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6 **BEFORE THE**  
7 **PUBLIC SERVICE COMMISSION OF UTAH**

8  
9 Questar Gas Company )

Docket No. 02-057-02

10  
11 **PREPARED REBUTTAL TESTIMONY**  
12 **OF**  
13 **J. PETER WILLIAMSON**  
14 **ON BEHALF OF**  
15 **QUESTAR GAS COMPANY**  
16 October 3, 2002

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19 **Q. Please state your name and business address.**

20 A. My name is J. Peter Williamson. My business address is 89 Main  
21 Street, West Lebanon, New Hampshire 03784, and P.O. Box 5160, Hanover,  
22 New Hampshire 03755.

23 **Q. Have you testified previously in this proceeding?**

24 A. Yes. I prepared direct testimony that was filed in May of this year.

25 **Q. What is the purpose of your Rebuttal Testimony in this case?**

26 A. I have been asked to respond to the testimony of Dr. William A  
27 Powell, of the Division of Public Utilities of Utah, and to the testimony of Mr.  
28 David C. Parcell of the Committee of Consumer Services. I have also updated  
29 my direct testimony, since about four months have passed since the filing of  
30 that testimony.

31 **SUMMARY**

32 **Q. Please summarize your rebuttal testimony.**

33 A. I begin by discussing the capital structure of Questar Gas, reporting that  
34 Dr. Powell agrees with me that the appropriate structure for use in this  
35 proceeding is 52.61% equity and 47.39% long-term debt. I show that the  
36 capital structure proposed by Mr. Parcell, which includes short-term debt, is  
37 inappropriate. Mr. Parcell agrees that the capital structure to be used must be  
38 the structure that finances the rate base, but then goes on to include short-term  
39 debt that does not support rate base. He is quite wrong to do so.  
40 I next discuss the rate of return and begin by describing an update of my direct  
41 testimony. Applying the same DCF analysis that I used in my direct testimony,

1 and using the most recent reports published by IBES and Value Line, I reach  
2 an end result of 12.47%, as shown in Exhibit No. QGC-3.8R.

3 I do not update my CAPM and Risk Premium analyses, except to show that the  
4 statistical tests indicate that the beta coefficients required by the CAPM are, if  
5 anything, even less significant than they were at the time of my direct  
6 testimony. I did not rely on these methodologies in my direct testimony, and  
7 do not do so now, including them only in case the Commission wishes to use  
8 them despite their lack of reliability.

9 I then turn to the testimony of Dr. Powell concerning rate of return. I discuss  
10 his DCF analyses first. I have no criticism of his reliance on Value Line and  
11 Zacks earnings growth forecasts, but his use of Value Line dividend growth  
12 forecasts was not appropriate.

13 I do criticize his method of combining the two earnings growth forecasts in  
14 order to reduce his recommendation. Dr. Powell arrived at a final average that  
15 is illogical and appears designed to lead to a low-end result. Most of his  
16 analyses lead to results that are closer to my end results than to his. I show  
17 inconsistencies in his choices between means and medians, where his choice  
18 appears to favor low-rates of return. Finally, the method by which he  
19 combined the results of his DCF analyses to arrive at a recommended 10.50%  
20 for Questar Gas is inconsistent with his own advice.

21 Next, I discuss Dr. Powell's CAPM analysis, showing that the lack of  
22 statistical significance of the beta coefficients for proxy companies at the  
23 present time precludes any reliance on that methodology.

24 Next, I turn to the testimony of Mr. Parcell. Mr. Parcell made use of three sets  
25 of proxy companies, the first of which is simply the complete list of companies  
26 classified by the Value Line Investment Survey (Value Line) as the Natural  
27 Gas (Distribution) Industry. He applied no other criteria and, consequently,  
28 included companies that are simply not comparable to Questar Gas. However,  
29 he also made use of my set of companies.

30 In applying the DCF methodology, Mr. Parcell used retention growth rates as I  
31 do, but chose time periods that are inappropriate. In making use of growth  
32 rates published by Value Line, rather than showing the results of earnings and  
33 dividend growth rates separately, he showed only the results of combining  
34 these with book-value growth rates. This made it difficult to identify the  
35 meaningless result from the incorporation of dividend growth rates, but I  
36 supply in this rebuttal the exhibits that make this showing clear. In the end, the  
37 only one of his DCF analyses that merits consideration is that incorporating  
38 growth rates published by IBES.

39 Mr. Parcell's CAPM analysis, like that of Dr. Powell, suffers from the lack of  
40 significance to the beta coefficients. Like Dr. Powell, he had no response to  
41 the demonstration of their insignificance in my direct testimony.

42 Mr. Parcell's comparable-earnings methodology began with confusion  
43 between the rates of return expected by investors on their investments in  
44 common stocks, and the rates of return earned on book common equity by the

1 companies. The capital attraction standard clearly applies to the former,  
2 although Mr. Parcell seemed to think it applies to the latter. His comparison of  
3 rates of return and market-to-book ratios appeared to confuse the significance  
4 of history with that of expectations in leading investors to those ratios. His  
5 discussion at this point appeared to imply that regulatory commissions should  
6 set rates of return to bring the market-to-book ratios to 100% for regulated  
7 utilities. I am not aware of any such regulatory policy.

### 8 **Capital Structure**

9 **Q. You addressed the capital structure for Questar Gas in your direct**  
10 **testimony. What was it?**

11 A. I reported the company's capital structure as 52.6% equity and 47.4%  
12 long-term debt.

13 **Q. What capital structure did Dr. Powell propose?**

14 A. He accepted the company's calculation: 52.61% equity and 47.39%  
15 debt.

16 **Q. What capital structure did Mr. Parcell propose?**

17 A. He proposed on page 3 of his testimony a structure of 47.20% equity,  
18 42.52% long-term debt and 10.28% short-term debt.

19 **Q. Is his recommendation a reasonable one?**

20 A. No, it is not. It is quite incorrect and inconsistent with his own  
21 explanation of what is an appropriate capital structure.

22 **Q. Please explain.**

23 A. On page 21 of his direct testimony, Mr. Parcell described the choice of  
24 capital structure in these words: "The rate base - rate of return concept  
25 recognizes the assets which are employed in providing utility services and  
26 provides for a return on these assets by identifying the liabilities and common  
27 equity (and their cost rates) which are used to finance the assets." He  
28 continued on the same page: "The inherent assumption in this procedure is  
29 that the dollar values of the capital structure and the rate base are  
30 approximately equal and the former is utilized to finance the latter."

31 **Q. Do you agree with those principles?**

32 A. Yes.

33 **Q. Do you agree that Mr. Parcell has applied those principles correctly?**

34 A. No. Mr. Parcell made no attempt to show that short-term debt finances  
35 any part of the Questar Gas rate base. To begin with, the common equity plus  
36 long-term debt alone are approximately equal over time to the rate base and  
37 rate-base equivalent. (By "rate-base equivalent," I mean the items of current

1 assets that are not technically rate base but that are accorded equivalent  
2 treatment in ratemaking.) The rate-base equivalent varies considerably on a  
3 seasonal bases, as does the short-term debt. As is shown in Exhibit QGC 7\_\_  
4 in the testimony of QGC witness David M. Curtis, as of December 31, 2001,  
5 the amount of short-term debt supporting rate base or equivalent was \$3.93  
6 million, while six months later, on June 30, 2002, it was a negative \$19.73  
7 million. (That is, the long-term debt and equity exceeded rate base and  
8 equivalent by \$19.73 million.). On average, then, the short-term debt support  
9 was negative. That is, on average the equity and long-term debt were greater  
10 than the rate base and equivalent.

11 In addition, short-term debt supports construction work in process (CWIP) that  
12 is not a part of rate base, and the cost of that short-term debt is incorporated in  
13 the CWIP capitalized expense.

