

**BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH**

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**In the Matter of the Application** : **Docket No. 02-057-02**  
**of Questar Gas Company for:** : **PREFILED DIRECT TESTIMONY OF**  
**an Increase in Rates and** : **ANTHONY J. YANKEL**  
**Charges** : **FOR THE COMMITTEE OF**  
: **CONSUMER SERVICES**

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**August 30, 2002**

## INTRODUCTION

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**Q. PLEASE STATE YOUR NAME, ADDRESS, AND EMPLOYMENT.**

A. I am Anthony J. Yankel. I am President of Yankel and Associates, Inc. My address is 29814 Lake Road, Bay Village, Ohio, 44140.

**Q. WOULD YOU BRIEFLY DESCRIBE YOUR EDUCATIONAL BACKGROUND AND PROFESSIONAL EXPERIENCE?**

A. I received a Bachelor of Science Degree in Electrical Engineering from Carnegie Institute of Technology in 1969 and a Master of Science Degree in Chemical Engineering from the University of Idaho in 1972. From 1969 through 1972, I was employed by the Air Correction Division of Universal Oil Products as a product design engineer. My chief responsibilities were in the areas of design, start-up, and repair of new and existing product lines for coal-fired power plants. From 1973 through 1977, I was employed by the Bureau of Air Quality for the Idaho Department of Health & Welfare, Division of Environment. As Chief Engineer of the Bureau, my responsibilities covered a wide range of investigative functions. From 1978 through June 1979, I was employed as the Director of the Idaho Electrical Consumers Office. In that capacity, I was responsible for all organizational and technical aspects of advocating a variety of positions before various governmental bodies that represented the interests of the electrical consumers in the State of Idaho. Since that time, I have been an energy consultant. I am a registered Professional Engineer in the states of Ohio and Idaho. I have presented testimony before the

1 Federal Energy Regulatory Commission (FERC), as well as the State Public Utility  
2 Commissions of Idaho, Montana, Ohio, Pennsylvania, Utah, and West Virginia.

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4 **Q. ON WHOSE BEHALF ARE YOU TESTIFYING?**

5 A. I am testifying on behalf of the Utah Committee of Consumer Services (Committee  
6 or CCS).

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**SUMMARY**

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**Q. PLEASE GIVE A SUMMARY OF YOUR TESTIMONY AND RECOMMENDATIONS  
IN THIS CASE.**

A. I have reviewed Questar Gas's (the Company) proposed cost allocation and rate design methodologies in this case. Based on my analysis, I have concluded that there are significant problems with the Company's cost allocation and rate design methodologies. These problems result in severe inequities in both class cost assignment and rate design. These inequities have been in place for a substantial period of time. I do not recommend that all of these inequities be corrected in this case, but that significant movement is made to allocate the Company's revenue requirement in a manner more consistent with cost causation. My principal recommendations in this case are:

1. The GS-1 customers are not only paying above the present system average rate of return, but above the rate of return being sought by the Company in this case. Steps must be taken to remedy the subsidy that is flowing from the GS-1 customer class to other major customer classes. If a revenue requirement increase is ordered by the Commission in this case, I recommend that none of that increase be allocated to the GS-1 customers. If a revenue requirement decrease is granted, I recommend that entire decrease be distributed to the GS-1 customers.
2. Regarding the GS-1 rate design, the tailblock rate should be increased by one third (33%) to move towards a more flat rate structure for this customer class.

1           The extra revenues produced by this increase should be used to lower the  
2           rate for the first block.

3           3. A Task Force should be initiated in early 2003 to identify and address  
4           significant issues relating to Questar Gas's cost allocation and rate design  
5           methods. A task force report, setting forth issues, conclusions and  
6           recommendations, should be filed with the Commission by August 1, 2003.

7           4. Questar Gas should be required to file a cost-of-service (only) case by  
8           November 1, 2003, so that the Commission can further redistribute the  
9           Company's revenue requirement in a manner that is more directly reflects  
10          cost causation.

11

12   **Q. WHAT ARE THE KEY ISSUES AND CONCERNS ADDRESSED IN YOUR**  
13   **TESTIMONY?**

14   A. 1. **General concerns with Questar Gas's cost allocation and rate design**  
15       **methodology based on comparisons with other companies.**

16       My testimony begins with a comparison of Questar Gas's rate design and rate  
17       spread among rate schedules to those of other gas utilities that Questar Gas  
18       considers comparable. This comparison reveals two things. First, the rate  
19       differential between residential customers and large customers on other gas  
20       utilities is not nearly as severe as on the Questar Gas system. This leads me to  
21       the conclusion that too many costs are allocated to the GS-1 class. This  
22       conclusion is supported by the fact that the methodology used by Questar Gas to  
23       allocate costs is inappropriate as well as outdated. Second, these other gas

1 utilities do not have residential rates that are as steeply declining as Questar Gas  
2 proposes for the GS-1 class. Furthermore, there is no institutional memory (nor  
3 analytical support) for how the GS –1 rate design was developed in the first  
4 place.

## 5 **2. Service Lines**

6 My testimony contains an extensive review of the Company's Sample of 600  
7 study that serves as the foundation for the majority of costs, including Service  
8 Lines, that are allocated. This study is 17 years old and no longer reflects the  
9 system that is in place today. In fact, some Service Lines included in the Sample  
10 of 600 study no longer even exist. While the Company's proposal to allocate  
11 99% of costs related to Service Lines to GS-1 customers appears to be  
12 extremely disproportionate, I make no specific recommendation or adjustment at  
13 this time. However, I do believe that a serious problem exists and that a new  
14 study needs to be conducted to support the allocation of costs associated with  
15 Service Lines.

## 16 **3. Mains**

17 The allocation of costs associated with Mains based upon the Sample of 600  
18 study suffers from the same problem of being extremely outdated. However, an  
19 additional (and more significant) problem with the Company's allocation of Mains  
20 is the assumption that the design of Mains is solely based on the customer in  
21 question. In fact, Mains are designed to meet the collective need of all  
22 customers receiving natural gas from the Main. The use of data from the Sample  
23 of 600 study is not only outdated, it is fundamentally flawed. Thus, I recommend

1           that Mains be allocated on the same basis as the Company presently allocates  
2           Large Diameter Mains—distribution level throughput.

3           **4. High-Pressure Feeders**

4           My testimony points out that there are many cases where High-Pressure Feeders  
5           are extended miles to serve just one or two customers. These pipes operate like  
6           high-pressure services that should be directly assigned to the specific customers  
7           being served or to the specific customer class involved. However, the Company  
8           presently allocates these costs to the entire system. Although I do not make a  
9           specific adjustment in this case to address this problem, I recommend that a  
10          study be done to quantify the magnitude of High-Pressure Feeder lines and  
11          Mains that are dedicated to specific customers. Once such a study is completed,  
12          the percentage of dedicated lines can be removed from the costs assigned to  
13          other customers.

14          **5. Committee Cost-of-Service Study**

15          The cost-of-service study used by the Company to allocate costs between rate  
16          schedules simply lumps costs into a few categories and then makes an  
17          assignment of costs based upon composite allocators. The Company makes  
18          virtually no attempt to allocate costs on the basis of individual FERC accounts or  
19          subaccounts. I have prepared a cost-of-service study that follows the Company's  
20          revenue requirement model line for line. I have also added a number of lines so  
21          that it is possible to break out rate base by FERC account. I modify the  
22          allocation of Mains in my study, but otherwise generally follow the Company's  
23          allocation method. Based upon this more detailed cost-of-service study that

1 allocates Mains differently than the Company, it can be demonstrated that the  
2 GS-1 customers are paying a return on rate base of 10.99%<sup>1</sup>, which greatly  
3 exceeds the overall rate of return that the Company is seeking in this rate case.

