

TABLE OF CONTENTS

I. INTRODUCTION.....	4
II. PURPOSE OF TESTIMONY.....	6
III. SUMMARY OF FINDINGS AND RECOMMENDATIONS.....	8
IV. COST ESTIMATION AND AVOIDED COSTS.....	12
V. ANNUAL RATE ADJUSTMENT, REPORTING REQUIREMENTS, AND PROGRAM ADMINISTRATION.....	35
VI. RATE DESIGN EVALUATION.....	38

ATTACHMENTS

DPU Exhibit 2.1, Resume of Timothy M. Lenell

1 **I. INTRODUCTION**

2 **Q. Please state your name and business address.**

3 A. My name is Timothy Lenell. My business address is 370 Main Street, Suite 325,
4 Worcester, MA 01608.

5 **Q. By whom are you employed and in what capacity?**

6 A. I am employed by Daymark Energy Advisors Inc. (Daymark) as a Senior
7 Consultant.

8 **Q. Please summarize Daymark and its business.**

9 A. Daymark provides integrated policy, planning, and strategic decision support
10 services to the North American electricity and natural gas industries. Daymark
11 serves a diverse clientele by providing consulting services to organizations
12 involved with energy markets, including renewable energy producers, private and
13 public utilities, transmission owners, energy producers and traders, energy
14 consumers and consumer advocates, regulatory agencies, and public policy and
15 energy research organizations. Our technical skills include cost allocation, rates
16 and pricing, power market forecasting models and methods, economics,
17 management, planning, energy procurement, contracting and portfolio
18 management, and reliability assessments. Our experience includes detailed
19 analyses of energy and environmental performance of electric systems, economic
20 planning for transmission and distribution, and market analytics.

21 **Q. Please summarize your education.**

22 A. I have a bachelor's degree in economics from Northern Illinois University and a
23 master's degree in economics from Iowa State University.

24 **Q. Please describe your work experience.**

25 A. I am an economist with over six years of economic analysis experience for the
26 State of Nebraska. I have an additional five years of experience in rates and pricing
27 for electric utilities. I worked for Omaha Public Power District (OPPD) in various
28 roles, concluding my tenure as the Manager of Pricing and Rates before joining
29 Daymark. At OPPD, I led the development of several technical studies including:
30 the cost-of-service study (COSS), the load loss study, development of demand
31 management programs, design of rates and renewable rider offerings, and a
32 number of other associated studies.

33 Since joining Daymark, I have assisted clients in rate design, cost-of-service
34 analysis, and revenue requirement analysis in Massachusetts and Louisiana, as
35 well as other projects throughout the U.S. I have submitted direct testimony in
36 support of Concordia Electric Cooperative's general rate case before the Louisiana
37 Public Service Commission in Docket No. U-37586.

38 My experience and qualifications are described in more detail in my resume and
39 selected testimony appendix, which is attached as DPU Exhibit 2.1.

40 **Q. On whose behalf are you testifying?**

41 A. The Division of Public Utilities (Division).

42 **Q. Have you previously testified before the Public Service Commission of**
43 **Utah?**

44 A. No.

45 **II. PURPOSE OF TESTIMONY**

46 **Q. What is the purpose of your testimony?**

47 A. Daymark was retained by the Division to assist in reviewing Rocky Mountain
48 Power's (RMP or Company) Application seeking approval from the Public Service
49 Commission of Utah (PSC or Commission) to implement the Community Clean
50 Energy Program (CCEP or Program).

51 The Division's primary objectives in this docket are to:

- 52 • Ensure Program adherence to Utah Code section 54-17-904(4), which
53 states:

54 The rates approved by the Commission for participating
55 customers:

56 (a) shall be based on the factors included in Subsection (2)(d)
57 and any other factor determined by the Commission to be in
58 the public interest;

59 (b) may not result in any shift of costs or benefits to any
60 nonparticipating customer, or any other customer of the
61 qualified utility beyond the participating community
62 boundaries; and

63 (c) shall take into account any quantifiable benefits to the
64 qualified utility, and the qualified utility's customers, including
65 participating customers in their capacity as ratepayers of the
66 qualified utility, excluding costs or benefits that do not directly
67 affect the qualified utility's costs of service;

- 68 • Identify where modeling is opaque, inconsistent, or otherwise complex to
69 understand and administer;
- 70 • Ensure the proposed annual rate adjustment and reporting requirements to
71 the Commission provide the requisite information to demonstrate no cost
72 shift has occurred or will likely occur to non-participants; and
- 73 • Evaluate if proposed safeguards adequately protect non-participants from
74 cost shifting risk.

75 This direct testimony presents the results and the conclusions from that review.

76 **Q. What information did you review in preparing your testimony?**

77 A. I reviewed the following sets of information:

- 78 • RMP's Application Part I¹ and Part II,² Governance Agreement,³ and
79 Utility Agreement⁴
- 80 • The Direct Testimonies, exhibits, and workpapers of RMP witnesses
81 Daniel J. MacNeil,⁵ Craig M. Eller,⁶ and Robert M. Meredith⁷
- 82 • The Direct Testimonies, exhibits, and workpapers of Community
83 Renewable Energy Agency (CREA or Agency) witnesses
84 Christopher Thomas,⁸ Daniel E. Dugan,⁹ Jeff Silvestrini,¹⁰ and Kevin
85 C. Higgins¹¹
- 86 • RMP responses to data requests (DRs) submitted by all parties
- 87 • Utah Code section 54-17-904, the Community Clean Energy
88 Program, and Community Renewable Energy Act under H.B. 411,
89 and Commission Rule R746-314, Rules Governing the Community
90 Renewable Energy Program

¹ Application to Implement Community Clean Energy Program Authorized by the Community Clean Energy Act (Application Part I).

² Application to Implement Community Clean Energy Program Authorized by the Community Clean Energy Act (Application Part II).

³ Interlocal Cooperation Agreement Among Public Entities Regarding the Community Renewable Energy Program, [26b4b3_530d9ee5f75f40e6b2dda3179fc3240c.pdf](https://www.utahrenewablecommunities.org/files/ugd/f29e3f_b3505fc83690461f8831e0001703831c.pdf).

⁴ Community Renewable Energy Program Agreement between Rocky Mountain Power and Community Renewable Energy Agency, Town of Alta, Town of Castle Valley, Coalville City, City of Cottonwood Heights, Emigration Canyon Township, Francis City, Grand County, City of Holladay, Kearns Metro Township, Millcreek, City of Moab, Oakley City, Ogden City, Park City, Salt Lake City, Salt Lake County, Summit County, and Town of Springdale, https://www.utahrenewablecommunities.org/files/ugd/f29e3f_b3505fc83690461f8831e0001703831c.pdf.

⁵ Direct Test. of Daniel J. MacNeil (June 4, 2025).

⁶ Direct Test. of Craig M. Eller (June 4, 2025).

⁷ Direct Test. of Robert M. Meredith (June 4, 2025).

⁸ Direct Test. of Christopher Thomas, Agency Ex. 3.0 (July 18, 2025).

⁹ Direct Test. of Daniel E. Dugan, Agency Ex. 1.0 (July 18, 2025).

¹⁰ Direct Test. of Jeff Silvestrini, Agency Ex. 2.0 (July 18, 2025).

¹¹ Direct Test. of Kevin C. Higgins, Agency Ex. 4.0 (July 18, 2025).

- 91 • The associated Docket No. 24-035-55, the Solicitation Process for
92 the Community Renewable Energy Program (CREP)

93 Community Renewable Energy Agency Board Resolutions

94 **Q. What are some of other analytical activities you engaged in while preparing**
95 **your testimony?**

96 A. I participated in meetings and discussions with Division personnel and certain
97 Daymark coworkers, as well as attended CREA meetings.