14 **Q. Has Mr. Parcell been asked if he had determined the extent to which**  
15 **short-term debt supported the rate base of Questar Gas?**

16 A. Yes. He replied to Questar data request No. CCS1.11 that it is his  
17 ?experience that utilities maintain that capital dollars are not traceable in terms  
18 of what dollars finance what items of assets and therefore rate base.? His  
19 response is clearly inconsistent with his own position on page 21 of his  
20 testimony (quoted above) and clearly wrong with respect to Questar Gas.

21 **Q. Mr. Parcell provided comparative statistics for his proxy companies,**  
22 **showing their capital structures including short-term debt. Does your**  
23 **criticism apply to those capital structures as well?**

24 A. Yes. The only relevant capital structures are those that reflect capital  
25 that supports rate base, just as Mr. Parcell explained on page 21 of his  
26 testimony. He offered no evidence that the short-term debt of his proxy  
27 companies does so.

28 **Q. What conclusion do you reach then, with respect to the appropriate**  
29 **capital structure to use for Questar Gas in this proceeding?**

30 A. The appropriate capital structure is the one that and Dr. Powell and I  
31 support: 52.6% equity and 47.4% long-term debt.

### 32 Cost of Common Equity

33 **Q. Dr. Powell and Mr. Parcell have recommended that the authorized return**  
34 **on equity be established at 10.5% and 10.0%, respectively. Do you agree**  
35 **with those levels?**

36 A. No. they are both substantially below the cost of equity indicated by  
37 current application of the discounted cash flow (DCF) analysis for comparable  
38 gas distribution companies.

39 There is no justification to lower the currently authorized 11.0% equity return

1 when a fair interpretation of a current DCF analysis establishes that the equity  
2 cost is at least that high.

3 **Q. Before you address the details of the Powell and Parcel testimony, have**  
4 **you reviewed your original analysis with updated information?**

5 A. Yes. In my direct testimony, I used a DCF methodology, and included  
6 a Capital Asset Pricing Model (CAPM) methodology and a risk-premium  
7 methodology. I relied on the DCF analysis and provided the other two only in  
8 case the Commission might wish to consider them, although I did not have  
9 confidence in them at that time. I explained my lack of confidence at pages 18  
10 and 19 of my direct testimony, and my reasoning still stands.

### 11 Updated DCF Analysis

12 **Q. Please describe your updated DCF analysis**

13 A. In applying the DCF methodology I made use of a set of nine proxy  
14 companies, and I explained the choice of those companies. I am using the  
15 same set in my rebuttal. Dr. Powell expressed some reservations about my  
16 choice, and I shall discuss those reservations. But he based his analysis on my  
17 set, adding a comparison to what the results would have been if I had used the  
18 same set used by him in the Docket No. 99-057-20 proceeding.

19 In determining the dividend yields for the nine companies, in my direct  
20 testimony, I averaged the high and low stock prices for the three months  
21 January, February and March 2002. I combined these averages with the most  
22 recent annual dividend distribution from each company. In this updated  
23 analysis I am using the average of the high and low prices for June, July and  
24 August 2002, and the current levels of dividend distributions.

25 In my direct testimony I made use of three different growth rates to represent  
26 investor expectations. One was the median growth forecasts reported by IBES,  
27 Inc, in its report of 3/14/02. Here I use the forecasts reported on 8/15/02 (the  
28 most recent available). I also previously used the earnings growth forecasts  
29 reported by Value Line for each of the companies in its report of 3/22/02.  
30 Here I make use of the earnings growth forecasts in the report dated 6/21/02  
31 (the most recent available). Finally, in my direct testimony I used the internal  
32 growth (retained earnings) method that incorporated the Value Line forecasts  
33 of return on equity (ROE), earnings per share and dividends per share, reported  
34 on 3/22/02. In my update I take the data from the Value Line Report of  
35 6/21/02.

36 **Q. How do your results from the DCF model in your rebuttal compare to**  
37 **those in your direct testimony?**

38 A. The results in my direct testimony, for the three sources of growth rates,  
39 were shown in my Exhibits QGC 3.2, 3.3 and 3.6, and summarized in QGC  
40 3.8. The corresponding exhibits in this testimony are QGC 3.2R, 3.3R, and  
41 3.6R, summarized in QGC 3.8R.

1 A comparison of Exhibits QGC 3.8 and QGC 3.8R, shows that my end result  
2 median equity return for the nine companies for each of the three growth rate  
3 sources, averaged over the three, was 12.61% in my direct testimony and is  
4 12.47% using the updated information.

### 5 **CAPM and Risk Premium Methods**

6 **Q. Did you also update your CAPM and Risk Premium analyses?**

7 A. In my direct testimony, Exhibit QGC 3.7, I presented the Value Line  
8 and Merrill Lynch beta coefficients, with the significance statistics, R-squared  
9 values and t-ratios, for the Merrill Lynch coefficients. It was clear that only  
10 the beta coefficient for Questar Corp. had any significance and it was not great.  
11 I have updated the table in my Exhibit QGC 3.7R and my conclusion is even  
12 stronger. None of the values for R-squared, including that for Questar Corp.,  
13 show any significance. Two of the beta coefficients (correctly) calculated by  
14 Merrill Lynch are actually negative! It is clear that the beta coefficients are  
15 little better than random numbers, and a CAPM analysis cannot have any  
16 reliability.

17 Also, I did not rely on the risk-premium methodology in my direct testimony.  
18 I noted that it did indicate that my DCF results were conservative.

### 19 **Response to the Testimony of Dr. Powell**

20 **Q. What rate of return on equity did Dr. Powell recommend in this**  
21 **proceeding?**

22 A. He recommended a return of 10.50%.

23 **Q. Is his recommendation reasonable?**

24 A. No. It is much too low.

25 **Q. What set of proxy companies did Dr. Powell use?**

26 A. He began by saying, on page 4, line 17 of his prepared testimony: ?I  
27 am using the set of utilities proposed by the Company?s witness, Dr.  
28 Williamson.? He went on, however, to raise some questions about the choice  
29 of those nine companies. He questioned the inclusion of Questar Corp, the  
30 parent of Questar Gas, and of National Fuel Gas. I explained in some detail in  
31 my direct testimony why I included both. I believe that the inclusion of both  
32 companies is supported by the risk statistics that were shown in my Exhibit  
33 QGC 3.2 in my direct testimony, and are also shown in Exhibit QGC 3.2R in  
34 my rebuttal.

35 In addition, Dr. Powell questioned my inclusion of Peoples Energy. So far as I  
36 can tell this was only because it was not on the list of proxy companies he used  
37 in testimony for the Division in Docket No. 99-057-20. He did not appear to  
38 question the suitability of Peoples Energy as a proxy company in this case.

1 **Q. What methodologies did Dr. Powell use to determine his rate of return**  
2 **recommendation?**

3 A. He used the DCF and the CAPM methodologies.

4 **Q. Please describe the use made of the DCF model by Dr. Powell.**

5 A. Dr. Powell used essentially the same DCF model as the one I use. His  
6 choice of stock prices to average, and dividends to include, led to dividends per  
7 share identical to mine, prices generally a little higher than mine in my rebuttal,  
8 and to yields (before adjustment for growth) that averaged 18 basis points  
9 (0.18%) lower than mine. This difference is not trivial. It reflects different  
10 choices of stock prices to average and I do not criticize his choice.

11 **Q. What growth rates did Dr. Powell use in his DCF model, and what values**  
12 **of the rate of return did they lead to?**

13 A. He used Value Line earnings growth forecasts in his Exhibit DPU 6.5,  
14 and his growth forecasts were identical to mine. His end result mean was  
15 12.72% compared to my 12.94%, and the difference is essentially attributable  
16 to our differences in average stock prices and hence in yields. His end result  
17 median was 13.48% compared to my 13.96%, and the difference is attributable  
18 to his median company being Peoples Energy while mine is New Jersey  
19 Resources. The reason for the shift in the median is, of course, the difference  
20 in yields (magnified because the adjusted yields are the raw yields increased to  
21 reflect expected growth).

