20 182:10 221:13
carrying 213:15	categorizes 65:10	characteristic 234:9
case 5:8 17:13 51:2 53:2 69:10 73:4,8 78:19 79:2,	category 107:5	characterization 8:20
15 80:25 81:12 82:17	caught 62:20	63:16 226:8 228:1
83:3,5 84:6 85:20 86:25 87:3 88:5,15,24 89:14,	caused 86:12 128:25	charge 91:6
19,22,24 91:4 92:16,17,	156:8 208:10	charged 123:19 126:16
23 93:5,13 96:2 107:20	causing 170:23 240:1	charges 107:11 213:15
108:10 110:11 113:21 116:16,18,19 119:13,21,	caveat 175:13 234:11	chart 21:15 102:14
22 120:5,7 121:14	CEO 27:20 28:12	chase 134:14
123:15,16 125:1,5,6	CEO's 29:15	check 27:3 31:16 34:15
126:2,4,12 136:4,7 141:3 145:7 159:4,6 165:18	certification 53:15,17	53:23 54:1,13 126:13

	Public Hearing Redacted November 05, 2020	Confidentia Index: checkedCommissior
172:11,12 185:7	clarified 72:14	coal 84:10 155:20 156:8
checked 5:18	clarify 7:6 15:4 48:16 60:22 169:15 260:7 261:4	coal-generating 155:24
checking 181:15 185:10		coal-generation 156:3
Chehalis 158:9	clarifying 7:1,15 14:7	code 11:9 190:6
choice 253:20	110:13 117:25 188:1	cognizant 205:20
Cholla 210:6 241:2	Clark 65:21,23 74:20,22	coincidentally 248:14
242:23 244:8,14 245:14, 24 255:21	78:17 134:11,13,20	colleague 16:2
	137:24 170:18 189:23,24 190:11,12 261:18,22,25	collect 107:6 205:9
choose 236:15	262:10	collected 100:6 125:18
chose 158:6 254:3	clean 72:8 100:21	127:16 205:12
chosen 100:21	clear 19:23 21:12 22:10	collecting 112:8
Chrome 151:13	28:7 29:5 32:14 44:4	collections 80:13
chuckling 134:13	53:14,16 71:16 72:10 97:2 21 105:4 116:24	Colorado 42:9
circuit 52:23,25 55:16,25	97:2,21 105:4 116:24 210:22 221:6 223:12 231:19 244:20 248:23 250:13 clearer 52:14 53:1	column 98:14 105:7
56:6		comb 34:15
circuits 39:23,24 40:4 53:5,24 55:16 56:8		combination 218:25
CIE circulated 118:23 216:15		combined 150:23
219:4	client 258:3	commendable 213:1
circumstance 122:21 132:11 243:4,11 circumstances 78:19 115:4 123:10 130:24	climb 53:23 close 89:9 171:22 173:1 190:8,16 243:8 261:16 262:11,15	comment 149:20 190:9
		268:21
		commentary 176:11
131:9 132:1 188:6	close-by 172:14	comments 77:20 120:13
232:25 242:22	closed 130:14 131:22	223:8 232:19 262:13
cite 15:23 20:15 21:21,25	closely 220:6 226:12	Commission 5:6 7:19 66:1 81:11,16,17,19
48:24 228:20	closer 130:13	87:10 88:21 92:8 93:2,7,
cited 16:1,4 17:5 18:2,9 22:17 221:14 claim 203:11	closing 37:18,25 190:11 268:10	11 96:12 97:21 113:6,7
		114:4 130:11 144:15 156:21,24 175:7,14
claims 124:22 207:24	closure 83:9,18 242:23	176:2 177:17 178:10,12
257:5	CN 99:2 105:17 107:11	182:14 190:5 198:18 201:7,9,11 202:20
clarification 6:19 13:7 43:17 61:3 70:3 71:22 139:8 154:14	CO2 159:6 162:21 178:3, 12 179:17,18 180:17 181:8,17 186:24	201:7,9,11 202:20 203:10,18 207:10 209:16,18 210:14,22 211:24 212:1 214:15 215:17,23 216:1,16

218:7,14,22 220:16 221:11 224:1 226:16 229:2 230:14 231:9 232:1 233:11,13 235:10, 12,18 236:14 237:7,9,14, 18,21 246:18 261:16 262:14

Commission's 83:6 93:5,16 177:1 199:10 206:18 210:16,22 215:1, 20 219:7,24 220:11 221:6,25 229:5,11 230:17 236:13,21 256:25 257:2

commissioned 54:12

commissioner 5:3.17 6:4,7 7:12 56:11,13,17, 19 60:21 61:2,9 64:16 65:14,15,17,19,20,21,23, 25 66:2,23 67:2,7,14,23 68:3,6 70:6,13 71:10,21 72:1,7,11,13 74:1,6,9,11, 13,15,19,20,22,24,25 75:2,6,10,13 78:4 93:21, 25 94:3,5,9,12 101:8,16, 20,24 102:1 120:1 121:1 133:16,21,24 134:6,9,11, 13, 19, 20, 21, 22, 24, 135:3, 7,10,13 137:12 139:9 142:10 143:2,11,14,16, 19,21 159:12 160:16,23 161:5,11,15,25 169:25 170:2,8,18 185:9,18 189:9,16,17,19,22,23,24 190:1,9,11,12,13,14 194:14,17,21 195:1,4,7 197:10 221:21 222:15,23 223:1,5,15,20 224:3,7,12 226:21,25 227:4,8,10 254:16,23 255:12 258:6 259:2,6,9,17 260:6,12 261:3,15,22,24,25 262:9, 10,12 268:4

Commissioners 78:17 137:24 197:21 261:17 commissioning 39:22 53:18,20 54:4,7,19 55:1, 22 **commissions** 156:22,25 **commit** 29:2 common 106:5 211:8,20 212:7 234:5 commotion 214:19 communicated 8:9,20 communication 5:25 comp 228:7 238:25 companies 232:20 company 5:13 7:2 8:8,14 9:22 10:5,14,22 11:21 13:3,10,12,18 15:21 19:4,10,17 22:23 25:1 30:1,14,20 31:12,18,22 32:8,18 33:21 37:18,25 38:19 39:7,13,17 42:1,4, 12,17,20 43:3,9,17 44:5, 10 45:8 46:10,11 47:22 48:18 51:11,12 52:6 57:4 59:8 62:12,25 63:19 65:9 70:16,23,24 71:3,13,20 77:6 78:23 79:17,20 80:8,18,22 82:6,20 83:15,20,22,23 84:7,9, 15,20,24 87:1,4,6,11,25 88:7,10,16 89:2,14 90:7, 21,22 91:1,7,12,17 92:13 96:6 97:10 98:5 99:5,8 100:2,3 103:7 104:5,7 105:5,9 107:6,10,12,17, 20,21 108:10,15 110:25 111:8,16,19 112:11 113:8,25 115:13 117:7 118:8,10,16,20 119:12, 13 120:14 121:21,22

Public Hearing Redacted

November 05, 2020

Confidential Index: Commission's..company's

122:8,13,14,22 123:1,4, 10,11,16 124:20 125:14 126:4 127:5,9 132:9,14 133:9 138:23 139:5 140:2,8,13 141:17 144:19 146:18 147:14 148:19 149:4 150:24 153:18 154:12,21 155:2, 12,23 156:18,21 157:1, 24 158:1,3 160:9 163:2, 6,16 164:2,12,19 165:6 166:8 168:9 171:13 172:2,13,24 173:9 179:16 180:4 182:3,5,13 188:3,16,19 189:1 200:3, 12,18 201:5 203:11,14, 15 205:9,23 208:14,17 209:10,12 210:11,20 211:13,16,22 212:1,3,12, 21,25 214:11 215:3,24 216:9 217:8,15,18,24,25 218:7,16 219:1,13,16 220:15 221:1 233:24 234:8 237:4 239:9,22 240:1,5,7 241:12 242:8, 9,21 243:15,19,20 244:9, 21 245:19,21 247:3,12 248:4,7,8,16,22 249:1 250:1,7,15 251:4 253:25 254:7 257:5.6 258:11

company's 6:22 9:18 11:5 18:22 22:5,7 27:12, 20 62:11 65:4 66:8,13 73:1 86:14 87:22 90:14 91:19 95:5 96:13 104:22 105:3,15 109:8 115:25 116:9 122:5,19 124:10 125:22 126:20 141:7 148:3,10 151:14 158:8 168:14 186:24 198:10, 13,25 199:9 202:14 204:16 205:2,22 206:3,8 208:8,9,20 209:4,19,22, Public Hearing Redacted Confidential November 05, 2020 Index: Company-developed..conservative

24 210:9,15 211:5,10 214:16 215:17 216:2 218:3,19 221:7 232:19 234:18 236:4,21 238:23 240:13 244:14 245:9,12 248:10,12 254:2 256:5

Company-developed 200:21

Company-owned 203:9

comparable 172:7 199:20 201:5

comparative 168:12 187:11

compare 166:10 183:13, 24

compared 50:16 115:6 125:21 126:10 127:1 160:5 167:15,23 178:19, 23 203:4 211:17 225:22

compares 150:22 166:17

comparing 127:16 165:24 166:2 167:24 168:13 174:25

comparison 63:4 64:2,4 140:17 167:5 169:7,10, 13 182:19 184:22 187:6, 18

compelling 139:6 141:7 159:7

compensation 218:16 219:11 221:10,17 227:22 228:2 230:15,22 232:7 233:1,24 234:2,10,19 235:15,20 238:11,23 240:8

competitive 8:15 41:18 43:18 141:13 148:22 149:1,12 150:14,16 155:8,10 160:8 163:1,3 166:19 168:16,22,23 169:20 172:3 174:24 175:4 186:22 187:20

completed 12:22,24 145:4,12 146:25

completely 127:13 239:10

completes 77:16

completion 12:17

component 54:7 83:17, 18 87:7 89:17 90:25 91:3 116:14,15 117:23,24,25 163:8

components 40:22 41:16 138:25 140:14 172:8

computer 5:15 94:16

concede 238:3

concept 163:15

concepts 54:17

concern 39:12,18 42:14 43:8 53:6,8 118:6 128:5 190:20

concerns 44:22 114:24 173:13 184:17 268:25

conclude 194:19 218:15 251:4

concluded 187:8

concludes 73:23 93:18 201:21 214:2

conclusion 13:23 70:21 215:23 218:22 219:25 221:6

conclusions 197:23 220:15

concurrent 83:5

conditional 30:20 34:25

36:23 37:20

conditions 183:1

conduct 169:20

conducted 64:9 168:13 249:11

conducting 160:8,10 163:3

conference 257:10

confident 149:25

confidential 15:5 16:7 17:22 19:25 60:20 61:4 142:2,13,14,23 181:14 201:16 234:24 237:8 249:18,22 251:24 253:8 256:10,16,20 257:4,6,12, 15,24 258:12,17,22 261:10 262:5

confidentiality 257:7 258:4

configuration 58:23

confines 258:4

confirm 20:23 48:15 171:5 254:13

conflating 54:17

confused 108:7

confusing 33:9 58:1

connect 49:10

connected 67:13

connection 48:19 68:17, 20,25 76:1,17 136:1 137:4 160:24 161:1 170:11 172:22

consequence 118:9

conservative 182:3,13, 15,16,25

conserve 182:22

considerable 154:3,11

considerably 200:22

consideration 88:4 145:1,2 157:16 162:16 216:7

considered 46:9 47:13, 16 48:17 49:5 79:5 120:11 145:1 147:10 149:9 178:15 227:25 234:1 257:3

considers 148:14

consistent 82:16 83:2,4, 5 87:24 89:24 115:12 129:2 133:6 199:22 200:15 210:12 219:24 220:11 237:12,22 247:9, 15 250:2

consisting 232:5

consists 79:5

consolidation 111:5

constantly 184:14

constitutes 141:23

constraints 39:8

constructed 148:19 166:13 172:16

construction 11:17,18, 22 16:19 41:2 62:4 139:23 210:4 244:1

consult 258:3

consultant 75:24 135:24

consultation 155:12

consulting 195:18

Consumer 67:3 68:18 73:3 75:25 135:21,25 136:2 194:18 198:2 Public Hearing Redacted November 05, 2020 Confidential Index: conserve..cost

Cont 6:13

contained 47:21

contemporaneous 187:12 203:4 248:12,14 249:4 253:4

contends 205:17

context 88:5 113:10 201:16 220:23 221:3 243:18 261:1

contin- 110:10

contingency 46:4 145:1

continue 26:25 56:15,21 81:19 82:22 87:18 89:25 92:6 102:2 115:17 128:1 130:11 154:22 170:10 204:13,20 207:7 212:5 268:5

continued 11:21 203:21 204:8

continuity 12:21

continuous 12:15,16

contract 51:21 55:3,6 246:15

contracts 202:7,21 247:12,13,17 248:6,10

contrary 210:14

contributed 91:24 122:16,17 123:2,5,7

contribution 87:2

contributions 90:8,12, 16,19 118:16 122:10 127:17 208:14,23 209:4, 9

convenience 119:18 convenient 101:13

convention 180:2,4,12

conventional 199:22 conversation 145:18,24 146:11 **convey** 200:3 conveying 207:3 **cope** 209:15 copy 229:14 **correct** 8:5 9:7 11:12,20 13:5 14:11,12 17:4 18:2, 13 20:17 21:20,23 29:13 31:25 32:9 35:9 36:13 37:5 48:8 49:7 51:5 53:7 58:7,24 59:16 60:23 62:18 64:1,13 69:6,8 70:5 71:23 95:1,6,23 102:21 103:1 106:4 107:23 109:20 114:11 116:11,21 122:25 136:22 144:21,22 146:19 147:17 152:6,11,22 164:9 167:21 174:8 180:25 184:11 196:3,9,11,12 205:17 219:25 220:1,10 224:11 231:14,19 232:13 235:6 238:7

corrected 77:20

correction 136:22 256:23

corrections 69:15 76:19, 25 77:16 136:17,20 137:1 196:24

correctly 103:4 104:3 117:19 118:5,7 127:7 130:5 153:15 227:20 235:23 241:7,18 242:6

cost 35:23 41:17 55:3,18 57:9 58:10 59:17 81:10 84:22 85:10 86:6,9 107:12 109:7,12 110:7

111:19 112:6,25 113:8 117:8 138:12,14,22 140:5,16,17,18,21,23,25 141:2,5,8 144:11 150:22, 23 159:21,24 160:3 163:1,9,25 165:20 167:6, 12 169:12 173:11 178:5 180:7,9,16,24 181:12 188:13,21,25 189:6 200:15,20,22 201:3,7,20, 22 202:2,4,8,15,22 203:2,13 205:23 206:5 209:25 210:4 212:14,19 213:4 225:3,10,13,23 226:14 242:8 243:5 244:4,11 247:16 248:8 249:25 250:9,12 251:4 254:2

cost-savings 81:24

costly 64:7 149:3

costs 23:23 24:16 35:20 36:4 53:9 54:25 55:19 56:2 57:11 58:11,13,15 59:20,23,25 60:4 73:10, 18 80:7,9,12 81:4,12,18, 20 84:8,11,21 86:11 87:15,19 88:25 97:7,12 100:5.7 105:21 106:13. 22,24 107:18 108:11 109:11 111:13,16,18,23 112:16 115:17 116:15 129:22 130:17,22 132:6, 9,20 133:10 138:3,6,19 139:24 165:4 179:7,19 198:14,22 199:15 202:13 208:11,23,25 209:3,6,7 211:3 214:1 215:3,25 219:21 241:12 242:20 250:7 254:8

counsel 16:6,8 33:14 118:24 188:2 216:15 229:15 262:2 Public Hearing Redacted November 05, 2020

counting 112:17 128:6 country 148:23 165:17

country 140.20 100.17

county 30:19 34:2 35:1,5 37:19 38:1

couple 38:16 42:9 76:21 94:22 97:3 136:20 149:22 163:12 169:24 214:6 246:6 255:18

coupled 124:6

court 61:3 149:19,21 150:5 159:18 160:14 162:12

cover 97:12 242:24

covered 72:16 133:14 254:14

COVID 39:11,16 52:21 144:23,24 145:9,10 146:22,25 147:7

CPU6.1-10. 60:16

Craig 212:14

create 30:11 43:13

created 170:20

credit 8:13 12:18,25 38:22 51:3,8 52:2 171:16 172:17 173:3 206:11

credited 213:15

crediting 205:11

credits 11:2,4,8,16 50:22 51:17,22 130:25 164:23, 25 165:6,8,11 171:10 225:2

Creek 83:8,18 213:11

critical 141:9 154:21 207:16

criticism 43:19,24 44:16

Confidential Index: cost-savings..customers

criticizing 173:6

cross 16:15 17:17 18:3 19:12 34:9 37:7 47:25 60:15,18 120:5,25 140:22 185:16 229:20

cross-examination 5:10 6:9,13 61:19 73:25 93:20 94:19 101:17 142:9,16, 25 144:1 214:6 224:1,5, 10,18 227:13 259:19,20 260:15

cross-examine 120:17 260:2,21

cross-examined 222:11

Ctrl 157:13

CTS 148:16

CTU 60:19

cumbersome 98:1

cumulative 90:5,8,18,20 208:22,23 209:2,9,10

CUP 36:7 38:7

curious 45:10

current 78:20 79:3,6,11 93:10 141:8 239:20 248:23 249:12,14 250:20

current-day 225:17

cursor 67:16 134:14

customer 49:6,8 57:13 80:13,15,16,21 99:2,6 100:6 104:11,12 107:16 117:6 177:15 201:4 203:2 207:22 220:7 235:18,22 236:19,20 239:25

