

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25  
26

BEFORE THE PUBLIC SERVICE COMMISSION  
OF UTAH

IN THE MATTER OF: )  
)  
Joint Application of Questar )  
Gas Company, the Division of )Docket Number:  
Public Utilities, and Utah )  
Clean Energy for the Approval )05-057-T01  
of the Conservation Enabling )  
Tariff Adjustment Option and )  
Accounting Orders )

September 18, 2007 \* 9:3 a.m.

Location: Public Service Commission  
160 East 300 South, Suite 500  
Salt Lake City, Utah

Commissioners:  
Ted Boyer, Chairman  
Ric Campbell  
Ron Allen

Reporter: Diana Kent, CSR, RPR, CRR  
Notary Public in and for the State of Utah

## A P P E A R A N C E S

FOR THE COMMITTEE OF CONSUMER SERVICES:

Paul H. Proctor  
Attorney General's Office  
Attorney at law  
160 East 300 South, Fifth Floor  
Salt Lake City, Utah 84144

FOR THE DIVISION OF PUBLIC UTILITIES:

Patricia E. Schmid  
Attorney General's Office  
Attorney at law  
160 East 300 South, Fifth Floor  
Salt Lake City, Utah 84144

FOR QUESTAR:

Colleen Larkin Bell  
Gregory B. Monson  
Senior Corporate Counsel  
Questar Pipeline Company  
180 East 100 South  
P. O. Box 45360  
Salt Lake City, Utah 84145-0360

ASSOCIATION OF ENERGY USERS:

Gary A. Dodge  
HATCH, JAMES & DODGE  
Attorneys at Law  
10 West Broadway, #400  
Salt Lake City, Utah 84111

Also Present:

FOR UTAH CLEAN ENERGY:

Sarah Wright

FOR SALT LAKE COMMUNITY ACTION PROGRAM AND  
CROSSROADS URBAN CENTER:

Betsy Wolf

1	W I T N E S S    I N D E X	
2	BARRIE MCKAY:	PAGE
3	Direct Examination by Ms. Bell	23
	Cross Examination by Mr. Proctor	30
4	Examination by Commissioner Allen	45
	Examination by Commissioner Campbell	52
5	Examination by Commissioner Boyer	73
	Examination by Commissioner Campbell	83
6	Redirect Examination by Ms. Bell	84
7	RUSSELL FEINGOLD:	
8	Direct Examination by Ms. Bell	95
	Cross Examination by Mr. Proctor	101
9	Cross Examination by Mr. Dodge	117
	Examination by Commissioner Allen	126
10	Examination by Commissioner Campbell	130
	Examination by Commissioner Boyer	132
11	Redirect Examination by Ms. Bell	139
12	MARLIN BARROW:	
13	Direct Examination by Ms. Schmid	142
	Cross Examination by Ms. Bell	147
14	Cross Examination by Mr. Proctor	148
	Examination by Commissioner Allen	159
15	Examination by Commissioner Campbell	160
	Examination by Commissioner Boyer	162
16		
	DANIEL G. HANSEN:	
17		
	Direct Examination by Ms. Schmid	164
18	Cross Examination by Mr. Dodge	175
	Examination by Commissioner Campbell	200
19	Examination by Commissioner Boyer	204
	Examination by Commissioner Campbell	208
20		
	WILLIAM POWELL:	
21		
	Direct Examination by Ms. Schmid	210
22	Examination by Commissioner Allen	214
	Examination by Commissioner Campbell	215
23	Examination by Commissioner Boyer	218
	Examination by Commissioner Campbell	220
24		
	(Cont.)	
25		
26		

1	SARAH WRIGHT:	PAGE
2	Direct Examination by Ms. Bell	222
	Examination by Commissioner Allen	226
3	Examination by Commissioner Boyer	227
4		
5	-oOo-	
6		
7		
8		
9		
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		
26		

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25  
26

## E X H I B I T S

WITNESS	EXHIBIT NUMBER	ADMITTED
Barrie McKay	QGC Exhibit 1 and 1.0, with attached exhibits	24
Russell Feingold	QGC 1-YR-3 and 1-YR 5.0 with attached exhibits	96
Marlin Barrow	5, 5.0, 5.0R, 5.1R	143
Daniel Hansen	6.0, 6.1, 6.2, 6.0R, 6.1R, 6.2R, 6.0SR, 6.1SR with attached exhibits	166
William Powell	7.0R, 7.1R	211
Sarah Wright	1-YR-1.0, 1-YR-2.0, 1-YR-2.1, 1-YR-2.2	223

-oOo-

## 1 P R O C E E D I N G S

2

3 COMMISSIONER BOYER: Good morning, ladies  
4 and gentlemen. Let's go on the record. We are here  
5 today in docket number 05-057-T01, captioned in the  
6 Matter of the Joint Application of Questar Gas, the  
7 Division of Public Utilities, and Utah Clean Energy  
8 for the Approval of the Conservation Enabling Tariff  
9 Option and Accounting Orders. And specifically what  
10 we are here for is the one-year review of the  
11 Conservation Enabling Tariff that we approved based  
12 on a stipulation that we approved about a year ago.

13 First of all, regarding the motions, let's  
14 deal with Mr. Proctor's procedural motion first. We  
15 appreciate, by the way, the suggestions made. Some  
16 of them we appreciate more than others, and I'll  
17 explain that further as we proceed.

18 This is how we intend to proceed: We are  
19 not going to use panels in this particular  
20 proceeding, first of all because I think that's the  
21 default position in adversarial proceedings, and the  
22 rules say that unless we decide otherwise, that's the  
23 way we are going to proceed is with the proponents  
24 going first and those opposing going second. And in  
25 this case there were a lot of issues, so even

26

1       proponents don't agree on all issues and so on and so  
2       forth.  So we are going to go the old-fashioned way  
3       beginning with the proponents, which will be Questar  
4       Gas.

5                       Now, we have a suggestion from most of the  
6       Joint -- I guess the Joint Applicants have a  
7       suggestion.  I don't think we received a different  
8       approach from Mr. Proctor other than in your motion  
9       suggesting the panels.  Have you had an opportunity,  
10      Mr. Proctor, to see the Joint Applicants' proposed  
11      witness list beginning with Questar, the Division,  
12      Utah Clean Energy, the Committee, UAE, and then a  
13      separate section for rebuttal witnesses?

14                      MR. PROCTOR:  I received the one-page  
15      Joint Applicants' proposed witness list approximately  
16      seven o'clock Sunday night, so what little time I had  
17      available the rest of that evening and then yesterday  
18      to some extent.  I explained to your executive  
19      secretary that my motion covered an order of witness.  
20      I was proposing a panel.  You've elected not to,  
21      which is acceptable, certainly.  But the order and  
22      the reasons that I've stated in my motion for an  
23      order are still there.

24                      I would, however, have an additional  
25      reason why the order of putting the two rebuttal  
26

1 witnesses at the very end is unnecessary and truly  
2 outside of the scope of the proceeding as it was  
3 designed in the scheduling order. So I would like to  
4 speak to that, but at the time that you wish.

5 COMMISSIONER BOYER: Okay. I think this  
6 would be a good time to talk about that. My  
7 inclination was to follow the witness list of the  
8 Joint Applicants, except that I would have Mr.  
9 Feingold and Mr. Powell testify with the other  
10 witnesses for their respective positions.

11 MR. PROCTOR: That would certainly be  
12 acceptable to the Committee. And as far as the order  
13 of the Opponents, which would be UAE, Mr. Higgins,  
14 and Dr. Dismukes, do you have a preference as to the  
15 order in which you would hear those two? Mr. Dodge  
16 and I have talked about this, and I don't know that  
17 he and I would have any problems with whatever order  
18 you wish to hear them in.

19 COMMISSIONER BOYER: I don't have any  
20 preference or predilection. I don't know if the  
21 other commissioners do. Neither of the commissioners  
22 do. Mr. Dodge, you sent an e-mail this morning  
23 saying this order as suggested by the Joint  
24 Applicants would be okay. As I have modified that,  
25 would you be agreeable to that approach?

26



1 MR. DODGE: Yes, certainly.

2 COMMISSIONER BOYER: Questar? Ms. Bell,  
3 Mr. Monson?

4 MS. BELL: If we could address for the  
5 moment. I understand you have already made your  
6 decision on the order of witnesses. But the reason  
7 we put the rebuttal witnesses last, Mr. Feingold and  
8 Mr. Powell, is because in this particular matter they  
9 had filed just rebuttal testimony rebutting  
10 Dr. Dismukes. And in accordance with your rule,  
11 practice order of presentation of evidence, "Unless  
12 the presiding officer orders otherwise," which  
13 understandably you have the discretion to do,  
14 "applicants or petitioners, including petitioners for  
15 an Order to Show Cause, shall first present their  
16 case in chief, followed by other parties in the order  
17 designated by the presiding officer, followed by the  
18 proposing party's rebuttal." So we thought it would  
19 make sense logically, given what they filed and what  
20 they were asked to do in this proceeding, to rebut  
21 Dr. Dismukes after Dr. Dismukes had put his case in  
22 chief on.

23 COMMISSIONER BOYER: Your logic is  
24 compelling. Maybe I should reconsider. But  
25 Mr. Proctor wanted to speak to this.

26

1                   MR. PROCTOR: Very much so. The  
2 particular administrative rule that Questar cites,  
3 doesn't that speak in terms of proponents, including  
4 an Order to Show Cause, under those proceedings? And  
5 unless otherwise ordered there's the proponents, the  
6 opponents, and then an opportunity for rebuttal. If  
7 you may, the opponent would be the prosecutor. But  
8 that speaks to an Order to Show Cause, as well, so  
9 it's trying to get two very different proceedings.

10                   This one, which has a scheduling order  
11 that had a particular schedule for the filing of a  
12 series of written pre-filed testimony specifically  
13 states direct -- even comments, direct, rebuttal, and  
14 surrebuttal by certain dates with both parties filing  
15 at the same time. And so to suggest that this hasn't  
16 already been determined is just not truly reading the  
17 rule for its purpose. An Order to Show Cause, for  
18 example, would be something to which there is not  
19 normally a response. So it would be live.

20                   In addition, Feingold and Powell also are  
21 taking the similar positions and citing to direct  
22 testimony from the other witnesses. And then Questar  
23 also puts in Ms. Wright on behalf of Utah Clean  
24 Energy, and she only filed surrebuttal so they are  
25 not even treating her -- I would suggest that this is

26

1 also tied to their motions to strike testimony; that  
2 if they are able to strike the testimony and get the  
3 last word, then they have, in effect, undone the  
4 procedural order of the scheduling order that was  
5 decided many, many months ago with respect to the  
6 pre-filed testimony that may be submitted.

7 COMMISSIONER BOYER: Ms. Bell?

8 MS. BELL: I don't think our intention is  
9 to undo the scheduling order, by any means. We  
10 respect that scheduling order. But I differ in my  
11 opinion from Mr. Proctor on the wording of this rule  
12 and on what the roles of the parties were. The  
13 Committee was not necessarily going to take this  
14 opportunity, this one-year review period, to oppose  
15 or become an opponent. We had equal burdens under  
16 the stipulation to either support the Conservation  
17 Enabling Tariff or show why it should be rejected or  
18 show that there was a better alternative. I disagree  
19 that we necessarily had a different role than that.

20 Given that, if we have equal roles and  
21 equal burdens, I still believe that it makes logical  
22 sense for those rebuttal witnesses that were  
23 specifically used or asked to rebut or respond to  
24 Dr. Dismukes to go last. Having said that, we can  
25 work out whatever schedule makes the most sense to  
26

1 the Commission.

2 COMMISSIONER BOYER: I'm going to use my  
3 prerogative here as chair in conducting this hearing.  
4 The way I think and my orderly, anal-retentive mind  
5 works, I had it in my mind I would hear all the  
6 Questar witnesses at once, the Division witnesses at  
7 once, the Committee, and so on and so forth. So  
8 let's do that. Let's have Mr. Feingold testify with  
9 the Questar witnesses, and Mr. Powell with the  
10 Division witnesses and we will proceed in that order.

11 Now, there's still some other issues to be  
12 dealt with here. So we will go with the first  
13 witness, Mr. McKay. He will be able to present his  
14 summary of his testimony, respond to surrebuttal as  
15 necessary, to live testimony. We will subject him to  
16 cross-examination of the other parties and then the  
17 Commissioners, if we have questions, will ask  
18 questions of him. And then we will proceed to the  
19 next witness, Mr. Feingold, and so on as we proceed  
20 through.

21 And a word about cross-examination, I'm  
22 probably preaching to the choir here but we are going  
23 to restrict cross-examination to the testimony  
24 actually given and not allow new testimony to come in  
25 or wide-ranging diatribes, or character

26

1 assassinations, as has happened on occasion in the  
2 past. We are going to follow rule R 746-100-10(k)  
3 which is to discourage parties from trying to make  
4 their cases through cross-examination. It worked for  
5 Perry Mason and makes good theater, but in real life  
6 it is difficult to prove a case through the mouth of  
7 a hostile witness and wastes a lot of time. So we're  
8 not going to do that. I don't think we need to  
9 prohibit it at this point in time. Although we will,  
10 if necessary, do that. So we will strongly  
11 discourage the use of cross-examination to make your  
12 cases.

13 By the Commission going after cross-  
14 examination, we are basically placing the burden on  
15 Counsel to make your case and make your record. On  
16 occasion we have done that for you, but in this case  
17 we are going to ask our questions at the end and  
18 leave you to your own devices up to that point.

19 With respect to who can participate, only  
20 those parties who have pre-filed written testimony  
21 are going to be able to testify during the case in  
22 chief. Parties who might have intervened or not  
23 filed testimony will have the opportunity to present  
24 their testimony during the public witness portion of  
25 the hearing, either in sworn or unsworn testimony.

26

1                   And I don't need to lecture you.

2           Mr. Monson and I passed the bar the same day, and he  
3           with undoubtedly a higher score than I, but in the  
4           '70s Utah adopted the Utah Rules of Civil Procedure,  
5           and they patterned themselves after the Federal Rules  
6           of Civil Procedure. And the main function of that  
7           set of rules was to avoid what I used to call  
8           litigation by ambush. And we are trying to  
9           accomplish that same task by requiring testimony to  
10          be pre-filed. Stake out your territory, state your  
11          positions, and then there's an opportunity for  
12          rebuttal on all sides and surrebuttal on all sides.

13                   It's our objective to get as much evidence  
14          and testimony and as full and complete a record as we  
15          can, because these are difficult issues, as evidenced  
16          by the testimony that we have in this case. So I  
17          think we are all better served when all the issues  
18          have been fully analyzed, vetted, discussed, and  
19          holes are poked in them when possible.

20                   We will allow the parties a brief closing  
21          statement - and I do mean brief - at the end of the  
22          hearing. That leaves the issue of friendly cross  
23          examination raised by Mr. Proctor. I think what we  
24          will do in this case is restrict friendly cross to  
25          issues in which the friendly people disagree with

26

1 their friend, shall we say; where some of the  
2 proponents agree with portions but not all, or some  
3 have suggested a continuation of the CED with  
4 additions or limitations. So to the extent their  
5 positions vary, I think we should allow  
6 cross-examination.

7           Having said all that, as I understand it  
8 the reason we are here today pursuant to the  
9 stipulation and the order approving the stipulation,  
10 we are here to do basically three things, one of  
11 which is to review the effects of full decoupling and  
12 the other is to discuss alternative proposals, and  
13 third to discuss continuation of the CET or discuss  
14 continuation of with or without limitations or  
15 modifications. Does that cover the procedural issues  
16 and how we go forward? Did I miss anything,  
17 Mr. Proctor?

18           MR. PROCTOR: No. And thank you for  
19 considering my motion, late filed as it was.

20           COMMISSIONER BOYER: Thank you for  
21 suggesting it.

22           Speaking of late filed motions, let's  
23 move on now to the motions to strike portions of  
24 Mr. Dismukes's testimony. First of all, let me say I  
25 feel Mr. Proctor's pain. I have been in that

26

1 situation. Dr. Dismukes filed his testimony on the  
2 31st, I believe, of August. The two motions to  
3 strike by Questar and the Division were filed  
4 yesterday afternoon. I'm sure Mr. Proctor was  
5 preparing for this hearing at that point in time, so  
6 I'm concerned about the timing of it.

7 On the other hand, the motions seem to  
8 have some merit in that at least arguably parts of  
9 Mr. Dismukes's testimony might go beyond the scope of  
10 rebuttal, and the surrebuttal might go beyond the  
11 scope of the rebuttal. The rules provide that for  
12 oral argument on a motion, it has to be filed in  
13 writing five days before so that the parties have an  
14 opportunity to respond to it.

15 What we have decided to do in this case,  
16 and this is kind of a close call because Dr. Dismukes  
17 is, in part, rebutting Dr. Hansen's testimony but  
18 also testimony of others based on Dr. Hansen's  
19 testimony. Other rebuttal testimony based on Dr.  
20 Hansen's testimony. So I think on the merits, it's a  
21 very close call. But I think what we are going to do  
22 is allow Mr. Dismukes's testimony to remain in the  
23 record. We will monitor the hearing to see how live  
24 surrebuttal testimony goes. If the parties feel they  
25 have not had an adequate opportunity to respond to

26



1 Dr. Dismukes's so-called new testimony, the new  
2 modeling and the more definitive discussion of the  
3 lost revenue mechanism, we will allow parties time to  
4 file something in writing after the hearing.