22 I note, however, that both his mean of 12.72% and his median of 13.48%  
23 *exceed* my end results of 12.61% (direct testimony) and 12.47% (rebuttal).

24 He used Zacks growth rate forecasts as well (an alternative to the IBES-  
25 reported forecasts I have used), in his Exhibit DPU 6.6. I find that his average  
26 Zacks growth forecast was 7.41% while my average IBES forecast is 6.71%,  
27 leading to his mean rate of return of 12.04% versus my 11.51% and his median  
28 of 12.38% versus mine of 11.82%. He chose the mean rather than the median,  
29 but both his mean and median are much closer to my end results than to his  
30 own.

31 He combined the use of Value Line and Zacks earnings growth forecasts in his  
32 Exhibit DPU 6.7, and I shall discuss this strategy later to show that it was an  
33 inappropriate device that reduced his end result.

34 He also used Value Line dividend growth forecasts in his Exhibit DPU 6.4.  
35 His mean rate of return indicated by these forecasts was only 7.21% and his  
36 median was still lower, at 6.09%. I shall discuss his use of dividend growth  
37 later in this testimony.

38 **Q. Did Dr. Powell apply any other version of the DCF methodology?**

39 A. Yes. He used a methodology he calls his Terminal Value Model  
40 (TVM).

1 **Q. Please describe Dr. Powell's TVM**

2 A. Dr. Powell introduced the model on page 3 of his testimony and  
3 showed his calculations in his Exhibits DPU 6.8 and DPU 6.9. The former  
4 exhibit assumes an investor is looking at AGL Resources (to take an example  
5 of a proxy company) with a current price of \$22.55 per share on July 21, 2002.  
6 (Now according to Dr. Powell's workpapers, this "current price" appears  
7 actually to be the average of the daily closing prices for April 30 through July  
8 19, 2002.) The investor obtains the current ratio of price to earnings (P/E) as  
9 of that date from Value Line for Windows, which according to Dr. Powell, was  
10 13.60. This would be consistent with Value Line's forecast of earnings per  
11 share for 2002 for AGL, as of July 21, of \$1.65 ( $22.55/1.65 = 13.67$ ). The  
12 investor anticipates selling the stock in 2006 (unfortunately, the methodology  
13 will not work for any other time horizon so long as Value Line data are to be  
14 relied on).

15 Value Line predicts that the earnings per share for AGL will be \$2.10 in the  
16 period 2005-2007, of which the mid-point is the year 2006. So the investor  
17 assumes that earnings will be \$2.10 in 2006. If the investor assumes that the  
18 P/E ratio will remain unchanged at 13.60, it is easy to estimate a stock price for  
19 2006 as  $13.60 \times \$2.10$  or \$28.56. So the investor assumes that the stock can be  
20 sold in 2006 at \$28.56 per share.

21 In the meantime there are dividends to be received. Value Line forecasts  
22 dividends of \$1.08 for 2002 and \$1.16 for 2005-07 which the investor  
23 attributes to 2006. The growth rate to turn \$1.08 to \$1.16 in four years is 1.8%  
24 per year. From this rate the investor calculates the dividends in 2003, 2004  
25 and 2005 to be \$1.10, \$1.12, and \$1.14. So the investor considers buying a  
26 share for \$22.55 in 2002, collecting the four dividend amounts over 2003,  
27 2004, 2005 and 2006, and selling the share in 2006 for \$28.56. The rate of  
28 return that relates all of these numbers was calculated by Dr. Powell to be  
29 10.68%.

30 The calculation is fairly simple, using an Excel spreadsheet function. However  
31 it is also somewhat problematic, since the dividends are actually paid quarterly,  
32 yet Dr. Powell treats them as annual and apparently paid on the anniversaries  
33 of July 21, so the investor gets no dividends in 2002 and a full year of  
34 dividends in 2006. I believe that these simplifying assumptions bias  
35 downward Dr. Powell's calculated rate of return, because they in effect push  
36 dividend receipts further into the future. Everything depends, of course, on the  
37 investor trusting Value Line projections of earnings and dividends and the  
38 maintenance of the P/E ratio (based on a Value Line forecast of earnings)  
39 unchanged for four years.

40 **Q. Did Dr. Powell claim that investors rely exclusively on the data and**  
41 **assumptions you have described, for AGL Resources?**

42 A. No. In his Exhibit DPU 6.9, he replaced the assumption that the P/E  
43 ratio will remain unchanged through 2006, by substituting Value Line's

1 explicit P/E forecast for 2006, which was 15.00, somewhat above the current  
2 13.60. The result of this change was a forecast price in 2006 of \$31.50 rather  
3 than \$28.56, and not surprisingly a higher expected rate of return on the  
4 investment. In this case he calculated 13.16%.

5 **Q. What was the end result of Dr. Powell's use of the TVM method?**

6 A. In Exhibit DPU 6.8 (P/E held constant for 2002 - 2006) his mean rate  
7 of return for the nine companies was 11.87% and his median was 11.07%. In  
8 Exhibit DPU 6.9 (P/E expected to rise according to Value Line prediction in  
9 2006), his mean was 12.74% and his median was 13.16%.

10 The average of the two means is 12.31% and he concluded that 12.31% was  
11 indicated by the TVM method. I note that 12.31% is much closer to my end  
12 results than to Dr. Powell's 10.5%.

13 **Q. How did Dr. Powell use his TVM result?**

14 A. He averaged it with the 7.21% rate for his dividend growth model and  
15 the 12.11% rate from his combined Value Line and Zacks earnings growth  
16 method, to arrive at a 10.5% overall average. This was his recommendation  
17 for Questar Gas from the DCF method.

18 **Q. Please discuss the reliability of the growth forecasts Dr. Powell used in his  
19 DCF analyses.**

20 A. The use of earnings growth forecasts from Value Line and Zacks is the  
21 most reliable basis for applying the DCF model. I discussed at some length in  
22 my direct testimony the importance of analysts' forecasts of earnings in  
23 applying the model.

24 However the DCF analysis based on Value Line dividend growth forecasts is  
25 meaningless. Dr. Powell made use of Value Line dividend growth forecasts in  
26 his Exhibit DPU 6.4. I tabulate the results of this method in my Exhibit QGC  
27 3.4R, to show the method is quite unreasonable. (I did the same in my direct  
28 testimony, in Exhibit QGC 3.4.) My mean and median ROEs from the use of  
29 dividend growth forecasts are 7.43% and 6.15%, numbers that make no sense  
30 whatever as a cost of equity for the proxy companies or for Questar Gas. Dr.  
31 Powell, using dividend growth forecasts from Value Line that are identical to  
32 mine, arrived at a mean of 7.21% and a median of 6.09%. As measures of  
33 investor-expected rates of return, his numbers were as nonsensical as mine.  
34 They should not be incorporated at all into a recommendation for Questar Gas,  
35 let alone given equal weight with all of the earnings growth forecasts put  
36 together.

37 **Q. Why do you say that the results of incorporating Value Line dividend  
38 growth forecasts into the DCF model leads to nonsensical results for rate  
39 of return recommendations?**

1 A. I turn for a moment to the exhibits of Mr. Parcell. On page 2 of his  
2 Exhibit CCS 4.2, he showed that in 2002, yields on Aa utility bonds ranged  
3 from 7.14% to 7.43%. When investors can obtain these yields on Aa utility  
4 bonds it makes no sense to conclude that they are attracted to the riskier proxy  
5 companies by expectations of 6.09% to 7.21% (from Dr. Powell's analysis) or  
6 from 6.15% to 7.43% (from mine).