customer-driven 85:3

customers 11:5 40:21 56:7 80:11,24 85:9 92:14

	Public Hearing Redacted November 05, 2020	Confidential Index: customers'delivery
93:15 97:22,23 98:11	day 5:5 124:19 269:3	224:23,25 226:10
99:3 100:3,9 104:19 105:13,17,23 106:23	days' 42:10	decommissioning
107:14 108:13,16,17,20	de 204:22	225:8,15
109:15,16,21 110:1	deal 45:3 70:21 104:14	decrease 93:6
113:25 121:23 122:7,10 124:19,20 125:14,19	114:25 116:19 142:7	Deer 83:8,17 213:11
126:16,22 127:4 160:4	dealing 15:15 124:25 130:21 133:2 230:15 231:22 232:15 233:7,20, 21	defend 262:3
180:1 181:12,23 183:10,		defer 87:11 88:16 116:15
14 203:7,21 204:8,20		deferral 88:1 116:9
205:3,10 206:4,10 207:3, 4,6,14,17 208:16 209:6,	deals 77:5	deferred 87:14 89:17
10,18 210:12 211:12,18	dealt 116:18 142:11	124:9 127:24 128:6
212:4,12 213:3,7,14,23	231:8,16 232:1	133:5 213:10
225:17 237:17 240:10 243:1 244:3,10	debt 80:2,6,10,22 96:25	deferring 84:8
customers' 80:12 212:22	97:15,16,19 98:2,3,7,15	deficiencies 10:3
cut 11:10 18:24 62:1	99:3,4,12 102:19 212:19	deficiency 9:24
139:10 160:12 173:20	December 25:14 145:4,	deficit 10:22
cuts 15:11	12 199:5 268:16	defined 90:9
CWIP 241:3 242:17,20	decide 81:11 106:11 decided 19:4 59:10 157:2 250:5	delay 30:11 140:6 145:1,
245:14 255:20,25		7,14 200:12
cycle 148:16 219:20		delayed 140:7 145:8
cycled 150:23	decides 237:14 decision 12:6 13:13,17 18:22 19:3,17 22:6,7 63:25 66:8,13,14 138:17 141:18 142:14 144:20 145:14 169:14,18 175:6 177:20 178:15 183:20	147:3 198:16,20 199:2, 17 200:1
		delays 43:13 78:21 84:14
D		140:10 144:11,24 146:22
D-O-N-N-A 75:19		delete 170:23
data 26:23 51:12 96:5		deliver 42:6 80:6,16
103:10 126:7 175:1	184:15 188:5,7,12	110:6 172:15
date 23:23 24:17 25:23	210:23 212:24 215:20 226:9,13,15 243:8 244:13 245:24 249:10	deliverable 108:12
26:1 36:16 88:15 139:22		delivered 43:4,6 147:20,
141:8 199:16,20,25	252:13 257:1	21
204:18,23 205:6,15,25 206:3,13 248:10,15	decisions 24:8 139:23	delivering 56:7
dated 17:3 23:8 24:15	149:10 255:24	delivery 80:2,11,20,22
45:25 216:14 217:2	decline 153:6 204:13	85:3 96:25 97:16,22
dates 35:13 200:2,6	declining 155:18	99:12 100:2,3 104:12 105:13 107:14
205:8	decommissioned	

demanded 63:13

demonstrate 140:1 141:17

demonstrated 91:12 127:10 158:21

demonstrating 138:16

demonstration 55:9

deny 236:15,16

department 30:8

depend 185:3

dependence 155:17

depending 81:3 128:8

depends 184:8 244:24

depiction 152:18

deploy 147:13 173:2

deposits 80:12

depreciable 206:22 207:19 208:1

depreciate 204:24

depreciated 206:15

depreciation 5:8 196:2, 18 203:16,20,24 204:9, 13,16,20,25 205:10 207:13,18

deprived 206:11

deprives 205:3

derive 109:17

derived 184:4

deriving 109:18

describe 258:7

describes 148:9

designated 15:5

desire 64:20 262:18

determinant 232:2

determination 113:11 116:14 206:18 213:25 237:19,21

determine 35:5 57:21 92:24 96:3 124:17 126:24 144:15 186:8 259:3

determined 32:8,18 33:21 81:17 91:18 130:10

determines 175:3

determining 46:13 81:6 85:21 128:21 174:5 186:16

detriment 129:16

develop 14:9 201:6,19 202:4,7,15 250:8 252:22 253:21 254:4,10 256:22

developed 10:2 15:21 25:1,18 39:17 42:5 57:18 82:7 147:16 200:18,25 201:22 202:1 252:18 253:22

developer 57:17 58:4 202:3 252:12 253:11,17, 18,19 254:1,3 257:4

developers 58:25 201:24 257:8

developing 201:14 203:8

development 7:4 9:5,12 22:24 23:6,18,20 24:13 31:18 46:12 62:17 63:1 201:25 202:3,10 203:3 252:13,14 254:4

deviating 86:13

difference 25:22 83:15 86:1 88:16 90:4,18 Confidential Index: demanded..disclosing

100:11 102:23 124:15 128:8 174:21 179:22

differences 208:21 209:8,12

differential 175:9 178:18, 24 179:21

differently 107:13

difficult 60:10 95:12

diligence 66:11

direct 6:20 20:18 26:21 34:12,13 40:17 41:13 68:10 69:1,8,24 70:17,23 71:24 75:15 76:5,9,22 77:24 79:14,18 82:10 83:24 84:18 93:1,9 96:13 98:18,22 102:12,13 110:24 114:11,15 118:14 135:15 136:9,21 137:8 138:2,10 187:23 195:10 196:6,19 198:14 201:12, 16 208:9 221:14 228:23 234:15 242:5 253:2

directed 232:1

direction 142:24 261:5

directly 122:12 237:11

disagree 104:1 168:7 228:11 251:15,22

disagreed 117:9

disagreement 246:25

disallow 234:16 237:10

disallowance 73:19 138:7,8,14,19,21 241:5

disallowed 58:12 171:9 215:5 231:9

disallowing 216:4 238:1

disclosing 17:24 19:25 22:13 257:14
disconnect 52:18 263:2 discontinue 190:17 discontinued 129:8 discovery 66:7 80:8 83:24 84:25 100:4 105:16 202:23 248:1.6 discuss 92:8 256:20 discussed 8:4 9:6 53:21 66:4 138:2 141:6 147:4, 9,11 186:3 233:23 268:8, 13 discusses 9:11 79:21 231:5 discussing 9:12,17 57:2 176:4 230:25 discussion 146:7 152:25 157:10,17,18,23 177:1 215:21 216:3 217:11 230:17 233:23 256:1 **disparity** 211:15,19 displaceable 250:11 disposal 93:16 **dispute** 79:22 84:12 104:4 110:24 155:11 171:7 230:25 247:24 249:16 250:23,24 disputing 184:10 disruptions 43:14 distinct 53:17 distortion 139:7 145:20 154:10 159:9 160:3,11 distraction 101:7,10 distributed 16:7 distribution 86:16,18 97:23

Public Hearing Redacted November 05, 2020

distributions 87:13

Division 49:3 55:8 66:24 81:8 93:22 96:9 206:23 207:2,21,23,24 226:17 232:2,19,24

Division's 66:7 207:11 208:1

docket 14:17 52:15 61:1 87:25 88:3 115:14,21 116:6,10 117:1 132:15 138:24 175:15 176:17,20 178:10,20 196:1,2,18 203:25 205:1 206:19 210:17 211:14 215:1 217:2,10 219:7 221:9 231:15,25 248:13 258:12,15 260:1 268:18

dockets 5:7 60:24 184:20 197:9

document 15:11 16:25 17:5,18 18:12 19:15,21, 24 20:6,16 21:9 23:4 27:9,18 29:6,8,17,24 31:14,24 32:15 33:6,12 36:20,24,25 37:23 38:6,7 42:13 45:20 46:5,8 47:2, 6,7,12 48:18 49:2 60:16 146:9,14,18 216:20 219:2 230:4 231:2 257:16

document's 27:12

documentation 258:11 259:1

documents 16:3 17:12, 25 18:8,17 20:9,23 27:1 30:17 31:17 34:8,9,10,14 41:7 45:12,23 48:14,22, 25 49:16,18,21 60:20 219:6 260:9,22

dollar 15:23 167:24

Confidential Index: disconnect..eagle

dollar-per-kw 140:20 dollars 91:23 166:2 205:11 255:25 **Dominion** 83:7 donation 30:21 **Donna** 73:13 75:9,19 **Douglas** 119:4,11 down 32:1 59:5.14 77:10 102:14 131:7 151:17,19 152:4,17,24 155:19 167:13 176:18 177:2 179:6 183:5 217:5 220:20 230:3.5 232:17 240:2 243:6,12,16 244:9 dozen 47:18 **DPU** 16:4,5,13 17:10,14, 19 19:22 20:5,17 23:5 30:17 45:19 46:22,23 47:6,17 60:22,23 **DPU6.1.10** 45:25 draw 176:9 178:9 dressed 262:24 drive 42:10 driver 110:4 drives 85:2 dropping 156:15 165:16 drops 165:4,19 due 66:11 78:21 80:18 84:14 106:23 139:20 156:2 166:12 167:8 208:12,17 268:17 duration 51:3 90:14 Ε eagle 30:2 31:2 32:4,16

earlier 61:17 210:15 222:1,3,25 223:2,7 228:5 249:3 251:14
early 82:2 101:10 129:10 202:14
earn 204:6 212:16
earnings 211:16
easier 34:10 41:10
EBA 213:21
economic 132:1 177:4, 15 178:8 209:16
economical 64:3 158:22
economically 46:14
economics 212:23
EDIT 83:11 92:10
effect 72:15 124:14 162:19 205:25
effected 198:25
effective 79:7,9 88:15 199:1 204:23 205:6,15, 25 206:3,13 213:4
effectively 168:3 181:21 204:17 205:7
efficiencies 81:24 167:7
efficiency 165:20,22,23
efficient 142:15 165:2 167:14
effort 12:15,16 157:20
Ekola 174:17
elect 86:15
elected 202:6
electronic 28:12
elements 218:15
eleven 210:9

Public Hearing Redacted November 05, 2020 eligibility 14:10 171:16 172:17 173:3 eligible 164:22 165:10 eliminate 28:16 eliminated 28:16 59:13 email 16:10 119:1,8 216:16 229:25 emailed 16:2 emergency 93:10 emphasize 170:19 employed 68:18 75:21 135:19 employee 135:22 228:8 234:6 239:2,17 240:17 employees 87:2 115:11 130:15 217:16 218:23 227:23 230:22 231:17 234:19 239:12 240:4 243:14 employees' 220:5 employment 68:16 136:1 employments 86:15 encompassed 44:8 encounter 165:17 encountering 250:7 encourage 201:11 end 7:13 8:12 12:24 24:11 25:9 67:11 108:13 109:19 110:2 112:22 124:19 130:13 151:23 152:2,22 207:8 243:12 259:16 endeavored 50:18

ended 45:2 energized 52:24 53:25 Confidential Index: earlier..equitably

energizing 53:11,18 55:24

energy 14:19 15:22 22:3, 25 46:15 56:7 83:7 130:25 140:21 150:15 163:19 194:24 195:19,23 225:3,23

engage 141:12

Engelenhoven 11:25 19:8 21:24 30:6,15 39:5, 16 41:22 43:23 53:7,21 54:6,20 55:17 56:1 172:2 201:13 248:15

Engelenhoven's 13:14 40:6,13 42:4 43:5 52:12 55:12 171:19

ensure 97:11 113:23 206:10 212:3

ensuring 129:18

enter 223:3

entire 12:3 21:16,21 22:11 35:16 243:11

entirety 157:15 211:3

entitled 102:19 120:6

entity 40:24

entry 61:20

equal 90:16 209:3 212:18

equally 175:21 176:6 177:14,23

equipment 11:21 38:12, 13,14,17,20 40:2 41:1 42:6,14,22 44:1 83:11 92:10 171:4 172:18 187:16,19,21 204:2 224:23 225:5,9,10,14 226:11

equitably 212:21

equity 73:11 206:25 208:8 211:8,21 212:8 equivalent 86:17 erect 38:21 Erich 219:8 error 207:16 errors 76:21 escalate 81:19 escalated 81:13,18 82:6, 23 escalation 82:4,7,13,15, 21,25 83:1 essence 199:5 essentially 31:13 70:18 207:25 225:7.15 established 25:16 112:23 146:8,15 238:23 establishing 97:5 establishment 88:1 **estimate** 111:4,10 estimate's 111:7 estimated 83:19 84:3,21 87:22 **EV** 173:16 174:9,14,16, 25 175:8,14 176:16 evaluate 63:2 187:1 evaluated 159:21 174:17,18 189:6 evaluates 46:11 148:15 evaluating 174:9 206:20 212:22 evaluation 34:13 168:13 174:20,21,22,23 260:16 eventually 177:8

Public Hearing Redacted November 05, 2020

Everpower 57:21

evidence 58:9 121:3

138:15 140:3,13,16,25 141:3 146:21 164:13 166:21 173:9 187:17,22 188:19,20 202:12 210:18,23 215:24 223:3 245:11 253:3,6,9 256:4, 15 259:12

evidentiary 5:5

exact 30:5 32:22

examination 61:15 65:1 68:10 75:15 135:15 185:23 195:10 214:11 255:16

examining 221:5

exceed 80:12 87:3 208:23

exceeding 87:13

exceeds 86:19 203:13

exception 104:9

exceptional 232:25

excise 71:17

excised 71:19

exclude 99:2 236:12

excluded 85:12 90:1 92:6 107:22 221:15

excuse 35:8 102:13

executive 19:24 230:22 232:11

executives 217:25 218:9 231:20 232:7,16 233:11

exhibit 16:15 17:16 18:4 19:12 37:7 47:25 60:15, 18 118:23,24 119:1,3 120:6,25 125:6 126:13, 14,18 196:6,7,11,14,15 217:4 219:5 222:7,20 223:10,13,18,24 229:14, 20 237:8 258:17

exhibits 16:3 60:23 61:4, 8 70:3 76:3,7,8,14,16 78:1,3,9 136:11,15,18 137:8,10,17 196:7,15 207:15 221:20 258:21

existed 91:10

existing 84:4

expansion 73:1 198:10

expect 27:17 167:12 204:11

expectancy 86:7 87:16

expectation 103:16 154:5

expected 85:13 86:1 97:7 140:8 167:11 198:12,23 199:15,20,23 206:15 208:12,18 209:14,22 211:16 247:11.14

expedited 158:4

expended 244:15

expenditure 20:2 21:7,16 22:11 25:2,17

expenditures 210:7

expense 73:5 80:2,6,10, 22 81:2,7 85:19,22 87:7 88:12,17 89:3,4 90:5,6, 17,20 91:14,15,16,22,25 97:1,15,16,19 98:2,3,7 99:3,12 102:20 103:6 104:8,21,25 106:19,21 107:7,21 113:13 116:6,7, 14 117:16,21 118:8,18 121:23 122:3,7,9,17,19

123:6,8,14,17,18,23 125:13,19,22 131:11 203:20 204:9,14,21 205:10 207:19 209:10 210:10 216:2 217:17 235:17 expensed 81:5 105:2 126:14 expenses 80:2 81:2 82:5, 6.23 83:2 90:13 98:15 99:1,4 105:6 106:6,14 113:20,24 115:10 117:4 124:18 199:21 218:1 233:1 expensive 138:22 150:21 159:11 160:7 165:25 166:12,22 200:22 250:8, 14 251:1,6 experience 81:23 86:2, 13 229:6 expiration 39:3 expire 145:13 expiring 50:22 **explain** 13:6 49:25 121:22,24 158:20 **explained** 7:16 13:15 26:21 39:16 43:23 52:24 55:17 79:13 80:9 83:20 84:24 91:11.21 93:1 105:19 115:3 118:15 184:2 207:1 208:9 explaining 105:20 117:13 explains 8:8 56:1 112:6 180:6 explanation 101:15 105:10,15 106:2

explore 204:4

November 05, 2020 expressed 118:6 229:11 262:18 expressly 26:9 extends 234:9 extensive 177:5 extensively 81:14 extent 81:4 82:2 243:24 extrapolation 182:5

