

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

In the Matter of the Application of US
Magnesium, LLC for Determination of
Long-Term Rates, and Terms and
Conditions of Interruptible/DSM Electric
Service Between It and Rocky Mountain
Power

Docket No. 21-035-53

REDACTED DIRECT TESTIMONY

AND EXHIBITS

OF

ROGER J. SWENSON

On behalf of

US Magnesium, LLC

September 21, 2021

1 ***Introduction***

2 **Q. Please state your name and business address.**

3 A. My name is Roger Swenson. My business address is 1592 East 3350 South, Salt Lake
4 City, Utah.

5 **Q. What is your educational background?**

6 A. I have a B.S. degree in physics and a M.S. degree in Industrial Engineering specializing in
7 energy management work.

8 **Q. What is your experience in this matter?**

9 A. I have worked as a consultant for US Magnesium and its predecessor MagCorp for over 20
10 years managing the energy and regulatory efforts. In those efforts I have participated in
11 numerous hearings involving interruptible rate determinations for US Magnesium and also
12 QF pricing for US Magnesium and also for other parties.

13 **Q. By whom are you employed and what is your position?**

14 A. I am employed by E-Quant Consulting LLC as a consultant in energy matters. In this
15 matter I am providing testimony on behalf of US Magnesium, LLC (“USMag”).

16 **Q. What is the purpose of your testimony in this docket?**

17 A. My testimony supports USMag’s Application in this docket. In my testimony, I describe
18 the interruptible service that is currently and has in the past been provided by PacifiCorp
19 dba Rocky Mountain Power (“PacifiCorp” or “RMP” or “Company”) and its predecessors
20 to USMag and its predecessors. I also discuss the past orders of this Commission in which
21 the Commission has repeatedly acknowledged USMag’s value to the system as an
22 interruptible resource and has required RMP to provide interruptible service to USMag. I
23 also discuss various task forces that have been formed over the years to discuss the value

24 of special contracts to certain large customers like USMag, and the value of interruptible
25 service to the system. I also discuss the value of USMag as a demand side resource and its
26 ability to provide operating reserves and emergency reserves. Finally, I discuss USMag's
27 proposal for the rates, terms, and conditions by of interruptible/DSM electric service that
28 USMag requests the Commission order RMP to provide to USMag.¹

29 **Q. Please provide a summary of your conclusions and recommendations.**

30 A. In this direct testimony, I offer the following conclusions and propose the following
31 recommendations:

32 Since locating to Utah more than 50 years ago, USMag and its predecessor
33 companies have always been an interruptible electric customer at a rate that is lower than
34 the full firm cost-of-service rate. USMag would not have located to Utah without such a
35 rate. The justification for this rate is that USMag enables more efficient use of the electric
36 system: it uses resources that are not being used by firm customers and, during times when
37 no excess capacity is available, outside market resources are directed to USMag.

38 This Commission has on numerous occasions issued orders setting rates, terms, and
39 conditions for interruptible service to USMag. This Commission has also convened task
40 force work groups that include all relevant stakeholders to investigate the basis for
41 interruptible rates. That work has provided guidance that the interruptible rate should cover
42 its variable costs and make a contribution of at least 5% to the fixed cost of resources used
43 to provide interruptible service. USMag provides a contribution well above this 5%
44 threshold and contributes approximately [REDACTED] per year towards the Company's
45 system fixed costs. The cost-of-service derived rate associated with directing USMag's

¹ USMag's proposal is set forth in USMag Exhibit 1.1.

46 curtailment to avoid system coincident peaks makes USMag an important demand side
47 resource for the state of Utah.

48 USMag proposes that the basis of the rates, terms and conditions of RMP's electric
49 service remain a cost-of-service based rate directed at avoiding system coincident peaks
50 and also providing other curtailment for RMP's operating reserve needs and for emergency
51 conditions. USMag does not believe that it would equitable or logical to base its rates,
52 terms and conditions of interruptible service on a comparison to an imaginary basis with a
53 full firm cost minus some assumed peaking resource like a battery or a gas fired peaking
54 plant that carries with it gas cost and environmental risks. USMag proposes curtailment
55 conditions that will allow USMag to bear more direct responsibility and accountability for
56 avoiding system coincident peaks.

57 **Q. Is the USMag operation an important resource to the State of Utah providing jobs**
58 **and other economic contributions to the State's economy?**

59 A. Yes. The economic viability of Utah industry should be of significant concern to all state
60 agencies, including this Commission. USMag pays high wages to hundreds of current
61 employees and has a significant impact on the Utah economy. In an analysis prepared by
62 the Tooele County Economic Development Corporation in 1996, at then-current
63 employment levels the impact on the State economy was estimated at over \$123 million.
64 There is no reason to believe that USMag's impact on the State economy has changed
65 significantly in the last 25 years. The economic health and vitality of Tooele County and
66 the State of Utah would be seriously and adversely affected if USMag were not producing
67 magnesium at its operations in Utah.

68 **Q. Does USMag request expedited consideration in this matter?**

69 A. Yes. USMag's existing contract with RMP expires on December 31, 2021 and both
70 USMag and RMP will require clarity about the rates, terms, and conditions for electric
71 service to USMag after that point. For example, January is one of the months that USMag
72 is currently subject to curtailment and the parties will need to know before January 1, 2022
73 whether that arrangement will continue and, if so, whether USMag can "buy through" the
74 curtailment at market rates and what other rates, terms, and conditions apply to RMP's
75 service to USMag. As such, USMag requests that the Commission issue an order on these
76 matters before the end of the year.

77 USMag believes that its proposal in this docket represents improvements over
78 existing or historical arrangements, but understands that parties may need more time to
79 evaluate the proposals than a current year-end deadline would allow. As such, USMag
80 suggests that the Commission issue an interim order that extends the terms of the existing
81 agreement between USMag and RMP through December 31, 2022, and that the
82 Commission address issues raised by all parties to this proceeding in a separate order that
83 would go into effect on January 1, 2023.

84 **Q. Are there any other concerns that require expedited consideration of this matter?**

85 A. Yes. US Mag faces critical decisions involving contracts for sales of its product that are
86 entered into on annual terms. For USMag to negotiate those sales contracts and plan for
87 production to meet contractual commitments, it is imperative that it know its costs to
88 produce its product, which are driven to a large degree by its costs of electricity. USMag
89 has been frustrated by the lack of progress made in discussions with RMP and USMag can

90 no longer wait to move this process forward. USMag’s business operations require clarity
91 on future power costs.