4 **6. GS-1 Rate Design**

5 My testimony concludes with a review of the basis for the declining block rate  
6 structure used for the GS-1 class. In its testimony, Questar Gas has provided no  
7 Company specific data or study to support its proposed rate structure. A  
8 separation of the usage data for the residential customers and the business  
9 customers in the GS-1 class reveals that residential customers have a better load  
10 factor (heating load requirement) than business customers. On an interim basis I  
11 recommend that the GS-1 tailblock rate be increased one third of the way  
12 between the existing tailblock and the first block rate. This will have the effect of  
13 lowering rates for residential customers and raising rates for commercial  
14 customers. Finally, issues pertaining to GS-1 rate design should be further  
15 analyzed within the Task Force I recommend be established at the conclusion of  
16 this case.

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<sup>1</sup> Questar Gas proposes 10.38% (Exhibit 4.7 of Gary Robinson).



## **OVERVIEW OF COST-OF-SERVICE PROBLEMS**

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3 **Q. BASED UPON YOUR EXPERIENCE IN THE UTILITY REGULATORY FIELD OVER**  
4 **THE LAST THREE DECADES, DO THE DISTRIBUTION (BASE) RATES FOR GS-1**  
5 **CUSTOMERS GIVE THE APPEARANCE OF BEING APPROPRIATE WHEN**  
6 **COMPARED WITH THE OTHER RATES BEING CHARGED ON THE QUESTAR**  
7 **GAS SYSTEM?**

8 A. Definitely not. There are a number of interrelated problems:

- 9       • First, the size of the GS-1<sup>2</sup> class for allocation and cost-of-service purposes is  
10       not only extremely large, but heterogeneous as well. The GS-1 rate class  
11       includes residential and commercial customers, as well as large industrial firm  
12       sales customers.
- 13       • Second, the GS-1 rate has two blocks with the second block rate being less  
14       than 50% of the first block rate. Often times a declining block rate structure  
15       will be justified on the basis of not collecting all customer-related costs in the  
16       customer charge. Such a claim cannot be made here where the customer  
17       charge is moderate and the first rate block goes all the way up to 45  
18       Decatherms (Dth). The Company's proposed blocks for GS-1 would have the  
19       tailblock priced at 40% of the first block for the summer months and at 44% of  
20       the first block for the winter months.
- 21       • Third, the proposed first block rate for GS-1 is unrealistically high compared  
22       to the rates proposed for other rate schedules. For example, the first block of  
23       the FT-2 tariff is priced at \$0.22725 per Dth. The initial block in the winter for

1 the GS-1 customers (essentially the rate paid by all residential customers) is  
2 9.9 times this value and the summer rate is 8.4 times this value. With the FT-  
3 2 tailblock rate being 7.34 times the initial block rate, residential customers in  
4 the winter are paying rates over 70 times<sup>3</sup> more for delivery of a Dth of gas  
5 than is a large customer taking FT-2 service.  
6

7 **Q. WHAT EVIDENCE HAS THE COMPANY SUPPLIED TO COMPARE ITS BLOCK**  
8 **RATE STRUCTURES?**

9 A. In a data request<sup>4</sup>, the Company was asked if it was aware of similar sized gas  
10 utilities that had declining block rate structures. Questar Gas listed six gas utilities  
11 that had declining block rates for residential and small commercial customers. This  
12 is not to say that Questar Gas is unaware of gas utilities with flat rate (or even  
13 inverted block rate) structures because there are utilities that fit these criteria as well.  
14

15 **Q. PLEASE IDENTIFY THE SIX GAS UTILITIES THAT THE COMPANY INCLUDED**  
16 **IN ITS DATA RESPONSE AS BEING THE ONES FOR WHICH IT WAS AWARE**  
17 **THAT HAD DECLINING BLOCK RATES FOR RESIDENTIAL AND SMALL**  
18 **COMMERCIAL CUSTOMERS.**

19 A. These six utilities are as follows:

20 Southwest Gas--Arizona – Nevada  
21 Southwest Gas--Arizona – Arizona  
22 Intermountain Gas – Idaho

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<sup>2</sup> Unless otherwise specified, references to GS-1 will include GS-1 as well as GSS service.

<sup>3</sup>  $9.9 \times 7.34 = 72.6$

<sup>4</sup> See CCS Request 14.54.

- 1 Peoples Gas Light & Coke – Illinois
- 2 Citizens Gas & Coke Utility – Indiana
- 3 Bay State Gas – Massachusetts
- 4

5 **Q. HAVE YOU REVIEWED THE RESPECTIVE RATE STRUCTURES OF THESE SIX**  
 6 **UTILITIES AND COMPARED THEM TO QUESTAR GAS’S GS-1 RATES?**

7 A. Yes, I have.

8

9 **Q. HOW DO QUESTAR GAS’S RATES FOR LOW USAGE (RESIDENTIAL)**  
 10 **COMPARE WITH THOSE OF SOUTHWEST GAS?**

11 A. Both the Arizona and Nevada jurisdictions of Southwest Gas have similar rate  
 12 schedules with some minor numerical differences that would be expected between  
 13 jurisdictions. For ease of comparison, I will only address winter rates and just use  
 14 the Arizona jurisdictional rates.

|            | <u>Questar Gas</u>       | <u>Southwest Gas--Arizona</u> |
|------------|--------------------------|-------------------------------|
| 16 Block 1 | First 45 Dth \$2.25 229% | First 4 Dth \$4.88 121%       |
| 17 Block 2 | Excess Dth \$0.98        | Excess Dth \$4.03             |

18

19 When comparing the residential rates of Southwest Gas to those of Questar Gas,  
 20 the Commission should be aware of two important differences:

- 21 • The first block on Questar Gas’s GS-1 rate includes almost all residential
- 22 usage—very few residential customers will see monthly bills that are greater
- 23 than 45 Dth. On the other hand, the first block of the Southwest Gas--Arizona

1 rates ends at 4 Dth (2 Dth in the summer), which effectively means that this is  
 2 more like a customer or basic service charge.

- 3 • Questar Gas’s rates sharply decline with the first block being over twice or  
 4 229% of the second. By comparison, the Southwest Gas--Arizona first block  
 5 (which only includes 4 Dth) is 121% higher than the first block rate. In other  
 6 words, almost all of the residential customers enjoy the lower prices on the  
 7 second block.

8

9 **Q. ARE THERE OTHER COMPARISONS THAT CAN BE MADE BETWEEN THE**  
 10 **SOUTHWEST GAS – ARIZONA RATES FOR RESIDENTIAL CUSTOMERS AND**  
 11 **THOSE OF QUESTAR GAS?**

12 A. Yes, two other comparisons can be made. First, one can compare the cost of  
 13 residential service with the cost of supplying a much larger commercial/industrial  
 14 sales customer—for example one with a monthly usage level of 1,000 Dth.<sup>5</sup> A  
 15 comparison of winter residential usage versus a customer using 1,000 Dth for each  
 16 utility is as follows:

|                | <u>Questar Gas</u> |        |      | <u>Southwest Gas--Arizona</u> |        |      |
|----------------|--------------------|--------|------|-------------------------------|--------|------|
| 18 Residential | 45 Dth             | \$2.25 | 229% | 45 Dth                        | \$4.03 | 148% |
| 19 Commercial  | 1,000 Dth          | \$0.98 |      | 1,000 Dth                     | \$2.72 |      |

20 From the above it can be seen that a residential customer on the Questar Gas  
 21 system would be paying over double (2.29 times) the variable rate paid by a larger

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<sup>5</sup> It should be noted that Southwest Gas--Arizona does not have a declining block rate structure for its commercial/industrial General Service customers, but it does have three separate rates that decline, depending upon the annual usage of the customer. A 1,000 Dth per month customer would be considered a medium-size customer and qualify for a flat rate of \$2.72 per Dth.