Public Hearing Redacted

extreme 86:10

extremely 104:9,16 128:15

F

face 5:15 170:14,17 facilities 199:2,24 200:1, 17 facility 49:10 61:21 187:23 247:14 fact 27:11 36:15 39:1 42:17 45:4 56:5 58:12,13 62:10 63:5 70:24 91:17 103:8 113:2 124:1 129:6 131:15 140:16 162:15,22 165:13 171:22 172:13,24 173:8 184:22 195:24 200:1 201:15 202:16 205:21 213:2 216:6,8 217:11 220:19 237:7 240:3 245:17 247:25 252:2 254:6 facto 204:22

factor 81:22 99:2 107:11, 16 159:5 166:18

factors 82:7,11,12,15,19, 21,25 83:1 145:8 166:17 178:14 182:19 186:20 236:5,8 239:12 facts 34:19 78:19 177:8 188:6 237:4

failed 121:21 141:17 207:2

failure 244:14

fair 17:4 38:8 63:16 92:3 114:22 133:8 141:1 167:3 225:11,21 226:7 227:24

fairly 178:6 235:2,4

fairness 262:17,20

fallen 43:18

familiar 96:22 148:3,6 151:5 163:15 201:9

farm 61:25 62:4

FAS 122:22

fashion 142:21

fast-track 203:3

faster 207:12 216:18

fault 150:6

favorable 183:2

feasible 169:1

February 82:9

federal 31:8

fee 34:22 35:16,19 36:15

feedback 161:7 170:20

feel 53:5 72:14 150:1 255:5

feels 72:14 fees 34:2 36:9

FERC 82:14 99:9

fifteen 213:9

figure 15:4 16:1,14 20:15,18,21,22,24 21:21

Public Hearing Redacted November 05, 2020 22:1,2,13 114:24 125:20 findings 83:6 93:5,13 218:19 153:6 fine 133:18 170:16 222:1, forecasts 64:7 182:3 figured 110:25 22 223:9,14 231:3 260:19 **figures** 17:24 fine-tooth 34:15 file 54:9 119:3 173:10 **finish** 101:17 243:7 filed 76:9.11 96:9 140:8 196:13,19 202:19 248:4 firm 111:5 153:7 195:18 268:15 fish 30:4,7 31:3,7 filing 79:20 80:23 82:5, **fist** 9:1 22 84:18,19 88:9,23 five-minute 67:24 109:11 121:13 198:14 211:6 218:3 248:11 five-year 26:1,2 219:20 184:3 fill 9:19,24 156:7 157:2 **fix** 161:19 169:12 **fixed** 161:19 **filled** 153:19 Flats 23:11 37:2 78:22 filling 10:23 174:18 198:16,21 199:18 fills 150:2 flow 189:2,3 final 77:14 107:4 238:8 **flowed** 92:14 finalized 30:25 fluctuate 81:2 finally 130:1 141:6 fluctuated 104:14 209:23 213:19 fluctuations 86:10 financial 210:11,21 fly 262:22 215:3,19,25 216:4,7,11 217:13 218:1,9,18,24 focus 69:12 99:19,20 219:14 220:8,18 221:2, 100:24 101:1 220:5 10,15 231:10,17 234:6,8 focused 233:10 235:16.22 237:12,15,17, focusing 46:13 116:7 24 238:2,5,14,16 240:5, 231:12 13 follow 5:24 16:17 99:21 financing 122:21 112:4 142:8 find 46:18.21 60:10 follow-on 172:3,4,7 141:16 157:14 159:4 168:18 169:20 177:4 follow-up 49:20 182:23, 179:7,14 216:19 24 256:9 fourth 82:8 finding 95:17 157:8 forces 209:16 190:5 216:1 261:15,19 forecast 82:8,11,16,24 262:14 84:17 112:20 177:9

foregoing 239:24 foreseeable 144:24 forget 182:4 form 110:6 232:11 forma 198:9 format 28:25 forms 110:5 formulated 39:7 42:13 formulating 148:7 184:11 forward 5:11,19 6:9 19:17 27:23 70:24 80:3 111:11 113:8 120:24 124:11 128:7,9,18 130:11 131:20 133:2 141:18 162:20 168:6 169:8 212:24 224:5 253:4 259:4 261:12.23 262:23 forwarded 118:25 fossil 84:10 FOT 152:15 **FOTS** 152:14 found 10:19 28:10 33:8, 10 34:7 45:22 46:6 159:4,6 164:3 187:6 four-minute 67:20 four-year 81:10 fourteen 212:13

Confidential

Index: figured..frame

frame 12:23 202:18 206:19

frames	268:24
Frannie	62:7 65:7

free 57:15 72:15

freeze 204:18

freezes 150:1,7

freezing 149:22 205:7

fresh 227:18

Friday 62:19 268:15

front 16:5 17:20 33:3 48:9 121:3 152:13 153:1, 19,25 154:4,11,13,16,17, 22 155:3,15,17 156:9,12, 14,18 157:3 158:23 168:19 185:2 212:11

front-loaded 225:24 226:4

froze 57:22

frozen 89:10 204:22

fuel 225:3,23 226:14 235:14

full 11:19 12:24 36:2 38:21 87:4 88:11 139:22, 25 147:1 172:16 198:22 212:16

fully 85:14,16 86:2 100:7 110:9 139:2 199:11,14 205:20 209:5,6 221:13

functionality 85:1

fund 209:5,6

fundamental 259:11

funded 91:13,19 127:11 210:11

funding 16:18 23:6,13, 18,20,25 24:13,18 25:1 28:3 128:8 November 05, 2020 funds 183:15 213:15

Public Hearing Redacted

10105 103.15 213.15

future 28:15 80:3 82:3 84:3,5 115:15 174:5 175:18 176:5 177:21 181:10

G

gain 81:23

gains 85:24 86:4,9,21 87:12,14,18 115:10,14, 15 165:20

game 30:4

gaps 125:23

gas 64:6 162:21 177:22 180:21 183:5 186:11

Gas/co2 179:17

Gas/medium 173:25 180:17,22

Gas/no 174:1 180:24 181:17

Gas/zero 159:6 178:3,12 179:17,18 181:8 186:24

gave 168:4 175:13

gears 29:23

general 5:8 11:7 12:5 73:4,8 80:5 86:4 88:5 99:8,11 128:15 195:25 196:5 212:3 214:15 220:17 258:19 260:13

generally 9:16 11:3,14 17:23 29:6 148:17,24 169:14,16,17

generating 138:4,9 140:3

generation 20:3 81:1,6 106:14 152:21 156:9 213:22,25 225:9 Confidential Index: frames..graphic

generator 42:24 57:4 generators 139:1 140:15 generic 203:5 get all 14:1 45:4 gist 239:6 give 17:11 40:14 133:12 146:6 150:10 162:6 178:13 258:1,2 259:5 giving 183:9 223:6 glitches 241:21 go-forward 168:8

goal 46:13 97:5 145:16 238:14

goals 210:21 215:19 218:18 220:5,18 221:2, 10,15 235:17,22 236:19, 20 237:12,16,17,24 238:2,5 239:18

going-forward 87:9 124:5 127:15,17

good 5:4 6:6,15,17 45:3 67:7 72:25 78:16 128:17, 20 129:21,24 137:24 143:22 144:3,4 164:14 168:6 170:2,13,15,21 195:12 197:21 224:20 227:15,16 229:9

Google 7:23

grand 243:22

grant 157:8

granted 61:7 70:10 72:5 78:7 137:16 197:13 211:24 223:23

graph 152:5 155:16 156:12

graphic 152:18

	Public Hearing Redacted November 05, 2020	Confidential Index: graphsHiggins
graphs 153:22	hand 165:9 213:2 244:18	hear 5:12 6:5 7:10 39:5
great 7:14 93:15 102:7	handicapped 25:24	49:25 67:10 70:12 100:19 102:5,7 135:6,7
104:14 217:1 238:12	handle 28:15	145:23 148:23 161:10,
greater 86:20 140:20 178:13 213:22 226:5	handling 232:22	12,13 175:25 214:14
234:7	hang 16:22 18:5 46:4	223:19 241:16,18,24 242:1 259:8
greatly 106:7	98:20,21	heard 19:8 49:22,24
green 152:8	hanging 100:23 101:5	103:4 106:2 108:8
grid 49:10 65:5,11	happened 15:17 66:10 170:15	109:24 117:19 118:21 144:25 149:24 157:18
gross-up 212:19	happening 13:24 168:24	158:20 171:24 172:5,21
grounded 164:8	169:2	174:7,8 181:4,5 233:14 235:12 236:9 238:22
group 58:5	happy 101:12 133:18,19	241:7,23 244:20
grouped 35:19,22 44:6,	139:14 161:3 162:5	hearing 5:5 7:12 39:6
12	harbor 11:21 12:21 42:21 44:1	61:6 64:20 67:1 69:10 70:9 72:4 78:6,18 108:4
groups 39:23 53:5	hard 95:15 100:24 101:1	137:4,15,20 143:5 150:8
grow 92:1 209:23	hardwired 10:5,10,12	159:17 185:17 189:13
growing 208:10	harm 84:7	190:6,8 197:12 210:15 214:8,11 215:12 217:3
growth 208:17	Harmon 139:10 160:16	219:5 221:20 223:22
guarantee 51:19	Harmon's 159:13	261:16,21 262:11,15 268:6,9,12,21 269:6
guess 18:23 47:10 63:18 99:14 161:17 217:10	Hathaway 40:24 41:17	hearings 88:24
223:17 225:1 226:7	171:8 172:8,25 187:16,	heart 208:20
228:25 253:15	21	held 122:13
guidance 142:5,21,24	Hayet 42:22 73:17 135:5, 6,9,12,17 137:9,11,19	helpful 33:13,16 146:17
guidelines 171:13	139:9,14,17,18 142:18 143:7 144:3 150:4,12 154:15 159:12 160:22 161:10,13,16,23 162:9, 13 170:9,10,13,17,19,24 185:25 189:18 190:21,22	181:2
guys 17:11 35:14 44:20 52:22 55:5		helps 14:2 86:10 95:19 146:5
Н		Hemstreet 52:15 53:22
П		Hemstreet's 52:13
H-A-Y-E-T 135:18	194:14,16	Higgins 112:18,19
H-I-G-G-I-N-S 195:15	Hayet's 141:24 190:3	114:23 132:6,25 194:25
half 47:18	he'll 141:25	195:1,3,6,12,14 197:17 214:4,5,10 216:21
Halloween 101:3,4	health 93:10	223:25 224:14,20

226:22,24 227:15

229:17,24 230:24 231:6 233:5,18 236:10 254:20, 22 255:9 257:23 258:7, 10 259:22 260:7 261:9 262:18,24 268:5 Higgins' 197:8 223:8 260:13 268:22 high 167:2 203:2 258:8 higher 19:19 163:22 164:3 188:18 202:15 250:12 251:12 highlight 153:3 highlighted 9:1 41:10 119:18 128:13 131:15 151:22 177:12 217:6,20, 22 230:17 231:4,6 232:18 233:12 238:6 highlighting 230:9 highlights 151:20 historic 81:10,12,17,22 historically 124:8 131:8 hold 40:9 133:21 185:9 203:11 Holman 74:9,10 94:3,4 143:14,15 227:1,2 honest 32:10 162:8 honing 177:20 Honor 94:10 hook 52:17,18 hope 7:9 14:2 29:21 51:18 146:5 162:5 216:18 hub 42:24 hypothetical 51:25 hypotheticals 123:1

I

IAD 26:1

- idea 113:22 114:24 129:17 148:18
- identified 10:16 13:3 37:21 42:12 84:25 125:24 139:5 147:13 149:5 151:6 155:13 157:2 196:6,14 198:3,6 245:2
- identify 7:3 76:14 111:18 142:4 148:25 196:4 237:23
- identifying 149:6
- ignores 207:21
- **IHS** 82:7,12,16
- illusion 154:20
- illustrating 222:12
- immediately 86:22
- impact 34:22 35:16,19 36:9,15 57:15 77:4,12 92:15 147:1 154:8,19
- impacts 34:2 82:1 86:8
- implemented 85:14 89:11
- implications 121:22,24
- important 159:15 163:8 262:11
- Importantly 207:2,10
- impossible 14:1
- impression 43:25 214:24
- improper 71:1 259:15
- improve 206:25

improvement 219:19

- improving 239:24
- imprudent 111:13 242:13 244:17,23
- in-service 199:20,25 200:2,6
- inarticulate 172:23
- incentive 210:10 214:16, 23 215:3 216:2,6,10 217:9,17 218:8,9,15,20, 23 219:11,13,17 220:25 221:8,9,11,17 227:18 228:7 229:3 230:15 233:1 234:17 235:15,19 236:4,17,19 238:4,11,13, 18,24 239:11,17 240:8, 15,17
- incentives 210:20 215:18,25 216:5,8,12 217:13 218:24 220:18 239:24
- incidental 31:3 35:23 62:19
- inclination 255:6 268:14, 24
- inclined 260:13 268:18
- include 9:2 76:5 81:7 87:4 88:10 89:20 91:2 96:4 118:20 122:5 124:6, 12 136:9,13 169:1 198:11 199:15 208:4 209:19 213:20 216:11 218:7,23 221:9 258:20
- included 8:24 23:24 24:17 80:4,14,23 83:19 84:16,20,22 85:11,22 87:7 88:17 89:5,14,19 90:24 91:15 107:15,22 109:8 114:13 123:19

126:22 148:25 153:9 169:5 198:13 199:18 208:15 211:2 216:7 217:13,14 218:2 238:17 **includes** 46:2 99:9 138:8.18 151:24 152:20 including 10:8 73:11 76:6 80:11 107:10 114:24 126:15 131:15 171:21 182:6 208:6 inclusion 92:2 215:18 inclusive 152:1 income 73:14 89:17 124:9 219:19 235:15 inconsequential 150:21 inconsistent 157:4,7 199:9.13 inconvenience 162:1 incorporate 113:12 incorporated 123:14 125:21 incorrect 22:4 increase 79:8 84:23 91:23 92:16,18 93:6 96:7 118:19 208:14 increased 78:21 235:14 increases 122:3 232:9 increasing 129:22 141:8 incremental 8:11 56:2 57:9 incur 111:8 incurred 23:23 24:16 86:3 97:12 111:16 112:7 118:8 199:15 208:25 241:12 242:8,20 243:4 independently 212:22

November 05, 2020 indicating 85:8 indicative 46:7 indifference 201:4 individually 63:18 industry 82:25 industry-specific 82:7 inflation 81:22,25 inform 157:21 268:23 information 12:5 19:25 28:20 96:3,6 104:6 111:1.17 126:6 142:2 145:5 147:2 148:20 163:4,7,9 181:14 220:14 247:22,25 248:1,19,20 249:12,13,15,18 250:19, 21 251:12,13,17 256:25 257:3,15,22,25 258:14, 15,22 260:1,3,22 262:5 infrastructure 52:22 84:14 initial 15:3 20:12 21:5,19, 22 22:6,11,13 24:23 34:13 82:5 92:20 188:12 189:6 initially 44:14 114:12 138:1 initiated 203:15 248:13 ink 27:17 input 184:5 261:11 inputs 63:11 64:6 177:7 184:10 inquiry 259:16 install 211:22 installment 36:9.15 instance 122:10 230:18 233:9

Public Hearing Redacted

Confidential Index: includes..investigated

instances 14:13 intend 178:13

intended 201:3 212:10 238:25 243:13 246:15

intending 225:19

interconnect 20:2 46:24 49:8 60:2

interconnection 20:6 57:5 58:4,21 59:23 80:11 100:5 105:14

interconnections 52:7

interest 131:22 258:21 261:20 262:17,20

interesting 28:10

interests 212:22 213:7

intergenerational 206:25

intermittent 154:2,7 161:2

internal 11:9

internet 151:11 161:1

interpret 205:21

interpreted 31:20

interrupt 33:11 141:21

interruption 74:18

intervenor 245:4

intervenors 176:21 255:23 268:11

introduce 70:18 introduces 73:2,7

introduces 75.2,7

introducing 260:9

introductory 71:6

investigate 26:25 232:2

investigated 138:2

Public Hearing Redacted Confidential November 05, 2020 Index: investigating..kind investigating 248:16 128:23 138:12 141:25 joined 5:18 142:16,18 143:1 156:16 **investment** 17:11,18 joining 6:1 135:8 167:4 172:22 187:23 18:10 19:22 30:16 36:24 Joni 5:11 6:3 188:2 190:10 205:22 45:12 49:1 60:18 138:16 206:9 208:20 209:4,7 judge 239:12 169:14,18 211:16,23 212:20 227:19 231:1 212:15,23,24 213:4 judged 144:16 233:12 238:21 246:4,9 243:25 247:5 252:2 259:21 260:14 juggling 41:6 investments 255:24 261:11 Julie 214:12 256:5 **issued** 10:14 **July** 199:2 **involve** 142:2 issues 5:22 41:2 57:2 jump 15:10,12 25:24 involved 80:17 95:16 66:20,21 79:14,22,24 32:21 149:17 85:18 113:19 115:24 jumping 159:13 127:8 128:13 138:3,10 **IR** 7:4 142:22 147:8 163:12 June 13:11,16,21 19:6,20 **IRP** 6:22 7:5,17,19,22.24 170:12 184:21 241:2 24:5,25 25:23,25 37:3,8 9:6,17,22,25 10:1,7,15, 260:14 268:17,18 45:25 46:8 66:9,10,15 16 46:16 61:20 62:10,24 199:3.20 item 25:21 35:24 98:15 63:1,19 64:10 148:4,7,9, 99:23 102:19,25 103:6. 22,25 150:25 151:2,14 Juniper 178:11,16,19,23 15 104:6,13,21 105:2 152:3 153:8.10 155:13, 179:1,6,19 180:15 107:21 111:19 19 157:3,5,8,9,15 158:2 203:19 160:5 175:2 184:4 186:1 items 36:4 52:9 72:20 jurisdiction 80:7 201:1 100:5 128:19 131:11 **IRP-STYLE** 174:22 jurisdictions 99:5 129:6 139:16 208:6 244:21 **IRP-TYPE** 169:19 130:10 irrespective 247:14 justified 139:2 J **IRS** 53:15,17,20 54:8,9, justify 189:7 232:25 January 11:17 79:7 12 171:13 Justin 186:4 199:4 203:23 **IRT** 174:19 jargon 180:8 isolation 115:2 Κ Jay 135:22,23 issue 39:9,18 42:11 K-E-V-I-N 195:14 **Jetter** 5:21,23 61:10,12, 53:13,14 58:14 79:19 16 64:16 66:23,25 74:2,4 Kennedy 135:22,23 80:1,2,19 81:1,11,13,16 93:24 143:6,9 224:13,15, 82:4 83:6,8 84:12 85:18, Kevin 194:25 195:14 19,21 225:12 19 88:6 89:12.23 92:7 key 85:19 124:14 94:23 96:1,5,12,22 97:3 Jetter's 186:4 98:9,16 105:19 107:25 **killed** 30:22 iob 228:10 232:6 240:17 110:17.20 111:9 113:6 kind 44:7 54:2 55:5 114:9 117:15,17,20,22 jobsite 38:20 40:2 42:2 108:24 184:4 186:2,10 119:13 120:4 126:2 171:22 215:2 217:7 234:19