92 ***Summary of USMag Interruptible Electric Service***

93 **Q. Can you provide a brief summary of the interruptible electric service that has been**
94 **provided by RMP and its predecessors to USMag and its predecessors in the past?**

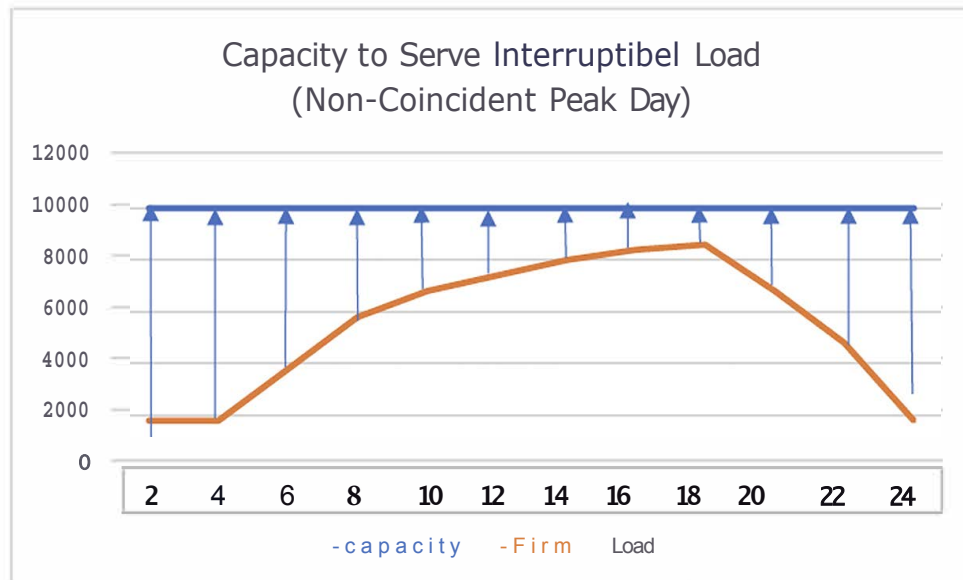
95 A. Interruptible electric service was first provided pursuant to an agreement dated May 13,
96 1968 (“1968 Agreement”) between an RMP predecessor, Utah Power & Light Company
97 (“UP&L”) and a USMag predecessor called the Magnesium Project. That agreement was
98 for the supply of 80 MW of interruptible power, with an option to increase by 40 MW. The
99 basis for this initial agreement was an order of the Public Service Commission of Utah
100 (“Commission”), in Cases No. 5639 and 5640, which required the utility to provide
101 interruptible electric service.² Given the extremely competitive nature of the global
102 magnesium market (then and now) and the electric intensity of the electrolytic process
103 involved (then and now), USMag cannot operate economically at firm electric service
104 prices. Recognizing the economic value of this business to Tooele County, the State of
105 Utah and hundreds of employees, the Commission held that it was in the public interest for
106 RMP to provide interruptible electric service to USMag from system reserves and available
107 market sources. Little has changed in that regard since 1968. The pricing provisions and
108 rates reflected in the 1968 Agreement and in subsequent contracts over the past 50+ years
109 call for delivery of non-firm excess system generation resources or market resources to

² See Case Nos. 5639 & 5640, Report, Findings and Conclusions (April 19, 1968) (“1968 Order”). A copy of the 1968 Order is attached hereto as USMag Exhibit 1.5.

110 USMag if and when they are available. In the event that neither system generation
111 resources nor market purchases are available, USMag could be physically interrupted.

112 Q. **Can you provide a graphic depiction of how USMag's load is served from excess**
113 **system capacity?**

114 A. Yes. Figure 1 below is a depiction of PacifiCorp system generation resources and firm
115 loads on an average day when USMag is operating:



116

Figure 1. Service from excess system resources

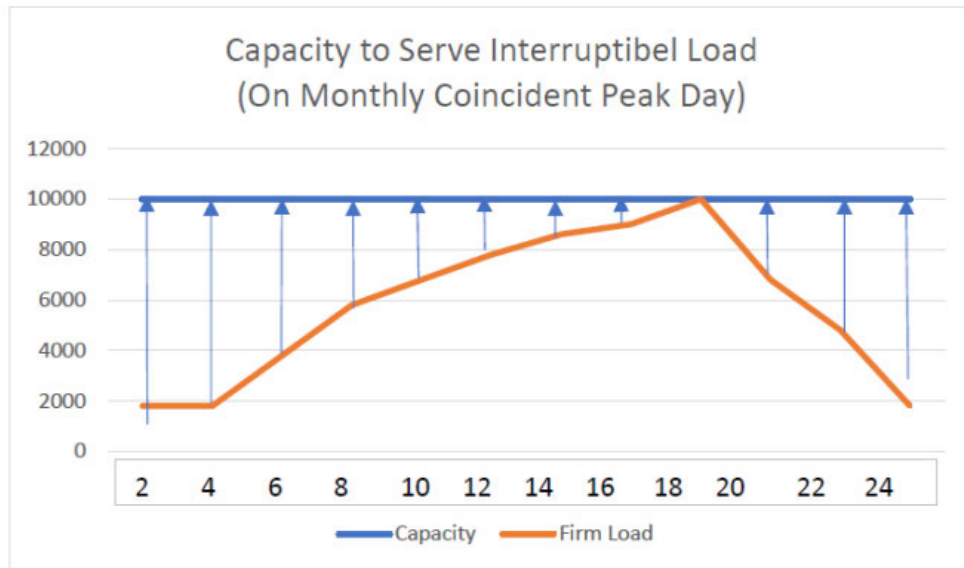
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118 The blue line represents PacifiCorp system capacity and the orange line PacifiCorp firm
119 load in any given hour. The difference between the lines, depicted by arrows throughout
120 the day, represents excess system capacity that is available to serve USMag's
121 interruptible load. This is the circumstance on most days during the year, except for
122 certain high firm load days when there is no excess system generation capacity available.