1 commercial/industrial customer using 1,000 Dth on the Questar Gas system. By  
 2 contrast, even though Southwest Gas--Arizona residential customers also have a  
 3 declining block rate, they pay only 1 ½ times the variable rate paid by a customer on  
 4 that system using 1,000 Dth. This suggests that the cost burden placed upon small  
 5 users on the Questar Gas system is significantly greater than that placed upon  
 6 smaller users on the Southwest Gas system—in spite of the fact that they both have  
 7 declining block rates.

8 The second comparison that should be made involves residential rates on  
 9 each system with firm transportation rates. A comparison of winter residential usage  
 10 versus a customer using at least 1,500 Dth<sup>6</sup> for each utility is as follows:

|                   | Questar Gas      |        |       | Southwest Gas--Arizona |                     |      |
|-------------------|------------------|--------|-------|------------------------|---------------------|------|
| 12 Residential    | 45 Dth           | \$2.25 |       | 45 Dth                 | \$4.03              |      |
| 13 Firm Transport | first 10,000 Dth | \$0.23 | 991%  | All Usage              | \$1.76 <sup>7</sup> | 195% |
| 14                | Next 112,500 Dth | \$0.21 | 1068% | All Usage              | \$1.76              | 195% |
| 15                | Next 477,500 Dth | \$0.14 | 1607% | All Usage              | \$1.76              | 195% |
| 16                | Over 600,000 Dth | \$0.03 | 7268% | All Usage              | \$1.76              | 195% |

17 There are several things that are worth noting. First, Southwest Gas--Arizona does  
 18 not have a declining block rate for its transportation customers. There is a rate  
 19 differential between small, medium, and large customers, but once customers are in  
 20 a given category, their rates are flat. Second, even though the above transportation  
 21 rates are the lowest on the Southwest Gas--Arizona system (because these rates

<sup>6</sup> 1,500 Dth is the minimum requirement for being treated as a “large” general service customer on the Southwest Gas--Arizona system and subject to the lowest transport rates of that system.

<sup>7</sup> Assumes a monthly load factor (annual usage divided by peak month usage divided by 12) of 80% for calculating demand component of rate.

1 apply to the largest-sized customer), the residential rates are only twice (195%) this  
2 rate. By contrast, the residential rate on Questar Gas is 10 times (991%) the first  
3 block FT-2 rate. The last declining block rate on Questar Gas's proposed FT-2 rate  
4 schedule is so low that the residential rate is over 70 times (7268%) greater than the  
5 FT-2 tailblock rate paid by some customers.

6 The comparison shows that firm transportation rates on the Questar Gas  
7 system are significantly below the rates charged for residential. The relationship  
8 between residential and large volume transportation rates on the Southwest Gas  
9 system does not demonstrate this magnitude of difference. Instead of the declining  
10 block rates on the Southwest Gas--Arizona system providing some support for the  
11 level of Questar Gas's residential (GS-1) rates, the rates of Southwest Gas raise  
12 serious questions regarding Questar Gas's rate structure and cost assignment to the  
13 residential class. It suggests that far too many costs are being recovered from the  
14 GS-1 class and the smaller GS-1 customers in particular.

15

16 **Q. REGARDING THE REMAINING FIVE UTILITIES THAT QUESTAR GAS**  
17 **IDENTIFIES AS HAVING A DECLINING BLOCK RATE STRUCTURE FOR**  
18 **RESIDENTIAL CUSTOMERS, DO THEY SHOW A SIMILAR PATTERN AS**  
19 **DEMONSTRATED BETWEEN QUESTAR GAS AND SOUTHWEST GAS-**  
20 **ARIZONA?**

21 A. Yes. Essentially all of the utilities which Questar Gas identifies as having declining  
22 block rates for residential customer support the above findings:

- 1           1. Some of the six utilities did not even have declining block rates for residential  
2           customers during the winter.<sup>8</sup>
- 3           2. For those utilities that did have declining block rates, the second step came at  
4           10-20% of the usage level in Questar Gas's rates.<sup>7</sup>
- 5           3. Out of the six utilities listed by Questar Gas, only one had a larger percentage  
6           declining block rate spread than Questar Gas.<sup>7</sup>
- 7           4. When comparing residential rates to commercial/industrial rates at the 1,000  
8           Dth usage level, the relative spread on the Questar Gas system is  
9           significantly greater than that found on any of the other six gas utilities. As a  
10          matter of fact, one of the utilities had a rate at this usage level that was  
11          greater than that for residential customers.<sup>9</sup>
- 12          5. When comparing residential rates to firm transportation rates, it can be seen  
13          that only one of the six gas utilities had a declining block for transportation  
14          rates.<sup>10</sup>
- 15          6. When comparing residential rates to firm transportation rates, it can be seen  
16          that the relative spread on the Questar Gas system is significantly greater  
17          than that found on any of these six gas utilities.<sup>9</sup> For example, the residential  
18          rate is 10 times that of the first block of the FT-2 rate (73 times that of the tail  
19          block) while the other six gas utilities have residential rates that are generally  
20          only 2-3 times larger than the firm transportation rates.

21          It should be remembered that these six utilities were not chosen by another party as  
22          a means of challenging Questar Gas—these were Questar Gas's own examples.

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<sup>8</sup> See Exhibit CCS-5.1 page 1 of 3

<sup>9</sup> See Exhibit CCS-5.1 page 2 of 3

1 The vast difference between the rate structures of Questar Gas and the rate  
2 structures of the six gas utilities points to the existence of underlying problems with  
3 Questar Gas's class cost-of-service study and rate design. Although changes in rate  
4 spread and rate design should not be solely based upon comparisons among utility  
5 rate structures, this information points out the need to review the cost causation  
6 underlying Questar Gas's rates and the need to correct any problems that may be  
7 found.

8

9 **Q. HAVE YOU IDENTIFIED THE SOURCE OF ANY PROBLEMS THAT WOULD**  
10 **LEAD TO THIS DISCREPANCY IN RATE SPREAD AND RATE DESIGN? AND IF**  
11 **SO, HOW CAN THEY BE CORRECTED?**

12 A. The primary problem is that the Company's cost-of-service study inappropriately  
13 allocates a disproportionate share of costs to the GS-1 customer class. Additionally,  
14 the structure of rates must be better designed to reflect the actual cost causation on  
15 the system. It is my understanding from conversations with the Company that the  
16 central allocation factor responsible for spreading over half of the distribution related  
17 costs is based upon a study that was conducted 17 years ago. As will be pointed  
18 out later in my testimony, this study is not only stale, but it is unable to realistically  
19 function as a basis for allocating costs today. Furthermore, there appears to be no  
20 institutional memory of the basis for the design of the declining block rate structure  
21 being used for the GS-1 customers.

22 These problems did not materialize overnight. It will take time and effort on  
23 the part of all parties to address and correct all of the problems. It is my intention to

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<sup>10</sup> See Exhibit CCS-5.1 page 3 of 3



1 point out some of the more significant problems in this case and to begin to gather  
2 the data and propose changes to rates such that they more accurately reflect cost of  
3 service.