5 And the reason we are doing this, first of  
6 all, I have not conducted hearings before. You don't  
7 know what kind of a stickler I'm going to be  
8 procedurally on the timing and so on. But I'd really  
9 encourage you to file your motions earlier. But on  
10 the other hand, we wanted as full and complete a  
11 record as we possibly can on these very complicated  
12 issues. And for those reasons then we are going to  
13 deny the motions to strike, but with those provisos.  
14 So Counsel, if you'd like to make a motion at the end  
15 of the hearing for an opportunity to respond to this  
16 new modeling and so on, and have me grant that.

17 Mr. Monson?

18 MR. MONSON: I do want to just make a  
19 comment. When this subject came up, I said, "We will  
20 just make our objection when the testimony is  
21 offered." That's what we usually do, so it would be  
22 a live motion essentially during the hearing. And  
23 that's why I didn't worry about the five days. In  
24 fact, we thought we were being more fair to give  
25 notice before the hearing that we were going to make

26

1 that objection. But we understand your ruling and we  
2 will -- if at the end of the hearing we feel like we  
3 haven't had an adequate opportunity to respond, we  
4 will file something.

5 COMMISSIONER BOYER: There was actually  
6 another basis we could have ruled on, and that's  
7 paragraph 17 of the stipulation which says any party  
8 -- at least with respect to the lost revenue  
9 mechanism aspect of Dr. Dismukes's testimony. "Any  
10 party wishing to propose an alternative or  
11 alternatives or advocate to continue the CET, must do  
12 so not later than June 1." To the extent that this  
13 might be a different approach, I believe though that  
14 lost revenue has been mentioned earlier by Dr.  
15 Dismukes and also by other witnesses. But, be that  
16 as it may, for those reasons we will deny the motion  
17 to strike but with those conditions so that parties  
18 will have a full opportunity to respond to it and so  
19 that we will have as complete a record as possible.

20 MS. BELL: Chairman Boyer?

21 COMMISSIONER BOYER: Ms. Bell.

22 MS. BELL: May I clarify? When you say  
23 Dr. Dismukes may go forward and parties may respond,  
24 does that allow for our witnesses then to put on live  
25 surrebuttal as necessary?

26

1                   COMMISSIONER BOYER: It does. And to the  
2 extent that that is not sufficient for you, we will  
3 give you an opportunity to file something in writing  
4 so that we have a fully vetted issue. And frankly,  
5 these are issues that we are kind of interested in.  
6 Elasticity, alternatives to the CDT, we are  
7 interested in hearing all the information we possibly  
8 can. These are difficult, challenging issues for us  
9 all and we are only moderately paid here.

10                   With that, is there anything else we need  
11 to do before we proceed?

12                   MR. PROCTOR: Mr. Chairman, may I address  
13 that?

14                   COMMISSIONER BOYER: Mr. Proctor.

15                   MR. PROCTOR: Thank you very much for  
16 understanding my client's circumstances and my own,  
17 although what I found is that I could respond to  
18 their motion or prepare to respond to their motions  
19 at 1:30 this morning just as easily as yesterday.  
20 And I have, in fact, prepared to do so, although your  
21 resolution is certainly acceptable. And I think it  
22 is only fair.

23                   But I think also what would be fair is in  
24 the event, at the conclusion of the hearing, that the  
25 Company or the Division feel that they need  
26

1 additional time to file additional testimony, I would  
2 like the opportunity at that point to address in  
3 writing, if you wish - in fact, it would be best in  
4 writing - my response to their original motion  
5 because I'm not as convinced at this point that it  
6 is, in fact, accurately portraying the status of the  
7 record. So if you will grant me that, that will  
8 satisfy my client's needs, and my own. And I'm not  
9 going to throw away my 1:30-in-the-morning work  
10 product, but I will certainly set it aside.

11 COMMISSIONER BOYER: At least it was a  
12 good exercise, wasn't it?

13 MR. PROCTOR: It was.

14 COMMISSIONER BOYER: Ms. Schmid?

15 MS. SCHMID: I just have a couple  
16 comments. First of all, the Division's motion's  
17 timing was a result of reviewing the testimony of  
18 Dr. Dismukes, requesting and receiving information  
19 from him, and then determining that the information  
20 received was insufficient to allow a complete  
21 understanding of his model.

22 And second, with respect to Mr. Proctor's  
23 last suggestion that he be allowed to respond in  
24 writing to a motion that has already been granted, I  
25 would object saying that that would be an unnecessary

26

1 allocation of judicial time. But your discretion, of  
2 course.

3 COMMISSIONER BOYER: Let's reserve that  
4 issue until the end of hearing, because I think  
5 Mr. Proctor said only in the event that the Company  
6 or the Division required additional time to file  
7 written pleadings would he respond. And I suppose it  
8 may moot itself. But we can deal with that at the  
9 end of the hearing.

10 Before we proceed with Questar's case, let  
11 me check with my colleagues to see if I have missed  
12 anything.

13 (Discussion among the Commissioners.)

14 COMMISSIONER BOYER: Thank you for your  
15 patience. We will now begin. Ms. Bell?

16 MS. BELL: Chairman Boyer, do we need to  
17 make appearances for the record?

18 COMMISSIONER BOYER: Yes, we do indeed. I  
19 apologize for that. I don't believe your mic is on  
20 though, Ms. Bell. Let's make appearances for the  
21 record, and let's begin with Mr. Proctor and work all  
22 the way around the room.

23 MR. PROCTOR: I'm Paul Proctor. I'm the  
24 Assistant Attorney General for the state of Utah, and  
25 I represent the Utah Committee of Consumer Services.

26

1 COMMISSIONER BOYER: Thank you.

2 MS. SCHMID: Patricia E. Schmid, also an  
3 Assistant Attorney General, representing the Division  
4 of Public Utilities.

5 COMMISSIONER BOYER: Ms. Bell?

6 MS. BELL: Colleen Larkin Bell and Gregory  
7 B. Monson on behalf of Questar Gas Company. And I  
8 will also be assisting Sarah Wright with Utah Clean  
9 Energy.

10 COMMISSIONER BOYER: And Ms. Wright, you  
11 are here representing Utah Clean Energy?

12 MS. WRIGHT: Yes.

13 COMMISSIONER BOYER: Welcome. Mr. Dodge?

14 MR. DODGE: Gary Dodge with Utah  
15 Association of Energy Users.

16 COMMISSIONER BOYER: Excellent.

17 MS. WOLF: Betsy Wolf on behalf of Salt  
18 Lake Community Action Program and Crossroads Urban  
19 Center.

20 COMMISSIONER BOYER: Welcome to you all.

21 Let's begin, Ms. Bell.

22 MS. BELL: The Company would like to call  
23 Barrie L. McKay. He has already been sworn in this  
24 docket. I don't know if it's necessary to have him  
25 sworn again or not.

26

1                   COMMISSIONER BOYER: No, that will not be  
2 necessary since he has been sworn.

3

4                   Barrie L. McKay,  
5                   having been previously sworn,  
6                   testified as follows:

7

8                   DIRECT EXAMINATION

9 BY MS. BELL:

10           Q.     Mr. McKay, would you please state your  
11 full name for the record.

12           A.     Barrie L. McKay.

13           Q.     And by whom are you employed?

14           A.     Questar Gas Company.

15           Q.     In what capacity are you employed there?

16           A.     I'm the manager of regulatory affairs.

17           Q.     Did you file eleven pages of direct  
18 testimony with seven exhibits on June 1, 2007; 24  
19 pages of rebuttal testimony, and a two-part Exhibit,  
20 2.1 B and 2.1 B-1 on August 8, 2007; and five pages  
21 of surrebuttal, with no accompanying exhibits in this  
22 case on August 31, 2007?

23           A.     Yes.

24           Q.     If I were to ask you the same questions  
25 today that were asked in each of your filed

26

1 testimonies, would your answers be the same?

2 A. Yes.

3 Q. Do you have any corrections that you would  
4 like to make to any of your filed testimony or  
5 exhibits?

6 A. None.

7 MS. BELL: I would like to offer the  
8 admission of Barrie L. McKay's direct testimony.

9 COMMISSIONER BOYER: Any objection,  
10 Counsel?

11 MR. PROCTOR: No objection.

12 MS. SCHMID: No objection.

13 MR. DODGE: No objection.

14 COMMISSIONER BOYER: Okay. The exhibits  
15 then are admitted.

16 MS. BELL: And I meant to include with  
17 that his rebuttal and surrebuttal.

18 COMMISSIONER BOYER: The direct testimony,  
19 the rebuttal, the surrebuttal with attached exhibits  
20 are admitted.

21 Q. (By Ms. Bell) Mr. McKay, do you have a  
22 summary that you could present to us today?

23 A. Yes.

24 Q. Would you like to proceed?

25 A. Yes, I could.

26



1                   This month puts us at three months shy of  
2     five years since this Commission ordered three  
3     specific task forces. There was the allocation and  
4     rate design task force; there was the DSM task force;  
5     and there was our customer service task force. And  
6     during the ensuing time, I would observe that I  
7     participated in all three of those task forces.

8                   Particularly the allocation and rate  
9     design task force was different than other task  
10    forces that I had been involved with. And the  
11    difference I would describe as, one, the length of  
12    time. It took us three years -- well, it was 18  
13    months and then we continued past that. And then the  
14    genuineness in which I felt all the stakeholders  
15    participated in discussing very thoroughly the issues  
16    that we were assigned to work through.

17                  That task force started out very broad,  
18    narrowed, analyzed, came up with a working document  
19    that we let sit for a full year process as we looked  
20    through different alternatives and being able to  
21    accomplish what we had set out to do. Then further  
22    narrowed. And very frankly, the Company was saying,  
23    "Hey, let's try one of these that we, with our  
24    collective mind, our wisdom and analysis have done in  
25    helping to solve an issue," and were rather

26

1 indifferent at the time as to which path we would  
2 choose. And I would observe that I think that the  
3 group narrowed and chose the better mechanism, which  
4 ended up being the Conservation Enabling Tariff.

5           At the same time, simultaneously we were  
6 working on the demand-side management task force and  
7 that was unique in that it was chaired by our energy  
8 office, co-chaired by our energy office in the state  
9 of Utah as well as Questar Gas Company per this  
10 Commission's order. There were funds brought in from  
11 the state agency as well as Questar to investigate if  
12 there's really potential for energy efficiency in the  
13 state of Utah, and if so, what particular amount  
14 there might be and what barriers existed. That task  
15 force worked, although with many of the same people,  
16 essentially independently, with different leaders,  
17 and came up with recommendations.

18           At the same time - and I don't want us to  
19 forget about this other task force - our customer  
20 service was a concern. We had been through the '90s  
21 and had had some of our services reduced by choices  
22 and by effects of what the Company was going through.  
23 That task force worked very well and actually was  
24 able to resolve their issues and the standards that  
25 we wanted to accomplish rather quickly.

26

1           The culmination of that, as you know, we  
2       filed in December of '05, issues that related to all  
3       three of those task forces: A continuance of certain  
4       service standards that we had agreed upon, and even  
5       changes in those; a mechanism to remove the barrier  
6       for us to aggressively pursue energy efficiency; and  
7       a mechanism that allowed us to collect our Commission  
8       authorized revenues, regardless of what customer  
9       usage was doing. Then we have gone through a process  
10      of having a stipulation. That brings us to a  
11      one-year review now here today.

12           My observation is we could not have  
13      orchestrated the evidence that has now been able to  
14      be produced after one year of review. But what was  
15      questioned at the time was whether or not this  
16      mechanism was symmetrical. I couldn't go out and  
17      cause customers to actually go and do something  
18      specifically in their home, but the evidence on the  
19      record shows that our CET is symmetrical. There's  
20      debits, there's credits, just as had been analyzed  
21      and supposed would happen in the state of Utah.

22           It was questioned, if we went forward with  
23      this mechanism, whether the Company would make good  
24      on their part and aggressively pursue energy  
25      efficiency. I think the record shows that we have

26

1 actually surprised some with how aggressive we have  
2 been and continue to be on that.

3           Perhaps the greatest thing that we have  
4 enjoyed as a company, and I think our customer's  
5 greatest benefit out of this, is we have been able to  
6 align our interest with them. It is enjoyable to sit  
7 down and help them come to the realization that we  
8 are looking for ways, from top to bottom in our  
9 corporation, to help them reduce their usage and the  
10 use of a scarce natural resource.

11           Other mechanisms, and you will hear us as  
12 we debate back and forth, wouldn't have been able to  
13 accomplish that alignment. But there's no reason  
14 that we should be limited as Questar Gas in our  
15 efforts to promote energy efficiency.

16           It also is very much in line with what our  
17 state has set out to try to do. The Governor's  
18 initiative that he announced in I think April of '06  
19 of aggressively pursuing energy efficiency, looking  
20 for barriers, working in collaboratives is exactly  
21 what the evidence and history in this case shows that  
22 we have been able to do. We are aligned with that  
23 policy. We want to be able to continue that.

24           And perhaps the greatest thing, in  
25 summary, is observing that our service that we set  
26

1 out to be able to have at a standard and maintain has  
2 continued to be there through this one-year review.  
3 And in summary, our recommendation is it is working  
4 as planned. There's no new things that have come up  
5 that we hadn't anticipated in our analysis and our  
6 study. And the Conservation Enabling Tariff should  
7 continue through the pilot program.

8 Q. (By Ms. Bell) Mr. McKay, does that  
9 conclude your summary?

10 A. Yes.

11 MS. BELL: Mr. McKay is now available for  
12 cross-examination.

13 COMMISSIONER BOYER: Very well. Let's  
14 begin with Mr. Proctor.

15 MR. PROCTOR: I believe that the  
16 Commission was going to permit co-proponents to  
17 examine witnesses with respect to differences --

18 COMMISSIONER BOYER: To the extent they  
19 differ.

20 MR. PROCTOR: So I think Ms. Schmid  
21 perhaps should have the first opportunity.

22 COMMISSIONER BOYER: That's fine with me.  
23 We just want to get the evidence in in whatever  
24 order. Ms. Schmid?

25 MS. SCHMID: I have no questions. I

26

1 believe that the file admitted and the evidence to be  
2 admitted will satisfy the Commission's needs.

3 COMMISSIONER BOYER: Okay. Were you going  
4 to say anything on -- who was helping Ms. Wright? Is  
5 it you, Ms. Bell?

6 MS. BELL: Yes.

7 COMMISSIONER BOYER: Ms. Wright agrees  
8 with the Company's position, so we don't need any  
9 friendly cross-examination.

10 Back to you, Mr. Proctor, I believe.

11 MR. PROCTOR: Thank you very much.

12

13 CROSS EXAMINATION

14 BY MR. PROCTOR:

15 Q. Good morning, Mr. McKay.

16 A. Good morning.

17 Q. Mr. McKay, what is the difference, if any,  
18 between the annual DNG base amount of \$254,  
19 approximately I believe, per customer that is the  
20 base for your decoupling and the revenue requirement  
21 for DNG established in your 2002 general rate case?

22 A. First of all, I think it is \$255 that is  
23 currently allowed by the tariff.

24 Q. That's fine.

25 A. And you are wanting to know what the  
26

1 difference is in what manner? What are you driving  
2 at?

3 Q. Between that number and --

4 A. What's the difference between \$255 and --

5 Q. The number that was established as your  
6 DNG revenue requirement.

7 A. I assume you have that one. I do not have  
8 that one off the top of my head.

9 Q. My question is do you know the difference?

10 A. I can find out the difference. I assume  
11 you are talking a mathematical difference here.

12 Q. Yes. You do not know that number?

13 A. I can find out what the dollar amount was.

14 Q. But as we are here today, you do not know  
15 the number?

16 A. I don't have it by memory, no. Sorry.

17 Q. Okay. And the \$255 amount, the base DNG  
18 for decoupling purposes, that is established as of  
19 December 2005 by dividing your December 2005 customer  
20 count in the GS-1 into the total DNG revenues for the  
21 GS-1; is that correct?

22 A. No, that is not correct.

23 Q. Describe how that is done, then.

24 A. You need to remember in this case that we  
25 came forward and offered in 2005 a \$10.2 million rate

26

1 reduction. And then after discussions and parties'  
2 concerns, we agreed in May of 2006 for a \$9.7 million  
3 rate reduction. And then at that time, after we had  
4 agreed on that rate reduction, we took the total DNG  
5 revenue that would be collected from those existing  
6 customers - recognizing that the rates that were  
7 established for those existing customers were what  
8 the Commission had allowed in the 2002 case with a  
9 few variations of having changed some costs from the  
10 DNG to the commodity but essentially it was those  
11 rates - reduced for the Commission just approved,  
12 just and reasonable \$9.7 million rate reduction. And  
13 we took that total dollar amount, and I think I can  
14 turn to that if you'd like to know what that amount  
15 was for the existing customers. And we divided -- we  
16 took just the class that we were identifying that we  
17 would have the Conservation Enabling Tariff work for,  
18 and we took that total revenue requirement and very  
19 simply divided the total number of customers in that  
20 class and came up with the \$255, on average, for a  
21 customer.