123 **Q. What happens on those high load days when no excess system generation capacity is**
124 **available?**

125 A. Figure 2 depicts the circumstance when system generation resources are completely
126 utilized for firm customers during a coincident system peak load event:

127



128

Figure 2. Resource availability on a coincident peak load day

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Again, the blue line represents system generation capacity and the orange line firm load.

130

Figure 2 shows that, at peak, the system does not have extra resources to provide

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interruptible service. In those hours, the service arrangements allow the utility to not

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supply system resources to USMag, and USMag has an option to ask RMP to secure and

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deliver available market resources, at USMag's risk and expense. If market resources are

134

not available, USMag's load is physically curtailed.

135 **Q. Has USMag's rate for interruptible service based on available excess system**
136 **generation resources and market purchases or physical curtailment been lower than**
137 **what its rate would have been on cost of service basis for a full firm customer?**

138 A. Yes, USMag's rates over the decades have been lower than a full firm cost of service-
139 based rate would have been. Again, this has been the basis and intent of the
140 Commission-ordered interruptible service from the beginning. Firm electric service is
141 not economically feasible for USMag's electrolytic operations and it is in the public
142 interest to allow USMag to continue to operate with interruptible service from excess
143 system generation resources or available market sources.

144 **Q. Has RMP examined the cost of service to USMag and, if so, are USMag's rates**
145 **consistent with its cost of service?**

146 A. Yes. RMP regularly evaluates the cost of service to USMag as an interruptible customer.
147 RMP performs this analysis utilizing its usual cost of service model with modifications
148 that address the fact that USMag can be interrupted in certain months. That is, to
149 determine the cost to serve USMag, RMP does not include USMag's load during the
150 system coincident peaks in the months in which USMag is subject to interruption. For
151 example, if USMag is subject to interruption in the summer months of June, July, August,
152 and September, and in the winter months of January and February, RMP's cost of service
153 evaluation does not include USMag's load during the system coincident peaks during
154 those months because USMag is not expected to be operating during the coincident peaks
155 in those months. This reduces the inter-jurisdictional allocation to Utah ratepayers from
156 the Company's system.

157 Using this method of determining the cost of service, USMag's service is and has
158 been at or very close to its cost of service for many years.

159 ***Commission Dockets Regarding USMag Interruptible Service***

160 **Q. Have RMP and USMag previously filed petitions with this Commission regarding**
161 **the terms and conditions of electric service to USMag?**

162 A. Yes, the rates and terms of electric service provided by RMP and its predecessors to
163 USMag and its predecessors have been the subject of numerous dockets before the
164 Commission, including the following:

165 Case Nos. 5639 and 5640. These cases resulted in the 1968 Order and the 1968
166 Agreement, as discussed above. The parties successfully negotiated eight amendments to
167 the 1968 Agreement, each of which were approved by the Commission. The last
168 amendment terminated on December 31, 2001.

169 Docket No. 01-035-38. PacifiCorp filed this docket two weeks prior to the
170 scheduled termination date of the amended 1968 Agreement, requesting that the
171 Commission require USMag to receive firm electric service at firm service rates. The
172 matter proceeded to a contested hearing, after which the Commission ordered RMP to
173 continue to provide interruptible electric service to USMag. The term of this service was
174 to terminate on December 31, 2004. I will discuss this docket further below.

175 Docket No. 03-035-09. USMag filed this docket prior to the termination of the
176 agreement that resulted from Docket No. 01-035-38, requesting that the Commission set
177 rates, terms, and conditions for interruptible electric service for a new agreement between
178 the parties. During the course of the docket, RMP and USMag negotiated a new five-

179 year agreement for interruptible electric service, which this Commission subsequently
180 approved. This agreement was scheduled to terminate on December 31, 2009.

181 Docket No. 09-035-20. RMP filed this docket prior to the termination of the
182 agreement approved in Docket No. 03-035-09, requesting that the Commission set rates,
183 terms, and conditions for electric service for a new agreement between the parties.
184 During the course of the docket, RMP and USMag negotiated a new four-year agreement
185 for interruptible electric service, which this Commission subsequently approved. This
186 agreement was scheduled to terminate on December 31, 2014.

187 Docket No. 14-035-143. Prior to the termination of the agreement approved in
188 Docket No. 09-035-20, USMag and RMP negotiated a new three-year agreement for
189 interruptible electric service. RMP filed this docket seeking approval of the new
190 agreement, which this Commission granted. This agreement was scheduled to terminate
191 on December 31, 2017. The parties subsequently agreed to an extension to this
192 agreement as they negotiated a new electric service contract. The parties then sought and
193 received Commission approval of that extension. With the extension, the agreement was
194 scheduled to terminate on April 30, 2018.

195 Docket No. 17-035-71. Prior to the termination of the agreement approved in
196 Docket No. 14-035-71, USMag and RMP negotiated a new agreement for interruptible
197 electric service. RMP filed this docket seeking approval of the new agreement, which
198 this Commission granted. The agreement was scheduled to terminate on December 31,
199 2019, subject to automatic one-year renewals if neither party serves a notice of
200 termination. Neither party served a notice of termination in 2019, thus extending the
201 term through December 31, 2020.

202 Docket No. 20-035-47. Prior to the termination of the agreement approved in
203 Docket No. 14-035-71, USMag and RMP negotiated a new agreement for interruptible
204 electric service. RMP filed this docket seeking approval of the agreement, which the
205 Commission granted. RMP has served a notice of termination of this agreement,
206 triggering termination of the agreement after December 31, 2021.³

207 **Q. Has the Commission ordered RMP to provide interruptible electric service to**
208 **USMag over the years?**

209 A. Yes, the Commission has twice, after contested hearings, ordered the utility to provide
210 interruptible service to USMag to allow for efficient utilization of system generation
211 resources, while ensuring that USMag will make incremental contribution to system fixed
212 costs to reduce costs for other customers. In both cases, RMP had sought to require
213 USMag to receive firm service at firm tariff rates. Those dockets are 1) Case Nos. 5639
214 and 5640, which resulted in the 1968 Order discussed briefly above, and 2) Docket No.
215 01-035-38. I will briefly summarize these orders.