98 **III. SUMMARY OF FINDINGS AND RECOMMENDATIONS**

99 **Q. Please summarize your findings and recommendations.**

100 A. Based on my review and the primary objectives of the Division as outlined above,
101 I offer the following findings and recommendations:

102 **Cost Estimation and Avoided Cost Findings**

- 103 1. The Company's prudent and necessary start-up and administrative
104 costs should be fully reimbursed consistent with Utah Code section 54-
105 17-904(4)(b).
- 106 2. The target balance for Program reserves should be reduced from five
107 years to two years to account for unwinding Program costs, which are
108 short-term in nature and low risk for complications during termination.
- 109 3. The basis of using Schedule 38 for valuing the avoided cost is consistent
110 with an Integrated Resource Plan (IRP)-linked, Commission-approved
111 methodology for fairly compensating renewable resources for the value
112 of the resource. However, Schedule 38 and the Program differ in their
113 use of avoided costs. In the former, avoided cost is calculated to
114 compensate Qualified Facility (QF) suppliers, whereas in the latter
115 avoided costs are calculated to ensure that non-participants do not bear
116 any costs or lose any benefits due to the Program. Consequently, the

117 Schedule 38 approach should be adjusted. The Company proposes
118 adjustments to accommodate the difference in the policy objectives of
119 the Program. My recommendations below outline the appropriateness
120 of each adjustment when used in the current docket to better align the
121 avoided costs of the developer resource with the policy objectives and
122 the unique risks presented by the Program.

123 4. With respect to the process of transmission cost assignment, the
124 process should follow this procedure: each transmission upgrade should
125 be separately identified and categorized by the Company as either part
126 of the IRP transmission plan (where the costs would go into rate base)
127 or triggered by the Program resource. If part of the preferred portfolio
128 but the Program resource requires an acceleration of the timing of the
129 planned transmission upgrade, the Company should provide evidence
130 of the incremental costs from the acceleration; otherwise, transmission
131 upgrades within the IRP plan should not be directly allocated to the
132 Program. If triggered by the Program resource, by default the costs
133 should be assigned to Program participants if under the \$1 million cap
134 on transmission costs. If over the \$1 million cap, and the Company
135 wishes to still execute the power purchase agreement (PPA), as it
136 indicated in a Division data request DPU 2.13,¹² then the Company
137 should provide evidence of the quantifiable benefits and identify the
138 portion that will be allocated to all customers versus Program
139 participants. The process for demonstrating the network system benefits
140 should be part of the annual prudency review requirements.

141 5. The inclusion of interconnection costs should be explicitly accounted for
142 to ensure that the costs remain within the Program and are not borne by
143 non-participants. There should be clear guidance and cost tracking
144 methodologies to be able to address all use cases.

¹² See DPU Ex. 2.2, Company Response to Division Data Request 2.13.

- 145 6. The Company's inclusion of a Renewable Energy Credit (REC) valuation
146 is consistent with ensuring costs and benefits are contained to Program
147 participants and should be removed from the avoided costs given that
148 the Utah Renewable Communities (URC) will retain the RECs.
- 149 7. The URC should not be offered the right to decline retaining and retiring
150 the RECs as it contravenes the intent of the Program's clean energy
151 goals.
- 152 8. The opportunity loss of REC revenues resulting from curtailment of
153 renewables during periods of oversupply is not a direct expense
154 affecting the Company's costs of service and should not be factored in
155 the REC valuation for non-participants.
- 156 9. The REC valuation should be evaluated when the methodology is
157 proposed, and the Division reserves the right to file additional testimony
158 regarding the approach after the methodology is proposed.
- 159 10. The Company provides insufficient details regarding the price-policy
160 scenarios and stochastic risk considerations, making it difficult to
161 evaluate their reasonableness. These adjustments contain subjectivity
162 and, while used often as an IRP-planning tool, do not seem to align with
163 the intent to capture costs or benefits that only affect the utility's cost-of-
164 service.
- 165 11. The avoided cost determination should be updated annually according
166 to the most recent Schedule 38 avoided cost evaluation. Such updates
167 would reduce the risk of dependence on one particular IRP for Program
168 evaluation purposes.
- 169 12. If the avoided cost results are updated annually, the contract valuation
170 estimates beyond the production cost study, stochastic-risk
171 considerations, and price-policy scenarios diminish in importance and
172 may be eliminated. More frequent updates by the Company than
173 anticipated in the Application could increase Program costs associated
174 with producing those results and should be incorporated into the
175 Program's design.

176 13. The Division does not oppose the Company-proposed 12.5 years of
177 resource reserve balance to backstop the Program as well as provide
178 surety to the developers. However, I suggest that the resource reserve
179 balance be separately evaluated for Company-owned resources since
180 unwinding of the Program may be made more complicated with
181 Company-owned resources than for third-party PPAs.

182 **Rate Design Evaluation Findings**

- 183 1. The Program rate should update annually to ensure the target balance
184 is projected to be achieved over the annual period. A maximum accrual
185 threshold of the reserve target balances both for program and resource
186 reserve balances should be established, i.e., 12.5 years of net resource
187 costs and 2 years of program cost for each reserve target. A maximum
188 threshold would ensure that CCEP participants do not over contribute to
189 cost recovery, particularly in early years when project commencement
190 could be delayed.
- 191 2. The kWh charge as proposed provides the best cost recovery
192 mechanism and a balanced approach between simplicity of design and
193 matching cost recovery with cost incurrence.
- 194 3. The Company should acknowledge that if the \$0.70 limit to the low-
195 income surcharge is reached the credit will adjust accordingly so the
196 low-income subsidy is not underfunded.

197 **Annual Rate Adjustment, Reporting Requirements, and Program**
198 **Administration Findings**

- 199 1. Assuming the Program is approved, the elements that need to be
200 reported to the Commission as part of the annual prudency review, such
201 as the participation rates, renewable production, interest rates, program
202 costs, etc., must be determined to ensure no cost shifts to non-
203 participants.

204 2. The Program should consider including limitations on re-enrollment for
205 program stability reasons. Rules should be established to restrict re-
206 enrollment particularly if the final design results in the potential for
207 negative prices during the wind-down phase.

208 The findings are presented according to the following sections:

- 209 1. Cost Estimation and Avoided Cost
- 210 2. Annual Rate Adjustment, Reporting Requirements, and Program
211 Administration
- 212 3. Rate Design Evaluation

213 **IV. COST ESTIMATION AND AVOIDED COSTS**

214 **Q. Please describe the cost estimation for the Program resource and**
215 **Administration costs.**

216 A. Commission rule R746-314-401(3)(o)¹³ states that the Application must provide
217 “an explanation of how non-participating customers and the utility will not be
218 subject to any program liability or costs.” Mr. Eller’s testimony for the Company
219 describes the two main sources of Program costs to be resource costs and
220 administration costs.¹⁴ To prevent any cross-subsidization of the Program from
221 customers who opt-out, RMP proposed the inclusion of administration costs, which
222 include startup costs and ongoing administration costs, and reserve fund for
223 program costs; and resources costs, which include transmission and
224 interconnection costs, REC costs, the contract valuation estimates beyond the
225 production cost study, the resource cost itself net of benefits, and reserve fund for
226 resource costs. Each of these costs is discussed below.

¹³ Utah Admin. Code R746-314-401(3)(o) (2025).

¹⁴ Direct Test. of Craig M. Eller at 12:242-49.

227 **Q. Please describe the start-up costs and proposed recovery.**

228 A. Start-up costs are largely related to the IT software, phone support during the initial
229 opt-out period, and training of staff. It is important to acknowledge that start-up
230 costs are incurred prior to commencement date and risk being stranded if the
231 Program fails.