4

**SAMPLE OF 600****Q. PLEASE PROVIDE A GENERAL DESCRIPTION OF THE COMPANY'S COST-OF-SERVICE STUDY IN THIS CASE.**

A. The Company's cost-of-service study in this case primarily consists of the 21 lines found on Exhibit QGC 5.5 page 2 of 4 plus the 22 lines on page 4 of 4 that develop the allocation factors used. This is by far the most abbreviated cost-of-service study that I have ever encountered. By way of contrast, PacifiCorp's cost-of-service study in its last rate case consisted of 1,192 lines of data (used for allocating alone). PacifiCorp's cost-of-service study (with allocation factors) consists of over 200 pages of data that often contains 40-60 lines per page.

**Q. HOW CAN QUESTAR GAS'S COST-OF-SERVICE STUDY BE SO ABBREVIATED?**

A. In order to develop an accurate portrayal of cost causation, allocation factors should be applied to individual FERC accounts and subaccounts where possible. Questar Gas's cost-of-service study is greatly abbreviated because it simply lumps almost all rate base and expense accounts under a single category for purposes of applying a single allocation factor.

For example, the first line of the Company's cost-of-service study on Exhibit QGC 5.5 allocates "On Premise Services" (FERC Account 879) totaling \$0.5 million. The second line of the Company's cost-of-service study lumps five separate FERC Accounts (901-905) under a single allocator to spread \$14.9 million in expense.

1 This includes such accounts as “Meter Reading”, “Customer Records”, “Collections”,  
2 and “Uncollectibles”. The third and fourth lines allocate \$7 million in FERC Account  
3 759 costs (Gathering by Others). However, over half (\$127.1 million) of the  
4 Company’s entire revenue requirement is amalgamated and then allocated on line 5  
5 based upon what is referred to as “Network Cost.” This is a catch-all that includes  
6 most of the rate base, depreciation, taxes, and Operations & Maintenance expenses  
7 associated with the vast majority of the Mains, all of the Services, all of the Meters,  
8 and General Plant. The lumping of so many diversified costs under the heading of  
9 “Network Cost” greatly reduces the accuracy and, therefore, validity of the  
10 Company’s study. A detailed breakdown by FERC accounts is more appropriate.  
11 The \$50 million of Administrative & General costs that are listed on line 11 of the  
12 Company’s cost-of-service study is another example of lumping a host of different  
13 costs for purposes of applying a single allocation factor.

14

15 **Q. HOW IS THIS CATCH-ALL ALLOCATION FACTOR FOR “NETWORK COST”**  
16 **DEVELOPED?**

17 A. Network Costs (which makes up 54% of the Company’s revenue requirement) is a  
18 composite of all of the return and O&M expense associated with Mains, Services,  
19 Meters, and other miscellaneous facilities. The Company allocates these  
20 amalgamated costs on what it terms the “Distribution Plant” allocator, which itself is  
21 a composite of the plant-in-service amounts for Mains, Services, and Meters<sup>11</sup>.

22 Although this approach has some intuitive appeal, upon closer inspection it should

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<sup>11</sup> Mains does not include what the Company defines as Feeders or Large Diameter Mains.

1 be recognized that any inaccuracies in the development of any portion of this  
2 composite allocator have an impact on all costs being allocated.

3

4 **Q. HOW IS THE COMPANY'S COMPOSITE ALLOCATION FACTOR FOR**  
5 **"DISTRIBUTION PLANT" DERIVED?**

6 A. The foundation for the Company's Distribution Plant allocator is what I will refer to as  
7 the "Sample of 600". This is a sample of 629 customers that was designed to  
8 statistically reflect the amount and type of Mains, Services, and Meters utilized by  
9 various customers. Customers are grouped by meter size (MRating) and then an  
10 average cost of Mains or Services is calculated for all customers within the Sample  
11 of 600 for that meter size.

12 For example, the smallest meter has an MRating of 175 (175 cubic feet of gas  
13 per hour). There are 56 customers in the Sample of 600 that have a meter with an  
14 MRating of 175. The Sample provides data for each of these customers regarding  
15 the size (diameter) of the Service and the length of the Service. Current cost data  
16 (\$/foot) for each diameter Service is derived separately<sup>12</sup> and then combined with  
17 the data from the Sample to determine a "current" cost for each of the 175 MRated  
18 meters in the Sample. An average "current" cost per Service for customers with  
19 MRatings of 175 is then calculated. In a separate calculation, this average "current"  
20 cost for 175 MRating customers is then multiplied by the number of 175 MRating  
21 customers on a given rate schedule. This process is repeated for each MRating and  
22 the results are added together to determine the cost of all Services for each rate  
23 schedule and ultimately, a total current cost of all Services.

1           A similar process takes place for Mains, except that the density of customers  
2           around the sample customer on the Main is taken into account. For example, if the  
3           Main on which the sample customer is located has 9 other customers within a  
4           stretch of 1,000 feet, then the sample customer gets assigned 100 feet ( $1,000 \text{ ft.} / (1$   
5            $+ 9) = 100 \text{ ft.}$ ) of the adjacent size Main. If the Main has 49 other customers within a  
6           stretch of 1,000 feet, then the sample customer gets assigned 20 feet ( $1,000 \text{ ft.} / (1 +$   
7            $49) = 20 \text{ ft.}$ ) of the adjacent size Main.

8

9   **Q. IS THIS SAMPLE OF 600 AND THE METHOD USED BY THE COMPANY TO**  
10   **ALLOCATE \$127 MILLION OF ITS “NETWORK COSTS” APPROPRIATE?**

11   A. No. The data used in this Sample of 600 Study is extremely outdated and is unable  
12   to serve as a sound basis upon which to reflect cost causation. Furthermore, at a  
13   minimum, the methodology itself is flawed with respect to using it for purposes of  
14   allocating Mains.

15

16   **Q. HOW OLD IS THE SAMPLE OF 600?**

17   A. Generally speaking, the original Sample of 600 is about 17 years old. An additional  
18   33 customers were added to that original sample a number of years ago. These  
19   additional 33 samples represent customers with meters in the 2000 MRating class.  
20   This class of meters did not even exist on the Questar Gas system at the time of the  
21   original sample.

22

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<sup>12</sup> See Exhibit CCS-5.2.

1 **Q. OTHER THAN THE OBVIOUS AGE OF THE SAMPLE, WHAT OTHER EVIDENCE**  
2 **LEADS TO THE CONCLUSION THAT THE SAMPLE OF 600 IS OUTDATED AND**  
3 **UNABLE TO SERVE AS A BASIS FOR ALLOCATION PURPOSES?**

4 A. There are numerous problems with respect to development of the dollar value of  
5 Services assigned to each rate schedule that demonstrates the limitations of this old  
6 data. Exhibit CCS-5.2 is a copy of a Company workpaper<sup>13</sup> in this case that lists the  
7 cost and length of Services that are on the Company's books and records. In the  
8 summary table there are two hand-drawn arrows; one pointing from the 3/4 inch line  
9 to the 5/8 inch line, while the second points from the 6 inch line to the 5 inch line.  
10 This indicates that the Company is not using the price per foot that comes from its  
11 books and records for the 5/8 inch and the 5 inch Service lines, but the price per foot  
12 that comes from one size larger. Both of these sizes have extremely low footage so  
13 the overall impact would be expected to be minimal. However, this expectation is  
14 not based upon knowledge of the 17-year old data found in the Sample of 600.

15 When one applies this data to the Sample of 600, the age of this sample  
16 shows. In the Sample of 600 alone, there are 5 customers that have 5/8 inch  
17 Services for a total of 285 feet. At the present time, the Company's books and  
18 records only show a total of 100.3 feet of 5/8 inch Services on the entire current  
19 system. Likewise, there are 2 customers listed in the Sample of 600 with 5 inch  
20 Services for a total of 1,440 feet. The Company's books and records only show a  
21 total of 25 feet of 5 inch Services on the entire current system.