216 **Q. Can you provide a summary of these two Commission rulings after contested**
217 **proceedings?**

218 A. Yes.

219 1968 Order. As discussed above, this Commission issued an order on April 19,
220 1968 (“1968 Order”) requiring RMP (through its predecessor UP&L) to provide to
221 USMag (through its predecessor the Magnesium Project) interruptible electric service
222 from system reserves and available market sources at prices below firm cost of service
223 and under terms and conditions designed to permit the USMag facilities to be constructed

³ A copy of RMP’s notice of termination is attached hereto as USMag Exhibit 1.10.

224 and to operate on an economical basis. The 1968 Order rejected RMP's proposal to
225 require USMag to accept firm electric service on tariff rates.

226 The 1968 Order set rates for interruptible service below firm service rates and
227 included terms and conditions for interruption that allowed RMP to curtail electric
228 service to USMag during times of system coincident peak and allowed USMag to buy-
229 through electricity at market rates during those system peak times when it was subject to
230 interruption. The parties entered into a long-term power supply agreement ("1968
231 Agreement") for interruptible electric service with rates, terms, and conditions that were
232 consistent with the 1968 Order.

233 Over the ensuing decades, USMag and RMP successfully negotiated eight
234 separate amendments to the 1968 Agreement, each of which updated the price of
235 interruptible service and utilized similar interruptible service terms and conditions as
236 those set forth in the original agreement. The last such amendment terminated on
237 December 31, 2001.

238 2002 Order. RMP and USMag began negotiations prior to the termination of
239 the 1968 Agreement but did not reach agreement on a new contract. Two weeks before
240 the scheduled expiration of the amended 1968 Agreement, RMP filed a petition in Docket
241 No. 01-035-38 seeking to force USMag to switch to firm service at firm tariff prices.
242 This proposal, if adopted, would have increased USMag's rates dramatically and would
243 not have allowed USMag to continue to operate. The matter was intensely litigated and
244 was ultimately resolved after a contested hearing. In its May 24, 2002 Order ("2002
245 Order"), the Commission recognized that "[a]ll parties agree that large customers who are
246 willing to receive interruptible service under certain conditions impose less cost on the

247 utility than do firm customers, and therefore warrant special pricing consideration,”⁴
248 though each offered differing views as to the value of interruptible service and the
249 conditions necessary to achieve that value, and each made recommendations of the rate,
250 terms and conditions of service.⁵

251 The 2002 Order set the rate for electrical service to USMag at \$21 per MWh and
252 ruled that USMag could be interrupted for the duration of up to six hours per day, five
253 days per week during the weekday peak hours of 1pm to 9pm in the summer months—
254 time periods that were most likely to reduce system costs and Utah’s jurisdictional
255 allocation by reducing monthly coincident peak demand. The advance notice period for
256 an interruption was two hours. The Commission also ordered that the contract between
257 the parties must contain a buy-through provision that allows USMag to choose whether to
258 cease operations during an interruption or to purchase available market electricity at a
259 rate based on a published index.

260 The Commission ruled that the term of the new agreement was to conclude on
261 December 31, 2004.⁶ The parties ultimately entered into an agreement that complied
262 with the provisions of the 2002 Order (“2002 Agreement”).

263 A separate dispute arose about the rate to be applied to USMag’s use of electricity
264 from the period after the termination of the amended 1968 Agreement (Jan. 1, 2002) to
265 the date of the 2002 Order (May 24, 2002). The Commission ruled that the rate set in the
266 2002 Order would apply to interruptible service provided to USMag for that period.⁷

⁴ See Docket No. 01-035-38, Order (May 24, 2002) at 3. A copy of the 2002 Order is attached hereto as USMag Exhibit 1.6.

⁵ *Id.* at 3-4.

⁶ See *id.* at 7.

⁷ See Docket No. 01-035-38, Order Setting Rate for January 1, 2002 through May 24, 2002 Time Period (Nov. 13, 2003). A copy of this Order is attached as USMag Exhibit 1.7.

267 *Agreements Between RMP and USMag*

268 **Q. Please identify the various agreements entered into between RMP and USMag over**
269 **the years.**

270 A. The parties have entered into the following agreements over the years:

271 1968 Agreement. As noted above, the 1968 Order resulted in the 1968
272 Agreement, which set a rate for interruptible service and identified various terms and
273 conditions for interruption. This agreement, as amended, terminated on December 31,
274 2001.

275 2002 Agreement. The 2002 Order resulted in a new agreement that set a rate for
276 interruptible service that became effective on January 1, 2002 and identified various
277 terms and conditions for interruptible service. Interruptions were limited in duration and
278 frequency. This agreement terminated on December 31, 2004.

279 2005 Agreements. In 2004, the parties entered into an Electric Service
280 Agreement to go into effect on January 1, 2005 (“2005 ESA”), which set a rate for
281 interruptible electric service to USMag that was subject to escalation and identified the
282 terms and conditions of interruption. The parties also entered into an Operating Reserve
283 Interruption Agreement (“2005 ORIA”), which set the terms and conditions upon which
284 RMP could call on USMag to curtail its operations to obtain non-spin operating reserves.
285 Interruptions were limited in duration and frequency. The parties also entered into a
286 power purchase agreement (“2005 PPA”) for power and energy from USMag’s on-site
287 qualifying facility. Each of these agreements went into effect on January 1, 2005 and
288 terminated on December 31, 2009.

289 2010 Agreements. In 2009, the parties entered into a new Electric Service
290 Agreement to go into effect on January 1, 2010 (“2019 ESA”), which set a rate for
291 interruptible electric service to USMag that was subject to escalation and set terms and
292 conditions for interruptible service. The parties also entered into an Operating Reserve
293 Interruption Agreement (“2010 ORIA”), which allowed RMP to purchase operating
294 reserves from USMag by calling on USMag to curtail its operations. The 2010 ESA and
295 2010 ORIA went into effect on January 1, 2010 and terminated on December 31, 2014.
296 Interruptions were limited in duration and frequency. The parties also entered into a one-
297 year power purchase agreement (“2010 PPA”) for power and energy from USMag’s on-
298 site qualifying facility. The parties have since entered into various one-year PPAs.

299 2015 Agreements. In 2014, the parties entered into a new Electric Service
300 Agreement to go into effect on January 1, 2015 (“2015 ESA”) and provided for
301 interruptible service at a variable rate depending on time of use and set terms and
302 conditions for interruptible service. The parties also entered into an Operating Reserve
303 Interruption Agreement (“2015 ORIA”), which allowed RMP to purchase operating
304 reserves from USMag by either by calling on USMag to curtail its operations or by
305 purchasing power and energy from USMag’s on-site generation resources. Interruptions
306 were limited in duration and frequency.