232 The Company acknowledges that it intends to reimburse these costs first with
233 Program revenues and, in the event that the Program is approved but fails, would
234 seek reimbursement from the Agency.¹⁵ However, to best position the Program to
235 ensure non-participating customers do not pay for these costs as directed by Utah
236 Code section 54-17-904(4)(b), having start-up costs be recovered in the beginning
237 of the program is appropriate to ensure recovery in a way that reduces the subsidy
238 concern.

239 **Q. Do you offer any recommendations regarding the start-up costs?**

240 A. I would like to emphasize the statute's requirement in Utah Code section 54-17-
241 904(4)(b),¹⁶ which requires that the Program administration costs are fully
242 recovered within the Program by participants. Start-up costs that are prudent and
243 necessary should be accounted for in the Program's rates.

244 The largest start-up cost is the IT software development. The Company provides
245 examples of these costs as "modifications to accommodate program charges and
246 tracking."¹⁷ This description is too brief, and in rebuttal testimony, the Company

¹⁵ *Id.* at 13-14:271-82.

¹⁶ "The rates approved by the commission for participating customers . . . may not result in any shift of costs or benefits to any nonparticipating customer, or any other customer of the qualified utility beyond the participating community boundaries"

¹⁷ Direct Test. of Craig M. Eller at 12-13:255-59.

247 should explain how any allocable IT costs are solely attributable to the Program
248 and not general IT enhancements used and useful elsewhere by the Company. If
249 such investments are utilized by the Company for more than just the Program, the
250 Program should be reimbursed for that portion based on proportional usage. This
251 will require the Company to establish clear rules for allocation and Program
252 reimbursements. Furthermore, if maintenance of the IT system for Program
253 purposes is needed over the horizon of the Program that is beyond general IT
254 maintenance, those costs should be added. Whether IT system costs are realized
255 after start-up, and whether the functionality is used elsewhere should be accounted
256 for in the annual reporting requirements to the Commission.

257 **Q. Has consensus among the parties been reached with regard to the recovery**
258 **of program start-up costs should the Program fail before full recovery?**

259 A. My understanding at this point is that the parties have not reached a consensus.¹⁸
260 As outlined in RMP witness Craig Eller's testimony, "[u]pon Commission approval
261 to implement the Program, the Company will execute a contract with the Agency
262 and Communities prior to incurring the start-up costs."¹⁹ It is important that the
263 Company not incur start-up costs until reaching an agreement with the URC to
264 ensure that non-participants are not impacted by start-up costs if the Program fails.
265 In addition, it is essential that Community Agreements are executed following
266 Commission, Agency, and Company approval so that the Program rates are
267 calculated using accurate participation rates.

¹⁸ See DPU Ex. 2.2, Company Response to Division Data Request 2.3.

¹⁹ Direct Test. of Craig M. Eller at 14:283-90.

268 **Q. Please describe the on-going administration costs and proposed recovery.**

269 A. Ongoing administration costs that will continue throughout the duration of the
270 program include \$150,000 in Agency legal and communication consultation,
271 \$153,750 for a URC program administrator, ongoing phone support and noticing,
272 and a 1.5% escrow fee based on the balance of the reserve accounts. The
273 Company notes that the escrow fee is subject to change depending on
274 negotiations with the financial institution with which the escrow account would be
275 opened.²⁰

276 In addition to the actual cost of the Program, I observe that the Program costs
277 represent a large percentage of the overall initial rate.²¹ One of the primary reasons
278 for this is the Company-proposed reserve fund balance target of 60 months. The
279 60-month reserve balance was proposed at the level that the Company is
280 “comfortable with” to ensure all program administration costs were recovered
281 should the Program fail.²²

282 **Q. Do you believe that 60 months of program reserve balance is required to**
283 **ensure Program stability and protection from failure?**

284 A. I believe that 60 months of program reserve balance is overly conservative. When
285 the Division asked the Company to identify stranded costs that would result should
286 the Program terminate, the Company responded that the five years of costs is
287 needed as a backstop to ensure that the costs “already incurred and costs
288 necessary to wind down the program are covered by program participants and do

²⁰ See DPU Ex. 2.2, Company Response to Division Data Request 2.30.

²¹ See RMP Meredith Workpapers – Ann. Sch. 100 Updates Example.

²² See DPU Ex. 2.2, Company Response to Division Data Request 2.22(6).

289 not impact non-participating customers.”²³ Some of the costs, such as the
290 escrow/trust and management fees, would continue until all balances are
291 disbursed, and phone support would be needed to inform customers of the
292 Program’s termination. However, it seems unlikely that it would require five years
293 to unwind the Program, and funds should be disseminated with timeliness. At the
294 same time, having only 12 months of reserve provides too little protection against
295 the short-term mismatches in revenue collections versus expenses should there
296 be large fluctuations in participation rates.

297 A target balance reserve of two years would likely provide the ability to cover large
298 deviations in Program participation. Furthermore, if the Program were to terminate,
299 given that many of the exit costs, such as communication, would cease quickly, a
300 two-year reserve balance seems more reasonable. A two-year reserve balance
301 should adequately protect from large deviations from participation as well as
302 provide the ability to recover termination costs should the Program cease. If there
303 are concerns about specific types of costs that could cause large deviations, the
304 Company should identify them more clearly to allow evaluation of an appropriate
305 reserve balance.

306 **Q. Do you believe the Full-Time Employee (FTE) Program Administrator**
307 **position is required?**

308 A. As previously stated, the Utah law requires that costs to administer the Program
309 are not passed on to non-participants.²⁴ While I do not have specific guidance on

²³ See DPU Ex. 2.2, Company Response to Division Data Request 3.4(1).

²⁴ Utah Code Ann. § 54-17-904(4)(b).

310 the salary level and position required to administer the Program, one FTE does not
311 seem unreasonable to administer the Program given the complexities involved in
312 tracking costs for annual reporting requirements.

313 **Q. Please describe the Company's estimation for net resource costs.**

314 A. The resource cost represents the cost of acquiring the clean energy resource, e.g.
315 the PPA or Company resource. Program project bids were due July 10, 2025, and
316 there was a total of 15 bids.²⁵ The solicitation process is discussed in Docket No.
317 24-035-55. After the PPA is executed, the resource costs net of the avoided cost
318 will be used to determine the Program rate under Schedule 100.²⁶ The avoided
319 cost methodology is based on a Schedule 38 evaluation approach. Being linked to
320 the IRP, Schedule 38 represents a consistent and well-established Commission-
321 approved approach for the basis of valuing the avoided cost resources in Utah.
322 However, Schedule 38 and the Program differ in their use of avoided costs. In
323 Schedule 38, the avoided cost determination is used to compensate QF suppliers.
324 In the Program, the avoided cost is used to ensure that non-participants do not
325 bear any costs or lose any benefits due to the Program. Consequently, when
326 Schedule 38 methodology is used in the present docket, adjustments should be
327 made to better align the avoided costs of the developer resource with the policy
328 objectives and the unique risks presented by the Program. The Company
329 Application states there are four limits to the Schedule 38 methodology that require
330 modification including: (1) transmission services costs, (2) interconnection costs,

²⁵ Information shared during the 7/14/2025 CREA Board meeting.

²⁶ Direct Test. of Robert M. Meredith at 3-4:50-71.

331 (3) REC values, and (4) the contract valuation estimates beyond the production
332 cost study.²⁷ These adjustments to the Schedule 38 methodology seek to account
333 for the fundamental difference between the purpose of Schedule 38 and the CCEP.
334 Schedule 38 is a valuation model intended to provide fair compensation for a QF.
335 The CCEP is a community clean energy program to fund incremental renewables
336 and is intended to be self-insulated to ensure no costs or benefits are passed to
337 non-participating customers. Thus, in the deviation from Schedule 38, the basis for
338 deviation should be to ensure self-containing costs and benefits within the
339 Program's participating customers. Each adjustment is discussed next.