22 Aside from the problem that the Sample of 600 no longer reflects the mix of  
23 facilities used on the Questar Gas System today, the fudging of this Sample to make

1 it fit today's data causes distortions. As mentioned above, the data from the Sample  
2 of 600 is broken down by meter size and then combined with current cost data for  
3 each size Service used in the Sample of 600 to derive an average "current" cost per  
4 foot of Service and an average total cost of Services to supply customers of each  
5 meter size. The substitution of the data brings on major swings in the average total  
6 costs attributed to certain meter sizes and ultimately certain customer rate  
7 schedules.

8

9 **Q. WHAT IMPACT DOES THIS SUBSTITUTION HAVE ON THE CALCULATION OF**  
10 **THE AVERAGE COST OF SERVICES BY METER SIZE?**

11 A. The smallest meter size used by Questar Gas has an MRating of 175. There are 56  
12 of these meters in the Sample of 600. Only two of these 56 meters in this category  
13 had 5/8 inch Services. However, the Company uses a price for these Services of  
14 \$3.78 per foot (the price of a 3/4 inch Service) instead of the actual booked value of -  
15 \$32.87 per foot. This results in a major difference in the costs that are assigned to  
16 customers with MRatings of 175. Using the Company's substituted value (for just 2  
17 out of the 56 samples in this category) results in an assignment of \$340 as the  
18 average cost of Services for MRating 175 customers (Exhibit CCS-5.3 page 1). If  
19 the actual booked value had been used for these 2 customers (as it was for the  
20 other 54 customers with MRatings of 175 in the Sample), the average value of  
21 Service Lines assigned to the MRating 175 customers would have been about two  
22 thirds lower or \$236 (Exhibit CCS-5.3 page 2).

23

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<sup>13</sup> Response to DPU Request 1.2-BLM, Attachment 4 to Allocation Factor #6.

1 **Q. AFTER THE COMPANY COMBINES ITS SAMPLE OF 600 WITH CURRENT**  
2 **COST DATA, DOES THE DERIVED COST EQUATE TO THE ACTUAL TOTAL**  
3 **COST OF SERVICES (FERC ACCOUNT 380) ON THE COMPANY'S BOOKS?**

4 A. No. After going through the procedures described above, the Company multiplies  
5 the average cost of Services by the number of customers on each rate schedule for  
6 each meter rating. The end result comes out 8% higher than the booked cost. All of  
7 the derived average Service costs are then equally adjusted down in order to reflect  
8 this error. Since the Company is now allocating 99% of Service costs to GS-1  
9 customers, any error that occurs is for all practical purposes being placed upon the  
10 GS-1 customers. If that 8% error occurred because too many costs were being  
11 assigned to the GS-1 class (because of the substitution of cost data for the 5/8 inch  
12 Services or for other reasons) this could make a noticeable increase in the costs  
13 being assigned to GS-1, while decreasing the costs to other customer groups.

14

15 **Q. ARE YOU ADVOCATING THE USE OF ALL OF THE BOOKED VALUES IN**  
16 **COMBINATION WITH THE COMPANY'S SAMPLE OF 600 STUDY?**

17 A. No. The substitution of data by the Company is clearly causing distortions, but the  
18 true source of the problem is the age of the Sample of 600 study. The sample that  
19 was collected 17 years ago was performed on a system that is vastly different today.  
20 The Sample of 600 study should not be used for allocation purposes.

21



1 **Q. GIVEN THE OUTDATED NATURE OF THE SAMPLE OF 600 STUDY, WHAT DO**  
2 **YOU RECOMMEND BE DONE IN THIS CASE TO ALLOCATE SERVICES AND**  
3 **RELATED COSTS?**

4 A. I have not developed an allocation procedure to replace the method used by the  
5 Company in this case for Services. However, it should be recognized that the  
6 present composite allocation of 99% of all Service costs (as well as 99% of Mains  
7 and Meters) to the GS-1 customers is inappropriate. I recommend that a new study  
8 be initiated as soon as possible in order to collect data upon which the cost of  
9 Services can be based. Until that time, I recommend using the Service portion of  
10 the present composite allocation factor to allocate Services. This temporary  
11 allocation factor assigns 99.28% of Services to GS-1—even higher than the  
12 Company's composite allocator.

13

14 **Q. YOU INDICATED THAT IN ADDITION TO THE SAMPLE OF 600 STUDY BEING**  
15 **OUTDATED, THERE IS A FUNDAMENTAL PROBLEM USING THIS STUDY FOR**  
16 **THE ALLOCATION OF MAINS. WHAT IS THAT FUNDAMENTAL PROBLEM?**

17 A. Before addressing this fundamental problem, it should be made clear how Mains are  
18 addressed in the Company's cost-of-service study using the Sample of 600 study.  
19 Essentially, Questar Gas breaks FERC Acct 376 (Mains) into three groups: Feeders;  
20 Large Diameter Mains; and Mains. The following distinctions and plant-in-service  
21 values are assigned to each category:

22

23

|   |                      |                                     |               |
|---|----------------------|-------------------------------------|---------------|
| 1 | Feeders              | (high pressure Mains)               | \$129 million |
| 2 | Large Diameter Mains | (low pressure, greater than 6 inch) | \$ 10 million |
| 3 | Mains                | (low pressure, 6 inches or less)    | \$278 million |

4 For purposes of this case, I simply accept (without analysis) the Company's  
5 allocation treatment of Feeders and Large Diameter Mains. It is the largest category  
6 (that is simply referred to as Mains) that is addressed by the Sample of 600 study.

7 As pointed out above, the use of the Sample of 600 study for assigning the  
8 average cost of Mains to various MRatings is the same as that for Services, except  
9 there is a step associated with the calculation of the density of customers on a given  
10 stretch of Main (usually the number of customers per 1,000 feet). This overall  
11 procedure for assigning costs of Mains is fundamentally unsound; this density  
12 calculation highlights this problem.

13 Even without this density calculation, the use of the Sample of 600 study (or  
14 any more recent study) would be flawed for the use of assigning the cost of Mains to  
15 any given customer group. Unlike Services, Mains provide gas to different types of  
16 customers. There may be large customers at the end of the pipe and therefore, the  
17 size of the Main remains large all the way to the end. Should the smaller customers  
18 at the beginning of the pipe be assigned the full cost of the larger pipe that is needed  
19 to serve the large customers at the end? There may be large customers at the  
20 beginning of the pipe and a smaller pipe size to serve the customers at the end of  
21 the line. Should the small customers at the end of the line be assigned costs as if  
22 they were served by the small pipe the whole length of the Main or should there be  
23 some economies of scale reflected as actually occurs in practice?

1           The Company's method only assigns costs on the basis of the Main that is  
2           most immediately connected to the customer, as if that customer was solely  
3           responsible (or in combination with the number, not usage, of the customers within  
4           his 1,000 feet of Main) for the cost of that Main. This one-on-one assignment of cost  
5           responsibility may be appropriate for Services that are customer specific, but it is not  
6           appropriate for assigning the shared cost of Mains that are designed for a wide  
7           range of customers with different usage levels.

8

9   **Q. HOW DOES THE COMPANY'S DENSITY CALCULATION FURTHER**  
10   **COMPLICATE THIS COST ALLOCATION PROBLEM?**

11   A. Although the addition of the density calculation gives the appearance of assigning  
12   cost responsibility appropriately (the more customers per foot of pipe, the lower the  
13   average cost per customer), density calculations have gained very little favor in the  
14   regulatory community. The problem is that a density calculation does not take into  
15   account usage of the various customers within the area. If all customers in the  
16   Sample of 600 and on the system used the same amount of gas, then a density  
17   calculation would at least have some meaning. However, on the same Main, there  
18   can be vastly different types and sizes of customers. A density calculation with  
19   respect to Mains is just as inappropriate as a density calculation would be for  
20   assigning cost responsibility for an electric utility.