22 Q. What is the date, then, that you  
23 established or performed that calculation? As of  
24 what date?

25 A. Actually, the calculation -- and we ought  
26



1 to turn to the exhibit because I think that might  
2 help us here if we have some concerns, and that's  
3 what I'm going to do.

4 This is in my surrebuttal testimony that  
5 was filed on August 14 of 2006. And we recognized at  
6 that time with this surrebuttal that we needed to  
7 update what the allowed amount per customer would be  
8 because of the reduction in customers' rates that had  
9 occurred.

10 So if you want to turn to the exhibit, it  
11 is 1.10, page 1. And it will show what the current  
12 DNG revenue is on page 1. What the rate reduction  
13 was of the \$9.7 million that I just talked about.  
14 This is the total DNG portion, people should  
15 remember. And then we removed from that the non-GS  
16 revenues that would be associated with the F1 class  
17 or the transportation class or the interruptible  
18 class, which left us with the GS-1 and I should  
19 identify that that includes also the GSS, so it's the  
20 total GS class.

21 We divided that by the total number of  
22 customers we had at the year-end 2005, and came up  
23 with the \$255. So as far as dates are concerned,  
24 this had impact that affected us from June of '06,  
25 but the testimony was not filed until August.

26

1           Q.     And this number then was calculated --  
2     well, when you filed testimony originally in January  
3     23 of 2006 in connection with this proceeding, at  
4     that time by your Exhibit 1.7 you calculated an  
5     annual allowed revenue per customer of \$254.23; is  
6     that correct?

7           A.     That's correct.

8           Q.     But now you say it is \$255?

9           A.     That's because some parties didn't want  
10    the full \$10.2 million, and we ended up going with  
11    \$9.7 million.

12          Q.     Thank you for your comment, Mr. McKay, but  
13    the question is what is the difference between -- how  
14    do you explain the difference between the \$254.23 and  
15    the current number? Is that due to the rate  
16    decreases that took place as a result of the CET  
17    proceeding?

18          A.     Could you repeat your question one more  
19    time?

20          Q.     No, unfortunately. If you don't  
21    understand the question just say, "I don't understand  
22    the question."

23          A.     Okay. I guess I don't understand your  
24    question. I think if you repeat it one more time I  
25    would, though.

26

1 Q. Let me go on. The GS class is comprised  
2 of how many customers total?

3 A. Today?

4 Q. Yeah.

5 A. I'm more familiar with our total customers  
6 but I think we are at about 830,000. That's an  
7 estimate on my part. The evidence on the record  
8 shows that that class had 799,000 as of the end of  
9 2005.

10 Q. As of July 31, 2007, would it be correct  
11 that you had 833,127 GS-1 customers?

12 A. It sounds reasonable.

13 Q. But your GS-1 class is actually made up of  
14 both residential and commercial customers, correct?

15 A. Yes.

16 Q. Residential customers, as of July 31,  
17 2007, there were 769,983; is that correct?

18 A. I don't have the document that you have,  
19 but it sounds reasonable.

20 Q. This comes from a document I believe you  
21 filed with the Commission, the Grey Book. Does that  
22 sound familiar to you?

23 A. We provide -- yes. And that's why I'm  
24 saying, I don't have my Grey Book report in front of  
25 me, but that sounds reasonable.

26

1 Q. And there were 6334 GSS residential  
2 customers?

3 A. That sounds reasonable.

4 Q. And then you have commercial customers,  
5 56,150 in the GS-1?

6 A. Makes sense.

7 Q. And 653 in the GSS commercial, correct?

8 A. I don't have the document in front of me,  
9 Mr. Proctor.

10 Q. All right. And then seven industrial GS-1  
11 customers, correct?

12 A. I am only agreeing that you are reading  
13 the document, which I don't have in front of me.

14 Q. To refresh your recollection from your  
15 Grey Book, the first column is the number of  
16 customers, and middle of the page it says, "General  
17 service calendarized revenues," and it begins with a  
18 column, Number of Customers. Correct?

19 A. Yes.

20 Q. Now, so the Company does, in fact, keep  
21 records that will separate out residential consumers  
22 and commercial consumers that are both within the  
23 GS-1 class, or the GS class, correct?

24 A. We have, yes. According to -- I think we  
25 make this breakout according to the tax code. I

26

1 think that's the flag that causes us to be able to  
2 identify it as a commercial or residential or  
3 industrial.

4 Q. For the purpose of calculating sales tax  
5 or franchise tax?

6 A. Well, it is actually a purpose for which  
7 there has been a lot of discussion, and it's actually  
8 one of the things that we talked about in the cost of  
9 service task force as we contemplated whether or not  
10 we wanted to break out this class. That was one of  
11 the things the Commission asked us to review in that  
12 task force is whether or not we thought it would be  
13 wise to break this class out.

14 What became obvious, and the reason I  
15 pointed out that it is according to that tax code of  
16 the state of Utah as identified, was that there's a  
17 lot of different definitions of what could be  
18 considered residential use or commercial use. And  
19 there were varying opinions in that task force. And  
20 there was not agreement on that. But we told the  
21 task force this is how we were breaking out those for  
22 reporting purposes at that time, and that's how we  
23 have continued to do it to this day.

24 Q. But you do, in fact, decouple the class as  
25 a whole, correct?

26

1           A.     The decoupling mechanism works for the  
2 whole GS class, yes.

3           Q.     And Questar Gas also has a tariff that  
4 establishes volumetric levels that determine the  
5 monthly basic service fee, correct? It's tariff  
6 2.02, GS-1 fixed charges. You have BSF category 1,  
7 2, 3 and 4, correct?

8           A.     Yes. We do have four basic service fee  
9 categories.

10          Q.     And those categories are determined by the  
11 volume of gas that is handled by the meter? The  
12 meter capacity?

13          A.     That's the beginning basis for that, yes.

14          Q.     Now, would there be any residential  
15 consumer that would have a meter with a capacity  
16 greater than 700 cubic feet per hour?

17          A.     I think some have, but not very many.

18          Q.     And that is your first category. And then  
19 the second category is 701 cubic feet?

20          A.     And I will observe that we do have several  
21 residential customers that are in a meter category 2.  
22 And you need to realize that it's not all volume that  
23 is identified there, but it is meter pressure, also,  
24 of what it is capable of.

25          Q.     Delivered pressure.

26

1 A. Sure.

2 Q. And the third category is 2001 to 30,000  
3 cubic feet per hour. And the final is greater than  
4 30,000 cubic feet per hour, correct?

5 A. I assume again that yes, you are reading a  
6 part of my tariff I don't have memorized.

7 Q. Now, as a whole, the GS-1 class covers  
8 customers from zero decatherms per day to 1250  
9 decatherms in any one day in the winter season,  
10 correct?

11 A. That is what our tariff says, yes.

12 Q. Can you give me an example of a customer  
13 on your system that would use 1250 decatherms in a  
14 day during the winter season?

15 A. Probably what comes to mind would be  
16 perhaps a construction customer that's building a  
17 large commercial building. You may have hospitals.  
18 You may have schools. I can come up with those  
19 specific customers if you were of real interest in  
20 it. But that's me opining on that. I don't deal  
21 with those customers on a daily basis. But yes,  
22 their average costs have all been included in the  
23 development of our average rate for that class.

24 Q. Could you give the Commission some idea of  
25 what volumes are used on an annual basis by your top  
26

1 five largest customers?

2 A. You actually asked a data request for  
3 this, and when I get a chance to review it I'll be  
4 able to tell you exactly. And it's due today, so I  
5 haven't seen all that and have it committed to  
6 memory. But I would guess on an annual basis it may  
7 be between 50,000 decatherms, maybe 100,000.

8 Q. And what would the average annual use be  
9 for a typical residential customer, excluding  
10 commercial customers from the GS class? That  
11 calculation.

12 A. We have just recently changed what we  
13 think are our typical customers, and we have  
14 identified that it's between 80 to 85.

15 Q. And according to your July 31, '07 Grey  
16 Book page, the one I used to refresh your  
17 recollection about your customer base, do you recall?

18 A. I'm looking at the sheet you handed me.

19 Q. All right. And if you take, for example,  
20 your industrial GS-1, number of customers, which is  
21 7.

22 A. Yes.

23 Q. And divide that into the one year, so it's  
24 August 1 to July 31, '07, volume of decatherms,  
25 22,267. You see that?

26



1 A. Yes.

2 Q. So that customer is using -- each customer  
3 there would be using, on an annual basis,  
4 approximately 3181 decatherms, correct?

5 A. It sounds like you have done the math, so  
6 yes.

7 Q. I have.

8 IHC has constructed, and I believe may  
9 have opened at this point, a new hospital facility  
10 approximately 5600 South and State Street in Salt  
11 Lake City -- Salt Lake County, within your service  
12 territory. Is that hospital a GS-1 customer?

13 A. I don't know.

14 MS. BELL: Objection. We have always been  
15 very sensitive about giving out customer-specific  
16 information publicly. If Mr. Proctor wants to use a  
17 hypothetical, I think Barrie can answer that. But I  
18 think we have to be careful about what we give out  
19 with regard to a specific customer account.

20 MR. PROCTOR: All I'll asking,  
21 Mr. Chairman, is whether they are a GS-1 customer.

22 A. And I don't know.

23 Q. (By Mr. Proctor) You used an example of a  
24 hospital as being a customer that would use large  
25 volumes of gas, correct?

26

1           A.     I did.

2           Q.     In your experience, and based upon your  
3 knowledge of the system, would a hospital of a  
4 similar size to the one -- are you familiar with the  
5 one on State Street and 5600?

6           A.     I am not.

7           Q.     Okay. We will go on. Since the DSM has  
8 been in operation, have you observed a difference  
9 between the conservation efforts that have been  
10 adopted by commercial GS-1 customers and those in the  
11 residential class?

12          A.     I haven't.

13          Q.     In the course of your preparing for this  
14 one-year review, has Questar performed any analysis,  
15 quantitative analysis to determine whether or not the  
16 declining usage has been greater or lesser in the  
17 commercial GS class than the residential?

18          A.     We actually have some data already on the  
19 record as it relates to that. And I think, if you  
20 want to turn to this -- sometimes I get really lucky  
21 and just turn to it the first time, but it's the sur-  
22 rebuttal testimony. 1.14 that was filed last year in  
23 August. And I think actually it was the Committee  
24 that may have asked. It may have been the Division  
25 or just interested parties. But it goes to the very  
26

1 topic that you are interested in.

2           You were wanting to know is there a  
3 difference that we have seen between the declining  
4 usage for residential as well as or as compared to  
5 the commercial, which obviously are the big players  
6 in this class. And if you notice, the two pages  
7 there, page 1 and page 2 simply shows a very similar  
8 pattern of declining usage that has occurred during  
9 this 25-year period. Freely admits that there's  
10 different ups and downs a little here but the  
11 direction has generally been the same, although at  
12 any given moment or any given year it could vary from  
13 that.

14           Q. And that exhibit distinguishes and  
15 separately tracks commercial and residential?

16           A. That, according to our definition, breaks  
17 out the residential and the commercial.

18           Q. And the definition would be?

19           A. The tax definition that we have broken it  
20 out as.

21           Q. Would that bear relationship to your  
22 volumetric classification in your tariff? Commercial  
23 versus residential?

24           A. It is comparable to what we have shown in  
25 our Grey Books for the volumes that we have

26

1 identified in that class, as well as the residential  
2 that we have identified in that class. Is that what  
3 you are after?

4 Q. Does it relate to your meter capacity  
5 volume categories?

6 A. You are actually getting into an area of  
7 expertise that we have -- that we discuss in a  
8 general rate case, Mr. Proctor. And I am not that  
9 particular witness at this time. So I can't tell you  
10 all of the information that's gone into that. I can  
11 get that information, if you'd like.

12 Q. You are not familiar, then, with the  
13 relationship between the tax classification  
14 commercial/residential, and the meter capacities?

15 A. The tax classification is just simply  
16 something that we have used and have been very  
17 forthright in our explaining of that's how commercial  
18 and residential have been separated here. If the  
19 Commission or the parties come to an agreement on  
20 something else, we have been open to that. That's  
21 what we put forward in that cost of service and rate  
22 design task force.

23 Q. Thank you. Just a moment, if I may.

24 Thank you, Mr. McKay.

25 COMMISSIONER BOYER: We have established  
26

1 that Ms. Schmid has no questions, Ms. Wright has no  
2 questions. Mr. Dodge may have a few.

3 MR. DODGE: No questions.

4 COMMISSIONER BOYER: Ms. Wolf, have you  
5 questions for Mr. McKay?

6 MS. WOLF: No questions.

7 COMMISSIONER BOYER: Any redirect?

8 The Commissioners may have a question.

9 Let's start with Commissioner Allen.

10 COMMISSIONER ALLEN: Thank you, Mr. Chair.

11 I have a few here.

12

13

EXAMINATION

14 BY COMMISSIONER ALLEN:

15 Q. One of the things I like to do, I'm kind  
16 of a big picture guy, as you probably noticed before,  
17 and I want to take a step back and remind myself of  
18 some of the things we have done in this tariff. I  
19 know that probably some of these are going to seem  
20 self-evident to those of you that participated in  
21 multi-years of the technical conference, but I just  
22 want to make sure I'm clear on this.

23 One of the things that the other energy  
24 company does that delivers electrons for energy, one  
25 of the things we have done there five or six years

26

1 ago is they have a tariff rider to take care of these  
2 programs. Would you remind me, was that dismissed  
3 quickly? Was it never considered as an alternative  
4 in this particular case? Because we are looking at  
5 alternative proposals. So just remind me the history  
6 on that, in your particular instance.

7 A. My understanding of the tariff rider, and  
8 I'm not an expert on the electric side, is simply the  
9 mechanism that's used to collect the costs that have  
10 been associated with their energy efficiency or  
11 demand-side management programs. That was looked at  
12 as a way for, in our instance, if we come forward and  
13 the Commission approved about a \$6.9 million budget  
14 for the energy efficiency programs, the question was  
15 how should we collect those costs? We didn't want to  
16 have them just be deferred forever, because it's not  
17 wise to have interest being accrued on that. Nor do  
18 people want to spend dollars on it without being able  
19 to have recovery. So that was looked at.

20 Because we didn't know exactly the dollar  
21 amount that we had anticipated would be spent, we  
22 proposed and it was discussed back and forth, why  
23 don't we just take what the actual amount ends up  
24 being, allow the Company to come forward on a  
25 semi-annual basis and seek an amortization of that  
26

1 actual amount?

2                   It could easily morph into, on a  
3 going-forward basis, let's say that a given dollar  
4 amount is identified as, "Hey, this is wise, this is  
5 a good level of funding." And essentially if you  
6 develop an amortization or a rider in the case of the  
7 electric company, it would act in the same way.  
8 Let's say that it gets to \$10 million, and if that's  
9 what the amortization is then on an annual basis we  
10 are doing about \$10 million, it would have exactly  
11 the same effect. One is actually collecting it a  
12 little beforehand, the other is collecting it after  
13 the fact.

14               Q.     Another quick question. I just want to  
15 make sure I'm clear on this, because it seems to me  
16 that in earlier testimony, if my memory serves me  
17 right, on occasion you refer to or the Company refers  
18 to this as a partial decoupling program. Yet in your  
19 new testimony for this particular area, I think you  
20 call it full decoupling. Would you please make sure  
21 I understand how you are going to characterize this,  
22 or how you are officially characterizing this?

23               A.     I would certainly characterize this as a  
24 full decoupling.

25                   Partial decoupling was looked at. In  
26

1 fact, lost revenues, which is before this Commission,  
2 has been characterized in that way.

3 We did make a reference to that as perhaps  
4 some of the limits that were imposed on this could  
5 act as a partial, if, in fact, we get near those  
6 limits, meaning that it is not a full decoupling. It  
7 is only allowed to accrue to a certain level or  
8 amortize. But we have not. And our recommendation  
9 is that those should be removed, and therefore I  
10 characterize it as absolutely a full decoupling.

11 Q. Another question, then. One of the  
12 options available to us that we are looking at, and  
13 this is all open, of course, is the possibility of  
14 more proactive true-ups. The possibility of looking  
15 at historical data and versus actual and requiring  
16 maybe a higher level of performance in terms of  
17 true-ups. But at some point in your testimony, I  
18 believe you imply or you state that having that kind  
19 of more true-up process creates problems for you, but  
20 I don't recall specifically why.

21 A. Well, you are conflicted in what you are  
22 trying to go about and do. We obviously think that  
23 this is a rate stabilizing mechanism, if anything,  
24 because customers are essentially saying that they  
25 will be paying what the Commission has identified as

26



1 being allowed for their non-gas service.

2           And so in the past when we have collected  
3 more than we have been allowed, they have had to pay  
4 more and vice versa on that. But as far as now the  
5 mechanism that says how often should we have an  
6 amortization, our history of the first year says,  
7 "Wow, if we wouldn't have made any amortization  
8 filings we would have been really near zero." And  
9 that's with hindsight. I can't tell you exactly what  
10 it will be in the future.