307 2018 Agreements. In 2017, the parties entered into a new Electric Service
308 Agreement to go into effect on January 1, 2018 (“2018 ESA”) and provided for
309 interruptible service at a variable rate depending on time of use and set terms and
310 conditions for interruptible service. The parties also entered into an Operating Reserve
311 Interruption Agreement (“2018 ORIA”), which allowed RMP to purchase operating

312 reserves from USMag by either by calling on USMag to curtail its operations or by
313 purchasing power and energy from USMag's on-site generation resources. Interruptions
314 were limited in duration and frequency. These agreements were scheduled to terminate
315 on December 31, 2019, subject to automatic one-year renewals absent a notice of
316 termination by either party. Neither party served a notice of termination of either
317 agreement in 2019, thus extending the term through December 31, 2020.

318 2020 Agreements. In 2020, the parties entered into a new Electric Service
319 Agreement to go into effect on January 1, 2021 ("2021 ESA") and provided for
320 interruptible service at rates based on the 2018 ESA, with upward adjustments for
321 increases to RMP's revenue requirements approved in RMP's 2020 general rate case
322 (Docket No. 20-035-04). The 2021 ESA also set terms and conditions for interruptible
323 service. The parties also entered into an Operating Reserve Interruption Agreement
324 ("2021 ORIA"), which allowed RMP to purchase operating reserves from USMag by
325 either by calling on USMag to curtail its operations or by purchasing power and energy
326 from USMag's on-site generation resources. Interruptions were limited in duration and
327 frequency. RMP served a notice of termination of the 2021 agreements and, as a result,
328 they are scheduled to terminate on December 31, 2021.

329 **Q. In the various agreements between USMag and RMP, have the terms and conditions**
330 **remained basically consistent?**

331 A. Yes. Each of the agreements referenced above have included rates, terms, and conditions
332 for interruptible service to USMag. The rates have increased over the years just as
333 RMP's rates to other customers has increased and during some periods were escalated at

334 higher rates of increase to push USMag to its cost of service based rate. Those rate
335 increases have ensured that USMag pays at or very near its full cost of service.

336 The terms and conditions of interruptible service have remained largely the same.
337 The agreements have all identified the times and dates that USMag is subject to
338 interruption, the idea being to subject USMag to interruption at the times most likely to
339 coincide with the system peak load. The agreements have each also limited the
340 frequency and duration of interruption to limit the negative impacts of interruption on
341 USMag's operations and equipment. The agreements have also provided USMag the
342 option to purchase available market replacement power, or "buy-through," at an indexed
343 market price during times of curtailment.

344 Finally, the agreements have also permitted RMP to physically curtail USMag,
345 with no "buy-through" option, when necessary for system reliability purposes.

346 **Q. Can you describe the current terms and conditions contained within the 2021 ESA**
347 **and 2021 ORIA?**

348 A. The terms of the current agreements are confidential. USMag will work with RMP to
349 safeguard any commercially sensitive information and will produce the agreements to
350 those parties in this docket that require them and that comply with Commission rules
351 regarding confidential information.

352 I will attempt to describe the terms and conditions of the current agreements in a
353 general way that can be publicly disclosed. The current agreements allow RMP to curtail
354 USMag's load at the time of system coincident peak during six months of each year.
355 This makes US Magnesium an important demand side management ("DSM") resource
356 that benefits all Utah ratepayers. As with all prior agreements, the duration and

357 frequency of curtailments are limited. RMP also retains the ability to physically curtail
358 USMag when necessary to address system reliability issues.

359 ***Interruptible Service Task Forces***

360 **Q. Have parties discussed the value of special contracts and interruptible service in any**
361 **sort of meaningful way over the years?**

362 A. Yes. Over the years, this Commission has convened task forces to address eligibility for
363 special contracts and how to value interruptible resources like USMag.

364 **Q. Did USMag or its predecessor participate in any Commission-ordered task forces on**
365 **Special Contract pricing?**

366 A. Yes. In 1999 USMag representative Lee Brown participated in a Special Contracts Task
367 Force with stakeholders to evaluate important considerations in pricing special or
368 interruptible contracts. A copy of the Task Force report from that 1999 effort is attached
369 as USMag Exhibit 1.8. In essence, the report concluded that a Special Contract customer
370 should cover variable costs and make a contribution of at least 5% to the fixed cost of
371 resources used to provide interruptible service. The Report also concluded that these
372 types of special or interruptible contracts should be available only to large customers with
373 significantly different load and service characteristics. The Task force report did not
374 delve into specific pricing mechanisms for special or interruptible contracts.

375 **Q. Does USMag's current rate provide a contribution to fixed costs in excess of 5%?**

376 A. Yes, the current rate includes a significantly higher contribution to fixed costs than 5%.

377 **Q. Can you give a reasonable estimate of the contribution above incremental costs now**
378 **being made by USMag towards fixed costs?**

379 A. Yes. The current rates paid by USMag contribute an estimated [REDACTED] toward
380 system fixed costs, significantly reducing the fixed cost obligation of other customers.⁸
381 This fixed cost contribution can be estimated from data provided in the Company's cost-
382 of-service model from the last electric rate case, along with an estimate of variable costs
383 from the USMag QF contract filing this year (Docket No. 21-035-27).⁹ US Mag's QF
384 pricing is derived from two grid model runs, one assuming USMag's QF generation is in
385 the system and one assuming no USMag QF generation; the difference provides a
386 reasonable estimate of the value of power that will make other ratepayers indifferent.
387 That price from USMag's QF contract is approximately [REDACTED] per MWh.¹⁰ USMag's
388 current interruptible contract price, based on revenue from USMag reflected in the
389 Company's rate case cost-of-service model, escalated by the overall Utah percentage rate
390 increase from that rate case, results in an existing rate to USMag of [REDACTED] per MWh.
391 Under a separate agreement, USMag receives monthly credits for operating reserve that
392 produces a net rate that USMag is currently paying for interruptible service (without
393 consideration of the cost of market purchases during periods of curtailment) of [REDACTED] per
394 MWh. Based on RMP cost of service information from the last rate case, a full firm cost
395 of service rate for USMag would be approximately [REDACTED] per MWh. After subtracting
396 the variable cost estimate of [REDACTED] per MWh, it leaves a full fixed cost component for
397 firm service of [REDACTED] per MWh. USMag's net rate of [REDACTED] per MWh, minus the
398 [REDACTED] per MWh estimated variable cost, leaves a [REDACTED] per MWh contribution towards
399 fixed costs, or roughly [REDACTED] of the full firm fixed cost component, producing a USMag

⁸ See CONF USMag Exhibit 1.3, attached hereto.