21

22   **Q. IF THE COMPANY'S METHOD OF ALLOCATION MAINS IS FUNDAMENTALLY**  
23   **FLAWED, HOW DO YOU RECOMMEND THESE COSTS BE ALLOCATED?**

1 A. The Company uses an equal weighting of volumetric throughput and peak day  
 2 usage to allocate its high-pressure Feeders. It uses straight volumetric throughput  
 3 to allocate Large Diameter Mains. There is an obvious line of demarcation between  
 4 what the Company calls Feeders and that which it calls Mains (no matter what the  
 5 diameter). That line of demarcation is based upon much higher pressures and  
 6 operation over long distances (on the order of tens or even hundreds of miles).

7 There is no similar distinction that separates what the Company refers to as  
 8 Large Diameter Mains and what is simply referred to as Mains. The Company's line  
 9 of demarcation is arbitrarily set at anything over 6 inches in diameter being  
 10 considered a Large Diameter Main. However, there is no major pressure differential  
 11 between Large Diameter Mains and Mains. In fact, some Mains could operate at  
 12 higher pressures than Large Diameter Mains. Likewise, there is no distinction as to  
 13 what size or type of customer can be found on any size Main.

14 For example, 3/4-inch is essentially the smallest diameter Main on the Questar  
 15 Gas system. The Sample of 600 listed six customers on Mains that were 3/4 inch in  
 16 diameter. The breakdown is as follows:

|    | <u>Customers</u> | <u>Rate Schedule</u> | <u>MRating</u> |
|----|------------------|----------------------|----------------|
| 17 |                  |                      |                |
| 18 | 1                | GS-1                 | 175            |
| 19 | 4                | GS-1                 | 250            |
| 20 | 1                | IT                   | 30,000         |

21 Likewise, in the Sample of 600, there are GS-1 customers with MRatings of 250 that  
 22 were on 10 inch and 16 inch Mains (which the Company classifies as Large  
 23 Diameter Mains).

1           Clearly, there is no strict relationship between the size of the customer and  
2           the size of the Main from which gas is taken. Because the Company's present  
3           allocation method for Mains is fundamentally flawed and because there is not a true  
4           distinction between the use of pipes (other than what may exist between Feeders  
5           and non-Feeders), I recommend that Mains be allocated in the same manner as the  
6           Company presently allocates Large Diameter Mains. This allocation method is  
7           throughput at the low-pressure distribution level (excludes volumes that only flow on  
8           Feeders). I recommend this approach be used for this case only as a transitional  
9           step to get us moving in the right direction. Given the Company's allocation  
10          procedures and cost-of-service studies require thorough review, this allocation factor  
11          should be included in the review as well.

12

13 **Q. ARE THERE OTHER CONCERNS REGARDING THE COMPANY'S**  
14 **CLASSIFICATION OR ALLOCATION OF COSTS IN ITS COST-OF-SERVICE**  
15 **STUDY?**

16 A. Yes. At a minimum, there is a large amount of high pressure Feeder footage that is  
17          for all practical purposes dedicated to only one or two entities. Essentially, these  
18          Feeders or sections of Feeders are functioning as Service lines for individual  
19          customers and not Feeders for the entire system. These Feeders or sections of  
20          Feeders that are primarily supplying one or two entities should not be allocated in  
21          the same manner as the majority of Feeders on the System. These lines should be  
22          either directly assigned to the customers involved or at least the rate schedule to

1 which these customers belong. These costs should not be allocated to all other  
2 customers as presently occurs in the Company's cost-of-service study.

3

4 **Q. CAN YOU GIVE SOME SPECIFIC EXAMPLES OF FEEDER LINES THAT ARE, IN**  
5 **FACT, DEDICATED TO ONLY ONE OR TWO ENTITIES?**

6 A. Yes, I will give several examples. First, Company Feeder #70 is a high pressure  
7 Feeder/Main that is approximately 22 miles long that goes from Tremonton to  
8 Thiokol. It is my understanding that there are only 732 customers being served from  
9 that Feeder. However, there are only 4 customers/entities served in approximately  
10 the last 12 miles of this Feeder—those 4 customers are all ThioKol facilities. (See  
11 Exhibit CCS-5.4) Obviously, most of this Feeder/Main is actually a dedicated facility  
12 for Thiokol. This last 12 miles of pipe is acting as a high pressure Service that is  
13 only used for one entity (Thiokol) in a manner similar to a Service that is supplying  
14 only one house. It is inappropriate for the costs of these facilities to be picked up by  
15 the rest of the system. To the extent that Thiokol is taking service under an  
16 interruptible tariff, the Company's cost allocation methodology would not only assign  
17 a very limited amount of plant to Thiokol and/or its customer group, it would assign  
18 0% of the demand component of this plant that is dedicated only to serve its needs.

19 Second, Company Feeder #51 is a high pressure Feeder/Main that is  
20 approximately 11 miles long and runs west of Ogden. It is my understanding that  
21 there are only 39 customers served from that Feeder. The last customer on that  
22 Feeder/Main is Great Salt Lake Mineral (IMC Kalium). (See Exhibit CCS-5.5) A  
23 mile away is the second to the last customer on that Feeder is Western Zirconium

1 (Westinghouse). This means that over a mile of this high pressure Feeder/Main is  
2 dedicated to only IMC Kalium. The third to the last customer on this line is another  
3 mile away, which means that the last 1-2 miles of this Feeder/Main only serves two  
4 customers (IMC Kalium and Westinghouse). To the extent these customers are  
5 taking service under an interruptible tariff, the Company's cost allocation  
6 methodology would not only assign a very limited amount of plant to these  
7 customers, it would assign 0% of the demand component of this plant. Third,  
8 Company Feeder #38 is a high pressure Feeder/Main that serves 2,033 customers.  
9 It has a lateral that is over 3 miles long that is used to only serve American Salt  
10 Company. (See Exhibit CCS-5.6) Essentially, the lateral off of this Feeder/Main is  
11 actually a dedicated facility for American Salt Company. It is acting as a high  
12 pressure Service that is only used for one entity in a manner similar to a Service line  
13 that is supplying only one house. It is inappropriate for the costs of these facilities to  
14 be picked up by the rest of the system.

15 These are just three examples. There are many other cases that look similar  
16 from a review of the general map of Questar Gas's Feeder system.

17

18 **Q. CAN THE COSTS OF THESE DEDICATED FACILITIES BE SIMPLY ASSIGNED**  
19 **TO THE CUSTOMERS OR CUSTOMER RATE SCHEDULES INVOLVED?**

20 A. No. For the most part, these dedicated facilities are fully depreciated. However, for  
21 decades, all of the customers on the system have been paying for the O&M, A&G,  
22 Return, Taxes, and Depreciation associated with these facilities. It would be an  
23 injustice to now take this dedicated, but fully depreciated, plant and assign it to

1 customers that have not historically paid for the Return, O&M, and Depreciation  
2 reserves associated with this plant.

3 A far more appropriate solution would be to determine the distances of all  
4 dedicated Feeders and Mains, calculate the ratio of dedicated facilities to total  
5 Feeders and Mains, and then apply that ratio in order to directly assign/allocate an  
6 appropriate share of associated costs to the customers or rate schedules involved.

7 Additionally, it would certainly be appropriate to begin to directly assign plant costs in  
8 the future that are so dedicated.