11           I will be really frank that we have looked  
12 at it internally and said, "Maybe it's an annual  
13 amortization that could work on this." We recognized  
14 that the pilot program suggested it would be two  
15 times a year. And in keeping with the spirit of the  
16 pilot program we thought why don't we take that to  
17 the end, in other words, the three-year pilot  
18 program, and if we saw a big need or maybe with two  
19 more years of history saying, "Hey, it looks like it  
20 might be wiser to do on an annual basis." Or vice  
21 versa, "Gee, it looks like we ought to try to do it  
22 more real time, every quarter." We are open to that.  
23 It just -- we have wanted to try to make it so that  
24 we didn't have a lot of changes as it relates to it.  
25 And that's another reason why we lined it up with the

26

1 past filings; so customers, if there is a price  
2 signal being sent to them, it is happening only twice  
3 a year and other than that prices remain stable in  
4 between that period of time. That's kind of the  
5 thought process that we went through.

6 Q. Okay. And one last big picture question  
7 here. There seems to be a strong indication from the  
8 Company that new customers, when we look at the  
9 difference between new customers and old customers,  
10 new customers are always more expensive. And I may  
11 be mischaracterizing that. But it seems counter-  
12 intuitive to certain situations I can think of. So  
13 explain to me again, are the new customers always  
14 more expensive for reasons given that are -- help me  
15 understand that.

16 A. As it relates to the capital needs for  
17 these customers, we have a very hard time adding new  
18 customers at less than our average cost. We have a  
19 couple of different exhibits that have shown that,  
20 and I don't know if you want me to point to them  
21 specifically.

22 Q. That's fine.

23 A. But our average costs that have been  
24 allowed in rates by the Commission are significantly  
25 lower than what our incremental costs are, in plant,  
26

1 as it relates to adding a new customer. That's  
2 related to labor costs, digging lines, pipe costs,  
3 inflationary costs, for meters, service lines, for  
4 regulators, for mains in the street. And that's the  
5 biggest driver.

6 So I'm fairly confident in saying that you  
7 can almost use the term "always." Now, you can find  
8 maybe the exception. If somebody's home was right on  
9 the property line and they only have ten feet because  
10 of some setback to go to the edge, that customer  
11 might be able to be in it because costs have already  
12 been, long ago, in some subdivision laid and  
13 depreciated. But that's the rare moment.

14 Now, you drive right to the heart of the  
15 other one. We are motivated big time to try to see  
16 if our O&M per customer, if we can drive it down. We  
17 are touting our horn. We are saying we are among the  
18 leaders in the nation there. So if we can, and we  
19 have been able to if you look back through history,  
20 we have been able to add an awful lot of customers.  
21 We are trying to keep controls on those costs. That  
22 very much stays with us, whether we have our current  
23 rate design which is decoupling, or you return to the  
24 previous era of having us collect all of our fixed  
25 costs, if you will, with the volumetric charges. But  
26

1 we are very much motivated to keep those costs under  
2 control and, if we can, do it for less as a benefit  
3 for our customers.

4 Q. I think that helps me. Thank you.

5

6 EXAMINATION

7 BY COMMISSIONER CAMPBELL:

8 Q. I don't know where Commissioner Allen was  
9 going with that question, but let me follow up just  
10 to clarify in my mind. With your line extension  
11 policy, does that narrow that gap between the  
12 increased capital costs and the average capital costs  
13 per customer on the capital side?

14 A. Yes, it does. It helps.

15 Q. But it doesn't completely capture that?

16 A. No.

17 Q. And then as you have more customers that  
18 contribute to your fixed costs, which moves, I guess,  
19 that in the opposite direction, when you net it all  
20 out, when you net out capital as well as the  
21 additional contribution you are getting of fixed  
22 costs now from additional customers -- you see what  
23 I'm saying? You have certain O&M costs.

24 A. Sure.

25 Q. And some of those aren't variable, they

26

1 are fixed. You get more customers and you get more  
2 customers paying your fixed costs. So when you net  
3 it out, you net out your capital and net out your  
4 O&M, is a new customer a benefit or a detriment as  
5 far as your bottom line?

6 A. I would say that they are putting pressure  
7 on us. So if you want to use the word "detriment,"  
8 we think new customers are great. We want to serve  
9 them.

10 Q. I didn't mean to call customers  
11 detriments.

12 A. But they are putting pressure on us. And  
13 you've gone right to the heart of the issue, and that  
14 is something that would be discussed in a general  
15 rate case. And I don't think it is any surprise that  
16 the Company is looking at that, and I think there's  
17 been official pronouncements out there as far as  
18 relating to perhaps some timing on that. But you  
19 have gone to the heart of the issue of what is  
20 driving us there; and that is that we have continued  
21 growth in this area. We have continued need for  
22 reinforcements of our current system to be able to  
23 have larger lines to provide for all of the services  
24 in the area. And those costs are driving us to that.  
25 So it is -- I wouldn't call it a detriment, but that  
26

1 is the driver of why you will be seeing us here in a  
2 general rate case, which is where that still ought to  
3 take place.

4 Q. All right. I'd like to focus a few  
5 questions on page 11 of your rebuttal testimony. It  
6 comes down to -- you've been educating me over the  
7 years in a lot of different areas. And as I read  
8 this testimony, it seemed a little contrary to some  
9 of the education I have received from you.

10 So let me ask this question: As we have  
11 sat in 191 technical conferences, and I think I  
12 distinctly remember you letting us know that when  
13 price changes, customers respond. And so I guess I  
14 was a little confused that you jumped on Hansen's  
15 bandwagon here that it has no effect, because I think  
16 in technical conferences in the 191 you are like,  
17 "Yeah, we do get a price response. It is just 12  
18 months later," or it's however more months later. So  
19 could you talk to me about your understanding, having  
20 worked in the business, as far as what the price  
21 response is by customers?

22 A. Sure. And I will observe that yes, I have  
23 sat in those meetings. I think what I have  
24 particularly identified in relation to the 191  
25 account is that when we raise prices, customers

26

1       respond. Let me tell you how they respond. They  
2       call us up and holler at us, and they are very  
3       frustrated and we get a lot of complaints.

4                 We survey consistently. And we provide  
5       the same amount of service and we are there with the  
6       delivery of our product, but our prices go up and you  
7       can see our approval rating goes down because people  
8       are frustrated that they are paying more for a  
9       product.

10                Q.     Let me clarify my question. When I said  
11       customers respond, I was referring specifically I  
12       believe to statements related to usage.

13                A.     And let me speak to that specifically. We  
14       have done a lot of work through the years in trying  
15       to figure out in the state of Utah, "What is this  
16       customer's response?" And we have tried to say, "Is  
17       it immediate? Is it lagged eight months later or  
18       twelve months later?" And we have done a lot of  
19       different models. I'm not the one that puts those  
20       together, but the people that do work for me in other  
21       areas of the Company have tried to do the same thing.  
22       Because you have a 25 year history here of seeing a  
23       fairly steady decline.

24                Now, to put that all in perspective, and I  
25       think that's what you have to do, and it is going to  
26

1 take more than you maybe anticipated. But we sit  
2 there and say, "We have this decline and we have  
3 customers' usages change. What are the reasons?"  
4 Well, 93 percent of that, of what we have put  
5 together in our past history, shows that customers'  
6 usage varies because of weather. So what do we do?  
7 We take weather out of it. So all of those charts  
8 you see is weather normalized. So we are left with  
9 just about 7 percent that we are trying to figure out  
10 what is causing all of this.

11 And so then we put our time trend in  
12 saying over time you have changes in the appliance  
13 efficiencies and what is allowed by codes, building  
14 code enforcement there. And that moves us to 97  
15 percent of what we have done in our studies that  
16 says, "Here is where we are at." So now we are  
17 fooling around with 3 percent left of us trying to  
18 figure out what's causing this change. And the best  
19 of our knowledge of what we have put together is that  
20 we have about a .06 percent elasticity issue. It's  
21 been debated back and forth here, but that's what we  
22 have put together for this state which we operate in,  
23 which is here in Utah. That's pretty small. I think  
24 you are going to have some testimony on the record  
25 that says you get down to .05 or less and that's  
26



1 about as close as you can get to zero. Can't really  
2 figure out what that is.

3 But that's what has become our big  
4 argument here in this case is all the sudden we are  
5 trying to figure out that last little 3 percent of  
6 what's really being affected and where things have  
7 been shifted. So that brings me to this issue right  
8 here. And I say as it relates to the CET, do we  
9 feel, do I feel in my testimony and what I say, that  
10 we have shifted some risk from the Company to the  
11 customer, or from the shareholders to the customers?

12 Now, here is the perspective, and it's a  
13 perfect scenario of where we are headed here, I  
14 think, in the state of Utah. We come through with a  
15 general rate case. Okay? Our last one was 2002.  
16 Let's take that as our example. We are, by code --  
17 not by code, but by statute. We are supposed to try  
18 to - it's our thing, and you can hear everybody's  
19 explanation of what it ought to be - but we are  
20 supposed to set rates on what we expect to occur  
21 during a rate effective period. That's defined.

22 Now, there's definitions of somebody says  
23 it has to be historical; some say no, it's forecast.  
24 But the whole goal is to set prices on what is  
25 expected to be taking place in the rate-effective  
26

1 period.

2                   So here's the key thing. We set rates.  
3 If we set rates where we thought for sure in this  
4 rate-effective period, which is just one year, that  
5 things are going to be less, usage is going to be  
6 less, I would say, "Hey, we have just set rates  
7 improperly." If we set rates where we thought usage  
8 is going to be a whole lot more than what I just  
9 said, I say, "Hey, we set rates improperly." So I  
10 have to agree or admit that we have set prices for  
11 this rate-effective period on what we expect to  
12 occur. And to me, when I say that, I think, "Hey, I  
13 have to expect just as much a likelihood that my  
14 estimate for usage could be high as my estimate for  
15 usage could be lower." So if that's the case, we  
16 expect customers' usage to be what we had identified  
17 there.

18                   So with that in place, the CET simply  
19 identifies saying we are going to remove this risk of  
20 what our guess was, whether it could be higher or  
21 lower. And it doesn't shift it to the residential  
22 customer because we expect it to be at the level we  
23 set prices. And all the CET does is simply make sure  
24 that the Company doesn't collect any more than the  
25 Commission said, "This is just and fair for this

26

1 expected level of usage and cost," or doesn't collect  
2 less. So that's the emphasis of saying, "Hey, there  
3 hasn't been a shift."

4 Now, Mr. Hansen has gone through and done  
5 a whole bunch of analysis and study saying, "Hey, I'm  
6 going to get into the actual usage," and I'll let him  
7 testify to that. But it's his results in saying,  
8 "Hey, there should not be a change in the Company's  
9 return, allowed return on equity, because I don't see  
10 that there's a shift." That's what I'm agreeing  
11 with.

12 Q. Let me pursue that a little bit. And I  
13 want to pursue the symmetry argument a little bit, as  
14 well. But before I do that, let me ask you this:  
15 Has the company's business risk changed? And I'm not  
16 talking in terms of when it's positive or negative as  
17 far as the CET account itself. But by removing the  
18 variation in your revenues, just by removing the  
19 variation, is that not a decrease in your business  
20 risk?

21 A. I'm on record, I have responded to data  
22 requests where we say, "Hey, we have removed the risk  
23 of us collecting more. We have removed the risk of  
24 us collecting less." We are very strong in saying  
25 that we don't think that there's been a shift.

26

1                   Now, how much is that? What is that  
2 amount? We are in 100 percent agreement, which I  
3 think all the parties are saying that that's  
4 something you should try to figure out in a general  
5 rate case, because there's been other changes in our  
6 business risk profile since the last general rate  
7 case. We are saying that removing of that risk,  
8 relatively small, ought to be considered in with all  
9 the other factors that go to determine. But yes, we  
10 agree that that risk has changed.

11           Q.     That risk has changed. Where has it gone?

12           A.     It has been removed.

13           Q.     It's been removed. Did it just go out  
14 into the ether?

15           A.     Well, there was a risk, and people forget  
16 there's a risk that I'm going to collect more than  
17 what the Commission thought I was. Evidence on the  
18 record shows that I did that in 2006. I would have  
19 done that in '05 and '04 if it would have had the  
20 mechanism. Likewise the risk of me collecting less  
21 has also been removed, so I'm going to collect what  
22 the Commission has authorized.

23           Q.     You are headed to my next question, but I  
24 haven't got this question answered first, and that is  
25 the variation. I'm not referring to whether you

26

1 collected more or collected less. I'm just referring  
2 to the overall variation. So you do agree that the  
3 Company's business risk, as it related to revenue  
4 collection and the variation of that, has changed?

5 A. Sure.

6 Q. Okay.

7 A. We are going to collect what you have  
8 allowed us for the given costs.

9 Q. Let's talk about symmetry for a minute.  
10 Are you aware of any customers that have come forward  
11 and complained that because of weather or prices or  
12 usage, that the Company collected too much revenue in  
13 a certain quarter? I mean, it seems to me that the  
14 Company cares and is concerned about this risk. It  
15 seems to me, though, that I don't hear a drum beat of  
16 customers saying, "We need this symmetry. We want  
17 revenues." I mean, I guess the argument the Company  
18 is making is, "Well, you know, everybody is okay  
19 because if it is up we are collecting too much, if  
20 it's down -- so it's fair to everybody."

21 A. Sure.

22 Q. But I don't hear the customers jumping on  
23 board saying, "Yes. Now we have got symmetry in the  
24 revenues of the Company."

25 A. Well, I don't know if you are looking for  
26

1 customers to show up at all, because really what took  
2 place in our task force is that we put a mechanism  
3 out and took a lot of them and said, "How does this  
4 handle all of the issues that we are more expert in,  
5 in looking and in developing and in analyzing rates  
6 than others." And we developed that mechanism, this  
7 CET or the decoupling, so that it would be  
8 symmetrical. It would be pretty hard for me to come  
9 before you and say, "Hey, we really like this and we  
10 want to be able to go and collect more than what you  
11 authorize." We are simply showing the symmetrical  
12 nature of it because of our analysis. But no, we  
13 didn't have a lot of residential customers in there.

14 Now, from that perspective of residential  
15 customers, I am one. I'm on the verge of going into  
16 a different category of meter because of a change in  
17 the appliances I'm going to run into my home. And  
18 I'm not happy that I'm going to have to pay a higher  
19 basic service fee, but I'm going to go and do that  
20 for other reasons. But I'm a customer out there.  
21 I'm willing to pay a fair price for my service. I  
22 don't think it's bad that I pay that fair price, what  
23 this Commission has identified for me to pay. I  
24 don't think that I should pay more. But I also don't  
25 think that I should be able to go out there and cheat  
26

1 on the system or get around it and pay less than what  
2 you have identified for that price to be. I'm  
3 willing to pay that. And I think that's a fair thing  
4 in return for me having service to a home, having the  
5 gas when I need it there, for the delivery of the  
6 product that I'm choosing to use. I hope to take  
7 advantage of our energy efficiency programs and use a  
8 whole lot less going forward.

9 Q. Let me ask you about another risk as it  
10 relates to the Company and customers, and it probably  
11 will be very difficult to quantify but certainly one  
12 I think customers will be concerned about, and that  
13 is historically the Company had to manage their costs  
14 based on not only costs but the revenue side of the  
15 equation to get to their profit.

16 A. Sure.

17 Q. And I understand the Company still has  
18 incentive to manage its costs but by removing the  
19 revenue variability, the Company has, one could  
20 argue, a lower incentive than it had previously to  
21 manage its costs because they don't have to manage  
22 the revenue side. All they have to manage is the  
23 cost side. So the question is if the incentives for  
24 the Company to be efficient are reduced, and that  
25 then is a risk shifted to customers, how do we

26

1       measure that or how do we know that the Company  
2       doesn't become more inefficient because they don't  
3       have to manage revenues? I mean, you made a  
4       statement just a moment ago that you are an O&M  
5       leader in the nation.

6             A.     Sure.

7             Q.     And I have heard that, and it makes me  
8       feel good. I don't think I have ever seen the study  
9       myself so are there benchmarks, are there data that  
10      regulators can look at as part of this process to say  
11      or to get a degree of comfort that customers in kind  
12      of this unseen, hard-to-quantify way that the Company  
13      isn't becoming less efficient?

14            A.     Sure. That was a lot of questions so I  
15      don't know that I'm going to get every single one but  
16      let's start with first of all the benchmarking can be  
17      provided, and we have handed out things in some of  
18      our update meetings.

19                    Second, the premise that you are asking  
20      the question on is assuming that in our, quote,  
21      management of revenues in the past, that it was  
22      always a given that usage was going -- that we had  
23      established rates where the usage was going to always  
24      be less. But our management, if you will, of  
25      revenues has been to incentivize us to get customers

26



1 to use more. Okay? And that was -- and essentially  
2 we are paid by the Commission. Okay? We set a  
3 certain price and then however many units we can get  
4 sold, we get paid.

5 We are simply saying that method hasn't  
6 always been, and that's what we were identifying the  
7 task force to go look at. So that doesn't seem to be  
8 really working when usage always seems to be going  
9 lower on that. What is a mechanism that we can do to  
10 have it be a little bit more symmetrical, doesn't  
11 allow us to collect revenues any more than you have  
12 identified?

13 But now you are coming down to how do you  
14 know that we are being efficient and where is your  
15 level of service? That's why I want us to have us  
16 all remember that there was a customer service task  
17 force that was established. And we reviewed 50  
18 different measures that people thought were  
19 important. This stipulation and our application  
20 before the Commission said we want to review those  
21 during this pilot period and see if there's others  
22 that we want to put up there as benchmarks to  
23 establish saying, "Here is the level of service that  
24 we want to see from this company. Here is the level  
25 we want you to do. Here is something different that  
26

1 we want." All those things can be explored and  
2 brought to court.