E0.4E

239:3 252:15

kinds 147:4

knew 53:9 141:12

knowledge 10:5 64:10 91:1 123:15 258:25 259:23 260:8,13

Kobliha 112:5 126:10 131:14

Kobliha's 112:3 113:16 116:25 124:2

kw 166:10

L

label 76:10 labeled 33:6 196:11 lack 138:15 139:21 154:2,6 lag 206:1 laid 240:20 Lake 138:8 142:3,11,18 190:4 language 236:13,23,25 laptop 15:10 21:1 40:11 laptops 15:14 large 57:4 96:7 207:17, 24 225:25 238:12,15,17 largely 85:13 208:11 larger 165:2,21 167:13 lasts 225:5 late 127:19 202:14 Lauren 5:13 law 229:9 lays 112:9

lead 27:18 66:4 163:25 165:21 257:18

Public Hearing Redacted

November 05, 2020

leading 27:19

leads 81:24 165:3

Leaning 178:11,16,19,22 179:1,5,19 180:15 203:18

learned 14:16 21:23 140:6

least-cost 63:14 141:19 149:9 155:9 183:25 184:23 186:16 187:2

least-risk 63:15

leave 99:17 106:1

ledger 80:5 99:8,11

left 102:11 227:17 245:12

legitimate 241:13,14

legitimately 242:9

259:21

lender 129:19

length 268:18

letting 241:20

Levar 5:3,17 6:4,7 7:12 56:11,13,17,19 60:21 61:2,9 64:16 65:14,19,25 66:2,23 67:2,7,14,23 68:3,6 70:6,13 71:10,21 72:1,7,11,13 74:1,6,9,11, 13,15,19,24 75:2,6,10,13 78:4,16 93:21,25 94:3,5, 9,12 101:8,16,20,24 102:1 120:1 121:1 133:16,21,24 134:6,9,19, 24 135:3,7,10,13 137:7, 12,24 139:9 141:23 142:10 143:2,11,14,16, 19,21 159:12 160:16,23 161:5,11,15,25 169:25

170:2,8,21 185:9,18 189:9,16,22 190:1,14 194:14,17,21 195:1,4,7 197:10 221:21 222:15,23 223:1,5,15,20 224:3,7,12 226:21,25 227:4,8,10 254:16,23 255:12 258:6 259:2,6,9,17 260:6,12 261:3,15 262:9,12 268:4

level 19:10 81:10 104:7 109:18 111:17 120:15 129:4 258:8

levelized 200:15

levels 82:24 219:18

Lewis 214:12,14,22 215:6 228:1,5,17 238:22

Lewis' 214:24 215:12 236:1

LGIA 57:5,16

LGIAS 57:15

liabilities 125:2,3

liability 83:12,13 84:4 88:20 90:21,23,24 91:3, 10 92:11,19,25 93:3,14

life 86:7,17 87:15 115:11 127:19 130:13 132:7 206:21,22 207:19 208:1 209:2 243:13 247:14

light 42:3 96:10 244:8

limit 202:20 268:19

limitations 41:1

limited 8:9 38:19 71:7 100:10 117:1 130:24 131:8 140:2 183:15 231:20 246:9

limiting 258:21 limits 260:19 Public Hearing Redacted November 05, 2020

lines 20:4 46:22 70:18 71:17,23 99:16 112:4 136:22 198:3,7

- Link 7:7 9:14 159:3 162:18 167:20 168:4 169:10 173:15 175:10 176:23 181:6,7 183:17 184:2 201:18 202:5 247:21 249:9 250:19 251:7 252:1
- Link's 8:7,20 49:22,23 50:15 51:1 60:3 158:17 169:6 173:12 174:12 180:20 181:13 182:1,7 187:4 252:19

linkage 234:6

list 5:20 34:17,18 120:23 136:23 139:16 190:18 263:3

listed 21:13 31:13,16 37:11 38:4,8

listen 49:23 145:18,24 158:17 171:18

listened 235:25

listening 108:4 214:10

lists 36:21,22

live 29:1 108:5

lives 206:15 207:9

living 240:24

LN 182:2,15

located 138:13 157:11

location 62:7 157:19 160:18 167:9

locking 184:14

logging 183:11

logistics 39:8

long 89:6 97:18,20 138:8 156:25 184:1 201:2 225:5 230:4 232:9 236:18

long-standing 199:10 210:13,18 221:13 229:2

long-term 212:19 219:16 240:2

longer 21:2 59:9 212:9 225:18 243:17,21

looked 125:4,5 166:8 169:7 175:8 244:6

loss 85:20 86:25 87:5,20, 22 88:11 110:17 111:1,9, 19 112:21 114:13 116:8, 24 128:23,25 131:17 132:12 211:1 225:9

loss/gain 133:7

losses 85:24 86:5,9,22 87:11,14,17 110:23 112:13 113:18 115:8,10, 15,22 116:11 117:2,4 132:15

lost 139:11 259:6

lot 13:19 41:6 44:2 50:14 66:9 116:3 131:1,16,19 132:22 171:24 185:25

low 104:9,16 159:6 168:5 174:1 178:3,6,12 179:4, 17,18 180:24 181:8,17 186:10,11,24

low- 186:24

low-carbon 186:18

low-gas 186:19

low-price 176:22

lower 35:21 44:2 140:16 141:2,5 160:2 163:9 169:11 173:11 207:18 Confidential Index: lines..make

251:13 lower-cost 203:7 lower-risk 203:8 lowest 168:2 lowest-cost 186:23 luck 161:22 lucrative 253:14 lump 86:16,18 87:1,12 115:5

lunch 101:9,18,25

Μ

M&s 241:3,9 242:20 255:20

made 13:12 14:6 19:17 27:6,21 30:13,21,23 38:13,18 39:1 51:6 66:8 71:13,20 79:18,20 90:8, 12 98:1 108:7 113:2 132:5 136:3 138:23 139:22 142:13 144:20 145:14 149:10 156:18 176:11 187:20 188:7 190:5 200:20 213:5 240:11 243:8 244:13 245:24 249:10 250:12 252:1,11,12 253:19 255:24

main 37:3

maintain 219:13 257:7

maintained 203:7

major 31:18

majority 177:16 178:1,3, 7 238:12,15,18

make 6:25 19:23 21:11 29:5 34:9 35:17,18

	Public Hearing Redacted November 05, 2020	Confidentia Index: makesmicrophon
53:13,25 54:16 71:15 100:11 101:14 116:23	matches 206:18 247:3 matching 226:12	meeting 7:8 8:4,9,21 9:6 158:10,12,14 190:12,16
117:3 130:3,6 133:13 149:20 153:21 162:24	materialize 177:8	megawatt 167:25 246:10
167:1 169:18 179:21 182:23,24 189:5 196:24	materially 177:9	megawatt-hour 200:9,10 202:22 246:12 254:5,7
207:5 214:14 215:6 216:17 217:7,21 238:25 241:19 249:8 251:5,23	materials 210:5 241:3, 10,13 242:2,7,10 244:2, 15,24 245:4,13 246:1	megawatts 9:3 10:13 20:2 151:24,25 152:21 153:25 154:10,17,18
255:4 261:6	math 159:2 162:14	158:23 166:2 168:20
makes 25:20 65:9 169:14	matrix 186:25	mention 46:21 150:20
220:24 260:24	Matt 70:15	mentioned 7:7,15,24
making 106:6 182:20 186:25 202:25 203:24 206:9 210:2 240:9	matter 213:1,8 214:7 223:10 240:13 262:1	25:5 26:9,11,18 29:14, 22,25 30:18,19 34:1,3,22 35:11 41:24 42:7 43:13,
253:25 255:10	Mcdougal 100:12 102:23 205:16	16 46:23 50:21 52:4,5,10 53:12 54:7 57:3 141:3
manage 209:11	Mcdougal's 105:18	144:6,8 147:24 149:10
management 29:9 209:14 217:9,13 219:10,	107:1	150:14 152:10 154:15
17 230:21 231:5,9,12,21	Mcdougals's 114:17	164:2,19 168:23 180:15 182:19
management-level	meaning 48:18	mentioning 26:15 30:2
230:22	meaningful 62:16	57:6
manner 201:9 268:25	means 28:12 95:23	mentions 23:17
Mansfield 85:6 108:2	103:15,17 180:6,7	merit 123:24 243:10
manufactured 41:16 42:8	meant 146:4 225:14	244:7
42.0 marked 16:14 17:17 18:3	measurable 83:22 213:13	merits 63:3
19:22 33:14 37:7 47:25	measured 188:6	meter 84:14 108:17
217:3 219:4 229:19	measurement 204:5	meters 110:2,3
234:24	measures 81:25	method 88:1 89:3,6 132:13 184:2 186:24
market 39:8 41:18 44:1, 13,16 140:16 141:2	mechanism 48:20 113:7	201:8
153:7,9 163:9 165:14	123:22 124:3 130:21	methodology 160:2
173:11 208:18 228:7,9 239:1,3	median 238:24 239:1,17	methods 114:8
Markit 82:8,12,16	Medium 173:25 180:17, 22	metrics 219:14 239:22 240:19
match 20:22 109:10 226:9,13	Medium/medium 179:17	microphone 161:6
,	meet 10:2 12:8	

mid-2021 199:25 200:7 Midamerican 219:18 middle 160:10 220:3 midst 43:12 miles 58:22 62:6 million 35:11,12 36:2 77:9,11 79:4,7,9,12 84:18 87:6.23 89:18 122:9,11,13,15,16,18,20 123:2,4,5,8,11 124:7 131:6,7 180:16,23,25 183:3,22 206:23 207:13 208:7 211:5 213:11 243:15 mind 36:13 69:22 127:4 220:20 238:4 247:3 minds 227:18 mine 7:9 83:8,18 148:16 213:12 minute 13:7 40:14,16 44:17 67:12 100:14 133:13 254:13 258:2 minutes 56:14 101:10 misheard 241:8 misinterpreted 95:22 misrepresented 181:6 missed 159:13.14 missing 160:15 253:7 misspoke 37:1 mistaken 246:11 misunderstanding 42:20 mitigate 92:15 211:18 mitigation 29:11 31:15 93:15 147:16 213:18 **mix** 186:19

Public Hearing Redacted November 05, 2020

mm-hmm 20:14 21:10 47:4 49:12 50:5 58:8

MM 183:2

99:22 model 63:7,8,9,10,11,14

64:7 182:3,13

modeling 175:17 176:4 177:7,15

models 184:11

moment 18:1 100:21 122:24 130:19 185:7 190:18 236:10 242:3 247:8 258:5 259:3 263:3

monetary 118:9

- **money** 118:11 178:5 207:22 234:7
- Montana 58:21 59:5,14 62:5,10,13,17 64:12 138:13 157:11,19

month 88:23

- months 199:16
- morning 5:4,22,25 6:3,6, 15,16 16:21 35:21 66:4 67:7 72:25 75:3 77:20 78:16 145:19 146:8 147:12 157:19 255:2 262:21 268:6,22 269:5

Moscon 70:12,14,15 74:15,17

motion 61:5,7 70:7,10 71:20,22 72:2,5,15 78:5, 6 121:2 137:13,15 197:11,13 221:22 222:18 223:3,16,17,21,23 261:6

motivated 158:7

motivations 166:25

Mountain 5:7,10 6:21

Confidential Index: mid-2021..multiple

10:24 11:23 13:4 14:22 16:15,19,24 17:17 18:11, 19 20:7 31:9 46:2 49:9, 10 50:1 60:15,17 61:24 62:4 64:9,18 65:4 73:4,5, 21 78:20,22 79:16 81:8 83:3,10 94:13 123:19 136:4 138:7,13,15,22 139:3.20.25 140:19.25 141:1,10,18,24 142:16 143:1 144:9,10,20 154:9, 21 155:2 156:13 157:13, 15 158:21 159:10 165:9 169:1 171:4 173:15,24 174:13 175:11 178:8.23 179:3,10 180:21 187:7 197:25 198:6,8,17,19,21 199:6 200:8,10,13,16,19, 23 201:2,19,20,23 202:2, 9,13,15,19,25 203:3,4,6, 13 204:6,17 205:16 206:16 208:3 209:17 210:3,19,25 212:13 213:9,17,19 228:12 229:19 235:14 246:5 247:4,16 248:17,24 249:2,4,11,24 250:2,5,6, 12 256:9 268:8

move 5:11 6:8 32:24 33:23 48:5 49:18 60:14, 17 67:16 77:23 110:15 131:12 137:7 141:18 150:10 160:17 190:3 197:8 212:24 221:19 224:5 251:25 261:4,12 262:23

moved 58:20 94:16

moving 5:19 117:3 131:23 259:4
MPC 136:24
multiple 99:5

multiyear 106:10
mute 70:15 161:6
muted 67:9,10
N
nacelles 42:25
nameplate 14:22,23 150:18 166:3 167:10
natural 84:1 162:21
nature 106:23 131:21 132:1 142:23 166:14 170:21 226:4 257:15
necessarily 107:9 118:10 128:3 147:7 178:14 183:18 184:15 252:17 257:4 260:9
needed 9:18 11:16 12:23 30:24 31:18,21 42:18 57:4 59:9 129:14 139:3 148:3 242:10 245:10,20, 21,22
negative 82:13 91:21,24 118:7,18 121:23 122:3,7, 8,19 123:8,13,17,18 125:1 128:11 162:23 179:1,3,14,19,25 180:6, 9,10 181:11,22 183:6,7 208:11
negotiated 44:9,21
negotiations 83:25
net 46:17 73:14,18 89:12, 16,25 91:4,7,9,12 92:2,4 112:15 116:7 124:8 138:3,6,12,18 139:4 140:4 141:6 162:20 167:15,19,23 168:10 177:15,25 179:7 180:16 181:11,22 183:6,7

Public Hearing Redacted November 05, 2020 186:11 187:7 188:21 207:14,16,24 213:25 219:19 225:25 newly 206:15 207:5 news 62:13 **night** 13:14 **NLK-1RR** 126:18 nonexistent 71:2 noninclusion 215:18 nonlabor 82:5,6,23 83:2 nonmanagement 217:10 nonpension 129:11 nonprudence 255:23 nonunion 86:15 normal 104:25 149:13 188:24 209:15 227:22 242:22 **note** 119:8 201:6 210:14 212:9 **noted** 211:14 notes 118:3 185:7 notice 62:16 153:24 noticed 17:4 notices 47:19 November 5:4 202:19 248:5,11,13 number 15:6 19:19 22:19 23:1 35:21 41:7 43:10 100:13,14 102:24 105:7 107:6 108:17,19 119:3 126:11 130:14 136:22,23 138:25 139:2 154:5 161:4 190:20,21 197:25 198:5,8,18 199:17 200:8 203:16 206:14 208:3 210:3,9,25 211:7 212:13

Confidential Index: multiyear..occurred

213:9,19 247:1,2 251:20 262:4

numbered 76:7

numbers 21:4 180:3

0

O&m 82:5,6,23 83:2 oath 6:8 69:19 object 71:19 78:25 119:20 261:25 **objected** 222:2 243:14 objecting 223:19 objection 61:5,6 70:8,16 71:6 72:3 78:5 121:2,5 137:14 143:3,5 197:11, 12 206:8 221:22 223:3. 21 259:4,11 261:2 objections 261:23 262:16 objective 220:6 235:21 236:18 objects 70:7 72:2 137:13 221:21 **obsolete** 210:5 obtain 205:23 obtained 16:13 35:6,7,9 248:1 obtaining 27:24 42:14 obtains 240:14 occasion 83:7 136:3 occur 96:11 115:19 175:21 176:7 177:14,23 208:12 occurred 115:16 202:17