7 I explained in my direct testimony why the forecasted growth in dividends, at  
8 rates well below the growth forecasted for earnings (by the same analysts),  
9 implies that the payout ratio (dividends/earnings) is predicted to fall,  
10 essentially to zero in the long run (and the DCF is a *very* long-run model, with  
11 an infinite horizon). There is no reason to expect that investors expect such a  
12 bizarre result. The dividend growth rates forecasted by Value Line cannot give  
13 a sensible rate of return result when incorporated in a DCF model.

14 **Q. Did Dr. Powell respond to your conclusion in your direct testimony that**  
15 **the dividend growth model makes no sense?**

16 A. Yes. While he made no explicit claim that the dividend growth model  
17 leads to sensible measures of investor return explanations, he fell back on his  
18 theory that the dividend growth rate represents a lower bound of what investors  
19 might expect as a sustainable growth rate. This is tantamount to the conclusion  
20 that investors *are* likely to invest expecting these nonsensical results.

21 **Q. Does his theory have any merit?**

22 A. No. I believe that it is his own creation. I have never seen it anywhere  
23 else, and it defies common sense that investors are buying stocks of the proxy  
24 companies expecting to make less than they could by investing in much safer  
25 bonds.

26 **Q. You have described four applications of the DCF method by Dr. Powell.**  
27 **Use of Value Line earnings forecasts led to a mean higher than your end**  
28 **results. Use of Zacks earnings growth forecasts led to a mean of 12.04%,**  
29 **much closer to your end results than to his recommendation of 10.50%.**  
30 **Use of the TVM application led to a mean of 12.31%, again much closer to**  
31 **your end results than to Dr. Powell's 10.50%. And finally, use of the**  
32 **Value Line dividend growth forecasts led to a mean of 7.21%. From all of**  
33 **these numbers how did Dr. Powell reach an end result of only 10.50%?**

34 A. He did it by setting up an adroit series of averaging. He was confronted  
35 by three numbers above or very close to my end results, and only one very low  
36 number, the result of his dividend growth application.

37 First, he combined the results of his Value Line earnings growth and Zacks  
38 earnings growth models so as to produce an average lower than the result of  
39 taking a simple average. I have noted that his results from using Value Line  
40 earnings growth forecasts supported my end results. The results from his use  
41 of the Zacks forecasts were quite close to my results, and the average of his

1 mean values from the two methods ? 12.72% and 12.04% ? was 12.38%,  
2 clearly very close to my end results.

3 So he combined for each proxy company the Value Line growth forecast with  
4 a weight of one (for a single analyst) with the Zacks forecast multiplied by the  
5 number of analysts for which the forecast is the mean. This produced a growth  
6 rate that heavily weights the (lower) Zacks forecasts. The results appear in Dr.  
7 Powell?s Exhibit DPU 6.7, and produced the mean of 12.11%, somewhat  
8 below the 12.38% simple average. Even so, his results still supported a rate of  
9 return above 12.0%.

10 **Q. Was there another important consequence of his combining the results of**  
11 **two earnings growth analyses into a single one?**

12 A. Yes. The result of this combination was to reduce the total number of  
13 DCF results to be averaged from four to three (combined earnings growth,  
14 dividend growth, and TVM), while at the same time reducing the contribution  
15 from the earnings growth forecasts.

16 His next step was to put the three results together, giving the dividend growth  
17 forecast an equal weight with the combined earnings growth forecasts and with  
18 the TVM result. The effect of this decision was to give the Value Line  
19 dividend growth model, *where Dr. Powell relied on the single Value Line*  
20 *forecast of dividend growth*, an equal weight with his earnings growth model,  
21 where he combined one Value Line forecast with the average of as many as  
22 seven Zacks-reported forecasts. I do not believe that this was a rational way to  
23 assess the relative importance of the various forecasts and their results.

24 **Q. What was Dr. Powell?s last step in determining his end result?**

25 A. Dr. Powell could have taken either the mean or the median of the three  
26 results from his DCF analysis in his Exhibit DPU 6.3:

27 DCF with dividend growth	7.21%
28 DCF with weighted earnings growth	12.11%
29 TVM	12.31%

30 The choice was crucial to his end result. The average of the three numbers is  
31 10.54%. He did not cite the median, but it is obviously 12.11%, a number  
32 much closer to my end results than to his.

33 Dr. Powell?s choice was not consistent, however, with the essay he presented  
34 in Exhibit DPU 6.10, on the use of the sample mean and the sample median.  
35 He explained (there and on page 7 of his direct testimony) the superiority of  
36 the median for small samples when there are outliers (extreme values). He  
37 seems to have forgotten about this, however, when he combined the results  
38 above of his DCF analyses. Rather obviously the 7.21% is an ?outlier,? and  
39 by his own testimony he should have used the 12.11% median of the three  
40 numbers in his recommendation.

41 **Q. What is your overall conclusion from Dr. Powell?s DCF analysis?**

1 A. His DCF analyses that made use of Zacks growth forecasts and Value  
 2 Line earnings growth forecasts were sensible and their results were reasonable.  
 3 The significance of these two independent sets of forecasts was minimized by  
 4 Dr. Powell's combining them into one calculation and thereby reducing their  
 5 significance in his final averaging.

6 The TVM methodology is I believe not widely used. Nonetheless, in this  
 7 case, it provides a corroboration of the basic results indicated from Dr.  
 8 Powell's earnings growth DCF results. The analysis based on dividend growth  
 9 forecasts made no sense at all as a method for measuring investor rate-of-return  
 10 requirements.

11 A simple comparison of the end results of his applications of the DCF method  
 12 may be helpful. Here are the mean and median values, from Dr. Powell's  
 13 Exhibits DPU 6.4, 6.5, 6.6, 6.8 and 6.9 (I omit 6.7 because it is an amalgam of  
 14 6.5 and 6.6.)

Application	Exhibit	mean	median
Dividend Growth	(DPU 6.4)	7.21%	6.09%
Value Line Earnings Growth	(DPU 6.5)	12.72%	13.48%
Zacks Earnings Growth	(DPU 6.6)	12.04%	12.38%
TVM constant P/E	(DPU 6.8)	11.87%	11.07%
TVM rising P/E	(DPU 6.9)	12.74%	13.16%

21 Medians 12.04% 12.38%

22 I believe it is rather obvious that one pair of numbers does not belong. The  
 23 dividend growth numbers are both "outliers." And those dividend growth  
 24 numbers were of course instrumental in producing a recommendation below  
 25 the current level of 11.0%. Without those numbers, the average of the means  
 26 is 12.34% and the average of the medians is 12.52%, both of which are close to  
 27 my end results and well above 11.0%.

28 And there is something else to be considered. In the table above, the median of  
 29 all the mean estimates, *even including* that from dividend growth forecasts, is  
 30 12.04%. The median of all the median estimates is 12.38%. Once again, these  
 31 imply a cost above 12.0%.

32 Even if Dr. Powell had taken his own advice with respect to outliers and  
 33 applied it to his *own* choice of numbers to be considered (on Exhibit DPU 6.3),  
 34 he would have arrived at the median 12.11% rather than the mean of 10.5%.

35 In summary, the results from Dr. Powell's DCF analyses, when properly  
 36 analyzed - in particular, use of his own conclusions about mean v. median -  
 37 lead to the conclusion that the cost of equity capital for Questar Gas Company  
 38 is above 12.0%.