3           Also put forward, the Division said, "We  
4 wanted to be able to bring the Company in and if they  
5 fail to meet their service levels with this, have  
6 safeguards for it." So now I have those things as  
7 far as the service goes, and now I have my  
8 motivation, also, to try to control my costs, to be  
9 able to earn my allowed return. That's still my  
10 goal. And that is what I can control better is my  
11 costs for pipes, O&Ms, for how efficient we can  
12 operate from our IT group to our operations group to  
13 our regulatory. But that's the motivation we have  
14 out there. It's actually the issues that we talked  
15 about in the task force. We said, "Hey, this seems  
16 to make sense. It seems like it is symmetrical." We  
17 didn't come in and say, "Hey Commission, we have  
18 figured this thing out and we know for sure and this  
19 is final. Please approve this." We said, "This  
20 makes sense. We see that it could work this way.  
21 Let's just do a pilot. Let's find out. Let's see if  
22 the Company is still motivated. Let's see if they  
23 will be aggressive on doing energy efficiency. Let's  
24 see if they continue to control their O&M costs like  
25 they have in the past."

26

1                   And that brings me to the last issue is  
2                   that you can see on a twice-a-year basis our results  
3                   of operations. You can, with technology, line things  
4                   right up and say, "Hey, where are our O&M costs  
5                   going? Where are the pressure points happening here?  
6                   Where are the capital expenditures going?" And that  
7                   type of monitoring still exists and was actually  
8                   something that the Division said, "We want to be able  
9                   to continue to have," and they have even gone and  
10                  asked for even more than that on a forward-going  
11                  basis to see the very things I think you are  
12                  concerned about.

13                 Q.     My final question comes down to the rate  
14                  case. Let's say, for example, that the testimony on  
15                  this record kind of shows some smoke. Is there a  
16                  shift here or not? But we really can't quantify it  
17                  in this case and it is probably better left to a rate  
18                  case where you can evaluate all business risks at the  
19                  same time. Let's say also, hypothetically, that the  
20                  Commission doesn't quite know where the \$255 -- I  
21                  mean, we know where the \$255 came from, but we really  
22                  want to have a good hard look at that number to  
23                  continue this program.

24                 A.     Sure.

25                 Q.     How quickly could the Company file a rate  
26

1 case? How much time does it take? And maybe it  
2 doesn't matter the timing. I guess the Commission  
3 could say the \$255 is an interim number as of this  
4 order and then we will true it up in a rate case  
5 where we actually have some confidence that we have  
6 accounted for any risk shifting that took place and  
7 whatever the current circumstances are to derive that  
8 number.

9 A. Sure. I mean, I think that is basically  
10 what is before you today. We came forward and, first  
11 of all, we had a rate decrease to even go into this,  
12 to come up with that dollar amount. And then that  
13 only lasts until the next general rate case. So at  
14 that point in time we will say, "Okay, what do we  
15 expect those costs to be and what's the dollar  
16 amount?" And we should absolutely take all those  
17 things under consideration, and we are in the process  
18 of trying to put that together.

19 Now, you asked how quickly we can do it.  
20 I will be frank with you. We had some good  
21 discussions in these task forces. There will be  
22 issues that are brought before you that have been  
23 thoroughly vetted. We have trained Gary Dodge and  
24 his group on knowing everything we do in our cost  
25 allocation model. The Committee knows everything  
26

1 that we have done in the past practice for all of the  
2 allocations that we use in the cost of service. You  
3 are going to have some real fun in issues that are  
4 brought before you, because we have the tools now.  
5 We have had the discussions and that is all going to  
6 be laid out.

7 As we looked at it and said, "You know  
8 what? We are going to need rate relief probably in  
9 2008, given where our costs are going." We've begun  
10 to put together with our team saying, "We have to  
11 update this study." Because as soon as I file this,  
12 they'll say, "When is the last time you did a lead  
13 lag study?" As soon as I say, "It was 2002," they'll  
14 say, "Hey, I want to kick that out." So there's an  
15 awful lot of preparation for us to go through a  
16 complete preparation. But we hope to. And I'm  
17 simply going to quote my chairman. He said we are in  
18 the process of trying to put together something late  
19 this year or early next year.

20 Q. And I guess you are aware that we are  
21 likely expecting a rate case early December from  
22 another company?

23 A. My chairman doesn't organize what they are  
24 going to do, but yes, we are aware of that, also.

25 Q. How would you feel -- how would it affect  
26

1 your incentives if we were to make the \$255 interim  
2 as of this order until we actually had a rate case to  
3 be comfortable with what that number is?

4 A. Help me understand incentives.

5 Q. I mean, as I look at the totality of this  
6 evidence, I personally want to explore more the  
7 potential shifting of risk and are there costs. And  
8 I don't know if this record does that for us. And I  
9 think an appropriate place is a rate case. In fact,  
10 I think a rate case would probably, in hindsight, we  
11 probably should have had a rate case to implement a  
12 program like this rather than just kind of backroom  
13 negotiations, "Here is the number that we are going  
14 to use," you know, this \$255. Just to provide us, I  
15 guess, some comfort that we know what the baseline is  
16 and where we are going.

17 So I guess the question is rather than say  
18 -- I mean, I guess I'm thinking of Mr. Barrow's  
19 testimony and his testimony says, "Well, we ought to  
20 have a rate case by December '08." If we have a rate  
21 case by December '08, then the whole three years is  
22 over and if there was a shifting of risk to  
23 customers, it's too late because we have had three  
24 years of this. And I guess my point is if this is a  
25 mechanism that we decide to continue but it's based  
26

1 on getting some firm numbers that the Commission  
2 believes in and relies on -- well, I guess I  
3 shouldn't think out loud.

4 But I guess is there any objection or what  
5 would be the argument against the Commission coming  
6 out of this saying we might want to continue the CET  
7 for the pilot but we really want to analyze this idea  
8 of cost shifting and this \$255 number, and we can  
9 only do that in the rate case. So what would be the  
10 downside of saying that \$255 is an interim number  
11 until we have a rate case completed?

12 A. I assume that the \$255 would last until  
13 the next general rate case. So the interim -- I  
14 guess I don't know what you mean as far as we go back  
15 and if in this general rate case I come forward and  
16 say, "Okay, we have to establish rates for rate  
17 effective period," and we know that it is going to  
18 probably be 240 days from the time I file, and so  
19 that means rates are going to go into effect eight  
20 months after I file. And we assume, just to carry  
21 the thing forward, that because of capital costs and  
22 needs that are identified that will be in place, will  
23 be in service for that period of time, that rates are  
24 going to go up, I'd be surprised if the Commission  
25 were to say, "We want to hold as an interim -- the

26

1       \$255 shouldn't have been \$255 and we want it to be  
2       \$260." But it does seem to make sense that, given  
3       the information that you have today, that you'd say,  
4       "Okay, we have had a rate decrease. We have results  
5       of operations that are out there. Yeah, I have some  
6       concerns about this. I don't know if I have  
7       everything that's vetted out here on that particular  
8       issue. But yeah, it's right. We ought to do it in a  
9       general rate case. But we are not concerned that  
10      this company is overearning right now. The results  
11      show that they are earning less than the Commission  
12      allowed returned. So let's move forward with where  
13      we are at and we don't have any problem with going  
14      forward." My testimony is, as it relates to what  
15      Mr. Barrow has said, that we would agree to being  
16      able to do a rate case in that period of time, and I  
17      think you are going to be able to have one.

18           Q.     My point was that it doesn't matter if the  
19      rate case -- if rates go up or down. That's what the  
20      rate case will determine, whether they should go up  
21      or down.

22           A.     Sure.

23           Q.     But if you say we are going to delay or  
24      defer the timing of the rate case such that you file  
25      it December '08, we do 240 days, then I guess my  
26



1 point is that this whole discussion of cost shifting  
2 is really moot because if there was a cost shift,  
3 it's already over with. I mean, the three years has  
4 passed. We have gone through this whole pilot  
5 program and the costs have been shifted for the whole  
6 pilot.

7 A. If there was a finding on that. But I  
8 think our testimony on the record is that we do not  
9 feel that it -- you're right. You have to make a  
10 decision based on what you think is before you.

11 Q. All right. Thank you.

12

13

EXAMINATION

14 BY MR. BOYER:

15 Q. I found one good thing about being the  
16 conductor of this hearing, and that is the parties  
17 and other commissioners ask most of the questions,  
18 but let me ask a couple.

19 On symmetry, you mentioned with some  
20 pleasure that some of the information is in now. We  
21 are up and running. At least for the better part of  
22 the year the DSM programs have been in place and it  
23 looks like the approach is symmetrical and that it  
24 moves up and down. Does it move equidistantly, in  
25 each direction?

26

1           A.     No. I think our analysis was that we knew  
2     that when we collected more than what the Commission  
3     had allowed, that there would be a credit. And when  
4     we collected less, there would be a debit, if I can  
5     use accounting terms. And the observation and the  
6     concern was, "Hey, it is always going to be in one  
7     direction, and that's not going to be good." Well,  
8     our first year showed that there was \$1.7 million  
9     that was credited to customers. And that's the  
10    symmetry.

11                   And no, particularly if we are effective  
12    in what we are trying to go out and do, and that is  
13    have customers have a reduction in their usage, we  
14    hope to be able to have that be in a direction that  
15    the usage is consistently going down. That's our  
16    goal. We are trying to align them with obviously  
17    where the state is going and everything else, but  
18    that's what you would have occur.

19                   Now, the key thing I want us to remember,  
20    because we are going to be heading for a general rate  
21    case here, is it different than what we had  
22    anticipated when we set the rates in this general  
23    rate case? And I hope that when we set the prices,  
24    that we think that there's just as much probability  
25    for usage to be lower and higher, when we go and we  
26

1 set the usage level and the price level of what we  
2 come up with and what we are charging. If we aren't  
3 doing that, then I don't think we are doing our job.

4 Now, history or whatever happens after  
5 that will say, "We were right. We overestimated or  
6 underestimated." But that should be the goal in a  
7 general rate case.

8 Q. Thank you. I'm wondering, has there been  
9 a shift in focus or purpose of our activity here? As  
10 I recall, when the program was first studied and  
11 announced and the stipulation was filed, it was  
12 cloaked with this aura of conservation and motherhood  
13 and apple pie. But as we look at the data so far,  
14 most of the accrual for lost revenue, if you will,  
15 DNG revenue were causes unrelated to DSM. Is that  
16 not right? The larger proportion of the money  
17 accrued or credits accrued and the balancing account  
18 are because of a decline in usage for market, price,  
19 weather, technology, codes, and that sort of thing  
20 rather than demand-side management.

21 A. I don't think anybody has said on the  
22 record what we thought the change in usage has been  
23 caused by since the development or since the approval  
24 of this mechanism. But two things --

25 Q. And you are saying it's not even relevant  
26

1 now because the original intent was just to recover  
2 those lost fixed costs as a result of declining usage  
3 for whatever reason; we don't care about the reason.

4 A. Okay, and I think you are going to the  
5 heart of what I think our application was. If it was  
6 perceived as just energy efficiency and that was the  
7 only note that we were -- that you heard us singing  
8 as we presented this before you, then we should have  
9 sung louder on the other issue. But I think it's  
10 been very clear that it was actually a combination of  
11 two specific focuses that we had coming out of  
12 different task forces of why we were proposing this  
13 mechanism. And one of them absolutely was not  
14 anything to do with the DSM side and that was, "Hey,  
15 we have had a decade of the '90s where we have seen  
16 this constant decline. Our current approach doesn't  
17 seem to be working. Let's go and study that in a  
18 task force." So we looked at that and we said, "This  
19 mechanism allows the Company to collect the  
20 Commission authorized return." That very much, from  
21 day one, was part of our reasons for coming before  
22 the Commission.

23 Now, to go to the heart of what you are  
24 saying. What has caused our change? Well, you look  
25 at it and we have had an increase. Why did we have  
26

1 an increase? We haven't sat down and tried to figure  
2 that one out or tried to synthesize it. Just  
3 recently, and I'll observe that if you look at the  
4 amortization schedules that we have provided in my  
5 testimony, which was Exhibit 1.2, that essentially  
6 you see on average for the first year, not on average  
7 in total for the first year, that we had an abundance  
8 of crediting, \$1.7 million.

9           Since that time, coincidence or not, we  
10 launched our programs after this year. I don't know  
11 what has caused the customers -- I don't know how  
12 much there has been related to conservation, related  
13 to advertising, which has been really strong. But  
14 you do notice that it was since March, and you can  
15 start to see it in March and April where we started  
16 to have that change in their usages. No party has  
17 been trying to synthesize exactly what that is.

18           We hope, and I will say the momentum that  
19 we are hearing from customers, the interest that we  
20 are hearing, the surveying that we are taking from  
21 outside third parties in saying, "How aware are you  
22 of this campaign," has been very positive. Our DSM  
23 group just had those results presented to them. And  
24 what was I think more encouraging from the Company's  
25 point of view was people are saying they are going to  
26

1 act on it. So we hope to. And we haven't even been  
2 a full year on this yet to see where they are going.

3 Q. And during the winter months you weren't  
4 fully ramped up so you don't know the effect of  
5 weather?

6 A. No, not at all.

7 Q. I was hoping that at the one year point we  
8 would have a little more data on that. If you look  
9 at the stipulation, those who opposed it -- or didn't  
10 oppose it but had concerns about it, were thinking,  
11 "Well, at least we get the \$1.1 million credit and we  
12 get some major DSM programs rolling out." And I  
13 guess I'm interested in the quid pro quo. We know  
14 what you got, we know what the Company got. You talk  
15 about rate stability and you have revenue stability?

16 A. Yes.

17 Q. And I guess that remains for another day.

18 The other thing is I guess more of a  
19 comment than a question particularly because I've  
20 read the testimony. But this pricing on elasticity  
21 sort of surprises me. Just based on my own behavior  
22 and the behavior of my family and friends and my  
23 friends who are in the HVAC business, we are all  
24 changing our behavior based on prices. Particularly  
25 we have changed our behavior back two years ago when

26

1 prices of gas went up to \$11, \$12, \$17 a decatherm,  
2 whatever it went to. And I'm surprised we don't have  
3 any evidence of that, or very little evidence of  
4 that. That's just a frustration I have at this  
5 point.

6 A. We were surprised, too. During that  
7 particular run-up we saw our usages for those months  
8 where we had that and the months following stay very  
9 flat. That surprised us.

10 Now, as all of this data has come in and  
11 this analysis has come about, we said, "Does this  
12 really pass the sniff test?" And I guess that's I  
13 did want to try to put in perspective this issue. We  
14 are trying to figure out how much of this risk, if  
15 there is a risk, what shifted? We are fooling around  
16 with a big hundred percent continuum here. 93  
17 percent of it, you are dealing with weather causes  
18 changes in usage. Then you put a time series into  
19 that and now you are up to 97 percent. So in Utah we  
20 are left with 3 percent that we are trying to figure  
21 out.

22 Now, in my home I know I can holler and  
23 say whatever I want, but my kids still want warm  
24 showers so they are taking the same number of showers  
25 and I have yet to be able to shorten them. The same  
26

1 thing with our usage of keeping our home where we are  
2 at. It did start to make sense, particularly when  
3 you see we are only at a .06 from what we have been  
4 able to do in all of our analysis through the years,  
5 that we might have fairly inelastic as it relates to  
6 price in this area. I can't speak to other areas.  
7 But I think that's what the evidence is showing here;  
8 that in this area when you have space and water  
9 heaters, and we are over 95 percent in every home,  
10 that they are still having warm showers and still  
11 heating their rooms.

12 COMMISSIONER BOYER: Thank you.

13 Ms. Bell, are you going to have much  
14 redirect? I think our reporter, we are wearing out  
15 our good reporter here.

16 MS. BELL: I can wait until after a break.  
17 I don't think I have very much.

18 COMMISSIONER BOYER: Why don't we take a  
19 ten-minute break. We'll come back to redirect and  
20 then move on to the next witness.

21 (A break was taken.)

22 COMMISSIONER BOYER: Back on the record.

23 I just can't resist, having Mr. McKay here  
24 under the hot lights, so I'm going to take the  
25 prerogative of asking one more question, or perhaps a  
26



1 series of questions.

2

3

CONTINUED EXAMINATION

4

BY COMMISSIONER BOYER:

5

Q. The Company appears to be the only party

6

in this case advocating the elimination of the caps

7

that were placed during the first year of this pilot

8

program. Could you explain, I know we are not

9

approaching those caps, but why would we want to

10

eliminate them and why not adjust them or leave them

11

in place?

12

A. First of all, I do think as far as

13

clarification goes, that the Company recommended the

14

removal of the accrual limit as well as the

15

amortization limit. And I think the Division, in

16

rebuttal testimony, recommended that the amortization

17

limit stay. So I think they are in agreement as far

18

as the accrual. But their recommendation was that

19

the amortization should be changed from being half a

20

percent of gross revenues to a more stable -- and

21

also have it linked to the actual revenues that we

22

are identifying, and that is the distribution on gas.