⁹ See CONF USMag Exhibit 1.2, attached hereto.

¹⁰ See *id.*

400 contribution of about [REDACTED] towards fixed cost every year.¹¹ That is well above the
401 5% minimum suggested in the 1999 task force report.

402 **Q. Have there been other historical reports that discuss the USMag contract?**

403 A. Yes. After the conclusion of Docket No. 01-035-38, the Commission ordered the
404 creation of a task force to examine the benefits and costs of the USMag contract that
405 resulted from the 2002 Order. The DPU filed a report regarding that examination. A
406 copy of that report is attached as USMag Exhibit 1.9. In the report, the DPU stated as
407 follows:

408 “In sum, the Taskforce explored numerous approaches for quantifying the
409 interruptibility value provided by USM, but did not identify a particular approach
410 as definitive. Additionally, it is the DPU’s assessment that the analyses do support
411 that large interruptible customers offer value to the system and to Utah ratepayers,
412 as realized through power costs adjustments and reduced contributions to the CP
413 leading to lower revenue requirement allocations.”¹²

414 Critically, the report also concluded:

415 “Additionally, we support that providing interruptible rates and service for large
416 special contract customers is consistent with the Division’s focus on the need to
417 further pursue demand side options for managing Utah’s load growth.”¹³

¹¹ See CONF USMag Exs. 1.2 & 1.3.

¹² USMag Exhibit 1.9, p. 12.

¹³ *Id.* at p. 13.

418 *USMag as a Demand Side Resource*

419 **Q. How do the current terms of service for USMag make it a significant Demand Side**
420 **Resource for the benefit of the System, and Utah in particular?**

421 A. The current USMag contract provisions provide a mechanism whereby PacifiCorp
422 generation resources are not needed or utilized to provide interruptible electric service to
423 USMag at the time of system coincident peak for six months each year. This makes
424 USMag an important demand side management resource for the system and for Utah. The
425 contract specifies the expected highest use peak hours during those six months in which
426 RMP can choose to curtail USMag's use of RMP generation resources. As noted in the
427 above task force reports, the system and the other Utah customers benefit from USMag
428 being required to curtail its use of system generation resources during those peak hours
429 chosen by the Company.

430 **Q. Can you further describe the types of benefits that this arrangement provides to**
431 **Utah and the system?**

432 A. In its resource planning efforts, the Company need not, and should not, plan generation
433 resources to serve USMag's load during system coincident peak hours. As Figures 1 and
434 2 show graphically, interruptible electric service to USMag is intended to always be from
435 surplus system resources that are not needed for service to firm customers, or from
436 outside market power if and when it is available. USMag has always been an interruptible
437 customer and no system generation resources should ever be built to serve its load.
438 USMag efficiently utilizes excess system generation capacity when available and
439 otherwise, outside market resources if and when available, at market prices.

440 **Q. Does this approach maximize the value of excess system resources when they are not**
441 **needed to meet firm customer demand?**

442 A. Yes. During buy-through hours the contractual structure requires USMag to pay a
443 market-based rate, scaled by EIM-based scaling factors determined by RMP, which
444 ensures that the revenue received by RMP from USMag from excess generation capacity
445 during those hours is market-based and comparable to or greater than the revenue it
446 would receive if it sold the excess capacity into the energy imbalance Market (“EIM”).

447 **Q. What other benefits does this USMag arrangement provide to Utah customers of**
448 **RMP?**

449 A. Utah benefits from the fact that this methodology efficiently utilizes the USMag load as a
450 large demand side resource, resulting in a reduction in system costs allocated to Utah.

451 The Division report referenced above acknowledges this fact:

452 “[Th]e costs of the load served during the buy through period should not be
453 assigned as part of the revenue requirement; rather, this is a cost directly paid by
454 USMag for purchasing replacement power during the curtailment period. The
455 power used during this period is assumed to come from the market and not from
456 the PacifiCorp system *per se*. In short, Utah’s revenue requirement should reflect
457 only the cost of service imposed by USMag on the PacifiCorp system.

458 Additionally, the inter-jurisdictional allocation should reflect a reduction in
459 Utah’s contribution to the system coincident peak, to the extent that the USMag
460 interruption results in this offset.”¹⁴

461 The existing 2021 ESA between USMag and RMP is explicit that the intent of the

¹⁴ USMag Exhibit 1.9, at p. 4.

462 curtailment provisions is to reduce system coincident peaks. [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

471 **Q. What is your understanding as to why this approach has been used in USMag rate**
472 **determinations?**

473 A. Missing coincident peaks provides a direct tie to the cost-of-service model and provides a
474 pricing basis for interruptible service. As acknowledged in the task force reports
475 referenced above, it is difficult to come up with a specific cost-based approach for
476 interruptible service rates. Reducing the coincident peak allocation factor provides a
477 reasonable cost basis for pricing interruptible service.

478 **Q. What other methodologies could be used for pricing interruptible service?**

479 A. An alternative approach referenced in the task force report is to start with full firm cost of
480 service and reduce it by the cost of a proxy resource like a peaking power plant or a
481 battery.

482 **Q. Do you see any problems with using that type of approach?**

483 A. Yes. The first problem is that an inherent underlying assumption for that type of
484 approach is incorrect; USMag has never been and cannot be a firm cost-of-service-based

485 customer. Interruptible service is the only economic option for the USMag electrolytic
486 operations. Second, in order to come up with a reasonable proxy value you would need to
487 identify a resource that can do all the things that the USMag load can do as a demand side
488 resource. While one could make assumptions about the cost and operation of a peaking
489 plant or a battery, it would be very difficult to identify a proxy resource that can provide a
490 demand side resource that also makes a substantial contribution to fixed system costs like
491 USMag does. A battery or a peaking plant could provide some revenues if extra output
492 were sold into the EIM, but if that were done the resources could no longer provide
493 operating reserves, system integrity back-up, or other valuable services. The USMag
494 plant is available for meeting those needs when it is operating, while also providing
495 substantial fixed cost contributions from the rates it is paying.