	Public Hearing Redacted November 05, 2020	Confident Index: occurringoverstat
occurring 115:9	one's 34:21	order 11:14,19,22 12:17
occurs 215:21 226:6	ongoing 82:17 168:17	31:9 38:21 39:15 52:7 79:24 81:17 88:3 176:16
OCS 73:7,20 76:16 78:24 79:1,19 83:9 138:1,14,	online 8:12 53:5,19 55:25 56:5 152:2	210:16,22 215:1,21,22, 23 216:14 217:2 221:25
18,21 139:19 141:16	open 119:10	223:19
OCS's 70:19 73:1,13,15, 17 138:5	opened 57:23 260:15	ordered 220:16
	opening 30:15 108:6	orders 221:6 236:13
October 13:5 69:6,14 70:2 78:2 136:14 137:11	118:5 127:3	Oregon 7:19,20 10:8
201:15 248:17	operate 242:10 244:16,	58:12 82:17,20 83:5
offended 262:25	18	organization 30:5 31:22
offensive 236:21	operating 73:14 144:14	original 23:13 125:10
offer 69:23 195:20 197:22 202:15 219:16	operation 209:15 245:6, 15,18	130:18 199:24 200:2,6 204:2
222:12 242:14	operations 241:14	originally 23:7 24:14
offered 114:8 195:24	opinion 91:5 92:2 102:24	OSC's 73:10
196:5,10 232:20 237:8 247:11	109:10 110:8 127:9 129:4,13 133:8 242:14	outage 138:9 142:3,12 190:4
offering 43:19 114:22	opportunities 14:15	outages 138:4 154:1
120:22 222:10 248:25 249:5,24	opportunity 8:10 13:4 14:11 25:9 26:8 39:2	outcomes 177:16,21 178:1,3,7 220:6,8
office 67:3,5 68:17,18	41:15 112:12 147:6 163:17 183:10,17 215:9	outlaid 118:17
73:3 75:8,22,24 77:23 79:16 81:7 83:15 84:1	237:20	outlined 55:19
88:13 92:16 93:7 135:4, 20,25 136:2 151:1 152:13 153:1,19,25 154:4,12,13,16,17,23	oppose 128:12 198:5,10	outset 42:12
	opposed 56:2 105:22	outsets 81:23
	opposite 202:16 216:8	outstanding 79:24
155:3,15,17 156:9,12,14, 19 157:3 158:23 168:19	optimizate 63:10	overhaul 81:1,4,6 82:3
185:2 194:18 198:2	optimization 63:11	106:14
226:23 255:10	optimizer 63:12	overhauls 81:3,24
Office's 68:22 116:1,17	optimizes 63:12	overriding 84:9
offset 83:13,17 84:2,11	option 114:20 128:6	overrun 140:5 188:21
90:25 92:11 124:21 125:3 213:10	151:13 232:12	overruns 144:11 188:14
offsets 110:7	options 80:19 93:2 183:8,13 232:5	25 overstates 205:13

	Public Hearing Redacted November 05, 2020	Confidentia Index: overturnpensior
overturn 210:17 overturned 229:13 overturning 216:3 owed 84:2 P p.m. 269:7 Pacificorp 40:20 41:15 49:9 57:14,25 141:12 157:22 177:25 189:11	November 05, 2020 120:8 146:1 153:3 158:1 160:1 163:23 164:21 168:15 198:23 199:11 234:1 237:8,16,23,25 240:7 241:17 248:2 partially 15:21 participant 5:20 263:3 participants 86:8,19 87:16 132:8 190:19 participate 151:2 participated 68:21 76:2	 pause 133:25 161:9 185:12 254:17 pay 36:12 160:4 183:14 203:21 204:8,20 205:11 208:16 210:20 213:3 218:20 219:13 220:25 227:19 228:6,7,8 229:3 234:17 236:4,17,19 238:11,13,24 239:1,11, 16,19 240:7,15,16,18 payable 234:18
201:1 233:25 235:13 Pacificorp's 20:3 46:16 82:17 83:4 140:24 177:4, 14	participated 00.2170.2 participates 89:9 participating 9:16 268:12	payback 225:23 paying 44:18 45:2 127:5 140:25 206:11 207:4,18 225:13 239:16 240:12,15
 pages 33:7 151:18 153:2 268:19 paid 22:24 34:2 35:11,12, 13,14,17 36:2,5,16 83:22 84:7 87:2 127:5,6 140:23 172:8 187:20 200:9 206:4 225:17 234:7 236:7 239:2 	 parties 64:17,21 101:13 157:21 189:12 197:22 201:18 250:15 268:20 partly 125:16 parts 43:1 44:6,20 45:5 49:24 117:3 217:6 party 143:3 171:14 190:9 197:11 	payment 36:8 payments 84:3 payout 213:17 PD 102:20 PDDRR 201:8 PDF 217:4 230:6 peer 19:5
pandemic 43:13 paragraph 21:3,4,5 23:5 24:10,11 45:25 46:8 47:5 217:23 218:13 231:7 235:8,9 paragraphs 232:18 pardon 214:18 249:18 parent 233:2 parsing 249:19 part 7:25 8:1,16 9:15 10:8 11:17 17:9 29:3 33:5 48:2 49:2,5 55:1,2, 8,21,24 58:16 72:21 86:5 87:15 88:2 91:14 111:23 112:15 115:7,9 119:24	Paschal 190:17 263:1 pass 63:17 passed 80:24 100:8 105:16 106:23 122:7 233:2 past 27:10 54:17 90:22 91:9 115:8 119:12 120:5, 14 124:18 125:21 126:23 129:7 131:18,19 132:3, 22 157:22 158:9 181:19 182:9 230:15 path 261:23 patience 66:19 patient 60:11	<pre>pending 39:3 223:16 penny 160:5 pension 85:19,22 86:2,6, 7,9,11,14 87:7,15,19 88:7,11,17,25 89:2,4,12, 15,21 90:3,5 91:14,22, 24,25 92:1,4 110:16,17, 19,22 112:13,16 113:13, 17,18,19 114:13 115:1, 10,13,22 116:5,7,14,24 117:1,3,4,5,14,15,21,25 118:7,17,18,19 121:23 122:3,4,7,9,16,18,19 123:5,7,8,14,17,18,22 124:8 125:1,2,12,19 126:20,24 127:11,19</pre>

129:7,10 130:8,14 131:11,17,19,21,25 132:2,15,23 208:4,10,11, 13,15,25 209:1,2,5,20, 21,25 211:1,3 pension-related 115:24 116:10 117:16 pensions 88:6 125:25 128:22 penultimate 217:23 people 7:18 10:7 12:1 53:23 101:14 147:5 158:13 people's 62:21 percent 11:15,19 14:10 73:11,12 145:13,16 149:25 164:22 165:9,10 171:9 173:2 179:11 213:24 235:3,5 238:10, 25 239:1 240:14 percentage 235:1,2,4 237:6,11 percentages 234:23 percentile 228:8 perfectly 159:17 perform 239:13,14 performance 210:11 231:11,17 232:6 234:8 238:14,16 240:4,5,13 performed 144:10 167:20 173:15 175:11 176:23 performing 17:7 period 82:24 86:3 87:24 92:15,20 93:8,14 97:7 106:8,10,11 107:2 109:20 111:9,11 115:18 126:10 148:17,20 168:21

198:12,24 199:1,3,7,12, 14,19 204:7 211:3 218:19 246:20 251:8

Public Hearing Redacted

November 05, 2020

periodic 112:15

periods 208:22

permit 30:2,11,19,20 31:3,6,8,13 32:5,8,17 34:25 35:3,8,9 36:23 37:21

permit's 35:6

permits 36:21 37:11

permitting 31:19

persist 128:1

person 27:13 28:17 54:22 239:2

personal 260:8

personally 125:11

perspective 19:9 203:2

pertain 85:19 100:2 105:13 107:13

pertained 99:10

pertaining 104:18

pertains 83:17 100:5

phase 11:9,11 69:1,4,9, 23,25 73:8 79:15 198:16

phasedown 165:8

Phil 73:17

Philip 135:5

phone 160:24 161:4,6, 10,17 190:19,20

phonetic 7:22

physical 27:8,17

pick 183:12 214:20 236:15 244:10

Confidential Index: pension-related..plants

piece 12:2,7 71:9

place 13:22 31:9 38:2 108:15 110:2 129:9 131:4 139:24 160:19 245:2,3 257:8

placing 55:23

plan 25:14,15 29:11 39:7, 17 40:1 42:5,13 84:16,19 86:2,7,13,14,18 87:16 89:13 91:24 118:17 127:19 132:7 146:18 208:12,14 209:2 210:10 214:16,23 215:18 216:2, 6,10 217:12,16,17,25 218:2,8,23 219:18 221:8, 12 232:5 234:2,10,19 235:20 237:4,15,16,24, 25 238:4,11,18,23 239:18 262:22

planned 37:22 38:3,9

planning 9:6,17,23 29:18 38:7 139:23 146:9 148:6 155:23 186:2 201:6 249:3

plans 89:9 90:9,12,14,15, 17,19 129:10 130:14 147:14 209:23 217:9,12 232:20,22

plant 81:3 82:2 83:11 92:10 109:9 149:9 190:4 198:11,13,16 199:11 205:20,24 206:2 210:6,7 211:9,22 212:9 225:17 243:6,8,11,17,21 244:18 245:18

plant's 245:5

plants 198:21 204:3 241:14 242:11 244:16 245:15 **play** 183:7 played 13:14 107:20 plugging 10:24 pocket 104:24 point 5:9,11 7:7,16 9:1,9 13:17,18 15:2 19:3,16 21:12 26:3,24 27:6 32:24 33:17 35:4,15,17,25 36:3 39:20 42:19 43:17 45:14, 21 48:3 57:24 58:20 60:13 62:19 63:10 64:5 96:2 107:4 116:24 120:10 121:15 123:20 125:9 132:21 141:21 142:7 143:8 145:14 156:18 158:16,24 159:2 162:14,24 176:8 182:1 189:5,18 190:2 197:7 209:24 216:13 217:7 219:25 220:12,25 221:19 222:12,17,20 228:15 238:8 240:9 243:3 244:19 245:12 249:7,9 251:23 252:1,11,20,21 253:10 261:4,8 268:14, 24 **pointed** 9:15 42:24 102:14 188:3 points 6:19 14:6 15:1

35:18 38:16,18 97:3 171:6 211:11,20 212:6 246:6 247:21

policy 7:20 73:1 129:21, 24 221:14 226:9,13,15, 17 229:6,11,12 235:19 236:22 237:13,22

pop 67:17,18 149:20 230:11

portfolio 7:4 9:5,12,18 10:2,6,10 63:1 148:10,

13,14 149:3 151:1,7,18, 20,23 152:6,20 153:8,10 155:14 156:1 157:6

portion 46:24 50:23 71:8 80:6 83:10 84:20 86:20 97:9 195:25 199:18 200:6 204:2 205:24 206:12 225:25 234:17 236:12,17 238:1 244:11 261:21 268:20

portions 78:22 198:20 218:8 236:15 238:4 243:25

posed 197:3

position 7:6 26:7 27:12 70:19 78:24 79:23 82:17 85:7 89:24 90:23 91:7 96:7,13,14,15,18 98:13 103:21 105:9 106:3,4 110:12 114:16,21 116:1, 17 122:6,20 123:10 153:16,18 155:1 156:23, 24 229:2 239:3 242:7,12 245:10,13

positions 116:3 120:13

positive 179:14 180:7

possession 258:15

possibility 160:6

possibly 153:21 160:19 167:2 174:5

post-closing 32:9,19 33:22 58:14

post-hearing 268:10

postretirement 89:13,16 90:1,4,6 91:15 92:5 129:11 130:8 208:4

potential 29:12 46:11 63:2 82:1 84:3,8 85:10 Confidential Index: play..precommissioning

162:25 177:16,21 178:1, 7 212:11 226:13

potentially 63:17 115:15 240:1 244:19

pounding 100:19

Powell 121:21

power 16:15 17:17 49:9 54:2 60:15,17 64:18 70:16 73:4.5.18 79:16 80:1,6,11,16,20,21 81:8 83:3,10 94:13 96:25 97:15,22 99:12 100:2,3 104:12 105:12 107:14 123:20 138:3,6,12,18 139:25 140:25 144:9 198:6 199:6 200:9,16,23 201:2,23 202:2,9,13,19, 25 203:6,8,10 204:6,17 205:16 206:16 209:17 210:19 212:13 213:17 214:1 228:12 229:20 243:11 247:16 248:24 249:4,24 250:5,12 268:9

Power's 5:8,10 73:21 78:20 139:3 198:1,9,19 201:20 203:3 208:3 210:3,25 213:9,20

Powerpoint 8:24

PPA 246:15,22 247:6 253:12 256:14

practice 81:19 199:10,23 208:24 210:18

practices 210:13

preapproval 139:21 147:9 176:17 211:24

precedent 128:18

precommissioning 53:13 predevelopment 36:5 predicate 176:19 prefer 133:20 preferred 10:2 63:1 148:10,13,14 149:3 151:1,6,18,20,23 152:6, 20 153:8,10 155:14 156:1 157:5 202:3 206:8 prefiled 15:2 26:19 34:5 196:24 197:3,8 215:7,10 prejudicing 261:5 preliminary 23:6,20 24:13 **prelude** 112:5 premium 44:18 **prepaid** 89:13,15,21,25 90:3,10,21 91:2,7,12,18, 22 92:1,3,4 117:5 118:19 122:4 124:8 125:1 126:20.24 127:11 208:4, 10,13,15 209:20,21 preparation 68:22 prepare 68:25 185:15 248:19 250:19 251:14 prepared 25:12 26:4 27:13 29:14 69:4 72:19 76:3,18 78:11 136:6 137:19 190:8 197:17 261:9 preparing 10:20 present 72:23 105:18 108:1,2 162:17 164:12 175:8 178:18,22,24 179:1,20 188:19 197:22 207:14,17,24 226:1 presentation 8:24 78:12 194:20

November 05, 2020 presentations 68:22 118:14

Public Hearing Redacted

presented 28:21 69:19 73:10 77:19 88:22 93:9 104:18 114:15 120:7 156:24 159:8,19,21 163:10 167:17 178:20 187:17 210:18 221:8

- presenting 268:20
- presents 73:13,17 168:9

president 128:17 135:23

pressed 255:5

- **presume** 107:12 188:11 238:3
- pretty 179:9
- prevent 261:9
- previous 190:6 221:4

previously 44:23 57:17 71:19 73:9 86:21 132:14 136:18 233:13 235:12

price 15:3 20:12 21:22 22:12,14,23 41:2,18 44:1 45:1 141:1 165:3,16 167:1,2,3 172:7,8 187:19,20 202:16 232:9 246:19 250:3 251:18 252:18,23 253:12 254:1, 7,10 256:13,22

priced 140:15

prices 44:18 64:6 165:14 166:18 183:5 248:7,24

pricing 44:9 173:7 200:14,16,23,25 201:3 202:12,24 203:5 246:8,9, 14 247:6,10,16,21 248:19 249:4,23 250:9, 21 251:14,19 252:5,8,15 Confidential Index: predevelopment..process

primarily 17:6 18:17

primary 35:25 114:3,21 225:1 235:21 236:18

principal 195:18

prior 19:7 23:17 26:5 57:17 58:4,24 81:13,14, 20,23 83:3 88:23 89:21, 22 108:13 109:19 119:21 126:1,3 205:24 206:2,12 216:4 237:22 243:12

pro 198:9 199:21

problem 15:14 33:5 41:24 60:12 95:16 110:14 124:5 171:1 205:2 221:25 223:13 231:3 259:24

problems 128:14 154:6 170:23 240:2 269:1

proceed 120:24 137:22 142:5 187:8 197:20

- proceeding 34:20 68:23 69:9 76:2 79:22 81:15 82:19,20 85:23 88:5 92:12 116:16 120:9,12, 15 139:24 140:10,22 144:14 158:5 159:24 160:1 164:15 168:15 179:2,16 184:24 188:15 195:21 222:3 248:3 268:25
- proceedings 81:14,15 83:3 133:25 161:9 185:12 196:23 254:17 269:6

process 8:15 9:17,23 13:11 14:21 24:24 55:24 62:24 141:13 147:21 148:21 149:1,13 150:15, 17 151:3 155:8 163:2,17 164:6,20 166:20 168:8 Public Hearing Redacted November 05, 2020

169:2 174:19 175:3 184:4,6,8 186:1 188:24 189:3 201:14

procure 8:14 172:25

Procurement 14:20 150:16

produced 17:18 49:17 60:16,19,25 84:10 159:4 186:11

produces 50:12 200:11

product 202:23

production 8:13 11:2,4, 8,15 12:17,25 38:22 50:22 51:3,8,16 52:1 164:23,25 165:8,10 171:10,16 172:16 173:3 225:2,3

productivity 81:23

program 70:22 73:2,6 77:6 218:16 219:17,22

programs 219:14

progress 210:4 244:1

project 6:21 11:16,23 12:3,10,16,21,22,23 13:4 14:9,21 15:22 16:19,25 17:2.8 18:19 19:5.9.18 20:7,13 22:3,8,24 23:7, 13,18 24:1,14,19,24,25 25:2,8,9,17,21 27:23 29:10,11,12,18 30:10,12, 25 31:9 36:6,22 39:14 40:21 42:18 43:20 45:9, 19,24 46:2,25 47:19 48:20,23 49:6 50:1,2,3,8, 9,16 51:7,9,16,23 52:1,8 55:25 56:6 57:18,25 58:6 59:5,9,11,18 60:1,5 62:9, 10,12,16 63:2,6 64:11 65:4,10 66:8,14 80:17