340 **Q. Please describe the Company's procedure for transmission costs.**

341 A. After a contract is selected, the Company will submit a transmission service
342 request (TSR) to PacifiCorp to designate it as a network resource. If transmission
343 resources are not available, the cost of the upgrade will be provided and if it
344 exceeds \$1 million, the resource may be removed from the Program. According to
345 the Company, the \$1 million threshold represents a *de minimis* amount that will
346 allow for streamlining the procurement process.²⁸ The Company acknowledges
347 that if the \$1 million threshold is exceeded, the PPA may still be executed "[t]o the
348 extent a mutually agreeable solution can be identified that protects non-
349 participating customers."²⁹ Furthermore, the Company also acknowledges that
350 "transmission costs would not be attributed to a Schedule 100 resource if the
351 associated transmission upgrades are included in PacifiCorp's long-term

²⁷ Direct Test. of Daniel J. MacNeil at 4:71-77.

²⁸ See DPU Ex. 2.2, Company Response to Division Data Request 2.13.

²⁹ *Id.*

352 transmission plan.”³⁰ The Company also states in response to Division data
353 request DPU 5.1 that “[i]f an upgrade was previously part of the preferred portfolio
354 and is accelerated as a result of the TSR, the incremental cost would only reflect
355 the acceleration, and not the costs that were previously expected, as those costs
356 provided interconnection and/or transfer benefits.”³¹

357 **Q. Do you support the \$1 million cost threshold?**

358 A. Yes, the \$1 million threshold is a reasonable threshold to delineate between minor
359 upgrade costs and those material enough to require a study to determine whether
360 future projects would benefit from the upgrade. In its response to Division data
361 request DPU 5.1, the Company states:

362 Because PacifiCorp is not proposing to comprehensively reoptimize
363 the resource portfolio as part of its analysis of Schedule 100
364 resources, it is unlikely to be possible to directly identify the potential
365 value of future resources making use of expanded interconnection
366 capability. Absent a transmission upgrade appearing in the original
367 portfolio, PacifiCorp is not proposing to impute a benefit from
368 increased interconnection capability.³²

369 If above the \$1 million threshold, the Company proposes to proceed only if a
370 mutually agreeable solution can be identified that protects non-participating
371 customers. I support this approach as it ensures, in the absence of demonstrable
372 system benefits, that costs will be borne by participating customers. Any allocation
373 to non-participating customers through system-wide benefits would require
374 additional reporting requirements by the Company.

³⁰ See DPU Ex. 2.2, Company Response to Division Data Request 2.15.

³¹ See DPU Ex. 2.2, Company Response to Division Data Request 5.1.

³² *Id.*

375 **Q. How could the Company address transmission costs above \$1 million?**

376 A. If the Company selects a resource that would require a major investment above
377 the \$1 million threshold, the Company should be required to re-optimize its
378 resource portfolio to evaluate if the excess capacity provides system benefits. The
379 purpose of this re-optimization would be to determine the quantifiable benefits that
380 would be attributable to all customers versus the portion attributable to Program
381 participants.

382 As part of the annual review of the cost inclusions, I suggest that the Company
383 identify any transmission upgrade as either part of the IRP transmission plan,
384 where the costs would not be attributed exclusively to Program participants, or
385 triggered by the Program resource. If part of the preferred portfolio but the Program
386 resource requires an acceleration of the timing of the planned transmission
387 upgrade, the Company should provide evidence of the incremental costs from the
388 acceleration; otherwise, transmission upgrades within the IRP plan should not be
389 directly allocated to the Program.³³ If triggered by the Program resource and under
390 the \$1 million threshold, by default the costs should be assigned to Program
391 participants. If the necessary transmission upgrade is over the \$1 million limit and
392 the Company wishes to still execute the PPA, the Company should provide
393 evidence of the quantifiable benefits and identify the portion that will be allocated
394 to all customers versus Program participants. The process for demonstrating the
395 network system benefits and incremental costs exclusively allocated to Program

³³*Id.*

396 participants requires Company-provided evidence sufficient to allow the
397 Commission to ensure no cost shift to non-participants occurs.

398 **Q. Please describe the Company's inclusion of interconnection costs.**

399 A. Interconnection costs are costs incurred to physically connect the resource to the
400 transmission system and are governed by a Large Generator Interconnection
401 Agreement (LGIA) filed with the Federal Energy Regulatory Commission. These
402 costs could include substation upgrades, line extensions, and related investments.
403 The QFs, to which the LGIA applies, would typically pay these costs under
404 Schedule 38,³⁴ and the costs are not netted against the avoided cost valuation.
405 Consistent with the statutory mandate to include all costs, the interconnection
406 costs should be recovered within the Program and not otherwise paid by all
407 customers including non-participants. The CCEP resource is confined to
408 participants to ensure that the benefits and costs are allocated solely to
409 participants. The resource displaces the opportunity for it to benefit other
410 customers in the future since the benefits are attributable to only Program
411 participants.

412 **Q. How should the Company address interconnection costs within a generation**
413 **interconnection cluster?**

414 A. If the resource is located in a shared cluster, the Company must determine the
415 incremental interconnection costs from the Program resource relative to other
416 projects. The Company has not provided detailed discussion around the treatment

³⁴ Schedule No. 38. Original Sheet No. 38.10. *See* Process for Negotiating Interconnection Agreements. Procedures.

417 of these types of use cases. The treatment of interconnection costs under
418 Schedule 100 should be clarified in cases of mixed interconnecting project
419 clusters. By doing so, the Company will establish clear guidance for cost tracking
420 and methodological allocation to ensure that there is no cost-shifting to non-
421 participants.

422 **Q. Please describe the Company's rationale for excluding REC valuation from**
423 **the avoided cost.**

424 A. The Company's IRP does not assign a value for RECs.³⁵ Company witness Mr.
425 MacNeil states in his testimony that while not assigned a value, the retention of the
426 RECs by participants necessitates a need to determine a valuation and account
427 for RECs in the avoided cost through a reduction in the assumed cost avoidance.³⁶
428 This is different from the Schedule 38 evaluation, where the utility pays the full
429 avoided cost for energy but retains the RECs.³⁷
430 Since the participants in this case retain the RECs, as the URC has expressed
431 desire to do,³⁸ the Company maintains that the value of the RECs should be
432 subtracted from the Program benefits.³⁹ The placeholder for the value of the RECs
433 is assumed to be \$10/MWh.⁴⁰ These un-avoided costs (or uncaptured benefits)
434 are added to the Program beginning in the year of operation.

³⁵ Direct Test. of Daniel MacNeil at 7:148-52.

³⁶ *Id.* at 7-8:153-57.

³⁷ *Id.* at 7:142-47.

³⁸ See DPU Ex. 2.2, Company Response to Division Data Request 2.16(1).

³⁹ Direct Test. of Daniel MacNeil at 7-8:153-57.

⁴⁰ Direct Test. of Robert M. Meredith at 3-4:50-71.

435 In addition to the REC premium, Mr. MacNeil discusses the incremental REC cost
436 related to curtailment of renewable resources during periods of oversupply.⁴¹ This
437 is separate from the REC premium but not currently given a specific valuation in
438 the Program's REC premium estimate of \$10/MWh.

439 **Q. Should the URC be able to decline the right to retire the RECs?**

440 A. This seems to contravene the intent of the Program as the energy would not be
441 classified as clean energy if the RECs are not retained by the community.⁴² While
442 net 100% renewable energy by 2030 is not mandated, the Agency states that it is
443 the goal being pursued by the Agency and in line with resolutions adopted by 18
444 of the 19 member communities.⁴³ To credibly achieve any renewable energy goal,
445 the participating communities must retain and retire the RECs.

446 **Q. Do you agree that an adjustment is required to the Schedule 38 valuation to**
447 **account for the URC retaining the RECs?**

448 A. Yes, the benefit of the RECs remains within the Program, and thus the REC
449 valuation should be separately accounted for since Schedule 38 assumes fully
450 bundled power. The communities must maintain the RECs to be able to claim any
451 clean attributes. Non-participants receive the reduced system energy purchases
452 and reduced capacity requirements, but they do not benefit from the RECs.