496 **Q. Do QF avoided cost rates offer reasonable comparisons for the value a peaking**
497 **plant could derive by selling output into the market and providing a fixed cost**
498 **contribution similar to what USMag provides?**

499 A. Yes. If a peaking plant were operated during all 1,750 on-peak hours at the average
500 USMag load level of [REDACTED] and received the QF on-peak rates in summer and winter
501 provided to USMag, it would generate revenue of [REDACTED] per year.¹⁵ However, if
502 we assume a 10,000 btu per kWh heat rate, a \$3/MMbtu gas cost and a \$5 per MWh
503 variable O&M cost, the expenses would total roughly \$5 million, so the peaking plant
504 would not have contributed anything towards covering its fixed costs but would have
505 imposed a [REDACTED] cost on the system in addition to capital costs.¹⁶ Also, during the

¹⁵ See CONF USMag Exhibit 1.4.

¹⁶ See *id.*

506 1,750 on-peak hours the peaking plant could not provide operating reserves or emergency
507 reserves.

508 ***Operating Reserves and Emergency Reserves***

509 **Q. You mention that USMag currently provides operating reserves. Please explain.**

510 A. Under current arrangements, USMag provides the system with operating reserves of up to
511 [REDACTED] per year and for up to [REDACTED] per day. USMag is paid a reasonable rate for
512 providing these reserves. This arrangement has worked reasonably well and should
513 continue into the future.

514 **Q. Could USMag provide additional operating reserve hours?**

515 A. USMag could theoretically provide more hours of operating reserves, but there are
516 significant economic constraints that would need to be factored in, given the cost of lost
517 production to USMag. Also, it would be a problem if USMag were required to drop its
518 load to zero for long periods in a day. If the plant is down for too long, the molten salt
519 used in the process to make magnesium will cool and become solid and cause significant
520 operational issues and costs. There are also constraints on how fast the plant can drop its
521 load. USMag is willing to discuss with RMP providing additional operating reserve hours
522 under certain conditions, but it would take additional time and expense to prepare the
523 plant to withstand longer duration outages or more outages per year and the
524 compensation for the same would need to be reasonable.

525 **Q. You also said that USMag provides value as a system emergency reserve. Please**
526 **explain.**

527 A. USMag's current arrangements include a provision for system reliability curtailments (in
528 addition to operating reserve curtailments) in the event of certain system emergency

529 conditions. The terms and conditions for calling on this emergency resource has not been
530 clearly defined in the past and no specific value has been placed on this service,
531 presumably because the value is hard to quantify. However, the value that this system
532 emergency resource provided by USMag has clearly helped support the rate that USMag
533 has paid in the past for interruptible service.

534 ***US Mag Proposal for Ongoing Interruptible Service***

535 **Q. In this docket, USMag has asked the Commission to establish rates, terms and**
536 **conditions of interruptible service for USMag beginning January 1, 2022. Is USMag**
537 **asking the Commission to order a continuance of the same type of interruptible**
538 **supply arrangements that currently exist?**

539 A. Yes, USMag is asking for a continuation of the fundamental concepts underlying the
540 original and all subsequent USMag interruptible electric supply arrangements over the
541 past five plus decades that have allowed USMag to continue its operations. However, we
542 also propose some improvements to the current arrangements that we believe are fair and
543 reasonable to USMag, to RMP, and to other Utah customers.

544 **Q. What are the rates, terms and conditions of interruptible electric service that you**
545 **are proposing?**

546 A. Attached as USMag Exhibit 1.1 is an outline of material terms and conditions that
547 USMag proposes the Commission approve. In brief summary, USMag requests that its
548 current rates, terms and conditions of service continue for two years, during which time
549 RMP will begin supplying USMag with peak load data to give USMag the data and time
550 it needs to be in a position to manage load curtailments to avoid coincident system peaks.
551 After two years, we propose that USMag's rates be adjusted each year to reflect a

552 demand charge based on USMag's actual use of PacifiCorp system generation resources
553 at the time of each monthly system coincident peak. We propose that the existing
554 operating reserve and emergency reserve arrangements continue, subject to possible
555 options for more daily and annual operating reserve products if desired by RMP.

556 **Q. You have explained the value of USMag to the system as a demand side resource**
557 **that can reduce system coincident peaks. Do you know how well the USMag load**
558 **has actually been used by RMP for that purpose?**

559 A. For the most part, RMP has successfully used the current curtailment provisions to ensure
560 that USMag is not utilizing system generation resources at the time of the monthly
561 coincident peak for six months each year. We were, however, surprised recently to learn
562 that RMP elected not to ask USMag to curtail during certain coincident peak periods in
563 the past.

564 **Q. Does that fact diminish the demand side value of the USMag load?**

565 A. No. It is RMP, not USMag, that issues a notice of curtailment that includes specified
566 curtailment hours. It is not clear why RMP elected on a few occasions not to curtail at
567 the time of a potential system coincident peak.

568 **Q. Have you investigated the circumstances of the few times when the USMag load was**
569 **not curtailed by RMP to miss system coincident peaks?**

570 A. Yes, but the reasons for the same are unclear. Perhaps RMP concluded at the time that
571 keeping USMag's full load on the system during those periods would likely be more
572 valuable than requiring USMag to curtail production or buy available market resources.
573 Another possibility is that RMP failed to fully recognize changes occurring in peak hours
574 on its system.

575 **Q. Please explain.**

576 A. My record of curtailment notices shows that in the summer months of 2017 the hours in
577 which RMP consistently called for curtailment were the four hours ending 14-17.

578 However, the actual system coincident peak occurred in hour ending 18 in those months.

579 It is not clear why the Company did not change the curtailment hours to include the hour
580 ending 18. Based on five years of data provided by RMP to USMag, the hour ending 14
581 has never been the time of system coincident peak.

582 **Q. Does this suggest an issue with the current mechanism for ensuring that the USMag**
583 **load is curtailed in order to miss monthly coincident peaks?**

584 A. Yes, I believe this is a circumstance where the party with responsibility to determine the
585 specific curtailment hours has no real accountability for achieving the desired outcome,
586 i.e., an avoided coincident peak.