39 **Q. You have testified that Dr. Powell has calculated mean (average) values**  
 40 **throughout his analyses. Are you familiar with Dr. Powell's testimony**  
 41 **and recommendations in QGC's last general rate case in Docket No. 99-**  
 42 **057-20?**

1 A. Yes, to the extent that I have read the written testimony he submitted in  
2 that proceeding.

3 **Q. In Docket No. 99-057-20, did Dr. Powell recommend use of the mean,**  
4 **rather than the median, returns for his set of proxy companies, as the**  
5 **more representative?**

6 A. No. He based his recommendation in that proceeding on the medians.

7 **Q. Have you analyzed the choices of means and medians in the two**  
8 **proceedings?**

9 A. Yes. In his testimony in this proceeding, where he relied on means, all  
10 of the means were below the medians. In his testimony in Docket No. 99-057-  
11 20, where he relied on medians, all of the medians were below the means.

12 **Q. What was his explanation for his choice?**

13 A. In his prepared testimony in Docket No. 99-057-20, he discussed the  
14 choice on page 7. After expressing concern about the selection of proxy  
15 companies offered by QGC witness Charles Moyer, he was asked: "Is there  
16 another way of alleviating your concern in this case?" He replied: "Yes, I  
17 believe there is. The median ROE should be used as opposed to the mean or  
18 average estimate." He went on to explain that the median is less sensitive than  
19 the mean to extreme values, and he provided an example of six hypothetical  
20 rates of return to show how he would identify an extreme value, leading to use  
21 of the median rather than the mean.

22 **Q. What was his test for "extreme values" in Docket No. 99-057-20?**

23 A. It seems to be this, as set out on page 7 of his testimony: If the  
24 substitution of the highest value for a set of companies by the average of the  
25 remaining values leads to a decrease in the overall average by much more than  
26 the decrease in the median, then the highest value is an extreme and the median  
27 should be used. (I say "much more" because in his example, the decrease in  
28 the mean was almost twenty times the decrease in the median.) He said that  
29 the highest value of his set of six was clearly an outlier and that the median  
30 should be used.

31 **Q. Does this test make sense to you?**

32 A. It does if the object is to use the median to reduce the end result. An  
33 alternative test might be this: If the substitution of the *lowest* value for a set of  
34 companies by the average of the remaining values leads to an *increase* in the  
35 overall average by much more than the increase in the median, then the lowest  
36 value is an extreme and the median should be used. This test will tend to use  
37 the median to increase the end result. Needless to say, Dr. Powell did not  
38 mention this alternative test. Both tests, of course, require that the witness

1 make a judgment about the meaning of "much more." Dr. Powell appeared  
2 to think that a ratio of twenty to one was sufficient.

3 **Q. Did you apply Dr. Powell's test to his exhibits in his testimony in Docket**  
4 **No. 99-057-20?**

5 A. Yes, I did. The results are these:

6 Exhibit	original 7 mean	recalc 8 mean	original 9 median	recalc decr 10 median	decr 11 in mean	in median
12 Model 1 (Exh. 2.3, page 1)	14.33%	11.44%	11.54%	11.40%	2.90%	0.14%
13 Model 2 (Exh. 2.3, page 2)	10.44%	9.70%	9.79%	9.54%	0.74%	0.25%
14 Model NCG 1, (Ex., 2.4, p 1)	15.02%	13.02%	11.75%	11.75%	2.01%	0.00%
15 Model NCG 2 (Ex 2.4, p.2)	13.12%	11.31%	11.65%	11.31%	1.81%	0.34%
16 CAPM (Ex. 2.5)	14.05%	13.68%	13.62%	13.49%	0.37%	0.13%

17  
18 It is true that all of the decreases in the means are greater than decreases in the  
19 medians, but some of the differences are not great.

20 **Q. Did you try the alternative test you suggested?**

21 A. Yes, I did. I replaced the smallest number by the mean of the  
22 remaining numbers and then compared the change in the mean with the change  
23 in the median. The results are these:

24 Exhibit	original 25 mean	recalc 26 mean	original 27 median	recalc incr 28 median	incr 29 in mean	in median
30 Model 1 (Exh. 2.3, page 1)	14.34%	15.39%	11.54%	13.56%	1.06%	2.02%
31 Model 2 (Exh. 2.3, page 2)	10.44%	10.70%	9.79%	10.45%	0.26%	0.66%
32 Model NCG 1, (Ex., 2.4, p 1)	15.03%	16.01%	11.75%	14.27%	0.99%	2.52%
33 Model NCG 2 (Ex 2.4, p.2)	13.12%	14.52%	11.65%	13.25%	1.40%	1.60%

34 It was not practical to apply the test to the CAPM model, because three values  
35 were lowest at 13.29%. For the remaining models, the increase in the median  
36 is greater than the increase in the mean, and the test would indicate the means  
37 should have been used, although the differences are not great. Application of  
38 this test would have confounded Dr. Powell's choice of medians in the past  
39 proceeding.

40 **Q. What conclusion do you draw from your calculations?**

41 A. For these two cases, it is difficult for me to conclude that Dr. Powell  
42 made his choice of mean or median chiefly on any basis other than which one  
43 led a lower recommendation.

1 **Q. How did you form a judgment as to which of the mean or median to use in**  
2 **your own testimony?**

3 A. I have for many years been consistent in using medians of proxy  
4 company rates of return, regardless of whether the mean or the median was the  
5 higher number. The Staff witnesses for the Federal Energy Regulatory  
6 Commission, for example, have long preferred and been consistent in using the  
7 medians, and the FERC seems to have agreed. Their Staff witnesses and I  
8 have also been consistent in using averages of the results of different  
9 methodologies in reaching a final conclusion. Consistency avoids  
10 manipulation and the highly subjective application of a test such as the one Dr.  
11 Powell said he uses.

12 **Q. You have said that you relied in your DCF models on the medians from**  
13 **the rates of return of your proxy companies for each application of the**  
14 **model. What would your result have been if you had done as Dr. Powell**  
15 **did, and relied on the means rather than the medians from the rates of**  
16 **return of the proxy companies?**

17 A. The result is shown in my Exhibit QGC 3.8R. It is 12.05%.

#### 18 CAPM

19 **Q. Please describe the use made of the CAPM by Dr. Powell.**

20 A. Dr. Powell used the standard formula for the CAPM analysis, as I did in  
21 my direct testimony. He relied on beta coefficients published by Value Line. I  
22 discussed in my direct testimony the unreliability of beta coefficients at the  
23 present time. Dr. Powell appeared to have little interest in the level of  
24 statistical significance of his beta coefficients. Value Line, as I explained in  
25 my direct testimony, not only provides no measures of the statistical  
26 significance of its published beta coefficients, but will not even reveal how it  
27 calculates those coefficients. Merrill Lynch, on the other hand, publishes beta  
28 coefficients for all of the proxy companies, using a correct methodology that it  
29 explains in full. And Merrill Lynch provides for each beta coefficient two  
30 important measures of statistical significance: the R-squared for the regression  
31 and the t-ratio for the coefficient. I discussed both at some length in my direct  
32 testimony, and reported an update of the statistics above in my update.

33 **Q. Did Dr. Powell offer any comments in his testimony in response to your**  
34 **discussion of statistical significance of beta coefficients in your direct**  
35 **testimony?**

36 A. No, he did not, which is surprising, considering that he is clearly well  
37 versed in statistical theory, as his testimony shows. However, in his response  
38 to Questar's Data Request No. 1.13 (a), Dr. Powell said that although he had  
39 conducted no statistical studies, "the statistical significance was considered  
40 (in some sense) indirectly." He then went on to say that the Commission  
41 "has given little if any weight to the results from risk premium models,

1 including the CAPM. Therefore, I use the results from the CAPM model only  
2 as a check on the other results.?

3 **Q. What is your judgment with respect to Dr. Powell's statement in his**  
4 **response to the referenced data request?**

5 A. He seems to be saying that since the Commission does not appear to  
6 find the CAPM important, he is entitled to use it for corroboration even if it is  
7 statistically insignificant.