84:14,15,21 85:2,12,13, 14,16 109:7 110:4,5,7 140:5,7,17,19 141:9,10, 19,24 144:10,12,21 145:2,3,6,15 146:15,25 147:2,3,14,21 148:2 155:2 156:14 158:21 159:10,22 160:4 162:19 165:25 166:6,11 167:5,8, 16 168:1,2,4,6,10 169:1, 2,8,9 171:5,9,15 172:4, 15 173:3,15,17,24 174:6, 9,14 178:11 179:23 183:21,25 187:2,7 199:18 200:10,19,21,24 201:2,12,14,21 202:1,10 203:13,15 212:17,18 224:25 242:17 247:5 250:2,4,6,8,10,14,25 251:4 252:3,5,8,15,25 253:5,16,21,23 256:22

project's 55:8 204:10

projected 80:3 85:20 86:13,24 87:5 88:11 89:14 113:12 183:3 199:12,14 211:1,18 213:11

projections 177:6

projects 27:11 58:5 63:17 78:23 109:11 140:21 159:11,23 160:2, 7 163:1 164:20,21 165:2, 25 166:3,18,22 167:6,13, 22,24,25 174:17 175:9 183:24 186:2,7,17 187:1, 12 198:15,17 200:7 201:19 202:7 203:5,9,18 204:1 206:21 211:10,12, 17,25 212:5,12 245:14, 25 247:10 252:22 256:12

proof 139:25 163:22 164:3 188:2,18 Confidential Index: procure..provided

proper 117:7 167:1 206:11 222:7

properly 109:10 113:24 117:5 129:18

property 83:11 92:10 94:24 95:5

proportion 213:16

proposal 17:3 45:19,24 88:9,10,14 99:23 105:5 114:1,2,4 116:9,25 117:12 198:19,25 199:9 207:25 208:1,21 209:25 210:3 213:10,18,20 232:15 246:9

proposed 62:3 70:24 73:1,15 78:23 87:4 89:20 92:13,15 113:16 116:13 132:13,14 198:2 204:16 206:16,22 208:8 211:25 213:17 238:19 260:10

proposes 107:1 114:12 204:17

proposing 124:2,10 127:25 247:15

proposition 11:8

prospective 248:9

protected 32:4,17 83:10 92:9

prove 140:13 163:7,23 164:14

proved 173:10

provide 46:14 78:14 137:3,22 142:6 197:24 203:7 207:13 248:7 253:2,9

provided 49:3 104:5 105:10 122:1 140:2,4,13, 18,25 163:6 188:22 201:5 202:2 216:9 218:9 219:1 221:14 246:18 254:1 258:11

providing 203:14 237:20 239:24 249:24 250:15

proximity 166:13 171:21 173:1

proxy 148:14,15,16 149:8 166:8 169:10,12 174:22,23 182:20 184:8, 22

prudence 55:9 139:22 140:1 141:17 144:8 164:17 242:14 255:23

prudency 188:12,13,17

prudent 17:8 138:16 156:7 172:17 174:4 188:5 213:5 243:6 245:25 256:6

prudently 14:14 97:12 98:5 111:16 208:25 241:12 242:8,20 243:4

PRW 209:21,25

Pryor 6:21 10:24 11:23 13:4 14:21 16:19,24 18:10,18 20:7 31:9 46:2 49:10 50:1 61:24 62:3,4 64:9 65:3 78:22 138:7, 13,14,21 139:20 140:19 141:1,10,18,24 142:16, 25 144:10,20 154:9,21 155:2 156:13 157:13,14 158:21 159:10 165:8 168:25 171:4 173:15,24 174:13 175:11 178:7,23 179:3,10 180:21 187:7 198:17,21 200:10,13,18 201:19 202:15 203:4.12 246:5 247:4 248:16 249:1,11 250:1,6 256:9

Public Hearing Redacted November 05, 2020

PSC 141:16

PTC 14:10 39:3 213:20 226:3,11

PTCS 39:15 145:13,16 200:11 225:22

public 5:6 66:24 93:10, 22 190:8,16 223:11 261:17,20,21 269:6

PUC 58:12

pull 16:9 18:5 40:5,15 176:16 178:21 180:14 181:13 184:5

pulled 16:21 34:10 35:21 37:8 41:6 48:6,11 151:14 219:6

pulling 41:23

purchase 15:3 20:12 21:6,19,22 22:12,14,24 23:13 41:19 187:16

purchased 15:21 22:2 51:22 59:8 166:23 171:14 245:5

purchases 153:7,9

purchasing 158:22 203:9 246:1

purported 85:15

purpose 120:19 175:16 176:3 222:6,12,13,16 223:7 241:13

purposes 30:22 85:21 89:1 90:7 91:25 100:10 103:11,14 120:6 164:15 188:10 245:15

pursuant 34:23,25 190:15

pursue 13:13 18:22 19:5 22:8 32:19 33:22 66:8,14 Confidential Index: providing..qualifying

71:14 144:20 155:1 163:16 174:6 183:21,24 252:14

pursued 32:9 66:16 105:11

pursuing 80:19 103:10, 19

pursuit 187:7

push 255:11

pushing 249:6

put 7:21 13:22 58:25 64:6 70:24 98:16 113:23 118:10 124:20 131:4 216:13 220:23 233:22 242:25 262:18

puts 102:24 260:23

putting 222:3 258:22

Q

Q&a 30:6,15

QF 58:4 59:1 200:25 201:19 202:11,13,21,24 203:4,6 246:8,14 247:6, 9,21 248:2,5,7,13,19 249:4,23 250:14,21 251:14,19 252:3,5,8 253:3,22 254:1

QFS 200:17,24 201:5 202:6,16 203:1,10,14 247:10,17 248:9,25 250:13 252:22 254:9 256:21

qualified 171:15

qualify 8:13 11:15 12:17, 24 38:21 39:15 51:16 171:9 172:16 234:20

qualifying 200:17

 quantify
 108:24
 quic

 quarrel
 184:16
 quic

 quarter
 82:8
 95:*

 question
 6:21
 7:25
 27:21

 30:13
 43:2
 44:15
 47:10

 49:20
 62:23
 94:24
 97:1

 98:12
 102:22
 107:4

 110:16
 119:14
 120:8

 121:11,16
 125:10
 127:3

 130:1,18
 140:23
 153:11,

 14
 154:25
 162:1,3,8
 250

163:5 167:18 169:23 173:22 174:11 175:25 176:2,20 182:12,24 188:4,17 202:5 204:4 212:1 219:12 221:9 225:20 228:25 229:7 233:18,19 234:11 235:10 238:20 241:17 250:17 256:3,9,21 257:11,19,22 258:9,13,24 259:22 260:22 261:10

questioned 187:5

questioning 188:8,12 230:13 245:20

questions 6:10 57:1 60:8 61:13,19 64:15 65:13,16, 17,22,23 66:1,18 69:18 74:2,4,8,10,12,16,17,21, 22 75:1 77:18 93:23,24 94:2,4,7,10,22 100:25 102:3 120:12 121:5 129:15 134:12,16,21,23 137:2 142:7 143:7,9,13, 15,17 144:5 169:24 170:4,10 185:14 186:1 188:1,11 189:8,18,20,24 190:2 197:3 214:6 224:2, 10,14,16 226:18,22,23 227:2,6 255:18,19

- quick 129:15 170:3
- **quickly** 15:12 27:3 64:24 95:17 219:3 241:1
- **quote** 111:25 112:5,10, 22 228:24

R

R-A-M-A-S 75:20

- raise 114:18 116:5 259:21 269:3
- raised 6:20 15:1 38:15 39:13,18 53:15 79:14 114:23 118:6 127:2,8 128:5 138:10 174:15 187:22,24
- raises 114:2
- raising 119:14
- Ralding 7:21
- Ramas 73:13 75:9,10,12, 17,19 78:11 93:19,23 94:21 102:3,5 106:5 112:17 120:13 121:5,9 123:9 134:3,5,12,17,18 135:1,2
- Ramas' 77:24

ran 179:16

Randall 73:9

- range 174:4 175:17 176:5 180:21 182:14
- rare 128:15
- **RAS** 58:18
- rata 199:21
- **rate** 5:8 12:5 73:4,8,13 79:3,9 82:17 83:3,5,7 84:6 88:5,15 89:18,19, 21,22,24 90:1,25 91:3,4,

6,8 92:3,6,22,23 93:6 106:6 107:20 108:10 110:19 113:20 114:13 116:16,18,19 117:23,24, 25 118:20 119:13,21 120:5,7 122:5 123:15,16 124:12 125:1,3 126:12, 23 128:19 129:23 132:16 160:1 164:15 166:1 196:1,5 199:18 202:5,22 204:12,13,22,23 205:4, 14,15,24 206:3,9,12 208:5,6,16 209:20 210:2 211:7,20 212:3,7,16 213:18 214:15 216:11 220:17,25 253:5 258:19

- rate-making 89:1 199:22 200:4 208:24 210:13
- ratepayers 45:3 91:6,8, 20 92:20 93:4,17 105:12, 22 110:10 123:20,24 126:25 168:18 178:5 180:10 184:1,24 209:5 218:17 232:3 233:4 240:10,15
- rates 59:1 78:20,24 79:6, 11 82:13 91:15 92:16,17 105:1 107:15 113:13 123:14,19 124:23 125:7, 18,21 126:22 127:16 131:22 203:22 204:10, 14,21,25 205:6,11 207:5 212:15 232:3 235:21 243:5 248:8 250:14
- reach 220:15 237:18,21
- reached 218:22

reaches 215:23

reaching 178:15 210:23

read 33:18 48:13 50:4 95:20 111:25 112:2 114:19 119:16 121:11,

16,25 136:25 151:21 152:11 153:3,12,13 162:11 217:21 233:16 235:9,23 236:12 reading 30:16 32:21 reads 112:10 ready 5:9 56:22 142:25 224:9 real 15:12 173:8 realize 55:5 151:13 realized 85:3.5 126:2 realizing 163:22 250:7 realm 259:19 reason 30:14 62:8 157:25 181:9.20 228:11 249:16 reasonable 17:8 66:15 88:4 92:4 93:11 96:4 97:5 105:10 111:7,22 131:5,10 133:8 144:16 164:11 173:4 176:21 213:6 243:23 244:3,10 reasonableness 18:18 reasoning 158:7 reasons 147:3,4 166:11 **rebut** 70:22 rebuttal 30:7 77:7 78:24 79:20 82:21 84:19 85:7 88:9,23 95:6 96:6,7,14 105:15 107:1 114:17

116:11 121:13 140:8

219:8 228:20 242:4

247:20 250:22

rebutting 71:2

159:9 162:18 196:10,19

198:6 207:1 211:5 215:7

Public Hearing Redacted November 05, 2020

REC 51:7,8,22 200:11 238:19

recall 9:12,15,16 10:1 23:21 26:15 30:2 32:21 36:11 38:23 39:20,21 41:20 50:23 52:9,11 57:6 58:12 61:22,23 105:20 109:1 121:12 146:11 158:24 159:8 162:18 166:7 171:24 172:1,10 174:16 176:20 178:17,25 187:4 188:8 222:20 256:1,17

receive 84:9 86:16 122:11 232:16 243:15 262:11

receiving 117:7

recent 82:11,12,15,25 89:22 115:13 138:23

recently 83:6 141:4

recess 56:18 67:25 68:2 101:25 133:17 170:4,7 224:6

recognition 216:5

recognize 7:2 87:14 129:1 176:6 177:13 268:11

recognized 86:2,5,22 87:18,20 90:6 115:8 178:12

recollection 121:14 125:4 176:25 179:5 181:7

recommend 80:21 81:18 82:22 84:4 85:11 87:9 88:21 89:7,25 92:4 103:2 115:12 127:18 128:16 129:5 130:7,12 198:18 199:17 200:8,14 212:6, Confidential Index: reading..recovered

10,17 213:14

recommendation 82:14 87:21 96:12,15 114:3 117:10 127:21,22 132:4 200:14,20 203:24 205:17 206:17 213:6

recommendations 66:5 79:1,18 157:5 197:23

recommended 73:10,18 77:5 79:2,5 82:10 88:13 92:18 93:7 133:5 138:5 226:17 238:17

recommending 73:20 92:17 211:19 215:5 240:3

recommends 103:2 107:3 117:9 138:14,21 141:16

reconsidered 92:24

record 5:3 48:16 60:22 68:13 70:25 71:1,4,9 72:10,14 75:18 102:2 103:11 120:8 146:21 162:11 217:20 222:5 223:11 224:8 245:3 251:16,21 255:22 256:4 258:14,23 260:4,15

recorded 80:5,9 90:13 126:19

records 118:18

recover 100:7 103:18,21 107:17 108:11 111:20 112:12 113:8 132:9 210:4 212:14 215:4,25 242:22,25

recoverable 235:20

recovered 98:10 104:25 105:11,22 112:25 123:23 126:22 130:17 204:14

232:3 237:17 243:5 recovering 206:5 **recovery** 103:10,16 105:5 111:23 112:15,20 113:3,15 114:13 132:20 133:9 140:22 159:25 160:1 188:14 205:23 206:6 208:24 210:21 213:12 215:2 216:11 217:18 218:17 219:21 221:1 233:3 recovery-based 83:19, 21 84:5 recross 64:18,21,23 65:1 189:10,12,14 260:23 262:21 268:5,22 **RECS** 52:1 redirect 61:10,12,15 134:7,8 185:19,23 255:1, 8,13,16 259:20 260:23 reduced 78:21 84:15 122:6 211:11 247:19 reduces 211:4 235:16 reducing 205:4

reduction 73:21 79:2,6, 11 91:8 92:17,22 122:12 155:14 211:19 212:6,15

refer 9:10 41:4 98:1 110:17,18 260:2

reference 46:6 62:15 95:18 157:14 214:14 215:6 241:2

referenced 115:21 124:4 215:1 259:14

referencing 127:13

referred 26:24 61:17

referring 9:4 22:22,23

Public Hearing Redacted November 05, 2020 31:2,23 32:6,16 37:6

47:6,13 49:7 95:19 112:3 117:22 145:20 146:2 176:10,18 181:16 229:21,22 230:18 231:16 246:14 247:22 250:22 252:9 258:8

reflect 82:18 198:23 202:14 203:19 254:2

reflected 25:11 85:15 92:22 95:25 109:12 110:11

reflecting 199:19

reflective 29:17

refute 159:2 162:14

regard 71:20 98:6 117:20 140:12 178:10

regrouped 55:6

regulated 232:21

regulatory 75:23 83:9, 12,13,14,16,18 84:4 88:19 92:11,12,19,25 93:3,14 106:6 129:21 135:24 156:22 189:3 206:1 232:22

reiterates 235:18

reject 198:19

rejected 208:2,5 210:6 213:12,21 233:14 235:13

relate 188:13 238:16

- related 62:24 97:21 108:14 116:10 138:3 146:22 210:10 215:25 218:18 237:11,15,24 238:1,5,14
- relates 20:6 72:20 110:22 117:14 118:4 138:12 141:8 142:1,2

Confidential Index: recovering..remove

214:23 237:16 253:16 255:19 relating 121:5 255:20 relationship 75:22 209:9 relationships 98:7 relative 153:8 211:5 225:22 released 82:9,12 relevant 34:19 201:1 256:25 reliability 156:16,20 220:7 reliance 153:7 155:15 relied 17:6 18:17 29:7 45:21 153:24 154:13 210:23 rely 49:20 154:22 158:15 176:22 207:11 relying 45:11,14 47:11 229:1 remain 36:6 79:22 204:22 remainder 70:20 remaining 86:7 87:15 92:7,9,13,19,23,25 99:13 115:11 132:7 225:16 243:16.22 remains 84:12 138:11 142:13 213:2 remedial 58:17 remember 162:7 163:14 172:11 **reminded** 162:10

reminder 28:24

remove 198:15

removed 73:5 82:20 **removes** 243:20 removing 129:3 **renewable** 46:15 130:25 141:14 150:17 154:3,7 156:3,6 165:4,15 renewables 15:22 165:20 repeat 24:7 32:12 41:7 97:18 139:13 150:9 161:23 172:19 175:24,25 241:18 repeated 45:23 rephrase 228:3 **replace** 156:6 224:25 replacement 156:2 replacing 55:15 **report** 29:9 54:14 157:15 216:14 217:1 223:18 reporter 28:22 61:3 139:8 149:19,21 150:5 154:14 159:18 160:14 162:12 **repowered** 203:17 204:1, 3,9 205:20,24 206:6,16 207:5 211:17 212:5 **repowering** 52:15 175:15 206:19,21 211:10,14,22, 25 **represent** 23:25 24:18 119:11 201:4 219:5 230:12,16,20 244:3,22 representation 207:11 221:7 245:16 252:16,20 256:5.6 representations 71:13 210:15 251:5

represented 120:19 201:3 248:23

Public Hearing Redacted

November 05, 2020

representing 250:9

represents 251:3

- request 17:1 49:6,8,9 51:12 88:3 115:25 146:10 208:3 209:19
- requested 23:24 24:17 87:25 88:7 91:2 162:12 217:15
- requests 13:16 26:23 45:19 96:5
- require 8:11 31:8 256:10 262:18 268:14
- required 21:14 24:9 31:7 35:5,12 36:21 37:22 150:17 164:6 179:20 208:16 245:1 257:7 262:14
- requirement 5:6 11:18, 23 12:15 14:20 63:4 69:1,5,12,23 70:1 73:16, 22 77:12 81:7 93:4 96:1 113:11 114:14 122:11 136:25 139:4 164:12 175:9 178:18,24 179:23 180:1 195:25 198:20 199:14 203:12 206:24 208:7 211:4 217:14 221:12,16 235:16 238:17,19 258:18 268:12
- requirements 46:16 77:5 79:8 80:24 85:23 87:8 88:18 89:5 126:15,23 128:21 178:22

requires 36:8

requisition 110:5

research 12:6 229:6

Confidential Index: removed..respond

- reserve 185:16 203:17
- reserved 212:1

reserves 84:10

reset 91:16

resolve 80:19 212:20

resolved 30:25 43:11 58:15 79:15 89:22 138:11

resolving 84:23

- resource 8:14 13:13,17 14:19 46:15 63:15 64:8 138:7,13,20 139:4 141:20 148:24 149:9 150:16,18,21,22 154:7 157:4,10 163:24 164:14 165:4 167:3 169:11 174:23 175:6 183:11 184:23 185:1 202:11 226:14 250:11 254:3
- resources 8:10 9:24 10:6 12:2 63:14 73:19 84:1 138:3 141:4,15 148:15, 17,18 149:1,7,8,14 150:23 151:6,25 152:1,6, 8,10,19 154:3 155:9 156:4,6 157:23 163:20 165:15,16 166:8,9 168:14,22 169:10,12,21 174:22 175:4 182:20 184:9,22,25 201:4,5 244:15
- respect 38:16 47:9 103:5 175:11 177:22 187:15 196:22 209:8 214:22 215:17 220:16 224:22