587 **Q. Are you suggesting a change to create a direct tie between responsibility and**
588 **accountability?**

589 A. Yes, I believe that USMag should have the responsibility for identifying the specific days
590 and hours for curtailment, after it is given access to and has had experience with actual
591 coincident system peak and curtailment data for a reasonable period of time. After a
592 transition period, a portion of USMag's rates should have a direct tie to its success or
593 failure in missing system coincident peaks.

594 **Q. What kind of transition period are you suggesting?**

595 A. I believe that USMag will need a transition period of at least two years after it gets access
596 to relevant data to move to direct responsibility for missing system peaks. We propose
597 continued use of the current arrangements, based on RMP calling for curtailment during

598 six months, for two years. In the third year, a demand charge could be applied for any
599 month in which USMag failed to miss the coincident peak in corresponding month from
600 the previous year, either through physical load curtailment or buying available market
601 resources.

602 **Q. What do you propose the Company be required to do to provide greater**
603 **transparency on the supply and demand balance for its resources?**

604 A. We would want to work more closely with the Company to understand the supply and
605 demand balance and the prospect of a coincident peak being established. The
606 circumstance would be helped with the company providing a forecast of supply and
607 demand for the day ahead circumstance. That way USMag could understand the
608 likelihood of an event that will require action to miss a coincident peak.

609 **Q. Is this something out of the ordinary for a utility to provide?**

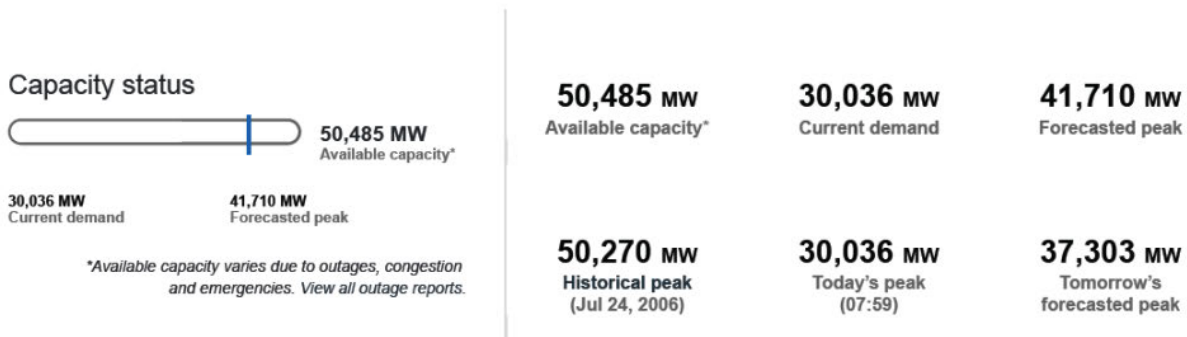
610 A. No. The California ISO provides an online resource for its system projections that can be
611 accessed by anyone at any time. The link is:

612 <http://www.caiso.com/todaysoutlook/pages/index.html#section-demand-trend>.

613 A portion of the online report is shown below with a forecast for a specific day. The
614 Company can just utilize the same format that is provided to California customers in
615 developing its report.

Current and forecasted demand AS OF 08:00

[About demand](#)



616

617

California ISO Forecast for September 10, 2021

618 **Q. Can you explain what help that information would provide?**

619 A. Yes. With that information in hand, it would provide a basis to see how close to a system
620 peak with resources being utilized would be for the next day for planning. It would then
621 give USMag a clearer idea of when it needs to be ready to be off-line or ready to pay
622 market-based costs for power. It would also give a basis to see how accurate the
623 Company is in its forecast basis by tracking differences. With that information a better
624 need for curtailment will be established.

625 **Q. Please explain how your curtailment proposal would work.**

626 A. We propose that, rather than the Company sending USMag a notice of specific
627 curtailment hours, after reviewing the information provided on supply and demand
628 projected for the day ahead period by 8 a.m. then USMag should send RMP a notice of
629 curtailment before noon of the prior day, listing the hours that USMag will curtail use on
630 the next day. RMP should then provide USMag with the applicable market index price
631 for buy-through power by 2 p.m. of that day, and US Mag should notify RMP of its final
632 physical curtailment/market purchase decisions by 5 p.m. that day.

633 **Q. What do you propose with respect to emergency curtailment arrangements?**

634 A. USMag is willing to continue to provide the Company with a limited number of hours
635 each year of system emergency curtailment, so long as the curtailments are limited to
636 legitimate emergency conditions and they last no more than three hours, with a minimum
637 of three hours of USMag being back in operation before another emergency curtailment
638 can be called, in order to keep molten salt from cooling and destroying process systems.

639 **Q. What do you propose with respect to operating reserves?**

640 A. USMag can reasonably tolerate the current arrangement, for up to [REDACTED] of operating
641 reserves per year. This arrangement has worked reasonably well and should continue in
642 place. To the extent the Company would like to be able to call on more operating
643 reserves, we might be able to accommodate it given sufficient compensation and time to
644 prepare the plant to withstand additional interruption hours.

645 **Q. Please explain.**

646 A. USMag could potentially tolerate more curtailments in a given day as long as there is a
647 period of at least three hours after each operating reserve interruption to allow the plant to
648 operate and recover before another operating reserve interruption is called. Also, to the
649 extent the Company wants more than [REDACTED] of Operating Reserve per year, USMag
650 could potentially accommodate such a request, but only if adequate compensation is paid
651 to account for lost production and USMag is given sufficient time to add more production
652 or onsite generation capacity to allow it to continue to meet its market commitments. I
653 believe it would take at least two years for USMag to be able to build up a more robust
654 means of dealing with higher requirements for operating reserve curtailment. We would
655 consider an arrangement in which USMag has an option to supply a higher level of

656 operating reserves at a specified price after two years, assuming USMag is able to find an
657 economic means to allow the plant to withstand the requested level of curtailment.

658 **Q. What term of agreement does USMag request?**

659 A. USMag requests an agreement with a term of ten years, which will provide long-term
660 certainty on these matters to USMag, RMP, and other RMP ratepayers.

661 **Q. Does this conclude your direct testimony?**

662 A. Yes.