23

I think the recommendation was 2.5 percent of that,

24

which would make it fairly comparable to what the

25

current amortization limit is today. So my statement

26

1 is I think the Division is in agreement on the first  
2 part of that, but they offered an alternative  
3 position going forward.

4 To speak to your other question of why the  
5 Company feels that they ought to be eliminated is,  
6 first of all, we didn't ever see any need for them to  
7 begin with. If the theory and the idea behind the  
8 approach of what we were identifying is saying, "Hey,  
9 the Company ought to be allowed to collect what the  
10 Commission has authorized as revenue for these  
11 customers," then we are saying that the Commission's  
12 approved level of revenues is not correct if we are  
13 saying, "Hey, we don't want to let them collect  
14 that." So our saying that that ought to be removed  
15 or there is no need for it is related to that.

16 Q. So you are saying that these are not  
17 necessary or contradictory?

18 A. Yes. The contradictory side of it is as  
19 it relates to the energy efficiency side. If we  
20 really e go out and become very effective and not  
21 have customers using as much on an actual basis as  
22 what had been identified on an allowed basis, then it  
23 sends me the signal saying, "Hey, go out there and  
24 try to work really hard and get up to this level or  
25 don't go over it or else you will be penalized." And

26

1 I don't think that's a good signal for us wanting to  
2 try to move forward energy efficiency. We will  
3 freely admit that in this first year we have not  
4 approached the limits on either one.

5 COMMISSIONER BOYER: Commissioner Campbell  
6 is going to exercise his prerogative to ask a  
7 question on the topic.

8

9 FURTHER EXAMINATION

10 BY COMMISSIONER CAMPBELL:

11 Q. You pointed us to 1.2, and it occurred to  
12 me that when you talk about symmetry -- 1.2 of your  
13 direct testimony where it shows the ins and outs.

14 A. Yes.

15 Q. When you talk about symmetry, really the  
16 intent isn't symmetry. What we want to have happen  
17 is for a positive balance to continue to grow, right?  
18 Because that means we are successful in the DSM. So  
19 it's intentionally designed, hopefully, to grow if  
20 the program is going to be successful.

21 A. Yeah. You're kind of talking two  
22 different focuses. I agree that our goal was exactly  
23 what you just said. We hoped to be able to have  
24 energy efficiency take over, we change the market.  
25 I'm seeing signs that we are changing the utility

26

1 corporation and how we think and how we act and what  
2 we are going out and trying to promote. We hope we  
3 can have that same effect on customers.

4 Now, as far as how we set this price that  
5 we are talking about in the general rate case going  
6 forward. Hopefully there will be just as much chance  
7 as we come with our best analysis that it will be  
8 higher or lower, because we used our best estimates  
9 in doing that. That's what I'm relating to in the  
10 symmetry side. We hope very much, and we agree with  
11 you on that.

12 COMMISSIONER BOYER: Ms. Bell, now it's  
13 your turn for redirect.

14 MS. BELL: Thank you. I just have a few  
15 questions for Mr. McKay.

16

17 REDIRECT EXAMINATION

18 BY MS. BELL:

19 Q. Mr. McKay, Commissioner Campbell asked you  
20 some questions about the impact of new customer  
21 growth on the system and related to whether or not  
22 new customers provide a greater base across which to  
23 spread fixed costs. And I believe you answered that  
24 new customers put pressure on the system. Can you  
25 please clarify what you meant by that?

26

1           A.     Sure. Well, specifically I think that we  
2 would observe that our costs are fixed in nature as  
3 it relates to our current volumes that we had  
4 identified in a case. But they are not fixed as it  
5 relates to customers, and new customers do cost us  
6 more. So as we add a new customer, they put -- and I  
7 used the word "pressure," but they bring with them  
8 more costs in the capital side as well as on the  
9 operation and maintenance side in answering phone  
10 calls, providing service, being able to get out to  
11 the customers where we do have maintenance on their  
12 lines or their meters and reading all those. All of  
13 those costs go up when we have an increase in  
14 customers.

15                     If you don't worry about an increase in  
16 the customer side and we just say, "Okay, this  
17 current existing set of customers, do my costs change  
18 because of the volumes that they use during the  
19 year?" No. Our costs are very constant as it  
20 relates to whether or not we pay an employee a salary  
21 in August as well as we pay them the same salary in  
22 January. So those costs are not varying with the  
23 customer's usage. But our costs do vary with the  
24 number of customers.

25           Q.     Commissioner Campbell also asked about  
26

1 whether customers are on board with this Conservation  
2 Enabling Tariff. And I believe it was with regard  
3 specifically to allowing the Company to collect its  
4 revenues through a decoupling mechanism. Have we  
5 surveyed customers at all with regard to, say, DSM  
6 programs?

7 A. We have. And in fact, we have been  
8 genuinely encouraged by their positive response. And  
9 I think that's specifically what this mechanism was  
10 identified to be able to do. And that was one of the  
11 benefits that we chose in decoupling versus -- and  
12 remind us all that we were very close, on the verge  
13 of coming forward with the straight fixed variable.  
14 But one of the benefits was the customers wouldn't  
15 see a change in how they were billed in the  
16 volumetric portion, as well as the basic service fee.  
17 But what they would receive is exactly related to the  
18 energy efficiency and us aggressively doing that. So  
19 yes, we have had very positive feedback, and  
20 customers have been very supportive of what they are  
21 to see and be a part of in this pilot program.

22 Q. And I think I just have one more question.  
23 With regard again to a line of questions from  
24 Commissioner Campbell with regard to whether the CET  
25 should be placed in rates on an interim basis. And I  
26

1 believe you said -- well, you had questions about it.  
2 What is the Company's position with regard to that?

3 A. First of all, we should be very clear that  
4 we don't think there is necessarily anything on this  
5 record that would call into question the Company's  
6 current rates or need for them being on an interim  
7 basis, and we would oppose that. But we don't have  
8 any problem with going forward in our normal course  
9 of business of coming forward with a general rate  
10 case. But we see no need and would oppose an interim  
11 rate.

12 Q. And isn't it true in a full general rate  
13 case we would fully analyze the level of revenues,  
14 the allowed revenues that would be set and looked at?

15 A. I think that's been very clear in all of  
16 the witnesses' testimony that have spoken to this  
17 issue is that this particular issue, as it relates to  
18 risk, ought to be fully vetted, and we agree a  
19 hundred percent in a general rate case.

20 COMMISSIONER CAMPBELL: Just one  
21 follow-up. So if you would oppose this idea of an  
22 interim, wouldn't that benefit you if you truly  
23 believe rates are going up?

24 A. Well, I guess the reason we are opposing  
25 is the principle upon which we are basing it; and

26

1 that is I guess I have to assume that the reason they  
2 become interim is because there's a show cause order.  
3 The Company is earning more than they should be  
4 allowed or that they must be brought in at a given  
5 point in time. And usually I think this Commission  
6 has made a determination of an interim rate being  
7 based upon those types of premises.

8 We don't see any of that that's before  
9 this Commission. We are not opposed to going forward  
10 with that and let the chips fall where they may, but  
11 it doesn't seem like the word "interim" should be  
12 associated with that.

13 COMMISSIONER CAMPBELL: Is the \$255 a  
14 rate? It's not really a rate, it's a calculation.  
15 And so I guess -- well, I think -- let me ask the  
16 attorney. Maybe it's a question for the attorneys.  
17 This is a calculation, it's not really a rate.

18 MS. BELL: I think it's a calculation  
19 based on rates that were put into effect and deemed  
20 just and reasonable by the Commission in the last  
21 rate case. And in a future rate case you would again  
22 determine what that allowed revenue is that the  
23 Company should be allowed to collect. So it was a  
24 calculation that allowed us to collect the amount of  
25 revenue.

26



1                   COMMISSIONER CAMPBELL: I'm going to think  
2 on this.

3                   MS. BELL: And I guess the Company  
4 obviously would be troubled by looking or having the  
5 Commission determine that this should be set on an  
6 interim basis subject to a retroactive rate change  
7 and the allowed revenues that -- I'm not sure how  
8 that would work, Commissioner Campbell. I think we  
9 would object to that and question whether we could do  
10 that.

11                   MR. PROCTOR: Commissioner Campbell, may I  
12 respond?

13                   COMMISSIONER CAMPBELL: Please.

14                   MR. PROCTOR: The Committee's view would  
15 be it indeed is not a rate. It's a revenue. The  
16 calculation says what is their revenues they are  
17 supposed to receive? And it may or may not bear any  
18 relationship to the DNG cost of service for any class  
19 of customers that was established in 2002. And  
20 furthermore it establishes -- or it uses the number  
21 of customers divided into the DNG revenues at a  
22 certain period of time to establish how much their  
23 ongoing future revenues should be, what should the  
24 base be above or below which there would be a CET  
25 adjustment. So it doesn't bear relationship to the  
26

1 traditional ratemaking in that sense. And that's  
2 part of the problem.

3 In this case, it could be an interim  
4 revenue, not unlike where you grant a rate increase  
5 on an interim basis for specific reasons. And given  
6 the fact that this is a pilot program, I think you  
7 would probably have a greater statutory right to  
8 entertain that type of interim treatment. But it  
9 secures a revenue stream at a certain level for the  
10 certain number of customers. But it also grants the  
11 Company, without subject to adjustment, revenues for  
12 new customers.

13 Now, Mr. McKay has testified or placed in  
14 his testimony discussions of the extension policy and  
15 the cost to join a new customer and so forth, which  
16 are clearly general rate case issues. But that would  
17 be the Committee's position; that it's something you  
18 could do because it's part of the adjustment. But it  
19 is not establishing a just and reasonable rate. It  
20 is taking a revenue. Thank you.

21 MS. SCHMID: If I may?

22 COMMISSIONER BOYER: Ms. Schmid.

23 MS. SCHMID: Given just a few moments to  
24 think about this, it seems that the Division would  
25 not oppose an interim program or revenue or whatever

26

1 you want to call it on a going-forward basis, of  
2 course, and that such treatment would be consistent  
3 with the flexibility offered a pilot program and our  
4 procedural schedule to discuss alternatives regarding  
5 the CET.

6 COMMISSIONER CAMPBELL: Now having opened  
7 the can of worms, is there enough information on this  
8 record for us to actually recalculate that?

9 MS. SCHMID: I believe that Dr. Powell  
10 could address that. And I think that there --

11 COMMISSIONER CAMPBELL: Why don't we wait  
12 until the other witnesses come on, because I actually  
13 wanted to ask the Committee some questions around  
14 this idea, as well.

15 COMMISSIONER BOYER: Mr. Dodge, everyone  
16 else has weighed in on this issue. Have you anything  
17 to add to the decision?

18 MR. DODGE: I don't. Thank you.

19 COMMISSIONER BOYER: Your next witness,  
20 please?

21 MS. BELL: Would it be all right if  
22 Mr. McKay answered the question that was just raised?  
23 He would like to answer that.

24 MR. MCKAY: The other witnesses are going  
25 to be able to respond to that. Let me respond. I

26

1 think the question was is there enough evidence on  
2 the record to recalculate the \$255?

3 COMMISSIONER CAMPBELL: Right.

4 MR. MCKAY: And let's remember how we  
5 calculated the \$255. We said we took current rates.  
6 These rates. And how we got to the current rates was  
7 here's the prices that were established in the last  
8 general rate case. These are the rates. What are we  
9 collecting right now from customers with those rates,  
10 assuming normal weather? We have to do that. Then  
11 we reduce that level, that dollar amount, because we  
12 had a bunch of customers, obviously, since that last  
13 case.

14 We reduce that dollar amount by \$9.7  
15 million. And all the things that went into  
16 establishing that rate, we said we are just going to  
17 reduce this by \$9.7 million, and I could tell you the  
18 parts of what this \$9.7 made up, but I don't know if  
19 that's the key point here. Then we say, "Okay,  
20 here's what that total dollar revenue--"

21 COMMISSIONER CAMPBELL: Actually, that is  
22 part of the key point insofar as why a rate case  
23 would benefit this Commission where they actually  
24 felt comfortable with all the plusses and minuses.  
25 But you don't need to go over what makes up the 9.7.

26

1           MR. McKAY: It was depreciation was a  
2 large part of it. Also some refinancing which helped  
3 to reduce customers' prices, also. Those are the  
4 main drivers.

5           But then we take those prices. All we did  
6 is took the prices that had been identified in the  
7 last general rate case. We are saying, "Okay, here  
8 is that level." Now, what do we need to do in those  
9 prices to make it so that the Company collects \$9.7  
10 million less? So we adjusted those prices downward.  
11 Then we say, "Okay, given that, what's the amount  
12 that you collect?"

13           Now, this whole mechanism, this CET  
14 mechanism isn't dealing with the prices. That is  
15 just saying, "Here is what you are allowed." Here is  
16 what these prices will collect in total. And we said  
17 now it's a very simple mechanism; you take the total  
18 dollar amount which is \$204 million and divide it by  
19 the customers. We are saying on average this is the  
20 amount. And it's an average. It was average prices  
21 that we had developed, and we charged those prices to  
22 the high volume customers. We charged them to the  
23 little widow on the corner. But we take all of those  
24 total revenues and say, "Okay, what's an average that  
25 they should have for a customer?" Our records showed  
26

1 that new customers are costing us more than what the  
2 average customer costs us in our last, or since our  
3 last case. So we simply have that. And then that's  
4 what we are allowed by this Commission on average.

5 But the price that we have was determined  
6 just and reasonable in 2002. It was an order that  
7 came out in June of '07 that says these rates are  
8 just and reasonable today. I said '07, and I meant  
9 to say '06. In '06 where they said these prices are  
10 just and reasonable. We filed, well, this next week  
11 it will be three results of operations using those  
12 prices and these accruals as it relates to the  
13 Conservation Enabling Tariff since then that shows us  
14 earning ten sixty-eight, ten three is an estimate for  
15 a period of time. Bringing all those rate case  
16 factors, because we do what you asked us to do, and  
17 I'm saying, "Here is what the impact on three year  
18 average for bad debt is. Here is what we do for all  
19 the other adjustments." So we provide this by  
20 Commission order so you can monitor and see where we  
21 are at.

22 Now, have we had a fully vetted case? No.  
23 Are we going to? Yeah, we will.

24 COMMISSIONER CAMPBELL: One final  
25 question, and maybe this will simplify it. Do you  
26

1 see any way for those parties arguing that there is a  
2 cost shift to customers to preserve the ability to  
3 recapture that for customers before the conclusion of  
4 a general rate case?

5 MR. MCKAY: I think we are all in  
6 agreement that that ought to happen in a general rate  
7 case. So no. I think they would have a very hard  
8 time. One, I don't think they have the evidence to  
9 be able to do it. But two, I think that has to be  
10 done in a general rate case.

11 COMMISSIONER BOYER: Thank you, Mr. McKay.  
12 You are excused.

13 MS. BELL: I would like to now call Mr.  
14 Feingold.

15 COMMISSIONER BOYER: Has Mr. Feingold been  
16 sworn in this proceeding?

17 MS. BELL: No, he has not.

18

19 Russell Feingold,  
20 called as a witness, being first sworn,  
21 was examined and testified as follows:

22

23 DIRECT EXAMINATION

24 BY MS. BELL:

25 Q. Mr. Feingold, would you please state your  
26

1 name for the record. Your full name.

2 A. My name is Russell A. Feingold,  
3 F-E-I-N-G-O-L-D.

4 Q. And for whom are you an expert in this  
5 proceeding?

6 A. I'm representing Questar Gas Company.

7 Q. Are you the same person who filed 18 pages  
8 of rebuttal testimony with four exhibits on August 8,  
9 2007, and 4 pages of surrebuttal testimony dated  
10 August 31, 2007 in this case?

11 A. I am.

12 Q. If I were to ask you the same questions  
13 today that were asked in each of your filed  
14 testimonies, would your answers be the same?

15 A. They would.

16 Q. And do you have any corrections that you  
17 would like to make with regard to any of your filed  
18 testimonies or exhibits?

19 A. No, I don't.

20 Q. I would like to offer the admission of the  
21 rebuttal testimony with its accompanying exhibits,  
22 and surrebuttal testimony with no accompanying  
23 exhibits, of Mr. Feingold. And this has already been  
24 filed in this case.

25 MR. PROCTOR: No objection.

26



1 MS. SCHMID: No objection.

2 COMMISSIONER BOYER: Anyone have objection  
3 to the admission of these two pieces of testimony?  
4 And we will just use the marking that you have placed  
5 on them Ms. Bell for the record?

6 MS. BELL: Yes.

7 COMMISSIONER BOYER: They are admitted.

8 Q. (By Ms. Bell) Mr. Feingold, have you  
9 prepared a summary that you would like to read into  
10 the record?

11 A. Yes, I have.

12 MS. BELL: Chairman Boyer, is that  
13 something that you would like to have handed out or  
14 may he just read that into the record?

15 COMMISSIONER BOYER: He may read that into  
16 the record. That would be fine.

17 A. Thank you. The testimony that I presented  
18 in this proceeding concludes the following points.  
19 Number one, revenue decoupling mechanisms are being  
20 embraced by a growing number of state legislators and  
21 regulators across the U.S. in recognition of the  
22 business challenges faced by utilities and the energy  
23 efficiency and conservation initiatives that are  
24 being pursued by utilities for the benefit of their  
25 customers.