⁴¹ Direct Test. of Daniel MacNeil at 8:158-69.

⁴² H.B. 411 Community Renewable Energy Act.

⁴³ Direct Test. of Christopher Thomas, Agency Exhibit 3.0. at 21:395-405.

453 **Q. Do you agree with the incremental REC cost consideration related to**
454 **curtailment of renewables?**

455 A. Curtailment of renewables would result in less REC revenue. However, this is not
456 an incremental cost to the Company's cost of service. Rather, curtailment simply
457 reduces the number of RECs produced. In addition, calculating this counterfactual
458 opportunity cost would be hard to quantify, as Company testimony notes: "the
459 prevalence and magnitude of negative market prices is highly uncertain."⁴⁴ The
460 lost value of RECs from curtailment is not justifiable from a direct cost perspective
461 to non-participants and should not be included.

462 **Q. How has the Company indicated it will determine the REC valuation?**

463 A. The Company has indicated that REC prices will be determined based on resource
464 type, location, vintage, and Commercial Operation Date (COD), but does not
465 propose a specific methodology for determining the value at this time.⁴⁵ The
466 Company indicates that the estimated lost revenue that non-participating
467 customers would have received will likely reflect recent REC purchase and sales
468 information.⁴⁶ While historical REC sales would be observable and auditable, the
469 lack of clarity on the methodology provides no means to ascertain if the Company's
470 proposed methodology is acceptable. A methodology for determining the fair REC
471 valuation and the reporting requirements has yet to be developed. For this reason,
472 it is unclear whether the Company's methodology ensures no cost shifting to
473 nonparticipants.

⁴⁴ Direct Test. of Daniel MacNeil at 9-10:184-201.

⁴⁵ See DPU Ex. 2.2, Company Response to Division Data Request 2.16(4).

⁴⁶ See DPU Ex. 2.2, Company Response to Division Data Request 2.16(2).

474 **Q. Is some modification to the valuation estimate for life of the contract beyond**
475 **the production cost model study horizon required?**

476 A. The Company's testimony notes the contract length is likely to extend beyond the
477 study horizon, and that a simple valuation extrapolation may not suffice.⁴⁷ In its
478 response to the Division's data request DPU 2.17, the Company further explains
479 that instead of valuation based on an extrapolation at inflation beyond the horizon,
480 it may use a three- to five-year approach to reduce the impact of any outliers and
481 balance transient conditions.⁴⁸ The Company does not provide a specific
482 methodology for valuing the resource in that manner but proposes to identify the
483 approach it settles on.

484 **Q. What alternative considerations would you propose for the contract length**
485 **issue?**

486 A. If the Company annually updates the avoided cost benefit to the most recent
487 quarterly Schedule 38 valuation, there is no need to address the contract valuation
488 estimates beyond the production cost study because of this regular valuation
489 update.

490 Assuming that the Application is approved with a fixed avoided cost methodology
491 as the Company has proposed, the concept of determining a value for the
492 extension of the contract beyond the production cost modeling horizon seems like
493 an appropriate consideration to ensure benefits are realized fully through the
494 Program. However, due to a lack of detail presented by the Company, the Division

⁴⁷ Direct Test. of Daniel MacNeil at 10-11:202-21.

⁴⁸ See DPU Ex. 2.2, Company Response to Division Data Request 2.17.

495 reserves the right to provide additional testimony when the approach is
496 determined, at which point it can better speak to the method, timing, and other
497 considerations.

498 **Q. How does the Company seek to incorporate the price policy scenarios?**

499 A. Rather than the Official Forward Price Curve (OFPC) that Schedule 38 utilizes in
500 the avoided cost determination, the Company expects to provide results under a
501 weighting of the MN (medium natural gas/no federal CO₂ regulation), LN (low
502 natural gas/no federal CO₂ regulation), and HH (high natural gas/high CO₂ costs)
503 price-policy scenarios.⁴⁹ The Company's rationale underlying the deviation from
504 the OFPC is that the weighted approach is how the Company justified non-QF
505 resource acquisitions.⁵⁰ This would also insulate the calculation from the volatility
506 of the forward-price curves of the OFPC. In any case, the Company acknowledges
507 that it has not selected a weighting for price-policy scenario results.⁵¹

508 **Q. Do you agree with the deviation in price policy scenario?**

509 A. The Company believes the IRP prudency test used to justify non-QF resource
510 acquisitions is a better approach, but it provides little context for the deviation from
511 the existing OFPC incorporated in Schedule 38. The weighted price-policy
512 scenario as described by the Company would provide a long-term resource
513 valuation. However, the statute requires that the Program exclude "costs or
514 benefits that do not directly affect the qualified utility's cost of service."⁵² The
515 weighted approach suggested by the Company would be based on planning

⁴⁹ Direct Test. of Daniel MacNeil at 13:273-77.

⁵⁰ *Id.*

⁵¹ See DPU Ex. 2.2, Company Response to Division Data Request 2.18.

⁵² Utah Code Ann. § 54-17-904(4)(c).

516 assumptions, but the Company has not provided sufficient evidence explaining
517 why it believes that the weighted approach better reflects the cost to serve over
518 the existing OFPC method. Relying on these blended, projected amounts gives a
519 measure of certainty to the Company and the URC but leaves other ratepayers to
520 account for the difference between those projections and actual results in a given
521 year.

522 If the concern for the OFPC method is the extrapolation of results, once again, this
523 could be addressed by having the avoided cost updated annually. In such a case,
524 the rate would consistently be updated with the most recent market data based on
525 the utility's cost of service.

526 To ensure the methodology results in a more accurate reflection of the cost to
527 serve than the OFPC method, the Company would need to provide its rationale for
528 weighting and documentation of inputs to ensure alignment with its other IRP
529 assumptions and demonstrate the cost measures. Since these are not provided
530 within the filing, the Division reserves the right to provide additional testimony when
531 an approach is proposed.

532 **Q. Why does the Company suggest the consideration of stochastic risk?**

533 A. The Company suggests the need to account for stochastic risk that can arise from
534 market and system conditions.⁵³ Variables such as load deviations and unit
535 performance are factors it would use to determine if the resource is likely to result
536 in lower costs in the long term. The Company acknowledges that the framework
537 for considering the stochastic results would be prepared in the same manner as

⁵³ Direct Test. of Daniel MacNeil at 14-15:295-323.

538 the 2025 IRP, but that could lead to different interpretations given that the IRP
539 focuses on a portfolio-wide solution rather than resource specific, as Schedule 100
540 does.⁵⁴

541 **Q. Is including stochastic risk consistent with the avoided cost methodology?**

542 A. While I cannot determine the appropriateness of this approach given the lack of
543 methodological details, I maintain that a better way to capture potential future
544 outcomes is to have the avoided cost update annually. Stochastic risk assessment
545 represents a change from the avoided cost methodology. Stochastic scenarios
546 represent distributed outcomes of hypothetical futures that have not historically
547 been incorporated in Schedule 38 evaluation. While the Company argues that
548 including a stochastic risk assessment provides an enhancement to the avoided
549 cost value, the inclusion creates additional complexity to ensuring consistent,
550 reliable, and deterministic cost measures that can be evaluated and audited as
551 part of the annual prudency review of costs. Furthermore, the suggestion that the
552 stochastic results could deviate from the 2025 IRP framework introduces additional
553 complexity that would need to be separately evaluated.