9

10 **Q. ARE YOU PROPOSING ANY ADJUSTMENT IN THIS CASE THAT**  
11 **SPECIFICALLY ASSIGNS/ALLOCATES THE COSTS ASSOCIATED WITH**  
12 **THESE DEDICATED LINES TO THE CUSTOMERS OR CUSTOMER GROUPS**  
13 **INVOLVED?**

14 A. No. However, I recommend that the Commission recognize this bias in the data  
15 when it considers the spread of the revenue requirement between rate schedules  
16 (less costs should be assigned to the GS-1 class as they are not the recipients of  
17 such line extension treatment). I further recommend that the Company be required  
18 to file a report with the Commission that identifies all instances where a customer,  
19 single entity or small group of customers is at the end of a Feeder or even a Main  
20 and isolated from other customers. Such a report should detail the distance and  
21 cost of the “dedicated” facilities and describe the general surroundings so that the  
22 Commission and other parties can also analyze where the “dedicated” facilities  
23 should start.



1           Where Feeders and Mains are obviously extended long distances to serve  
2           only one of two entities (plus some possible incidental load), it would be more  
3           appropriate to directly address the costs associated with those facilities (and related  
4           expense) to specific customers or customer classes. This is in addition to the  
5           Company's policies regarding Contributions In Aid of Construction. The Company  
6           should not only be collecting for facilities that are put in place in order to serve a  
7           limited number of customers, but should be assigning rate treatment of those costs  
8           to that same customer group.

9

1 **COST-OF-SERVICE STUDY**

2 **Q. PREVIOUSLY, YOU TOOK EXCEPTION TO THE BREVITY OF THE COMPANY'S**  
3 **COST-OF-SERVICE STUDY IN THIS CASE. DO YOU HAVE AN ALTERNATIVE**  
4 **STUDY YOU WISH TO PROPOSE?**

5 A. Yes. The Company's cost-of-service study in this case lacks the depth of detail that  
6 this Commission routinely experiences in PacifiCorp cases. Questar Gas's study is  
7 so abbreviated that it is a stretch to even put it in the same category as PacifiCorp's  
8 cost-of-service study.

9 I have attempted to develop a more detailed cost-of-service study, based  
10 upon the Company's revenue requirement model. I have attempted to maintain, or  
11 expand upon, many of the rate base line items found in that revenue model. A copy  
12 of my model is found in my workpapers and an electronic copy will be provided to  
13 each of the parties in this case.

14  
15 **Q. IS THE MODEL ITSELF INTENDED TO CHALLENGE ANYTHING PRESENTED**  
16 **BY THE COMPANY?**

17 A. No, not the model itself. The model is designed to make an analysis of the  
18 classification and allocation of costs easier and more defined for all parties. The  
19 model is simply a tool and nothing more. I do not claim that this particular model is  
20 the best or easiest way to perform the classification and allocation of costs, simply a  
21 way for all parties to understand the impacts of cost assignment and allocation. I  
22 hope that superior models will be developed for Questar Gas that will enable all  
23 parties to gain a better understanding of cost causation on the Company's system.

1 **Q. HAVE YOU USED YOUR MODEL TO DEMONSTRATE THE IMPACT OF YOUR**  
2 **PROPOSED CHANGE IN THE ALLOCATION OF MAINS (6-INCHES OR LESS)**  
3 **ON THE COST-OF-SERVICE OF THE VARIOUS CUSTOMER CLASSES?**

4 A. Yes. As pointed out above, there are serious problems with the use of the Sample  
5 of 600 study or purposes of allocating the costs of Mains and Services. There is  
6 also a problem with Feeders being allocated to all customers when some Feeders  
7 are obviously dedicated to only one or two entities. In my cost-of-service study, I  
8 have only attempted to correct the problem of inappropriately allocating the Mains of  
9 6-inches or less in diameter. Other corrections will have to wait for a time when  
10 more data is available.

11

12 **Q. ARE THERE OTHER CHANGES YOU MADE IN YOUR COST-OF-SERVICE**  
13 **STUDY?**

14 A. Yes, mostly of a minor nature. As pointed out earlier, in the Company's cost-of-  
15 service study over half of the costs are lumped together and allocated on a single  
16 allocation factor. When these costs are disaggregated into several individual FERC  
17 accounts, certain obvious allocation factors appear. For example, Account 872  
18 (Compressor Station Labor) and Account 873 (Compressor Station Fuel) are  
19 obviously related to throughput and were thus allocated based upon the Company's  
20 throughput allocator. Account 870 (Operation Supervision) relates to supervising the  
21 activities under Accounts 871-878 and should be allocated on the composite spread  
22 of costs within these accounts. Once again, the only significant change I made was

1 to allocate the smaller Mains (6 inches and less) on the same basis as the Company  
 2 allocated Large Diameter Mains (greater than 6 inches).

3

4 **Q. WHAT ARE THE RESULTS OF YOUR MODEL RUN WHEN THIS CHANGE IN**  
 5 **THE TREATMENTS OF MAINS IS INCORPORATED INTO THE MODEL?**

6 A. Where possible, I have run my model with the exact same revenue requirement,  
 7 classifications, and allocation factors used by the Company, except that I have  
 8 allocated the smaller diameter Mains consistent with how the Company allocated  
 9 Large Diameter Mains. A summary table is provided as Exhibit CCS-5.7. A  
 10 comparison of the rates of return on rate base for each rate schedule based upon  
 11 this cost-of-service study and using the above-mentioned changes is as follows:

|    |               |          |
|----|---------------|----------|
| 12 | GS-1          | 10.99%   |
| 13 | F-1           | -8.33%   |
| 14 | F-3           | 63.78%   |
| 15 | FT-2          | -16.43%  |
| 16 | I Sales       | -17.43 % |
| 17 | I Trans       | -18.74%  |
| 18 | Total Company | 7.88%    |

19 As can be seen from the above, the GS-1 class is returning substantially  
 20 more than the system average rate of return of 7.88%. In fact, the GS-1 rate  
 21 schedule is presently returning more than the rate of return of 10.38% that the  
 22 Company is seeking in this case.

23

1 **Q. BASED UPON YOUR ANALYSIS OF COST-OF-SERVICE, WHAT**  
2 **RECOMMENDATIONS DO YOU MAKE WITH RESPECT TO THE SPREAD OF**  
3 **THE RATE INCREASE IN THIS CASE?**

4 A. The cost-of-service study that I produced provides far more detail than that which  
5 has been utilized by the Company for years. I have only proposed one major  
6 change in my cost-of-service study from that used in the Company's (the allocation  
7 of all non-feeder Mains on the same basis). There are other major allocation  
8 problems in the Company's study that still need to be addressed—the resolution of  
9 which will further lower the cost assignment to the GS-1 rate schedule. When  
10 comparing at the relative rates between Questar Gas's smallest customers versus  
11 its largest customers, Questar Gas's rates are significantly out of line with those  
12 charged by utilities that the Company offers for comparison. Finally, even Questar  
13 Gas's own cost-of-service results and recommendations support the fact that GS-1  
14 and F-3 rates are paying an above average return, while the other rate schedules  
15 are paying substantially less than the system average.

16 If a revenue requirement increase is ordered by the Commission, my  
17 recommendation is to assign none of the increase to the GS-1 and F-3 rate  
18 schedules. If the Commission orders a revenue requirement decrease, it should all  
19 be assigned to the GS-1 and F-3 schedules. Based on this rate spread proposal,  
20 GS-1 customers would continue to pay over the average system return as measured  
21 by the limited change in allocation factors proposed here. It is obvious that further  
22 study and corrections to the cost assignment to various rate schedules will lead to a

1        need to further lower the rates for the GS-1 class while increasing the revenue  
2        responsibility to other rate classes.