26

1           This type of industry-wide support for  
2 revenue decoupling mechanisms is growing rapidly as  
3 evidenced by the large number of legislative,  
4 regulatory, and utility initiatives that have  
5 occurred in just the last six months. In my rebuttal  
6 testimony, I list developments in ten states that are  
7 indicative of the growing trend in utility rate-  
8 making, this growing trend in utility ratemaking.

9           As a point of contrast, as of 2002, there  
10 were only three states that had approved revenue  
11 decoupling mechanisms for gas utilities. And  
12 currently there are eleven states, including Utah,  
13 that have approved revenue decoupling, with 14  
14 additional states currently addressing revenue  
15 decoupling issues. I anticipate that over the next  
16 six to twelve months, we will see other states added  
17 to the list of regulatory commissions that have  
18 approved revenue decoupling mechanisms for gas  
19 utilities. In fact, just in 2006 alone, along with  
20 this Commission's approval of the Company's  
21 Conservation Enabling Tariff or CET, six other state  
22 regulatory commissions approved revenue decoupling  
23 mechanisms for the gas utilities that they regulate.  
24 Those states were Indiana, New Jersey, Ohio, North  
25 Carolina, Washington state, and Oregon.

26

1                   Even in those states where another party  
2                   in this proceeding has claimed they have found a way  
3                   to promote energy efficiency under more traditional  
4                   rate-making approaches, more than half of those  
5                   states, or twelve states, in more recent times have  
6                   either ordered all gas utilities to file revenue  
7                   decoupling mechanisms, approve the revenue decoupling  
8                   mechanisms for a gas utility, have opened an  
9                   investigation into revenue decoupling concepts, or  
10                  are considering a revenue decoupling proposal filed  
11                  by a gas utility.

12                  In addition, the governor's of Connecticut  
13                  and Nevada have signed laws that either order the  
14                  utility regulator to implement revenue decoupling  
15                  mechanisms for all utilities, or allow the utility  
16                  regulator to adopt rules to implement revenue  
17                  decoupling mechanisms for all utilities. The growing  
18                  number of utility proposals and regulatory  
19                  initiatives that I discuss in my rebuttal testimony I  
20                  believe underscores the recognized importance of this  
21                  rate-making concept, with the increased offering of  
22                  energy efficiency and conservation programs to  
23                  utility customers. In my opinion, the continuation  
24                  of the Company's CET is consistent with and  
25                  supportive of these industry-wide initiatives.

26

1                   With regard to the specific aspect of the  
2                   company's CET mechanism that I addressed, I conclude  
3                   that its business risks are not shifted to its  
4                   customers under this rate-making mechanism for the  
5                   following four reasons. Number one, the company's  
6                   CET does not change the fundamental weather-related  
7                   or economy-related costs of the utility. It will  
8                   only affect how and when revenues are collected to  
9                   cover the regulator approved level of costs.

10                   Number two, if a customer's gas  
11                   consumption increases due to a variety of factors and  
12                   the customer overpays for gas delivery service, the  
13                   company's CET remedies the situation equally for both  
14                   the Company and its customers by adjusting the  
15                   revenues of the Company and the level of rates  
16                   charged to its customers for delivery service.

17                   Three, commodity risk is not shifted to  
18                   customers under the company's CET because customers  
19                   will continue to respond to the market risk  
20                   associated with gas commodity prices as embodied in  
21                   measures of price elasticity.

22                   And four, the Company, as explained in  
23                   Mr. McKay's testimony, has shown by its actions that  
24                   it is committed to promoting energy efficiency and  
25                   conservation programs that will have the effect of

26

1 reducing commodity price risk to the customer.

2 That concludes my statement.

3 MS. BELL: Mr. Feingold is now available  
4 for questions:

5 COMMISSIONER BOYER: Ms. Schmid?

6 MS. SCHMID: No questions.

7 COMMISSIONER BOYER: You are the only  
8 friendly witness that might have questions.

9 Mr. Proctor?

10 MR. PROCTOR: Thank you, Mr. Chairman.

11

12 CROSS EXAMINATION

13 BY MR. PROCTOR:

14 Q. Good morning, Mr. Feingold.

15 A. Good morning, Mr. Proctor.

16 Q. Are you familiar with the decoupling  
17 proposal submitted by the Public Service of New  
18 Mexico?

19 A. Yes, I am.

20 Q. You testified in that proceeding on behalf  
21 of the utility, as I recall. Correct?

22 A. Correct.

23 Q. Do you recall when it was filed?

24 A. I believe it was filed in 2006.

25 Q. In the fall of 2006? Does that sound

26

1 correct?

2 A. Mid year or fall. I can't recall exactly  
3 when.

4 Q. And it was, in fact, a general rate case,  
5 was it not?

6 A. It was. For its gas utility business.

7 Q. And in conjunction with a general rate  
8 case, they also requested a decoupling mechanism,  
9 correct?

10 A. Yes.

11 Q. Do you know the outcome of that case?

12 A. The Commission chose to not approve the  
13 revenue decoupling proposal.

14 Q. Was it a question of not approving it, or  
15 actually rejecting it with prejudice?

16 A. I don't know the specific language that  
17 you are referring to, but I do know that while the  
18 Commission chose to not approve the Company's revenue  
19 decoupling proposal, the Commission also left the  
20 door open for the utility to come forward in future  
21 times to be able to demonstrate the impact of  
22 declining use per customer on its margin revenue  
23 situation.

24 Q. Have you read the Hearing Examiner  
25 Huffman's recommended decision in that case?

26

1           A.     I did.

2           Q.     And are you familiar with his recommended  
3 decision as finding that, for example, the scope of  
4 PNM's decoupling proposal is remarkably broad?

5           A.     You are asking me if that's a statement?

6           Q.     Yeah.  Is that consistent with your  
7 recollection of the opinion?

8           A.     I believe when I read it, that was what I  
9 read, as well.

10          Q.     Do you also recall Examiner Huffman noting  
11 that in relationship or in connection with your  
12 testimony, that you acknowledged that a decline in  
13 use per customer will trigger an upward adjustment or  
14 an increased charge, even when new customers exactly  
15 make up for reduced total use by old customers so  
16 that the volume of gas PNM sells is the same?  Do you  
17 recall reading that finding?

18          A.     I do.

19          Q.     Is that result --

20                 MS. BELL:  Excuse me.  Mr. Proctor, I  
21 think I need to object here.  The hearing examiner  
22 opinion, the record decision was not the Commission's  
23 final decision.  And I think to the extent that you  
24 are using that as if it were is somewhat misleading.  
25 But also, you are asking my witness to draw

26

1 conclusions about what the hearing examiner may have  
2 felt or believed.

3 MR. PROCTOR: Merely asked him whether or  
4 not, Mr. Chairman, he recalls reading that finding.  
5 And if you'd like, I can lay a foundation for the  
6 Commission's adoption.

7 COMMISSIONER BOYER: Why don't you try  
8 that, and make sure we are talking about the same  
9 document; whether we are talking about the order or  
10 the suggested order, I guess you might say.

11 Q. (By Mr. Proctor) Mr. Feingold, did you  
12 read or are you familiar with the June 29, 2007 final  
13 order partially adopting the recommended decision  
14 that was issued by the New Mexico Public Regulation  
15 Commission?

16 A. I did read that at one point, yes.

17 Q. And they adopted, without change, the  
18 recommended decision that Examiner Huffman had  
19 issued, did they not?

20 A. Subject to the clarification that I made  
21 earlier that they left the door open for a future  
22 presentation on the part of the Company.

23 Q. Okay. Is that result, where there's a  
24 decline in customer use, there's a triggered increase  
25 in the rate, even though new customers have in fact

26



1 continued to provide the same volume of gas sales to  
2 Questar, is that possible under this decoupling  
3 mechanism?

4 A. You threw me because you put in "Questar."  
5 I thought we were talking about the Public Service  
6 Company of New Mexico.

7 Q. But my question is, is the possibility  
8 that Examiner Huffman identified, is that possible  
9 also with the Questar decoupling program?

10 MS. BELL: Objection. I think that  
11 question is beyond the scope of what Mr. Feingold's  
12 testimony is.

13 COMMISSIONER BOYER: I'm going to sustain  
14 that objection.

15 Try again, Mr. Proctor.

16 Q. (By Mr. Proctor) Mr. Feingold, in your  
17 Exhibit 1-YR 3.3 page 1 of 3, you noted recent  
18 development and you stated, "The state has an energy  
19 efficiency program. Decoupling is not used." Do you  
20 have that exhibit before you?

21 A. Yes. I believe that was Dr. Dismukes's  
22 title and I just carried that forward in the exhibit.

23 Q. And on line number 7 you note New Mexico,  
24 but then you leave it blank. There's no discussion  
25 of the case, the decision that you have acknowledged  
26

1 you are familiar with.

2 A. That's right.

3 MR. PROCTOR: My purpose, then,  
4 Mr. Chairman, is to examine him as to what exactly  
5 New Mexico -- what was the basis for their rejection,  
6 because he testified it's a rejection, and is the  
7 same concern possible in Questar's decoupling?

8 COMMISSIONER BOYER: You may proceed.  
9 Thank you.

10 Q. (By Mr. Proctor) That's the question  
11 that's been put to you, Mr. Feingold.

12 A. I'm sorry. Which is the question again,  
13 Mr. Proctor?

14 Q. Examiner Huffman expressed a concern that  
15 under the PNM proposal, even though there may be a  
16 decline in customer use and an upward adjustment in  
17 charges, that the new customers will make up for the  
18 reduced total of use and therefore the volume of gas  
19 that PNM sells is the same. Is that possible under  
20 the Questar decoupling program?

21 A. Well, I don't think it's a function of  
22 whether the utility has a revenue decoupling  
23 mechanism or not. It is simply a function of the  
24 trends in the utilities' marketplace going forward.  
25 And that can happen at any utility.

26

1 Q. Okay. Also on that same exhibit,  
2 Mr. Feingold, and this would be on page 2 of 3, line  
3 20. You refer to recent developments again in the  
4 state of Washington. "Revenue decoupling mechanisms  
5 have been approved for Avista on February 2, 2007 and  
6 Cascade National Gas Corporation on January 12,  
7 2007." Do you see that?

8 A. I do.

9 Q. Did not the Washington Public Utilities  
10 Commission also on January 5, 2007 reject a proposal  
11 for decoupling submitted by Puget Sound Energy and  
12 their gas division?

13 A. I believe they did.

14 Q. Is there any place within your Exhibit  
15 1-YR 3.3 where you reference the rejection by the  
16 Washington Commission of Puget Sound Energy's  
17 proposal?

18 A. No. And it shouldn't have been, because  
19 this exhibit, which was a rebuttal exhibit, was  
20 simply trying to provide a more balanced picture of  
21 the biased perspectives that Dr. Dismukes presented  
22 in his exhibits.

23 Q. Now, in particular are you familiar with  
24 the Cascade Gas Corporation decoupling proposal as it  
25 was submitted and reviewed by the Washington  
26

1 Committee, or Commission, pardon me, on August 16,  
2 2007?

3 A. I have not reviewed that.

4 Q. The order you cited, January 12 of 2007,  
5 was, in fact, merely the Commission's direction that  
6 Cascade should begin developing a conservation  
7 program, correct?

8 A. I believe a conservation program and  
9 related ratemaking mechanisms associated with those  
10 programs.

11 Q. A decoupling proposal?

12 A. Correct.

13 Q. That is Order Number 5, I will represent  
14 to you. Have you ever read that order?

15 A. No, I have not.

16 Q. So you are not familiar, then, with the  
17 Commission's imposition of conditions on Cascade as  
18 it was directed to develop this decoupling proposal?

19 A. No. For purposes of this rebuttal  
20 exhibit, I was simply trying to report, for the  
21 benefit of the Commission, those other regulatory  
22 commissions that have chosen to pursue revenue  
23 decoupling concepts.

24 Q. May I assume, then, that you also did not  
25 read and are not familiar with Order Number 6, the

26

1 August 16, 2007 order in which the Commission  
2 actually imposed conditions upon the decoupling  
3 proposal?

4 A. Is that the one you asked me about  
5 earlier?

6 Q. Yes.

7 A. My answer stands.

8 Q. You are not familiar, you have not read  
9 it?

10 A. Correct.

11 Q. Now, in Cascade Natural Gas Corporation's  
12 proposal from decoupling, that, too, was submitted in  
13 conjunction with a general rate case, was it not?

14 A. That's my understanding, yes.

15 Q. And the outcome of that case was a  
16 stipulated settlement on the rate portion of the  
17 case, correct?

18 A. I believe so, Mr. Proctor.

19 Q. And also a stipulated imposition of a  
20 decoupling program, correct?

21 A. I'm not sure what you're getting at by the  
22 term "imposition."

23 Q. That's a bad term and I apologize for  
24 using it. The parties that stipulated to a  
25 settlement of the case also agreed that the Company

26

1       could implement a decoupling proposal, provided that  
2       it was developed in accordance with the Commission's  
3       conditions, correct? Is that your understanding?

4             A.       I read that a while ago but I do recollect  
5       that that's the import of what was being conveyed in  
6       the document.

7             Q.       If we could turn now to page 10 of your  
8       rebuttal testimony. And this would be the question  
9       that begins on line 259. And in particular, sir, I'm  
10       looking at line 263. Do you have that there?

11            A.       I do.

12            Q.       You made the statement there that, "Over  
13       the last five years I am aware of at least 11 revenue  
14       neutrality programs besides Questar's that were  
15       considered and approved by utility regulators and  
16       standalone rate-design-only proceedings rather than  
17       in general rate cases." Did you consider Cascade to  
18       be one of those?

19            A.       Yes, I did.

20            Q.       Did you consider Avista, which is also a  
21       Washington utility, to be one of those?

22            A.       Yes.

23            Q.       But in both of those cases is it not true  
24       that the decoupling proposal was initially proposed  
25       in a general rate case and that the development and  
26

1 approval of the decoupling took place in a following  
2 but separate proceeding?

3 A. A rate design only proceeding, yes.

4 Q. So they were, in fact, connected with very  
5 recent general rate cases?

6 A. They were connected by virtue of the  
7 timing.

8 Q. Now, of the other nine revenue neutrality  
9 programs which you state were considered and approved  
10 in standalone rate design proceedings, how many of  
11 those had had a general rate case within one year  
12 prior to that standalone proceeding?

13 A. I did not review that to be able to answer  
14 that.

15 Q. That's fair. Thank you so much.

16 On page 11 of your rebuttal testimony,  
17 beginning at line 273 you made the statement that,  
18 "In a general rate case parties also must address the  
19 appropriate determination of the utility's total  
20 revenue requirement which includes review and  
21 evaluation of a multiple of expense and rate case  
22 components that comprise the utility's total revenue  
23 requirements." Do you see that?

24 A. Yes, other than I think I used the word  
25 "multitude" rather than "multiple."  
26

1 Q. I apologize. I skip over words sometimes.

2 A. That's fine.

3 Q. I will grant you, you were discussing  
4 there why it is, a standalone rate design proceeding  
5 is, in your judgment, more appropriate in considering  
6 decoupling. Do I fairly state your testimony in that  
7 way?

8 A. Yes, you have.

9 Q. But you also note that in general rate  
10 cases there's going to be, may I say, a much more  
11 in-depth examination of cost of service, for example?

12 A. I would agree with that.

13 Q. There would also be a much more in-depth  
14 examination of rate of return, elements of rate of  
15 return, and what would be an appropriate one for a  
16 utility?

17 A. Yes. Whether that case is going to come  
18 up or whether that case has already occurred.

19 Q. Are you familiar when Questar's last  
20 general rate case was held and determined?

21 A. In listening to Mr. McKay's testimony  
22 earlier this morning, I believe he indicated 2002.

23 Q. Is this the first time today that you  
24 learned that that was the last general rate case that  
25 the Company had?

26



1           A.     I think I had heard that in previous  
2 discussions, but this just helped my recollection.

3           Q.     Now, you made the statement in your  
4 summary, and you also make the statement on page 12  
5 of your rebuttal, and this is at line 321, that  
6 commodity risk is not shifted to customers. Do you  
7 see that?

8           A.     I do.

9           Q.     And if I may, Mr. Feingold, I heard you  
10 emphasize the word "commodity" in your summary. Did  
11 you emphasize "commodity"?

12          A.     Yes, I did.

13          Q.     And that was to distinguish commodity  
14 prices from the fixed or DNG prices; is that fair?

15          A.     That's fair.

16          Q.     From a customer standpoint, when they see  
17 their utility bill, do they react in parts; their  
18 response is one to the commodity price and two to the  
19 DNG price? Or excuse me. The DNG bill and the  
20 commodity bill? Do they react to those in separate  
21 ways?

22          A.     Well, being a customer myself, I think I  
23 respond to the element of the bill that drives the  
24 bottom line, which is the commodity in the gas  
25 business.

26

1           Q.     And if I may, you are a highly  
2     sophisticated gas customer.  What about the person  
3     who doesn't have your skills or experience and your  
4     education, who just sees the bottom line, a bill that  
5     has gone up let's say 25 percent?  Will that customer  
6     respond differently to the commodity price elasticity  
7     as opposed to the DNG price elasticity?