554 **Q. Is Schedule 38 the appropriate basis for cost avoidance in the Program?**

555 A. Despite the concerns I discuss below, the Schedule 38 methodology as adjusted
556 by the Company Application provides an appropriate inclusion of transmission
557 costs, interconnection costs, and REC valuation to accommodate the unique
558 characteristics of the Program. The adjustment for stochastic risk, policy scenarios,
559 and contract risk is better addressed by having the avoided cost methodology

⁵⁴ See DPU Ex. 2.2, Company Response to Division Data Request 2.19.

560 update annually. It is important to highlight that while the CCEP is based on the
561 Schedule 38 avoided cost methodology, there are key differences between
562 Schedule 38 and the CCEP valuation. The Schedule 38 method, which is a Partial
563 Displacement Differential Revenue Requirement (PDDRR), was approved in
564 Docket No. 03-035-14 to compensate QFs under the federal Public Utility
565 Regulatory Policies Act.⁵⁵ The PDDRR methodology was not statutorily required
566 as the methodology for the Program and differs in intent as described above. This
567 allowed the Company to make adjustments based on the determination that costs
568 and benefits must be incurred solely by Program participants.

569 The Program rate is a function of the full cost of the clean energy resource net of
570 costs the utility avoids. The Company is proposing that the basis for the CCEP is
571 Schedule 38, with modifications to account for the full burden on the utility to secure
572 the clean energy resource.

573 **Q. Does the Company propose that the avoided cost would update annually?**

574 A. The Company does not propose that the avoided cost be updated as part of the
575 annual reconciliation process.⁵⁶ This would put significant importance on the IRP
576 filing and associated impact on the PDDRR valuation for Schedule 38 resources
577 at the execution of the PPA. Speaking to the variation that has been recently
578 provided in avoided cost valuation, such as in Schedule Nos. 37 and 38, the
579 Division provides the following context in its Initial Comments in Docket No. 25-
580 035-T03, “[t]he Division notes that the avoided cost calculation is highly dependent

⁵⁵ *Application of PacifiCorp for Approval of an IRP-based Avoided Cost Methodology for QF Projects Larger than One Megawatt*, Docket No. 03-035-14.

⁵⁶ See DPU Ex. 2.2, Company Response to Division Data Request 2.22(7).

581 upon the current IRP filings, resulting in model assumptions that are not always
582 vetted at the time of filing for avoided cost updates.”⁵⁷ This highlights an important
583 consideration since the IRP does not seek to calculate a specific long-term avoided
584 cost of Schedule 100 and does not explicitly take into account such impacts.
585 Importantly, slight assumption changes can result in a different set of resource
586 selections that may have significant impacts on cost avoidance calculations.

587 **Q. Does an annual update provide a better valuation for avoided cost benefits?**

588 A. Yes. While Schedule 38 provides a Commission-approved valuation for
589 determination of the avoided costs of renewable resources, if updates to the
590 avoided costs element of the Schedule 100 resource are not made, the Program’s
591 avoided cost determination could result in overreliance on the most current IRP
592 assumptions.

593 Alternatively, as I propose, the avoided cost could be updated in conjunction with
594 the most recent Schedule 38 valuation. By doing so, this issue could be resolved.
595 Furthermore, rather than having to determine the weighted average of the LN, MN
596 and HH price-policy scenarios, the OFPC will be in line with current market
597 conditions.

598 By suggesting the avoided cost be updated annually, I acknowledge that some
599 additional administrative costs would most likely be incurred that would need to be
600 added to the Program since it was not anticipated in the Application filing.
601 However, the result would provide a better match of Program benefits and costs.

⁵⁷ Rocky Mountain Power’s Proposed Tariff Revisions to Electric Service Schedule No. 37, Avoided Cost Purchases from Qualifying Facilities, Docket No. 25-035-T03, Division’s Initial Comments (July 18, 2025) at 3.

602 **Q. Do annual updates provide better adherence to the no cost shifting**
603 **mandate?**

604 A. As noted, the Division's foremost objective is adherence to the statutory mandate
605 that rates may not result cost shifting to non-participating customers. The volatility
606 in the Schedule 38 evaluation over time shows how market conditions, system
607 conditions, and IRP planning can influence results. To ensure that benefits and
608 costs are not shifted to non-participants, the annual Program rate setting should
609 incorporate the most recent Schedule 38 valuation.

610 **Q. Describe the Company's rationale for its proposed resource reserve balance**
611 **target?**

612 A. As explained, the resource costs are netted against the avoided cost calculations.
613 The Company's reserve balance target is 150 months of the net cost without
614 supplement.⁵⁸ In response to the Division's data request DPU 2.10, the Company
615 stated that the 150 month target was based on an estimate of what "a developer
616 may be comfortable with as a backstop to supply the resource of the Community
617 Clean Energy Program," noting that this could be negotiated by the developer.⁵⁹

618 **Q. Is surety to the developer the only reason to require the resource reserve**
619 **balance?**

620 A. No, the resource reserve balance also protects non-participants if participation
621 erodes or the Program terminates. Therefore, it represents not just a credit

⁵⁸ Direct Test. of Craig Eller at 18:368-74.

⁵⁹ See DPU Ex. 2.2, Company Response to Division Data Request 2.10.

622 assurance to developers but serves as the backstop to protect non-participants
623 from bearing costs should the program terminate.

624 **Q. Is the total balance of the resource reserve the only factor influencing the**
625 **Program rate?**

626 A. While the reserve balance amount is one factor to consider, another is the timing
627 of achieving the target resource reserve balance. The Company states that the
628 rationale is to provide a backstop to the developer should the Program fail while
629 the resource is being constructed.⁶⁰ This rationale seems defensible; however,
630 many renewable projects experience delays. A survey by Berkley Lab in 2024
631 found that “[a]pproximately one-third of wind and solar siting applications submitted
632 in the last five years were canceled, while about half experience delays of 6 months
633 or more.”⁶¹ I recommend that as part of the annual review of the Program the
634 Company report the commencement dates and any adjustments made to ensure
635 that the resource reserve balance does not exceed the proposed target balance.

636 **Q. What is the impact of the resource reserve balance on the Program rate?**

637 A. The combination of the 12.5 year reserve balance and requirement to reach a
638 target reserve 1 year prior to commencement has a significant impact on the initial
639 program rate. The rate of \$0.006132/kWh (before low-income subsidy) in the first
640 year of the Program is over 10 times the assumed rate of \$0.000515/kWh during
641 the maintenance-phase years.

⁶⁰ See DPU Ex. 2.2, Company Response to Division Data Request 2.22 part 4.

⁶¹ Berkley Lab. Energy Markets and Policy, Survey of Utility-Scale Wind and Solar Developers Report, <https://emp.lbl.gov/publications/survey-utility-scale-wind-and-solar>.

642 This front loading is significant to the customer's experienced rate impact. In the
643 initial year of the Program, the Program rate has a bill increase across customer
644 classes between 4.8%-7.5%. The maintenance phase's bill increase was between
645 0.4% and 0.8% as modeled in Company witness Meredith's Workpapers.⁶²

646 **Q. What would be the initial Program rate if the reserve balance was reduced?**

647 A. The Company did provide an alternative scenario of the rates if the Program
648 reserve was set at 12-month target and the resource reserve was set at 60-month
649 target.⁶³ Under this scenario, the bill increase of the initial year of the Program rate
650 across customer classes was between 2.1% to 4.0%, or nearly half of what is
651 proposed in the Company's Application. This emphasizes the importance of
652 determining the appropriate amount to backstop the Program.

653 **Q. Could the Program participation rate be impacted by the reserve balance?**

654 A. The lack of uniformity in the recovery of costs could increase the opt-out rate and
655 encourage customers to forego signing up for the initial years of the Program.
656 Since the Company has proposed no limits on the number of times a customer can
657 sign up for or exit the Program,⁶⁴ customers could elect to wait to enroll until the
658 rates are cheaper in the maintenance phase. However, the Agency expressed that
659 it desires manageable bill impacts over acceleration to net 100% clean energy in
660 Resolution 25-08,⁶⁵ and suggests securing smaller resources to ensure
661 manageable bill impacts.⁶⁶

⁶² See RMP Meredith Workpapers – Ann. Schedule 100 Forecast Model – Bill Impacts.