8 **Q. What criticism did Dr. Powell offer concerning your direct testimony?**

9 A. I have already discussed his complaints about my selection of proxy  
10 companies and noted that he accepted my choice for his own analysis. He also  
11 complained that I relied on medians rather than means of the proxy rates of  
12 return in my DCF analyses, and I have explained my choice and the fallacies in  
13 his. He would also have preferred that I follow his weighting procedure to  
14 reduce the significance of the DCF applications that used Value Line and IBES  
15 earnings growth forecasts. I have discussed the way in which he used that  
16 procedure to shape his results. He objected to my rejection of dividend growth  
17 forecasts as part of a DCF analysis, but as I have noted, he made no effort to  
18 justify the rate of return results in the context of available bond yields.

19 **Q. Why would witnesses rely on methodologies like that of the DCF model**  
20 **with dividend growth projections, despite their nonsensical results?**

21 A. There is a widespread fallacy that no matter how absurd the result of a  
22 particular methodology, so long as that result is averaged in with other results  
23 to reach a final recommendation it is not objectionable.

#### 24 **Response to the Testimony of Mr. Parcell**

25 **Q. What rate of return on equity did Mr. Parcell recommend in this**  
26 **proceeding?**

27 A. He recommended a return of 10.00%.

28 **Q. Is his recommendation reasonable?**

29 A. No. It is much too low.

30 **Q. What set of proxy companies did Mr. Parcell recommend?**

31 A. He used three sets of proxy companies. The first was the complete list  
32 of the nineteen companies included in Value Line's Natural Gas (Distribution)  
33 Industry. The second was the list of six of these companies included in  
34 Moody's Gas Distribution Group. And the third was my set of nine proxy  
35 companies, which includes six of the Value Line companies.

36 **Q. Did Mr. Parcell set out or apply any criteria in the selection of his**

1 **companies?**

2 A. Not apart from identifying the three sources he used. He confirmed this  
3 in his response to Questar data request No. CCS 1.13.  
4 He did object to the inclusion of Questar in my set of proxy companies, on  
5 page 16 of his testimony, relying on a table of characteristics of Questar on the  
6 preceding page. But when asked if he had examined the corresponding  
7 characteristics for his own choice of proxy companies he indicated in his  
8 response to Questar data request CCS 1.5 that he had not. I shall discuss later  
9 more of his risk comparisons.

10 **Q. Do you agree that his selection of proxy companies is appropriate?**

11 A. No. I explained in some detail in my direct testimony the criteria I used  
12 for my selection from the Value Line set, and in his testimony Mr. Parcell has  
13 not offered any argument with my criteria, only adding two further sets of  
14 companies. Only three of the companies in the Moody's set met my criteria,  
15 and obviously most of the companies in the Value Line set did not.

16 **Q. Are there companies in the Value Line list used by Mr. Parcell that are  
17 inappropriate?**

18 A. Yes. An example is Southern Union, which pays no dividends. The  
19 DCF model is appropriate only for dividend-paying companies, since it is  
20 based on the proposition that the value of a share is the present value of the  
21 dividends to be received. Another example is UGI Corp. I show in my  
22 Exhibit QGC 3.10R that according to the C.A. Turner Utility Reports, UGI  
23 derived only 25% of its revenue from gas operations. I also stated in my direct  
24 testimony why Laclede was not appropriate.  
25 Further, Mr. Parcell included many companies with much lower quality ratings  
26 than that of Questar Gas (I was scrupulous in attempting to match proxy  
27 company risk with that of Questar Gas), and then argued that Questar Gas is  
28 less risky than the average of his companies and so should be allowed a lower  
29 rate of return. This gave him the opportunity to apply a subjective judgment to  
30 make a low recommendation.

31 **Q. What methodologies did Mr. Parcell use to determine his rate of return  
32 recommendation?**

33 A. He used the DCF, the CAPM and the comparable-earnings  
34 methodologies.

35 **Q. Please describe the use made of the DCF model by Mr. Parcell.**

36 A. In most respects Mr. Parcell used the same DCF model that I use. His  
37 dividend yields for my set of proxy companies were very similar to mine, and  
38 his average yield was nine basis points higher than mine. His choice of growth  
39 rates differed significantly from mine, however.

1 **Q. Please discuss the growth rates he used in his DCF analysis and his**  
2 **results.**

3 A. His testimony, like mine and unlike that of Dr. Powell, made use of  
4 future expected retention growth rates. He set out his retention growth rates in  
5 his Exhibit CCS-4.7, page 2. His numbers based on Value Line projections for  
6 my set of companies for 2005 - 2007 differed a little from mine, and I do  
7 not know why. However, he did not use these numbers in his DCF analysis.  
8 He preferred to average the retention growth calculations for 2003, 2004 and  
9 2005-2007. The averages are considerably lower than the numbers based on  
10 the longest forecast made by Value Line because the Value Line forecasts for  
11 2003 are much lower. He was able to reduce his average future retention  
12 growth rate for my set of companies from 6.8% to 5.5%.

13 **Q. Was it reasonable for him to average the three forecasts and bring down**  
14 **the number used in the DCF analysis?**

15 A. I do not believe so. All of the retention growth calculations I have seen  
16 (and those that I have used) rely on the furthest forecast offered by Value Line.  
17 The reason is that the DCF model is a very long-run model. In theory it  
18 models dividend receipts to infinity. Hence we should be using, for each  
19 source of growth the longest forecast available. For Value Line that is the  
20 forecast for 2005-2007.

21 **Q. How did the results of his expected retention growth method enter into his**  
22 **end result?**

23 A. They did not enter in at all, because he relied on only the highest and  
24 the lowest of his DCF results for his three sets of proxy companies, and for  
25 none of the three was the expected retention rate result either the lowest or the  
26 highest.

27 **Q. Did Mr. Parcell make use of other retention growth rates?**

28 A. Yes. He used historic retention growth rates, averaging data from  
29 Value Line over the five years 1997 through 2001. For his three sets of proxy  
30 companies (Value Line, Moody's and mine) the rates of return are shown in  
31 his Exhibit CCS-4.7, page 4 and are 8.2%, 8.1%, and 9.2%, respectively.

32 **Q. Is it appropriate to use historic retention rates?**

33 A. No. The DCF is a forward-looking market-based method, and  
34 expectation data are much to be preferred to historic data. In addition,  
35 professional forecasts, such as those of Value Line, can be expected to  
36 incorporate what can be learned from historic data.

37 **Q. How did the results of his historic retention growth method enter into his**  
38 **end result?**

1 A. He used only the 8.2% number, it being the lowest number for the  
2 Value Line set of companies for all of his growth rate choices.

3 **Q. Please continue with your discussion of Mr. Parcell's growth rate choices**  
4 **for his DCF methodology.**

5 A. Mr. Parcell made use of historic and prospective growth rates in  
6 earnings, dividends and book values from Value Line, averaging the three for  
7 each of his proxy companies.

8 **Q. Please discuss the use of the prospective growth rates.**

9 A. He relied on the growth forecasts provided by Value Line for 1999-  
10 2001 to 2005-2007. Dr. Powell and I both made use of these earnings growth  
11 rates. Dr. Powell also used the dividend growth forecasts, but not the book  
12 value forecasts. I explained in some detail both in my direct testimony and my  
13 response to the testimony of Dr. Powell why the dividend growth rates are not  
14 reliable for determination of the rate of return for Questar Gas. They lead to  
15 rates of return that are absurd as a basis for setting rates.

16 Mr. Parcell made it difficult to point out the absurdity of his use of dividend  
17 and book-value forecasts, because he never made a determination of the rate of  
18 return results of using either one alone. Instead, he averaged the three growth  
19 rates for each company? earnings, dividend and book-value growth ? and  
20 derived a DCF rate of return from the averages. However, I have prepared  
21 Exhibits QGC 3.11R, 3.12R, and 3.13R showing the consequences of using  
22 each of the three growth-rate forecasts for his set of nineteen Value Line  
23 companies.