respective 205:8

respects 98:5

respond 71:11,12 72:13 120:2 215:10 249:17

050 40 000 00		Index: respondedrough
259:18 262:22	retirements 82:2	rid 239:10
responded 51:12 252:1	retiring 86:15 87:2	rights 22:25 201:25 202:4 252:14 254:4
response 48:8 49:17 74:14 80:8 83:23 84:25	return 73:11 91:6 93:14 169:13 170:4 204:6	ring 36:10,11
100:4 103:11 105:15 137:6 143:20 145:23 163:13 227:9 257:19	208:8,17 209:21,22 211:8,20 212:2,7,16 224:4	rise 120:14 risk 29:11 31:14 41:25
258:9 259:19 262:16	returning 93:3	147:6,13,17 183:21 209:7,13 213:22,24
responses 100:1	returns 208:12,18	234:2 243:20
responsibility 209:11	revealed 232:21	risks 29:10 209:15 212:4
rest 44:18	revenue 5:6 11:9 63:3	RMP 85:5,6 88:22 89:20
rests 209:12	69:1,4,12,23,25 73:16,22 77:5,12 79:8 80:23 81:7	road 240:2
restudy 58:22	84:1 85:22 87:7 88:17	roads 166:13
result 56:1 79:2,10 82:13 85:25 88:24 90:20	89:5 93:4 96:1 113:11	robust 208:12
05.25 86.24 90.20 145:15 162:17 182:17 210:7 215:9 248:3	114:14 122:11 126:15,23 128:21 136:25 175:8	rock 84:10
resulted 59:17 98:7 179:7 resulting 85:23 86:11 88:19 93:5,12 116:6 results 89:18 93:6 139:5 159:3 163:22 177:6 178:2,4 218:1,10,24 225:1 retained 200:12	178:18,22,24 179:20,22, 25 195:25 198:20 203:12 206:24 208:7 211:4 217:14 221:12,16 235:16 238:17 258:18 268:12 revenues 79:3 84:23 93:12 200:12 206:4 review 14:6 29:9,10,15 55:8 139:21,23 144:9 164:17 218:25 237:7	Rocky 5:7,9 16:15 17:17 49:9 60:14,17 64:18 73:4,5,21 78:20 79:16 81:8 83:3,10 94:13 123:19 136:3 139:3,24 140:24 144:9 197:25 198:5,8,19 199:5 200:8, 16,23 201:2,20,22 202:2 9,12,19,24 203:3,6 204:6,17 205:16 206:16 208:3 209:17 210:3,19,
retire 155:24 211:22 244:13 245:24	reviewed 27:10 35:3,4 36:7 140:22 146:14 166:1 175:7 220:14 243:10	25 212:13 213:9,17,19 228:12 229:19 247:15 248:24 249:4,24 250:5, 11 268:8
retired 203:20,23 204:3, 5,10,11,12,18,19 205:5,	reviewing 231:2	ROE 212:18
8,12,14 206:6,12,14 208:2 210:6 211:9 212:2	revised 85:6	room 108:5 145:7
208.2 210.8 211.9 212.2 225:13,16	revisions 79:19	rope 100:23
retirees 115:5	rewarded 240:4	rose 39:24
retirement 86:17 90:15	RFP 164:22 169:2	rotors 43:1
155:20 156:2,8 205:6,8, 19	Rick 7:7	roughly 62:6

Public Hearing Redacted November 05, 2020 Confidential Index: route..self-employed

route 48:19		243:22
row 32:3,15	S	scope 29:9 262:7
rows 32:1	Sabin 16:2 94:14,20	SCR 212:23
royalties 83:19,21 84:5,9 213:12	101:12,19,22 102:4 119:24 120:1,3,18,22	scrapped 239:10 screen 15:11 21:1 37:13
royalty 213:13	121:7,8 133:12,18,23 134:1 221:23 222:9,14	40:10,13 41:10 67:10,17
RR1 196:6	223:2,12,19 227:10,11,	151:10 161:17,18,20
RR1.1 196:7	14,16 229:19,23 231:2 240:23 254:12,18,22,24	176:15 178:21 216:17,21 230:9,12
RR3 196:11	255:19,21 256:11	scroll 151:17 152:4,17,
RR5 196:14	257:13,20 258:1 259:3,5,	24 155:19 176:18 179:6
RR5.1 196:15	7,8,10,24 260:17 261:14	217:5 220:2
rule 158:5 190:4 223:5	Sabin's 102:3 222:20 262:16	search 7:23 157:12,13
260:13,18	safe 11:21 12:21 42:21	seats 5:13
ruled 215:17	44:1	secondary 36:3 97:9
ruling 214:15,22 215:6, 13 217:5 220:12 222:24	safety 220:7	section 24:9 151:20,21 190:7 230:5 231:5
223:2	Sanger 74:11,12 94:6,7	233:13
rulings 216:4	143:16,17 227:5,6 255:3	secure 38:19 42:5,17
run 59:4,13 63:7 179:13,	satisfied 155:3	43:4,9 146:19
15 225:2,4 232:10	satisfy 11:22 139:3 156:19	secured 40:20 173:2 187:19
running 90:11	savings 59:17 84:22	seek 183:25 186:22
runs 63:12	85:10 109:7,12 110:7	187:2
rush 255:3	165:3 207:17,23	seeking 30:1 31:13
Russell 74:7,8 94:1,2	scenario 173:25 174:1 176:12,22 180:22,24	108:10 201:18 215:4,24 234:16 236:11,12 248:5
143:12,13 194:22,23 195:8,11 197:7,15,16	182:25 183:1,2,22	·
214:3,9 220:19 221:19	186:11 239:20	seeks 118:20 218:17 221:1
222:9,16,19,24 223:4,9, 16,17,25 224:9,11	scenarios 162:21 174:5 175:18,21 176:5,6	select 63:20 93:8 106:13 148:24 219:17 238:24
227:17 229:16,18,25 254:25 255:8,14,17	177:13 179:8 184:3	
256:19 257:2,18,21	186:3,19,25	selecting 93:13
260:11 261:13 262:17	schedule 200:13 207:13 213:16	selective 212:15
Russell's 258:9	schedules 199:24	selects 63:14 64:7
	scheme 44:9 58:18	self-employed 75:23

	Public Hearing Redacted November 05, 2020	Confidential Index: sellsigned
sell 202:3 252:13 253:21	sets 128:17 225:1	shortfall 156:7 157:2
254:4	setting 39:16 261:10	shortly 6:1
send 33:14 54:21 229:16, 18	settle 84:2	shot 146:6 150:11
sends 54:14	settled 121:15 125:17	show 5:15 10:17 50:18
senior 219:10,17	settlement 85:20 86:24 87:5,11,14,20,22 88:11	58:9 78:20 126:21 180:3 181:2 216:20 251:17
sense 25:20 65:9 130:3,6 217:21 225:24	89:23 110:16,17,22 111:1,9 112:13,16,21	showed 61:20 126:19 163:10 169:11
sensitivity 175:17 176:3	113:17 114:13 115:22	showing 67:9 152:20
sentence 24:7 48:13 152:10 177:11 217:22	116:8,11,24 117:2 126:3 128:23,25 131:17 132:11,15,23 133:7	161:18 178:2,7 216:25 246:19
sentences 139:12 177:20 217:19 218:13	211:1 settlements 125:24,25	shown 9:13 141:19 217:19
separate 70:3 217:24	131:19,25	shows 50:15 98:25 153:6
separately 110:20,21	shadow 100:23 101:2	154:3 155:16 177:15,25 178:4,5 180:4 181:6,7,
241:10	share 40:10 151:9,11	11,21
September 69:2,13,25 76:6 77:25 136:10 137:9	155:12 176:14 209:5 210:9 213:22 216:17	Shurman 5:12 6:14 8:2 28:23 29:4 56:11,12,16,
served 222:6	shared 16:6 221:5	20,22,23 60:13,25 64:22,
service 5:6 31:10 39:15 40:4 55:16,23 57:14 84:17,19 108:16 109:6,9,	shareholders 91:13,20 127:1,10 210:12 213:8 240:7	24 65:2,14 94:15 143:21, 22 144:2 149:19 150:10, 13 154:24 160:12,21 161:12,14,21 162:2,7
16,19 198:12,13,15,23 199:11 205:19,21 206:2	shares 232:6,12	163:11 169:25 170:1,6,9,
207:7 220:7 225:18 235:18,22 236:19,20	sharing 151:13 178:20 180:19 212:4	14 171:1,2 185:6,11,13, 18 189:14,15
239:25 243:1	shed 96:10	Shurman's 6:9
Services 31:4,7 67:3	shift 11:1 38:11 88:25	shut 243:6,12
68:19 73:3 75:25 135:21, 25 136:2 194:18 198:2	98:12 107:24 117:15 129:21 209:17	Side 138:8 142:3,11,18 190:4
session 249:22 251:24	shifts 213:22	sides 129:19
253:8 256:11,16,20 257:24	short 168:21 170:3 207:21 216:16 255:9	sign 25:13 28:17 202:6
set 11:9 12:2,9 17:14	shorten 208:1 248:5	signature 27:8,17 28:8
30:17 48:2,14 49:3,17		signed 25:14 26:13
106:12 124:23 164:17 188:10 204:19 209:22	Shortening 206:21 shorter 93:8	27:19 170:18 248:10 252:4 253:12
212:18 252:6		

Public Hearing Redacted Confidential November 05, 2020 Index: significant..spelled **significant** 8:11 131:2 **skip** 217:4 **solve** 128:4 138:25 141:11 154:6,19 **slide** 9:10,13 61:19,20 **solved** 127:13 155:17 157:9,23 158:2 62:15 sort 51:25 55:3 166:16 159:5 163:19 164:13 slightly 33:23 85:7 174:15 177:19 214:19 165:4,19 173:8 185:1,2 249:19 211:15 244:8 268:17 **slower** 160:20 sorting 26:22 significantly 22:16 small 109:21 136:20 130:16 159:10 160:2 sought 188:14 210:20 162:20,22 168:11,20 177:7 181:24 183:17 235:2,4 216:11 217:18 220:16 237:25 243:24 244:11 253:4 signs 27:13 28:12 smallest 182:17,18 sound 108:8 **silent** 89:23 **Smith's** 207:12 sounds 40:3 47:24 similar 33:25 174:19,20 186:8 201:10 202:7 smooth 132:19 source 64:8 172:15 similarly 154:7 smooths 86:8 sources 187:20 simple 262:1 snapshot 8:23 speak 181:3 184:19 **simply** 73:7 115:12 **Snarr** 67:5,12,19 68:1,7, **speaking** 5:14 70:11,13 132:21 183:12 206:9,10 109:22,25 165:23 240:22 8,11 69:22 71:10,12,25 223:2 234:1 243:7 260:8 72:7,8,12,17,18 73:24 74:1 75:4,8,16 77:23 simultaneous 70:11 speaks 233:11 236:25 78:8,10 93:19 119:20 240:22 250:25 120:2,10,21 134:7,8,10 single 80:15 83:17 **Species** 32:4,17 135:3,4,16 137:6,18 104:12 113:4 138:12 139:15 141:21 142:20 **specific** 45:20 46:21 150:8 157:14 230:18 185:19,20,24 189:8,9 82:25 99:3 104:11,18 single-issue 199:6 210:2 194:18,19 226:21,23 105:8 125:24 198:1 234:22 235:1 237:6 **sir** 233:8 251:24 **Snarr's** 121:2 242:15 solar 63:6 70:22 71:3,8, **sit** 160:19 **specifically** 27:5 34:17, 14 72:21 73:2,6 151:24 site 42:6 46:14 59:5.11 18 36:22 46:19 112:19 63:13 171:23 173:1 sold 201:24 146:1 148:25 208:21 201:19 **solicitation** 8:15 14:21 212:17 234:14 237:23 **sites** 46:12 141:13 148:22 149:1.12 238:1 150:14 155:8,10 160:9 sitting 12:11 43:2,8 **speculative** 51:14 133:1 163:2,3,17 164:20 147:19 160:18 **speed** 112:2 160:25 166:20 168:16,22,24 situation 40:9 168:9 230:13 169:20 174:24 175:5 181:11 186:22 spell 68:13 75:18 135:17 sixteen 213:19 195:13 solicitations 150:17 sizes 165:21 spelled 27:4 solution 112:7 160:24

spend 22:6 25:6 splitting 143:4 spread 81:5 staff 7:19 67:21 stage 73:6 stakeholder 8:4 158:10, 11 stakeholders 149:4 155:13 stand 13:15 164:25 212:25 standard 12:8 139:20 141:2 144:8 202:21 222:4 227:23 234:19 240:16 standards 209:1 stands 36:12 152:15 start 6:18 11:22 56:7 88:24 94:23 97:2,3 109:14 119:16 123:3 124:11 126:5 139:15 142:17 144:6 159:18 162:2 227:17 230:6 241:21 246:8 255:1 started 11:16 13:11 20:11 250:1 starting 36:22 37:10 40:18 88:15 170:4 201:17 220:3 starts 119:17 202:9 230:5,14 state 68:12,16 75:17 137:14 195:13 stated 108:9 140:19 236:10 237:22 260:3 261:2

November 05, 2020 statement 13:10 19:2 40:15 48:16 51:6 108:6 118:5 127:2,3 215:12 224:24 227:24

Public Hearing Redacted

statements 7:21

states 116:12 217:23 218:14 219:12 249:10 250:22

static 7:9,11,13

stating 34:13 112:19

status 21:9,13 31:19

statute 14:19 163:16 164:16,17 188:3,4,18,23, 24 190:15 262:14

statutes 144:13 164:4,8

stay 222:21

steadfastly 203:6

step 79:4,9 148:21 149:12 169:20 175:4 190:10

stick 48:14

stock 232:5,9,12

stockpile 244:25

stood 96:1

stop 122:23,24 180:19 245:25 246:1

stopped 239:22

storage 41:17 171:22

stored 42:9

straightened 170:22

Strategies 195:19

strategy 31:15 85:3 147:16

stream 5:16 108:5

Confidential Index: spend..substantial

streaming 190:17 263:2 strictly 139:3 148:2 169:15.18 strike 213:6 261:6 structure 73:12 studies 59:24 105:14 **study** 57:15 58:16 80:12 100:5.7 136:3 148:17 stumbling 239:7 **Stuver** 119:11 120:22 122:1 Stuver's 125:4 **Stuver.pdf.** 119:4 subaccount 105:8 subaccounts 99:13 subject 112:15 164:16 165:7 172:11,12 258:23 submission 72:9 76:3 136:7 submissions 136:3 submit 72:15 121:13 154:8 156:15 submitted 19:11 44:10 69:2,5,8,13,24 70:1 76:6, 18,20 77:25 78:2 136:10, 14,19 137:8,10 146:16 259:13 subparts 76:7 subscriber 70:22 71:3,7, 14 72:21 73:2,6 subsequent 205:19 substance 142:11 substantial 88:25 104:17

substantial 88:25 104:17 150:24 164:13 204:2 238:10 substantially 84:15 140:20 substation 59:10 substations 58:25 subtotal 99:9 suffer 154:1,6 suggest 30:9 164:5 175:2 186:12 255:6 suggested 218:6 241:4 250:3 suggesting 139:19 214:25 suggestion 164:7 255:11 268:8 suggests 141:4 188:4 suit 255:10 262:19 suited 148:19 sum 86:16,18 87:1,12 115:6 summarize 79:23 summary 13:9 15:1 19:2, 24 25:5 26:12,16 27:7 29:25 30:10 34:1,3,23 35:15 38:14 40:15 41:25 43:22 45:7 52:5,10 53:15 57:3,7 71:16 72:19 73:23 78:11 92:8 93:18 94:24 97:2 100:18 103:4 110:21 117:19 118:13 119:15 125:5 127:7 128:5,13 131:15 137:19 141:23 142:1,6 144:7 147:25 185:15,17 197:18.24 214:2 215:2 225:11 241:7 252:2,10 superimposing 199:6 supplied 55:7

November 05, 2020 supplies 210:5 241:4,10

Public Hearing Redacted

242:3,7,10 244:2,16,18 245:4,13 246:1

supply 39:18 41:1 43:14 44:7,11,21,25 55:21 63:13

support 45:10 188:22,25 190:11 209:24 256:6

supported 126:25

supporting 140:3 207:15

supportive 261:24

supports 138:6

suppose 156:22 240:19

supposed 110:6

surprising 25:10

surrebuttal 6:19,23,24 7:1 8:3,16,25 10:18 15:8, 9,19 16:4 17:5 18:3 19:2 20:19,20,22 22:1,4,17 27:2,5 34:16 38:14 40:18 45:7 61:18 69:5 70:1,21 76:11,15 78:1 79:1,13, 21,25 94:25 95:4,20 96:9.14 110:23 116:12 118:14 121:14 136:13 137:10 138:4 144:7 153:16 155:5 187:24 196:14,19 198:3,7 207:12 215:10 228:15.16 234:16 242:5 250:23 253:2

survey 232:20

suspended 80:17

sustain 128:24

swapping 206:4

swear 67:8 68:4 75:10 135:10 195:4

Confidential Index: substantially..talking

switch 18:15 29:23 96:24 127:19 129:12 130:16 241:1

switched 5:13

sworn 194:25 216:9

sync 180:13

system 9:23 50:2,15 57:15 63:12 141:15 153:25 154:5,19 156:16 167:16 169:22 179:7,23 180:16,23 183:4

system's 169:13

tab 151:13

table 31:17,24 32:7,16,22 33:18 98:18 99:7

Т

- taking 44:16 96:18 103:21 149:11 167:6 221:3 242:6 249:1 257:18
- talk 11:1 14:25 15:5 17:23 38:12 46:19 107:24 110:19 121:17 160:20 171:3 180:8 246:5

talked 23:14 42:21 46:23 52:16 162:15 219:11

talking 15:18 20:11 23:10,12,16 25:22 26:3 39:10,12,21,25 40:1,3 53:4 54:17 55:23 95:13 102:18 157:10 167:5 227:21,22 228:14,18 230:14 231:8 232:5 233:6 234:10,13,23 235:3,4 239:23 242:2 247:1 252:16,24 257:14,