⁶³ See DPU Ex. 2.3, Company Response to Division Data Request 3.4, Attachment.

⁶⁴ See DPU Ex. 2.2, Company Response to Division Data Request 1.4, part 7.

⁶⁵ CREA Board Resolution 25-08.

⁶⁶ Direct Test. of Christopher Thomas, Agency Exhibit 3.0 at 20:380-94.

662 **Q. Does the Program reserve balance as presented in the Application result in**
663 **any equity concerns through the three-phases?**

664 A. In the draw-down phase, the rate is projected to be negative as the reserve balance
665 is returned to participants. This presents a perverse incentive for customers to
666 enter the Program during the final years.

667 If the rates remain as projected in the three phases, there should be limits to
668 customer re-enrollments because of the rate differential incentives identified
669 above. At a minimum, it would be prudent to restrict re-enrollment during the wind-
670 down phase or years in which the net Program rate is projected to be negative.
671 Not doing so may disrupt revenue planning, create opportunistic re-entry, and risk
672 the interest of long-standing customers.

673 **Q. Should the reserve balance target be the same whether the Company or a**
674 **third party owns the Program resource?**

675 A. The ability of RMP to exercise the option to own the resource would complicate
676 assumed backstop provisions. It may be more difficult for the Company to unwind
677 the Program since the resource is within its own portfolio and could require a
678 different reserve balance. The Company acknowledged that it will only offer a
679 resource option if CREA bonded for the full value of the transaction.⁶⁷ Given the
680 unique complexities, I recommend that the resource reserve balance be separately
681 evaluated for Company-owned resources, as unwinding of the Program may be
682 made more complicated with Company-owned resources than if supplied through
683 third-party PPAs.

⁶⁷ See DPU Ex. 2.2, Company Response to Division Data Request 2.1.

684 **V. ANNUAL RATE ADJUSTMENT, REPORTING**
685 **REQUIREMENTS, AND PROGRAM ADMINISTRATION**

686 **Q. Describe the annual rate adjustment filing procedure proposed in the**
687 **Application.**

688 A. Commission Rule R746-314-401(3)(f) requires the Program application to include:

689 a description of the proposed process for periodic, not more than
690 annually, rate adjustment filings, including a proposed schedule or
691 dates for such filings, which filings shall include:

- 692 (i) an accounting of program expenses;
693 (ii) the projected costs and revenues for the following year of the
694 program; and
695 (iii) any proposed changes to program rates, termination fees, tariffs,
696 or other associated program charges[.]

697 The Company's proposed annual filing process not only accounts for program
698 costs but will also provide a calculation of the revenues required to meet target
699 reserves and associated changes in the rates and charges. Program revenues are
700 influenced primarily by participant load and enrollment levels. In addition to
701 variations in load and enrollment, the degree to which actual costs of the Program
702 resource deviate from projected costs, and the Program's administrative costs
703 would also impact the annual reconciliation. The annual filing process updates the
704 actual data through April of the filing year. The Program rate will be effective
705 beginning November 1 of the filing year through October of the following year.

706 **Q. Does the Company anticipate an annual adjustment filing each year?**

707 A. While the RMP workpapers make it clear that the Program rate in Schedule 100
708 can be revised upward or downward based on these underlying factors, the
709 Company has not indicated that it intends to revise the Program rate each year if

710 revenues cover all costs.⁶⁸ Excess revenues will go into the reserve funds and
711 reduce future rate needs, but whether the annual rate is updated appears to be at
712 the discretion of the Company.

713 **Q. What should trigger the annual rate adjustment to the Program rate?**

714 A. The Program rate should be adjusted to ensure that the target reserve balance is
715 maintained. This includes both under and over recovery. In relation to over
716 recovery, the Company stated in its response to Division data request DPU 2.8
717 that it objects to restricting the reserve fund balance to a level determined to be
718 sufficient until a resource PPA is executed.⁶⁹ However, it further clarified that the
719 Company would be open to restricting the reserve fund balance after the resource
720 is selected to the target balance reserve.⁷⁰ Thus, after the resource is selected the
721 target reserve can be established and the Program rate and adjustments to the
722 annual mechanism can ensure that the target reserve balance is appropriately
723 maintained.

724 Indexing the Program rate to the reserve fund target balance level as proposed by
725 the Company seems sound, insofar as there is a cap on the maximum accrual
726 amount or a bandwidth of the amount that can be carried forward before returning
727 to participants through lower rates. This would ensure that the Program rate is not
728 systematically over-recovering from Program participants while achieving the
729 necessary balance to ensure protection to non-participants.

⁶⁸ See DPU Ex. 2.2, Company Response to Division Data Request 2.7.

⁶⁹ See DPU Ex. 2.2, Company Response to Division Data Request 2.8.

⁷⁰ See DPU Ex. 2.2, Company Response to Division Data Request 3.3.

730 **Q. In addition to the annual rate adjustment what information should be**
731 **annually reported to the Commission?**

732 A. If the Program were to be approved, there should be rules and transparency about
733 the elements that must be reported to ensure that there is no cost shifting to non-
734 participants. Recognizing there are a variety of outstanding issues to reconcile, at
735 a minimum, the annual filing to the Commission should include:

- 736 • Enrollment participation counts and load by community, by class, low-
737 income participation, and number of opt-outs and opt-ins. Comparisons to
738 original projection levels and any major deviation should be explained.
- 739 • Program Resource details including: size, COD (with updates as
740 appropriate), PPA price and terms (redacted and unredacted), as well as
741 actual resource performance versus initial expectations.
- 742 • Cost tracking and itemization of actual costs: interconnection and
743 transmission costs (and the allocation of costs between Program
744 participants and all customers, with associated supporting details), start-up
745 costs, ongoing administration costs, and net resource costs. In addition, the
746 items for which cost determinations have not been made—REC valuation,
747 contract horizon risk, price policy scenarios and stochastic risk
748 assessment—should be provided with associated supporting details.
- 749 • For the preceding year and projected for the following year, the rate
750 changes under Schedule 100, as well as reserve fund balance and target
751 levels.

752 The Company's filing has indicated that a number of these items will be tracked
753 and reported, but the level of detail has not been provided. Detailed accounting
754 should be provided and confirmed to ensure no-cost shifting to non-participants,
755 and the Company should provide such details in its next round of testimony.

756 **Q. Are there any remaining Program elements without consensus?**

757 A. The Company identified a number of Program elements that remain without
758 consensus including: the return of Program start-up costs should the Program fail
759 before recovery, the valuation of resources (as discussed above), and termination
760 provisions of the Program resource PPA assuming termination of the Program
761 itself.⁷¹

762 **Q. Do you have recommendations regarding these unresolved elements?**

763 A. Since resolution to these issues has not been provided, I do not have any findings
764 or recommendations apart from emphasizing that these Program elements must
765 ensure protections for non-participating customers.

766 **Q. Should the Program be approved with these details unresolved?**

767 A. I recommend that the Commission withhold approval until these unresolved issues
768 are reasonably addressed and the Commission is assured of sufficient protections
769 for non-participants.

770 **VI. RATE DESIGN EVALUATION**

771 **Q. Please describe the proposed rate design for Schedule 100.**

772 A. The overall rate design proposed by the Company is a two-part rate. The energy
773 charge would recover the net resource cost to fund the target reserves for both the
774 program and net resource costs. A separate fixed charge supports participation by
775 low-income individuals.

776 The Company projects the following rates as provided in Table 1.

⁷¹ See DPU Ex. 2.2, Company Response to Division Data Request 2.3.