24 **Q. How did Mr. Parcell defend his use of dividend growth rates?**

25 A. Like Dr. Powell, he made no claim that dividend growth forecasts lead  
26 to sensible rates of return. Such a claim would be absurd. He argued on page  
27 43 of his prepared testimony that ?to maintain that investors give no  
28 consideration to dividends and dividend growth, as Dr. Williamson implicitly  
29 does, is not consistent with the reality of investment decisions and is not  
30 consistent with the DCF model.? However, I did not say or even imply that  
31 investors give no consideration to dividends. I said only that they cannot be  
32 deemed to have relied on the Value Line dividend growth forecasts in a DCF  
33 model, because these lead to nonsensical results.

34 **Q. How did the results of his average growth method enter into his end**  
35 **result?**

36 A. None of them entered into his end result. None was either the highest  
37 or the lowest DCF result for any of the sets of proxy companies.

38 **Q. Did you replicate Mr. Parcell's DCF analysis with earnings growth**

1 **forecasts, dividend growth forecasts and book value growth forecasts**  
2 **separately?**

3 A. Yes. For my set of proxy companies, the analyses for earnings growth  
4 and dividend growth forecasts appear in my Exhibits QGC 3.2R, 3.3R, and  
5 3.4R. For Mr. Parcell's Value Line set of nineteen companies, I have  
6 prepared Exhibits QGC 3.10R, 3.11R, 3.12R and 3.13R.

7 **Q. What are your results from the four Exhibits using Mr. Parcell's nineteen**  
8 **companies?**

9 A. Exhibit QGC 3.10R shows the results of using IBES growth forecasts  
10 in the DCF model for the nineteen companies. The mean rate of return  
11 indicated is 10.69%, and the median is 11.05%. Exhibit QGC 3.11R shows the  
12 results of using Value Line earnings growth forecasts. The mean rate of return  
13 is 14.35% and the median is 13.96%. Exhibit QGC 3.12R shows the results of  
14 using Value Line dividend growth forecasts. The mean return is 6.28% and  
15 the median is 6.14%. Neither, of course, is plausible for use in determining the  
16 rate of return for Questar Gas. Exhibit QGC 3.13R shows the results of using  
17 Value Line book value forecasts. The mean return is 10.39% and the median  
18 is 9.71%. I do not believe there is any evidence that investors rely on growth  
19 forecasts of book value in making investment decisions and Mr. Parcell  
20 provided none.

21 **Q. Please discuss Mr. Parcell's use of historic growth rates.**

22 A. He relied on the growth rates provided by Value Line for the past five  
23 years for earnings, dividends and book values.

24 **Q. Is it appropriate to use historic growth rates?**

25 A. No. As I have indicated before, the DCF method is forward-looking  
26 and market based. Dr. Powell and I relied entirely on forecasts. Those making  
27 forecasts have presumably drawn what information is available out of the  
28 historic growth. And, in any case, the dividend and book value growth figures  
29 are not appropriate for use in establishing rate of return. Again, Mr. Parcell did  
30 not show the rate of return that can be derived from each of the earnings,  
31 dividend and book value growth rates. He used only the average.  
32 For his three sets of proxy companies (Value Line, Moody's and mine) the  
33 rates shown in his Exhibit CCS-4.7, page 4 were 8.6%, 7.8% and 9.0%,  
34 respectively.

35 **Q. How did the results of his historic average growth method enter into his**  
36 **end result?**

37 A. Both the 7.8% and the 9.0% entered into his end result. Both were the  
38 lowest rates of return he derived for their respective proxy sets.

1 **Q. Please continue with your discussion of Mr. Parcell's growth rate choices**  
2 **for his DCF methodology.**

3 A. The remaining growth rate source relied on by Mr. Parcell was IBES  
4 (which is owned by the same Thompson Financial as is First Call; hence his  
5 reference to First Call rather than to IBES). The IBES growth rates he used for  
6 my set of proxy companies differ somewhat from the numbers I have found in  
7 the August IBES report. It may be that his are simply old numbers. However,  
8 my average of the nine growth numbers is 6.71%. His is 6.70%.  
9 His rates of return for his three sets of proxy companies, using the IBES  
10 growth forecasts, were 10.9%, 11.3%, and 11.5%, respectively. All three  
11 numbers entered into his final determination, because all three were the highest  
12 rates of return that he derived for each of the proxy sets.

13 **Q. What is your overall conclusion from Mr. Parcell's DCF analysis?**

14 A. Of all the rates of return calculated by Mr. Parcell and summarized on  
15 page 4 of his Exhibit NCCS-4.7, only three merit any consideration. The  
16 results of using the IBES earnings growth forecasts are useful. So are the  
17 results of using the Value Line earnings growth forecasts. Mr. Parcell buried  
18 these in an average of earnings, dividend and book value growth forecasts.  
19 However, I show them for his nineteen companies in my Exhibit QGC 3.11R.  
20 And the retention growth forecasts based on data for 2005-07 are useful.  
21 Again, Mr. Parcell buried them in a mix of other retention growth forecasts,  
22 but I show them in my Exhibit QGC 3.14R.  
23 One other aspect of his analysis deserves discussion. Instead of determining  
24 the mean or median for the results of all his various methodologies, he  
25 preferred to consider only the lowest and the highest and to ignore the  
26 remainder. As it turned out, the highest rates of return for all three sets of  
27 proxy companies were derived from the IBES forecasts. Of the lowest rates of  
28 return, two came from the use of historic average growth rates and one from  
29 use of historic retention growth and none is worth considering.  
30 His method here suppresses consideration of results that would not support his  
31 recommendation.

32 **Q. What is the best use that can be made of his DCF analysis?**

33 A. The answer can be seen in the following table. I have applied Mr.  
34 Parcell's DCF methodologies to the set of nineteen companies in the Value  
35 Line distribution set, identifying the three forward-looking growth rates to  
36 which I referred above. The numbers are taken from my Exhibits. Nos. QGC-  
37 3.14R, 3.11R, and 3.10R.

	mean	median
38		
39	Future Retention Growth, 2005-07	11.75% 11.62%
40	Value Line earnings growth	14.35% 13.96%
41	IBES earnings growth	10.69% 11.05%
42	Means	12.26% 12.21%



1 **Q. What accounting data did he rely on?**

2 A. He made use of realized annual returns on book equity for several  
3 groups of companies, and ratios of market to book values (that is, ratios of  
4 stock prices to book values) for the shares of those companies for the period  
5 1992-2001. The data were drawn from Value Line reports, and are shown on  
6 page 1 of his Exhibit CCS-4.10. For each company, he averaged the rates of  
7 return on book common equity for ten years (1992-2001) and for five years  
8 (1997-2001) and he tabulated these for all of his proxy companies (in all three  
9 sets). It is important to note that there is in this array of data no indication of  
10 investor expectations, the critical element in determining required rates of  
11 return.

12 **Q. What results did he reach?**

13 A. For the three sets of proxy companies ? Value Line, Moody?s and  
14 mine ? his rate of return ranges (from ten-year average to five-year average)  
15 were 11.0% to 11.1%, 11.1% to 10.4%, and 12.3% to 12.4%, respectively.

16 **Q. Did Mr. Parcell also examine prospective rates of return for his proxy  
17 companies, despite his statement that the method demands no more than  
18 ?simple readily available accounting data??**

19 A. Yes, he also tabulated on page 1 of his Exhibit CCS-4.10 the rates of  
20 return on book common equity forecast by Value Line for each company for  
21 2002, 2003 and 2005-2007. These are possibly among the most interesting  
22 rates of return examined by Mr. Parcell. For the furthest forecast, (for 2005-  
23 2007), the averages for the three proxy sets were 13.4% for the Value Line set,  
24 12.4% for the Moody?s set, and 13.3% for mine. All three expected rates of  
25 return are well above my end results.