3

4        **Q. DO YOU HAVE ANY SPECIFIC RECOMMENDATIONS REGARDING FUTURE**  
5        **RATE CHANGES?**

6        A. Yes. In addition to the major problems regarding the data and methodology used by  
7        the Company to assign cost responsibility, I found other areas where smaller  
8        problems or at least differences of opinion exist. I have not addressed these for fear  
9        of losing sight of the forest for the trees. Other parties may have other ideas on  
10       some issues. I have been involved in Commission directed Task Force studies in  
11       the past that have gone a long way to addressing many technical questions such as  
12       have been raised here. I recommend that such a Task Force be established in order  
13       to look into all aspects of Questar Gas's cost-of-service and rate design  
14       methodologies and assignment of class revenue responsibility.

15                With this approach the work of the Task Force can be more focused and the  
16       issue of cost-of-service can be addressed in isolation. At the conclusion of that  
17       case, it would be appropriate to change rates and/or set a schedule to phase-in new  
18       class revenue requirements and rate design. I further recommend that Questar Gas  
19       be ordered to file a cost-of-service case by November 1, 2003.

20

## **GS-1 RATE DESIGN**

**Q. PREVIOUSLY YOU DEMONSTRATED THAT QUESTAR GAS'S GS-1 RATES WERE STEEPLY DECLINING WHEN COMPARED TO OTHER UTILITIES THAT QUESTAR GAS LABELED AS COMPARABLE. HAS THE COMPANY PROVIDED ANY JUSTIFICATION FOR ITS DECLINING BLOCK RATES FOR THE GS-1 CUSTOMERS IN THIS CASE?**

A. The justification provided by Questar Gas for the declining block rate structure of GS-1 was extremely limited. The Company stated<sup>14</sup>

The Company has had a declining block rate structure for at least 50 years and it is an accepted and approved rate design. It best matches the cost incurred to provide gas service.

The Company further went on to quote the American Gas Association's (AGA) publication "Gas Rate Fundamentals":

A substantial portion of the capacity and customer costs may be covered by the charge for the initial block. This is the most widely accepted form of rate because of its simplicity, its avoidance of certain areas of discrimination and its reflection of the quantity discount concept with which customers are familiar in their other business dealings. ... Since the competitive situation and the desire to promote gas sales are very important considerations, the prices in the first block are usually set higher to cover varied combinations of low-consumption appliances and the prices of the terminal blocks are set to encourage the use of additional gas service. (Emphasis added)

It should be noted that the AGA is not directly supporting the declining block rate structure, merely explaining why it is used. It is quite revealing that the focus of the justification provided is the "desire to promote gas sales." It is one thing to justify a declining block rate structure on the basis of cost causation, but it is quite another to justify it on the basis of promoting sales. This Commission has generally moved in

1 the direction of eliminating promotional electric rates and it should do the same with  
2 promotional natural gas rates as well.

3

4 **Q. HAS QUESTAR GAS SUPPORTED ITS POSITION THAT THE DECLINING**  
5 **BLOCK RATE STRUCTURE “BEST MATCHES THE COST INCURRED TO**  
6 **PROVIDE GAS SERVICE”?**

7 A. No. There has been no study or analysis presented to justify declining block rates  
8 for the GS-1 or any other rate schedule. During my conversations with the  
9 Company, it was indicated that there was no institutional memory (20 years) of any  
10 study that justified the current declining block rates.

11

12 **Q. IS DATA AVAILABLE THAT SUGGESTS THAT THE GS-1 RATE SHOULD BE**  
13 **FLAT OR EVEN INVERTED?**

14 A. Yes. Questar Gas provided 24-months of billing records for all of its customers.  
15 These records are divided by class (Residential, Apartment, Trailer, Mobile Home,  
16 and Business) and by rate schedule (GS-1, F1, Ft-2, IT, etc.). By taking only the  
17 GS-1 customers and separating them into essentially a residential class  
18 (Residential, Apartment, Trailer, Mobile Home) and commercial (Business) group, it  
19 is possible to identify certain patterns. The first is to confirm that residential  
20 customers typically use less than 45 Dth per month. I found that less than 1,000  
21 residential customers have an average usage greater than 45 Dth per month. By  
22 contrast, over 10,000 GS-1 business customers used more than 45 Dth per month.  
23 Furthermore, the average usage of those exceeding the 45 Dth per month threshold

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<sup>14</sup> Response to CCS Request 14.52



1 is also greater for business customers. Thus, as would be expected, most of the  
2 usage over 45 Dth per month involves business customers.

3 The second load characteristic that I was able to identify was not as readily  
4 obvious. As it turns out, the GS-1 business customers are more heat sensitive than  
5 the residential customers are. On average, the ratio of January usage to annual  
6 usage for GS-1 business customers was 5.1% greater than the January/annual ratio  
7 for residential customers. Thus, GS-1 business customers have a worse load factor  
8 and, therefore, contribute more to capacity costs on the system.

9 Upon closer examination, this result is quite understandable. GS-1 business  
10 customers are not the entire commercial/industrial group. The Company has an F-1  
11 sales rate that includes only high load factor, large users. The FT and IT rates  
12 include very large customers that also tend to have a high load factor. What is left  
13 for the GS-1 class is the low load factor, business customers. Furthermore, it should  
14 be recognized that business customers tend to have more heat generating  
15 equipment than do residences, so that there is little or no call for space-heating  
16 during shoulder months, but high space-heating requirements during the coldest  
17 days.

18

19 **Q. WHAT IS YOUR RECOMMENDATION WITH RESPECT TO RATE DESIGN FOR**  
20 **THE GS-1 RATE SCHEDULE?**

21 A. Similar to my recommendations with respect to cost allocation, issues relating to GS-  
22 1 rate design should be further addressed in a Task Force and later in a formal  
23 hearing. For purposes of this case, I recommend that the Commission begin to

1 move the GS-1 rate toward a flat rate structure. I recommend that the rate of all  
2 usage over 45 Dth be increased by one third, with the extra revenue used to lower  
3 the first block rate.

4

5 **Q. WOULD SUCH A SHIFT IN RATE DESIGN CAUSE RATE SHOCK?**

6 A. In this case where only one component of the rate is being changed, the impact of  
7 such change is greatly minimized. For example, the present winter rates for the GS-  
8 1 class are:

|    |              |                   |
|----|--------------|-------------------|
| 9  | First 45 Dth | \$2.00986 per Dth |
| 10 | Over 45 Dth  | \$0.87609 per Dth |

11 Elevating the tail-block rate by one third of this difference would mean an increase of  
12 \$0.37792 per Dth<sup>15</sup>. Although this is a 43%<sup>16</sup> increase in the tail-block Distribution  
13 Non-Gas rate, a customer will not actually experience this percentage change. First,  
14 the initial block rate would be lowered, thereby serving as an offset to this increase.  
15 Second, the GS-1 customers pay a Supplier Non-Gas Cost as well as a Commodity  
16 Cost. When added together, the total tail-block rate paid by a GS-1 customer is  
17 presently \$4.65532 per Dth. An increase of \$0.37792 per Dth to this total rate is  
18 effectively only an increase of 8.1%<sup>17</sup>.

19

20 **Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

21 A. Yes.

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<sup>15</sup>  $(\$2.00986 - \$0.87609) / 3 = \$0.37792$

<sup>16</sup>  $\$0.37792 / \$0.87609 = 43\%$

<sup>17</sup>  $\$0.37792 / \$4.65532 = 8.1\%$