16,17 259:12,15 260:7 talks 23:5 42:21 151:18 tally 90:11 tasks 52:6 tax 8:13 11:2,4,8,15 12:17,25 38:22 50:22 51:3,8,17 52:2 83:12 95:5 164:23,25 165:8,10 171:10,16 172:17 173:2, 3 209:23 212:19 213:10 225:2 taxes 89:17 94:24 124:9 **TB** 78:22 174:18 198:16, 21 199:18 technical 67:21 241:25 technology 5:22 66:20, 22 telemetry 53:24 telephone 160:22 telling 170:25 236:16 temporarily 205:9 ten 210:3 ten-minute 224:4 ten-year 25:15 tend 166:8 term 9:2 110:18 184:1 234:2

terminal 182:6 183:6 184:18

terminology 182:7 233:22

terms 72:9 149:6 182:16 200:3 237:3 248:5

test 58:18 63:18 80:3 82:23 84:16,21 85:4,9,

Public Hearing Redacted November 05, 2020 11,12,15,17 86:25 87:10,

22 89:14 91:13 97:5,11 98:15 99:18 104:10 105:6 108:13,16 109:6,8, 12,20 110:2 111:11,23 113:11 124:25 140:7 198:12,24 199:1,3,7,12, 14 204:7 211:3 218:19

testified 11:25 13:2 21:24 108:3 158:11 172:2,6 228:5 236:3 251:7

testifies 232:24

testify 9:8 19:9 39:6 238:22

testifying 70:19 151:2

testimonies 13:20 69:13 70:4 83:20 118:15 242:6

testimony 6:20,23,25 7:2 8:3,8,17,25 9:11 10:18, 20 13:15 14:7 15:2,7 18:10,16 19:1 20:12,16, 18,19 21:18,20 25:6 26:19,21 27:2 30:7 34:5, 11 38:25 39:7,20 40:6,13 41:20,25 42:4 43:5,21 44:19 48:25 49:22,23 50:5,21,24 51:10 52:4, 12,13 61:1,18 66:5,18 69:1,5,9,16,24 70:1,17, 20,23 71:1,2,3,6,9,15,24 72:6,20,25 73:7 75:3 76:3,5,9,12,15,18,20,22 77:18.24 78:1.9.12 79:1. 13,14,18,21,25 82:10 83:25 84:24 85:7 91:11, 21 93:1,9 95:1,4,6 96:9 97:14 98:4,18,22 104:3 105:9,19 108:8 109:4,5 110:23.24 112:3 114:11. 16,17,18 115:4 116:21

Confidential Index: talks..thoughts

117:10,18 119:10,15,17, 21 120:11,15 131:14 135:1 136:6,9,14,18,21 137:2,8,10,17,20 138:2, 5,11 140:9 141:7 143:4 147:24 153:15,16 158:16,17,24 162:18 171:19,25 173:10 180:5 187:4,23,25 190:3 194:15 195:20,24 196:5, 6,10,14,20,23,24 197:4, 9,14,18,23 198:4,7 201:13,16 204:4 207:1, 12 208:9 214:25 215:7 216:9 219:1,8,9 220:21 221:3,4,15 222:3 228:23 234:16 236:1,9 237:9 238:6 241:11 245:3 247:20 252:6,11 258:18 259:14

testing 53:24

thereabouts 154:18

- thing 29:22,25 35:10 116:23 139:11 151:11 153:4 234:4 242:17 243:6 246:13 255:1 268:5,21
- things 13:22 19:6 31:17 40:1 53:17 54:3 59:24 66:9,11 112:2 129:18 149:24 165:14 166:14 184:17
- thinking 42:23 253:17

thinks 132:25

thirteen 211:7

thought 12:6 13:25 19:7 27:25 28:1,6 54:11 57:25 109:24 118:21 126:1,13 167:19

thoughts 255:2

	Public Hearing Redacted November 05, 2020	Confidential Index: threetrue
three- 67:20	times 93:17 149:22	transcript 56:20
three-year 103:3 107:2	timing 39:9,18 81:3	transfer 37:17
threshold 86:20 87:3,13	149:7 175:3 208:21 209:8,11	transferred 37:25
thumbs-down 63:3	today 12:11 43:3,9 66:19	transition 89:8
thumbs-up 63:3	69:19 71:18 77:18 78:12	translates 122:12
Thursday 5:4 tie-in 65:7	94:21 107:19 112:22 125:20 135:1 137:2,4,20 147:19 196:25 197:3,18	transmission 8:11 20:4 47:9,14 48:17,19,22 49:18 52:7,19,22 53:3
tied 123:22 210:21 219:14 220:6,8 221:1,10	250:24 today's 207:3	57:2,14 59:4,14,20,25 65:5 80:1,5,10,16,20,21
260:24	toggling 220:20	96:25 97:15,22 98:6 99:12 100:2,7 102:20
ties 65:4,11	told 5:14 156:21 165:19	105:12,23,25 107:14
time 10:14 12:23 14:1,9 15:15 19:17 22:8 25:12, 18,24 26:21 38:19 39:13,	tomorrow 255:10 262:19,21 268:6 269:1,5	166:14 transmissions 60:5
14 41:19 44:11,13 45:24	tons 170:20	transported 171:23
52:21,23 54:11 64:5 66:14 72:23 76:23 86:23	tool 93:15 120:16,17	treat 115:14
88:8 89:7 90:13,24 92:23	tools 174:20	treated 85:21 89:1
95:14 97:7,18 101:9 106:8 111:9 116:21	top 31:24 44:18 119:2 199:7 231:20	104:25 110:21 132:10 133:6
131:1,3,13 141:22 144:17 145:2,3,5,10,17 146:15 147:9 148:20	topic 30:16 33:24 56:10 170:5 185:8,14 215:21	treating 141:25 189:1 199:10 223:7
149:8,10 150:24 156:25	topics 38:11 241:1	treatment 84:13 87:24
165:5 167:13 168:21 170:3 172:16 178:16,19, 23 179:6,13 181:9,20	total 23:25 24:18 25:1 36:15 87:6 90:5,8,11,13,	132:5 141:24 142:15 199:21 200:4 204:16 205:2,13 223:6
182:11 184:13,15 185:19	15,16,18,19 209:3 236:5	tricky 57:20 67:18
188:6 200:18,24 202:18 203:1,14,22 204:23 205:5 206:19 207:21	totaling 87:5 tower 53:23	trigger 112:17 115:7 133:7
213:5,14 216:16 226:19 243:7 244:13 248:15,21,	tracking 124:11 tractions 152:14	triggered 87:12,21 132:11
25 250:1,13 254:8,21	transaction 140:12	triggering 115:16
255:5 256:13 268:24		troubling 203:5
time-limited 14:10,15 39:2 163:16	transactions 139:1 153:1,20,25 154:4,12,13,	true 42:16 71:13 115:24
timeline 168:25 201:12 247:7	16,23 155:4,15,17 156:10,14,19 157:3 158:23 168:20 185:3	123:8,13 128:2 131:24 144:17,18 146:23 157:20 163:19 179:12 239:15

242:17 251:9 253:23 true-up 124:13,24 trued 123:21 125:7 trueing 128:19 trust 122:16,18 123:6,7 truth 67:8 68:4 75:11 135:11 195:5 turbine 38:12.17 42:23 44:7,10,21,25 54:21 138:25 140:14 163:8 165:21,24 171:4 187:19 224:23 226:10 turbines 38:20 42:2,18 43:4,10,18 45:5 146:19 147:12,20 165:22 167:8 169:24 171:8,14,21 172:4,7,9,14,25 173:4,7, 11 224:25 turn 54:22 98:17 112:1 118:3 214:5 219:9 221:24 234:13 261:17 turned 200:21 turns 245:18.22 twelve 210:25 two-in-one 54:3 two-screen 40:9 two-step 78:23,25 two-year 92:14 213:17 type 30:11 58:17 148:18 149:6 160:9 174:13 175:3 186:2,8 227:21 246:19 types 129:22 130:22 165:15 typical 180:8 typically 67:16 103:15

Public Hearing Redacted November 05, 2020 148:21 149:17 169:21 175:5

typographical 76:21

U

U.S. 30:4,7

UAE 88:13 132:6 184:18 195:23 196:6,7,11,14,15 198:2 209:24 217:3 219:4 221:20 223:18

UAE's 222:10 238:18

Uh-huh 23:21 40:25

ultimate 46:13 138:5

ultimately 73:20 90:16 104:21 123:23 140:24 226:8 245:17

unamortized 92:21

unbudgeted 25:6

uncertainty 127:4,12 128:1

uncollectible 99:1

undepreciated 211:9,21 212:8

understand 6:25 10:11 11:14,20,24 12:12,14,20 20:5 27:7 31:6,12 40:23 51:1,20 54:10,20 55:1,9 57:19 58:2 65:3 97:14, 19,20 98:13 100:10 102:24 104:3 108:9 110:12,23 114:1 115:20 116:4 117:11 118:7 125:9 127:22 128:10 129:25 130:5 144:13,19 148:9 155:23,25 156:5 157:16 158:7 173:14,23 214:21 227:20 234:15 239:5 240:24 241:11,19, Confidential Index: true-up..unusual

24 242:4 243:3 260:17, 19 261:3 262:1

understanding 19:3,13, 14 29:8 52:14 53:1 54:4, 23 62:5 66:7 95:3 102:10 108:14 114:7 118:12 121:1 148:12 149:2 152:14 153:15 164:24 175:23 229:8 249:23

understood 12:1 13:24 22:7 53:20 54:2 108:6 117:18 118:4 127:7 174:12 184:2

underway 141:14 155:8

undue 233:22

unduly 213:21

uneconomic 51:7

unfair 91:5

unique 115:4 132:11 166:6

unit 138:4,9 156:9 210:6 244:8,14

unknown 131:2

unmute 67:11 137:13 189:11

unpredictability 130:4

unpredictable 130:22 132:25

- unreasonable 208:19
- unreasonably 205:13

unrecognized 86:21 115:14

unregulated 233:2

unrelated 171:14

unusual 36:14

unwarranted 210:1 **up** 5:15,24 16:9,21 18:5 34:10 35:21.25 36:12 37:8,13 40:5,15 41:6,23 45:2 48:6,12 52:17,18 53:23 54:22 58:21 59:5 62:6 65:7 67:13,17,18 72:8 97:17,25 104:23 111:4 112:2 119:10 120:5 123:12,21 125:7 126:11 128:19 143:4 145:22 148:17 149:20 151:14 156:11 158:1,3 161:18 176:16 178:21 180:14 181:13 184:18,21 186:25 212:11 214:7,20 216:20 220:2 226:9 230:11.13 238:25 244:10,12 247:3,6 252:4 258:23 update 82:15 95:5 96:3 198:14 updated 77:6 82:11,18 96:21 202:13 249:12 250:20 upgrades 8:11 urge 226:16 **Users** 194:24 195:23 **USWC** 235:14 **Utah** 14:19 63:7 68:18 73:22 80:7,23,24 82:19 83:7 84:13 85:11 89:1,19 93:3,16 97:23 98:11 99:3 100:9 105:11,17,22 106:23 107:12,15 124:7, 24 130:17,25 149:16 169:17 190:6 194:24 195:22 201:10 206:24 208:7,24 209:5,6,14 211:4 213:3 221:17 258:21

Public Hearing Redacted November 05, 2020 Utah's 150:15 209:5 utilities 66:24 93:22 128:21 148:23 149:18 utility 10:16 14:14 26:8 66:15 68:19,21 144:15 149:11 157:24 169:13 174:4 175:2 209:14 233:3 V valid 120:11 values 179:1 204:22 225:22 Van 11:25 13:14 19:8 21:24 30:6,15 39:5,16 40:6,13 41:22 42:4 43:5, 23 52:12 53:7,21 54:6,20 55:12,17 56:1 171:19 172:2 201:13 248:15 variability 213:23,25 variables 177:10

variations 213:20 varies 106:19,21 vary 106:7,15 177:6 vast 177:16,25 178:2,6 veracity 260:25 verified 54:13 verify 260:25 version 33:15 versus 50:2,11 127:16 130:22 157:20 169:8 179:24 207:19 Vestas 44:7,10,20 55:2, 21

vested 219:19

Confidential Index: unwarranted..wash

vetted 7:17 **viable** 46:14 **vice** 135:23 video 221:24 videoconference 5:20 view 81:21 98:10 100:8 118:6 205:13 viewed 226:11 virtually 95:12 virtue 179:15 Vision 140:21 Vitesse 51:21 voice 160:25 **volatile** 130:21 volatility 41:2 128:24 129:3.5 130:4 131:2 132:19 voting 212:23 **vowels** 97:24 W wait 46:3 173:22 175:24 waiting 168:19 waived 31:21 walk 201:24 wanted 6:18,25 13:18 15:4 58:25 101:14 142:21 152:25 158:6 172:22 235:7 239:16 252:7 268:23

warrant 142:14 warranted 200:5 wash 181:23 washers 100:20 watch 236:2 watched 108:5 236:1 ways 85:2 162:3 website 219:7 week 43:6,7 228:6 268:13 weigh 96:22 weight 178:13 233:22 weighted 236:6 weighting 236:6 weightings 237:6 welfare 89:13 208:5 West 228:21,24 229:15 230:2,25 231:17 232:15, 16 233:6,9,19 235:9 236:13 wet 27:17 **Whichever** 222:22 wholesale 153:7 wiggle 145:7 Wildlife 30:8 31:3,7 wildly 106:15,19,21 Wilson 219:8 220:24 221:4,5 Wilson's 220:21 wind 7:38:109:3,910:13 15:22 16:19,24 20:3,7 27:11 31:9 38:12,16 42:23 46:11 60:1 61:21, 24 62:4,9,10,12 64:11 65:4,10 73:19 78:22 138:3,7,13,19,24,25 140:14 151:5,25 152:8,9, 19,21 157:4,17 159:11

November 05, 2020 163:8 164:20,21 165:22, 23 166:6,9 198:14,17,21 200:17,24 202:6,25 203:5,9,17,22 204:1,3, 10,19 206:14 211:10,17 213:22,24 224:23,25 226:10 254:9 wind-generated 203:8,

Public Hearing Redacted

10 window 100:20,24 101:5 214:19

windows 100:21

with-or-without 186:10 187:6

withdrawn 71:4

withdrew 223:2

withhold 261:20

witness' 257:18

witnesses 70:19,23 73:3, 8 119:23

wondering 16:5 229:21 246:25

Woolridge 73:9

word 39:22 55:10,12,14 115:7 150:1,8 231:24

wording 180:11

words 11:18 87:17 90:10 97:25 131:18 159:15 182:2 242:9 249:19

work 68:20 75:24 81:4 82:3 195:16 210:4 239:3 244:1 245:25

workaround 206:1

worked 130:9

working 54:1 135:24 161:7

Confidential Index: washers..year

works 151:10 world 240:24 worries 37:15 worse 240:11 worst 100:21 182:8 worst-case 180:23 worth 198:22 write 22:5 writes 103:15 180:5 written 39:6 80:13,14 103:8,9 104:11 268:15 wrote 43:21 103:12 WTG 38:12 42:6,14,21 Wyoming 9:3,9 10:13 58:21 59:1,5,14 61:21 62:7,9,20 63:7 65:5,10, 11 157:17,20 200:17,24, 25 201:6 202:6,13,16,20, 25 203:14 248:1,2,13,25 249:25 252:22 253:3 254:8 256:21 258:18,20 Wyoming-identified

Vyoming-identifie 64:11

Υ

year 19:7 70:2 77:15 80:2,4 81:2 82:22,23 83:2 84:16,21 85:4,10, 11,12,16,17 86:19,25 87:10,22 89:15 91:13 97:6,11 98:15 99:18 104:10,12,14 105:6,7 106:7,15,16,20 108:13, 16 109:6,8,13 110:2 111:23 113:4,11 118:15 123:21 124:24,25 125:7, 23 128:4 129:1 131:6,7

	November 05, 20
140:7 208:7	
year's 198:22	
yearly 106:11	
years 36:12 50:22 57:22 89:4,7 90:22 91:9,23 92:21 93:9 104:4,5,7,16, 18 123:17 124:17,25 125:23 126:3,11 129:12 130:15 149:16 156:22 176:25 181:19 182:9 200:11 202:21 206:17, 20,22 207:4,6,18,20 211:2 225:2,4,25 226:2, 6,11,14 247:11,19 248:20	
Yellowtail 65:7	
yesterday 6:8 15:1,17 19:2 26:12,15 30:3 34:3 35:16 42:7 52:24 53:22 55:5 66:18 158:18 170:20 Youtube 5:15	
Z	
Zenger 5:11,18 6:4,6,11, 15 7:14 56:20,24 60:7 61:11,17 65:3,16 66:3 145:19 146:8 147:11 157:18 158:11 Zenger's 158:15	