26 **Q. What use did he make of his historic and forecast rates of return?**

27 A. That is not entirely clear. On page 2 of his Exhibit No. CCS-4.11, he  
28 tabulated market to book ratios for all of his proxy companies for 1992 through  
29 2001, with the ten-year and five-year averages. For each set of proxy  
30 companies, he reported the two averages. For the three sets ? Value Line,  
31 Moody?s and mine ? the averages were 174% and 183%; 167% and 167%;  
32 and 182% and 190%.

33 Finally, in a table on page 36 of his testimony he presented the ranges of  
34 historical rates of return and market to book ratios, and the ranges of the  
35 forecast rates of return. From this table he concluded that ?historical returns  
36 of 10.4 - 12.4 percent have been adequate to produce market-to-book ratios of  
37 167 - 190 percent.? On the next page, he stated: ?Furthermore, projected  
38 returns on equity for 2002, 2003 and 2005-2007 are within a range of 10.4  
39 percent to 13.4 percent for the natural gas utility groups. These relate to 2001  
40 market-to-book ratios of 166 percent and higher.?

1 **Q. What do you conclude from his statements?**

2 A. First, in relating market-to-book ratios to past rates of return, he failed  
3 to understand that market-to-book ratios reflect investor expectations, chiefly  
4 with respect to expected growth, and do not depend on historical data.  
5 Investors are buying future earnings, not past earnings. So his use of historic  
6 rates of return has no significance.

7 But the thrust of his comparable-earnings analysis I believe is to present a  
8 picture of utilities that have been, and are expected to be, earning too much.  
9 His closing statement on the comparable earnings method, on page 38, is "An  
10 earned return of less than 11 percent should result in a market-to-book ratio of  
11 at least 100 percent." I believe his message is that allowed rates should be no  
12 more than enough to bring the market-to-book ratios of regulated companies to  
13 100%. He denied that this was his intention, in response to Questar data  
14 request No. CCS 1.24, but it is hard to see any reason for his comparable  
15 earnings analysis if it was not to lead to this message. I do not believe that the  
16 Utah Commission has expressed any such policy and I am unaware of any  
17 commission that has.

18 **Q. On page 39 of his testimony, Mr. Parcell discussed risk in Questar Gas.**  
19 **He claimed that QGC has "below-average risk" as measured by its bond**  
20 **rating and its above-average common equity ratio, and he concluded that**  
21 **"Questar Gas is in the lower portion of the 9 1/2 percent to 11 percent**  
22 **range". Do you agree with this line of reasoning?**

23 A. No. I referred earlier to the fact that Mr. Parcell applied no criteria to  
24 the selection of his proxy companies, other than to select three defined groups.  
25 By including companies with a wide variety of risk characteristics, he was  
26 able to reserve exercise of his own subjective judgment in placing the rate of  
27 return for Questar Gas within his ranges. On the other hand, I made risk an  
28 important criterion in the selection of my proxy companies, and the risk  
29 measures can be seen in my Exhibits QGC 3.2 and QGC 3.2R. I do not  
30 believe there is any basis for placing Questar Gas in the lower portion of any of  
31 my ranges, or any of the ranges Mr. Parcell derived for my set of proxy  
32 companies.

33 **Q. You discussed earlier in your rebuttal Mr. Parcell's references to**  
34 **characteristics of Questar Gas that he concluded indicated relatively low**  
35 **risk. And you said you would have more to say about this topic. What do**  
36 **you wish to add?**

37 A. On page 16 of his direct testimony, Mr. Parcell listed, in lines 25  
38 through 29, five characteristics of Questar that he said indicated its relatively  
39 low risk. However, when asked in Questar data request CCS 1.7(b) to which  
40 of his proxy companies those same characteristics could be attributed, he did  
41 not know.

42 On page 19 of his testimony, he listed seven characteristics of Questar Gas

1 (apparently taken from a Standard & Poor's report) that he said indicated low  
2 risk to Questar Gas. When asked in Questar data request No. CCS 1.9 to  
3 which of his proxy companies these characteristics might also be attributed, he  
4 did not know with respect to five of the seven. (Two were clearly unique to  
5 Questar Gas).

6 On page 20, Mr. Parcell referred to the request of Questar Gas that it be  
7 allowed to use a prospective test year, rather than a historic year. Should the  
8 request be granted, he said, then the cost of equity for Questar should be within  
9 the lower portion of the cost of equity range for the proxy companies. When  
10 asked in Questar data request No. CCS 1.10, which of Mr. Parcell's proxy  
11 companies are using some form of prospective test period he replied that he did  
12 not know.

13 **Q. On pages 43 through 46 of his testimony, Mr. Parcell criticized your**  
14 **reliance on analysts' earnings growth forecasts in arriving at growth**  
15 **rates for your DCF analysis. What is your response?**

16 A. In my direct testimony, I referred to an article entitled "Using  
17 Analysts' Growth Forecasts to Estimate Shareholder Required Rates of  
18 Return" in *Financial Management*, Spring 1986, pages 58-67, by Robert S.  
19 Harris, in which he reported tests of IBES-reported forecasts as sources of the  
20 growth expectation in the DCF model. He concluded that the use of the IBES  
21 data "offers a straightforward and powerful aid in establishing required rates  
22 of return either for corporate investment decisions or in the regulatory arena."  
23 I also reported that more recently, Professor Myron Gordon, David A. Gordon  
24 and Lawrence I. Gould, published the article "Choice Among Methods of  
25 Estimating Share Yield", *Journal of Portfolio Management*, Spring 1989,  
26 pages 50-55, in which the authors concluded that IBES-reported forecasts were  
27 the most reliable source of investor-expected growth rates.

28 I believe it is especially significant that Professor Gordon was the author of the  
29 second reference. It was Professor Gordon who invented the internal growth  
30 (retained earnings growth) model, as I observed on page 5 of my direct  
31 testimony. In the article referred to above, Professor Gordon was clearly  
32 recommending replacing that method with reliance on analysts' forecasts. He  
33 was more explicit in a paper delivered to the Institute for Quantitative  
34 Research in Finance, in March, 1990. Professor Gordon said:

35  
36 The most serious limitation of the Gordon [retained earnings] model is the assumption  
37 that the dividend expectation can be represented with just two parameters, D  
38 and  $br$ . . . . [ $br$  refers to the multiplication of the expected rate of return  $r$  by the  
39 ratio of earnings retained  $b$ ] In addition, financial statement data for  $b$  and  $r$  can  
40 result in a value for  $g$  that cannot be accepted as an average for the indefinite  
41 future.

42 In the same paper, he proposed a new formula to explain the price of a stock, one that  
43 makes no mention of  $b \times r$ , but relies on a growth estimate to be supplied by a

1 security analyst. In the paper, Professor Gordon said:

2

3 Finally, there is no doubt that the [new] model will be useful in conjunction with  
4 private estimates of earnings, growth and other independent variables. Such  
5 private estimates have been and will continue to be developed by security  
6 analysts.

7 Mr. Parcell has referred to various statements accusing analysts of exaggerated  
8 earnings growth forecast. Such complaints have been published for many  
9 years. But what is significant is that Mr. Parcell has not referred to any study  
10 of investor expectations showing that those expectations are not formed from  
11 professional forecasts. Investor expectations are the key to required rates of  
12 return in a competitive market. Capital for investment is provided by  
13 investors, not by witnesses or commissions.

14 **Q. Does this complete your prepared rebuttal testimony?**

15 **A. Yes, it does.**