777

Table 1. Schedule 100 Rates as Presented in Forecast Model⁷²

Phase	Participant Rate \$/kWh	Low-Income Surcharge \$/customer-month
Build Up Phase: Year 1-2	0.006132	0.11
Build Up Phase: Year 3-4	0.003040	0.06
Maintenance Phase: Year 5-17	0.000515	0.01
Draw-Down Phase: Year 18-24	-0.001032	-0.02*

778

*Company acknowledged this should be capped at zero.⁷³

779

Q. How will the energy charge fund both the program reserve balance and the resource reserve balance?

780

781

A. The energy charge is proposed as a single line item on the bill. However, since the resource reserve fund is separate from the reserve fund for administration, the rate is proposed to be separately tracked.⁷⁴ The tracking of the revenues for the resource and program reserve funds must be reported as part of the annual reporting to the Commission since the revenues for Program administration costs will be paid to the Company for administration while revenues for net resource will be paid for Program resources.⁷⁵

782

783

784

785

786

787

⁷² See RMP Meredith Workpapers – Ann. Schedule 100 Forecast Model – Summary.

⁷³ See DPU Ex. 2.2, Company Response to Division Data Request 4.1.

⁷⁴ See DPU Ex. 2.2, Company Response to Division Data Request 2.26.

⁷⁵ *Id.*

788 **Q. Does the statute dictate the form of recovery?**

789 A. The statute does not state the form of the recovery of the charges but should be
790 guided by typical cost of service and rate design principles. Program costs, which
791 are typically driven by the number of customers, would typically be recovered on
792 a fixed recovery basis, while resource costs should properly be recovered through
793 a kWh charge since the driver of the costs is the production of intermittent
794 renewable energy.

795 However, there is already a fixed charge component to support the low-income
796 provision, and an additional fixed fee for Program costs may be confusing to
797 customers. The major driver of the cost of the Program is resource costs, and the
798 Company has proposed a \$/kWh charge to recover both the Program
799 administrative and net resource costs. I support the Company's proposal for a fixed
800 charge to cover low-income participation and have all other costs recovered via
801 the \$/kWh energy charge. The \$/kWh charge matches cost recovery with cost
802 incurrence and recognizes the driver of the Program cost as renewable project
803 production.

804 **Q. Please describe the low-income surcharge.**

805 A. The low-income surcharge design is based on two Board resolutions, 22-11 and
806 22-12. The subsidy for low-income customers will be in the form of a surcharge of
807 no more than \$0.70 per customer per month.⁷⁶ For low-income participants, the
808 monthly bill credit will not exceed \$7.00.⁷⁷ An important feature is that the low-

⁷⁶ CREA Board Resolution No. 22-11.

⁷⁷ *Id.*

809 income assistance is contained within the Program and does not impact non-
810 participating customers.

811 **Q. Does the Company anticipate being near the \$0.70 per customer per month**
812 **surcharge limit?**

813 A. In the Company's Application, the surcharge is projected to be \$0.11 per customer
814 per month.⁷⁸ Even under the alternative scenario provided, which models low
815 participation by communities, the rate was projected to rise to only \$0.19 per
816 customer per month. Thus, the \$0.70 limit to the surcharge anticipates covering all
817 the costs to provide credits for low-income assistance.

818 **Q. Does the Company discuss what will result if the subsidy reaches the \$0.70**
819 **per customer per month cap?**

820 A. No, however, it should be noted that the schedule does state "[c]redits provided
821 are subject to the availability of Program funds."⁷⁹ Should the limit in the surcharge
822 create a gap in any coverage, the credit should be reduced to ensure that the low-
823 income assistance is not underfunded, and this may be the Company's intent.

824 In response to Division data request DPU 5.3, the Company stated it does intend
825 to enforce the \$0.70 surcharge limit.⁸⁰ I believe that the Company should explicitly
826 acknowledge that if the \$0.70 surcharge limit is reached as envisioned by the
827 Communities' low-income plan the Program credits will be reduced
828 commensurately in order to ensure the assistance program is fully funded.

⁷⁸ See RMP Meredith Workpapers – Ann. Schedule 100 Updates Example.

⁷⁹ Application Part I, Attachment G at 3.

⁸⁰ See DPU Ex. 2.2, Company Response to Division Data Request 5.3.

829 **Q. How does the \$7 credit cover low-income participants?**

830 A. At the current rate of \$0.006132/kWh provided in the initial year of the filing, a low-
831 income participant will have no bill impact for the first 1,141 kWh used. In the
832 Company's model, the average monthly kWh for residential usage is assumed to
833 be 637 kWh. Consequently, at the projected rate, most low-income participants
834 would be covered through the credit.

835 **Q. Are there any other low-income provisions of the tariff that are unique?**

836 A. In addition to the bill credit of up to \$7, those qualifying for low-income assistance
837 are not subject to the termination fee. In addition to having those on Schedule 3,
838 the Low-Income Lifeline Program - Residential Service, automatically qualify for
839 the low-income bill credit, the Agency established the Low-Income Plan Committee
840 for the 19 participating communities to facilitate low-income assistance. As part of
841 the Committee Action Plan, the participating communities have engaged with
842 approximately 100 organizations that interface with low-income populations to
843 implement education and outreach best practices related to engaging these
844 communities in the Program.⁸¹ I support these provisions.

845 **Q. Do you have any additional findings regarding the low-income plan?**

846 A. In the initial filing, the Program did not adequately address what will occur when
847 Program rates are positive (e.g. the Draw Down phase). Initially, in the workpapers
848 provided by Company Witness Meredith, the rate during the wind-down period was
849 projected to be -\$0.02/month which implies that the low income participants will be

⁸¹ Direct Test. of Daniel E. Dugan, Agency Exhibit 1.0 at 11-12:210-42.

850 charged instead of subsidized.⁸² In response to Division data request DPU 4.1, the
851 Company acknowledged that they do not intend the low-income surcharge to
852 become a credit to all customers⁸³ and provided an updated workbook with no low-
853 income surcharge during the wind-down phase.

854 I would suggest the Company explicitly acknowledge that the Program's low-
855 income credit cannot reach a level below \$0.

856 **Q. Are there other Program charges?**

857 A. In addition to the low-income and Schedule 100 rate charges, there are termination
858 fees. Termination fees were developed by CREA and provided to the Company.⁸⁴

859 The proposed termination fees⁸⁵ are as follows:

- 860 • Residential Schedule 1, 2, 2E, 3, and Non-Residential Schedule 23, 7, 10: \$30
861 flat fee
- 862 • Non-Residential Rate Schedule 6, 6A, 8, 9A, and 9: \$6 per Average kW
- 863 • Non-Residential Rate Schedule 11, 12: \$0.96 per kW
- 864 • Non-Residential Rate Schedule 15, 22: \$0.96 per Average kW

865 **Q. How were the termination fees determined?**

866 A. As cited in the Company's filing, the termination fee schedule was created to
867 protect low-income participants and discourage frequency of entry and exit to the
868 Program while not being punitive to the point of discouraging participation in the
869 first instance.⁸⁶

⁸² See RMP Meredith Workpapers – Ann. Schedule 100 Forecast Model – Summary.

⁸³ See DPU Ex. 2.2, Company Response to Division Data Request 4.1.

⁸⁴ See DPU Ex. 2.2, Company Response to Division Data Request 1.4(6).

⁸⁵ Application Part I, Attachment G at 6.

⁸⁶ *Id.* at 8-9.

870 **Q. Did you suggest any revisions to the tariff provisions regarding termination**
871 **fees?**

872 A. As already noted, the Company has not proposed limits to the number of times a
873 customer can enroll in or exit the Program. I suggest that the Commission consider
874 limitations on re-enrollment for Program stability to discourage any gaming or
875 opportunistic reentry into the Program based on potential rate differentials over the
876 life of the Program.

877 **Q. Does this conclude your testimony?**

878 A. At this time, yes.