8           A.     Yes, I believe so, because I believe they  
9     are responding to the bottom line amount on the bill  
10    which, as I indicated, was driven by the commodity  
11    component, whether they know that or not.

12          Q.     So they may not even know or care, for  
13    example, that there's also a DNG component?

14          A.     Well, they might not.  Or they may not  
15    even look at it the same way we are talking about to  
16    the extent that a customer is on budget billing, for  
17    example.  So I think the price signal is in the eyes  
18    of the beholder in many respects.

19          Q.     So a customer, as you say, who is on  
20    budget billing may have one reaction.  Would it not  
21    also be true that the customer who is on a fixed  
22    income in the middle of a very severe winter, and  
23    their home is poorly insulated, would they not also  
24    have another response to that bottom line bill?

25          A.     They might.  And in that case I think the  
26

1 company's WNA would help to mitigate the impact of  
2 that situation.

3 Q. And might also the customer react to price  
4 elasticity by turning down their thermostat?

5 A. I don't know if they react to price  
6 elasticity. I think that the act of turning down the  
7 thermostat may be embodied in the measurement of  
8 price elasticity.

9 Q. And that would be a total price, the total  
10 bill that they are responding to.

11 A. Yes. Driven by a large portion of it as  
12 commodity.

13 Q. Turning now to page 17 of your rebuttal  
14 testimony, beginning with line 468. And I don't want  
15 to unduly limit your response, Mr. Feingold, but I  
16 want to skip down because your answer really begins  
17 there, but I want to skip down to line 474. Because  
18 prior to that, you determined that in fact a company,  
19 a gas company isn't given any premium on their return  
20 for an additional risk. So if I may paraphrase, why  
21 should the fact that you're getting a certain assured  
22 revenue on DNGs result in a reduced risk? Is that a  
23 fair summary of what you are saying here?

24 A. No, I don't believe so.

25 Q. Please explain.

26

1           A.     I think a fairer characterization of what  
2     I said was that in my opinion regulators have not  
3     provided utilities with a risk premium for  
4     recognition of any reduced revenue collection  
5     capabilities inherent in the utilities rates. So to  
6     me that's much narrower than how you characterized my  
7     testimony.

8           Q.     So on line 473, you state you don't know  
9     why regulators should now be pressured to single out  
10    rate-making as a consideration in return of earnings  
11    on earnings determination.

12          A.     Which is consistent with my prior  
13    statement on the previous page which was as narrowly  
14    focused, as well.

15          Q.     Do you know whether or not the Washington  
16    Utilities and Transportation Commission imposed an  
17    earnings cap on Cascade as a condition to granting  
18    its decoupling?

19          A.     I just can't recall.

20          Q.     Are you familiar with Avista and the  
21    Commission's order on Avista?

22          A.     Again, I have not reviewed it recently to  
23    recollect that.

24          Q.     Are you familiar with any gas utility that  
25    has been subject to a return cap or limit as a

26

1 condition to a decoupling proposal?

2 A. No, I am not.

3 Q. If I could have just one moment.

4 (Discussion off the record.)

5 Q. Mr. Feingold, thank you very much.

6 A. Thank you, Mr. Proctor.

7 COMMISSIONER BOYER: Mr. Dodge?

8 MR. DODGE: Thank you, your Honor. I do  
9 have a few questions.

10

11

CROSS EXAMINATION

12

BY MR. DODGE:

13

Q. Mr. Feingold, on page 17 of your rebuttal

14

testimony, you're responding to a question that

15

begins on line 456 as to how you react to Mr.

16

Dismukes's suggestion that there should be an equity

17

allowance adjustment because of, and I'll quote here,

18

"change in its risk profile." Your answer starts by

19

saying, "The CET does not eliminate the utilities

20

business risk." Is it your view that a business risk

21

must be eliminated for a utility before a downward

22

adjustment in the risk premium reflected in an equity

23

return can be appropriate?

24

A. I think I would broaden the term

25

"eliminating" to say that there should be a

26

1 demonstration that there is a reduction or a  
2 moderation of risk as opposed to just an out and out  
3 elimination.

4 Q. So in other words, if there is a reduction  
5 in the utility's business risk, that is at least a  
6 consideration in setting the ROE, right?

7 A. It's a consideration among all of the  
8 other factors that come into play in setting the  
9 utility's ROE, and there would have to be a  
10 determination on whether that is a material impact or  
11 not.

12 Q. Now, do you agree that risks basically  
13 means uncertainty?

14 A. I would agree with that general  
15 proposition, yes.

16 Q. So you use the words "symmetrical basis"  
17 on line 464, and Commissioner Campbell referenced  
18 that earlier. I struggle a little bit with your use  
19 of that term in this context. It's true there's  
20 symmetry under the old system, too, right? Under the  
21 old system if rates -- excuse me. If usage per  
22 customer went up, the utility over recovered its  
23 fixed costs, and it went down and under-recovered.  
24 So there was symmetry there, right?

25 A. I believe in both traditional rate-making  
26

1 as well as the development of revenue decoupling  
2 mechanisms, there is symmetry in the design of the  
3 rates or the mechanisms. There may not be symmetry  
4 in how the activities that the utility are subjected  
5 to on a going-forward basis, there may not be  
6 symmetry there.

7 Q. And there may not be symmetry in the  
8 perception of the benefit versus the downside,  
9 correct?

10 A. In whose eyes?

11 Q. In the utility's eyes, for example. Let  
12 me ask it more directly here. Before the decoupling  
13 proposal was made, the utility had the benefit of  
14 increased cost recovery, fixed cost recovery if usage  
15 per customer increased, and the detriment of less  
16 than full cost recovery or fixed cost recovery if  
17 usage per customer decreased. They weren't happy  
18 with that symmetry, were they? And they sought a  
19 change to eliminate the uncertainty, and therefore  
20 the risk. Do you agree with that?

21 A. I think I would characterize it that  
22 generally speaking the utilities are attempting to  
23 eliminate the asymmetry that is inherent in the  
24 traditional rate-making process as a result of  
25 occurrences in the industry that have made it

26

1 asymmetric metric. For example, a continuing decline  
2 in use per customer relative to the baseline number  
3 that's been set in a rate case, to me is asymmetric,  
4 an asymmetric outcome.

5 To the extent that a company doesn't have  
6 a weather normalization adjustment mechanism and  
7 weather is consistently warmer than normal relative  
8 to the assumption made of normal weather in the rate  
9 case, that's an asymmetrical outcome.

10 Q. So you used the word symmetrical here, but  
11 what you mean is there's an asymmetrical risk that  
12 usage per customer will continue to decline and  
13 therefore the utility wanted to reduce that risk  
14 through a decoupling mechanism?

15 A. That's the outcome. But as I use it on  
16 page 17 of my rebuttal testimony, I indicated that  
17 there continues to be the symmetry from a design  
18 perspective, whether it's traditional regulation or  
19 revenue decoupling.

20 Q. I understand. But again, the utility  
21 perceived that risk asymmetrically and that's why it  
22 wanted a CET.

23 A. With regard to Questar Gas, I think you  
24 would have to ask the utility directly.

25 Q. And then you also -- you didn't spend a  
26



1 lot of time on this but other witnesses will address  
2 it, but there's a difference between reduction in  
3 risk and shifting risk to somebody. Correct? They  
4 don't have to be the same thing?

5 A. I would agree with that.

6 Q. And a lot of the discussion has to do with  
7 a shift in risk to customers. Other discussions have  
8 to do with the reduction in the Company's risk  
9 profile which may impact the ROE calculation. Those  
10 are different considerations, are they not?

11 A. Well, they are. But I think they are also  
12 tied together within the broader context of  
13 evaluating revenue decoupling as a viable mechanism.

14 Q. Clearly in terms of whether this is the  
15 right mechanism to address the perceived problem,  
16 shifting of risks is a very important consideration,  
17 correct?

18 A. Yes. And it's my opinion, based on the  
19 evidence that I provided, that that shifting of risk  
20 is not occurring in the case of Questar's CET. More  
21 broadly, I don't see that risk shifting with regard  
22 to other revenue decoupling mechanisms that have been  
23 approved in the industry.

24 Q. I understand that. And I want to address  
25 that just briefly. But now moving -- if that's the

26

1 case, revenue shifting is the issue of whether to  
2 approve it per se or not. But a reduction in risk  
3 profile is an appropriate consideration for an ROE  
4 evaluation in a rate case.

5 A. Just as an increase in risk would be. I'd  
6 agree with that.

7 Q. And then I want to just briefly address  
8 your notion there's no shift in risk. I'm a simple  
9 lawyer, and sometimes from a simple lawyer's  
10 perspective it seems like economists tend to  
11 substitute analysis and technique for thinking. And  
12 I want to test that just a little bit. Prior to the  
13 CET, there was the risk to the Company that they  
14 would undercollect their fixed revenues, and you  
15 could view that as a benefit to the customers if you  
16 view a reduced rate as a benefit to the customers.  
17 Whether you think it is right or not, it's an  
18 economic value to the customers if their rates are  
19 lower. Correct?

20 A. Economic value, whether it's appropriate  
21 and justified and reasonable, is a different issue.

22 Q. And I'm not even addressing that. It may  
23 be totally unreasonable to have a utility  
24 undercollect its revenues. But that was the risk  
25 profile this utility faced before the CET was

26

1 implemented, from a declining use per customer basis.  
2 Correct? That the ratepayers would benefit if the  
3 decline in use continued over and above what was  
4 assumed in the test period for the rate case. And  
5 the Company would lose if that were the case.

6 A. I can't speak for the Company, but in  
7 talking to other utilities I don't think they viewed  
8 the situation you characterize as a benefit to the  
9 customer. I think they viewed that as a concern that  
10 traditional regulation and rate-making might not be  
11 working the way that all the parties envisioned it  
12 should be working.

13 Q. I understand. And again, I took out the  
14 value judgment. I simply said if you accepted a  
15 lower rate is something the customer likes, if that  
16 is all they are looking at, there was an advantage to  
17 the pre-CET world for a customer if you assume  
18 continued declining use over and above what was  
19 projected in a rate case.

20 A. There might be. But if the utility, as  
21 some have, continued to file base rate cases, the  
22 customer would end up paying the same for delivery  
23 service as if they were paying it through a revenue  
24 decoupling mechanism.

25 Q. Sure. And the utility here could have  
26

1       opted for that and rejected it, presumably because  
2       they didn't view that as an adequate solution.

3       Correct?

4             A.       I don't know. I think Mr. McKay is the  
5       better one to answer that.

6             Q.       Then the point is simply again - from a  
7       simple lawyer's perspective, not an economist's or a  
8       modeling perspective - if before the CET was  
9       implemented the utility bore the risk and the  
10      customers the rate advantage of declining use per  
11      customer over and above the baseline set in the rate  
12      case, once the CET was eliminated, the customer takes  
13      on the risk. Maybe appropriately, but it takes on  
14      that risk. Correct?

15            A.       I don't think so.

16            Q.       So I don't, as a ratepayer, now have a  
17      risk that as declining use per customer continues,  
18      under the old system I wouldn't have paid more for it  
19      and under the new system I will? That's not a risk?

20            A.       I believe the risk is mitigated, not  
21      shifted.

22            Q.       Okay. Well, again, I think maybe  
23      sometimes we substitute technique for thinking. In  
24      my simple world if my rate has gone up, as a result  
25      my risk has increased. And if there's an

26

1 asymmetrical risk, as you acknowledge, that the  
2 decline will continue, then it's not compensated by  
3 the offsetting advantage that maybe use per customer  
4 will go up.

5 A. But with regard to the design of a revenue  
6 decoupling mechanism, that will not occur based on  
7 the design because it is designed on a symmetrical  
8 basis.

9 Q. What will occur is that now the customer  
10 will ensure that the utility does not lose money  
11 because of declining use per customer.

12 A. And the Company will ensure that the  
13 customer does not overpay for delivery service.

14 Q. Exactly. And if that risk were purely  
15 symmetrical, I might accept your proposition there's  
16 no risk shift. If it's asymmetrical, someone is  
17 taking a risk hit. Is that not true?

18 A. The asymmetry you talk about, we will only  
19 find out as years go on.

20 Q. Granted. But again, if there weren't a  
21 perception, they wouldn't have needed the decoupling  
22 proposal to mitigate that risk, correct?

23 A. Like I said, I think you need to ask one  
24 of the Company witnesses.

25 Q. I think he actually already said that.

26

1 Thank you. I have no further questions.

2 COMMISSIONER BOYER: Ms. Wolf, any  
3 questions for Mr. Feingold?

4 MS. WOLF: No.

5 COMMISSIONER BOYER: Ms. Wright, I assume  
6 you don't have questions?

7 MS. WRIGHT: No.

8 COMMISSIONER BOYER: I know the  
9 commissioners have questions. Let's see if we can  
10 finish with Mr. Feingold so he can be excused. We  
11 will begin with Commissioner Allen.

12

13 EXAMINATION

14 BY COMMISSIONER ALLEN:

15 Q. I will be brief. I want to ask a few  
16 questions about what the states are doing, but I want  
17 to preface that by making it clear I think there are  
18 risks and benefits when we look at what other states  
19 are doing. I don't want anybody to read too much  
20 into this. I just want to know what the current  
21 state is.

22 Would you characterize that most of these  
23 new demand-side management programs or these tariffs,  
24 are they similar or largely dissimilar in their  
25 application? Is there a lot of experimenting going

26

1 on in the market? I probably shouldn't characterize  
2 it that way, but do you see that they are kind of  
3 merging into similar approaches or not?

4 A. Well, first off, as I said in my earlier  
5 statement, as of 2002 there were only three states  
6 that had it. And if we look at the first revenue  
7 decoupling mechanism that has ever been approved in  
8 the U.S., that was back in 1998 for Baltimore Gas and  
9 Electric. So on a relative basis, we haven't had a  
10 great deal of experience with the mechanisms at this  
11 point in their evolution.

12 But what I can say is that there are some  
13 fundamental design elements or design characteristics  
14 that seem to be coming out more times than not in the  
15 proposals. I mean, number one, there is a  
16 recognition of the need to directly connect the  
17 mechanism to the distribution revenue allowed in the  
18 utilities's last rate case. I guess that's one  
19 given.

20 The second thing is that the metric that  
21 is used to measure the variation from that baseline  
22 amount to what the utility is experiencing currently  
23 can either be use per customer or revenue per  
24 customer. Those are the two that I have seen used  
25 most often in the mechanisms.

26

1                   And I think thirdly, there's probably a  
2 recognition that there has to be an amortization of  
3 any deferred balance on a regular basis as opposed to  
4 once a year or even less frequently than that, to be  
5 able to manage that balance and ensure that the  
6 balance doesn't grow beyond a reasonable level.

7           Q.     Great. Just to follow up a little bit  
8 here then, do we have any examples out there as we  
9 look around us at any other states of any severe  
10 unintended consequences that occurred recently such  
11 as major overcollecting that's being adjusted?

12           A.     I think when we look at a revenue  
13 decoupling that reflects both weather related  
14 adjustments as well as nonweather related adjustments  
15 - and an example of that would be Piedmont National  
16 Gas that I mentioned in my surrebuttal testimony -  
17 not surprisingly the balances are larger, all things  
18 being equal, for a utility with that type of  
19 mechanism because you're reflecting weather as well  
20 as nonweather factors in the rate adjustments and in  
21 the deferred balance; as opposed to a utility such as  
22 Questar where its CET reflects only nonweather  
23 related adjustments because they already have in  
24 place a WNA. In fact, it's very similar to what  
25 Northwest Natural has in Oregon where they have two

26



1 companion mechanisms, one an WNA, Weather  
2 Normalization Adjustment mechanism, and one a revenue  
3 decoupling mechanism.

4 Q. And is there anyone out there that has  
5 made major improvements or new discoveries in methods  
6 of analyzing the effectiveness of their programs?  
7 Are there things being done that we are not aware of  
8 as far as program effectiveness?

9 A. To the best of my knowledge, most if not  
10 all of the utilities that have revenue decoupling  
11 mechanisms in place are required to file periodic  
12 reports with commissions, with their regulators. And  
13 those are looked at fairly closely in the examples  
14 I'm most familiar with. There have been tweaking of  
15 the adjustments over time.

16 The one that comes to mind would be  
17 Northwest Natural's. It has been in place the second  
18 longest after Baltimore Gas and Electric's. It was  
19 approved in 2002. The mechanism was reviewed after a  
20 four-year period. The Commission looked at the  
21 mechanism, looked at the effects, took evidence from  
22 all the parties, and concluded that the mechanism  
23 should be continued for another four years. They did  
24 make slight changes to the design of the mechanism.  
25 One of them was that they eliminated a 90 percent

26

1 restriction on the original mechanism and changed it  
2 to be 100 percent recovery, as an example.

3 Q. And one last question. Is anyone using  
4 Questar's program, any other states using their  
5 program as an example of what to do or not to do, to  
6 your knowledge?

7 A. I think the Northwest Natural one, because  
8 there's a WNA in effect, is similar in structure and  
9 design to Questar's. I think the utilities in New  
10 Jersey, both South Jersey Gas as well as New Jersey  
11 Natural, also have revenue decoupling mechanisms that  
12 have been approved and at the same time they have  
13 continued their weather normalization adjustment  
14 mechanisms. So I would think they are those where  
15 there's similarities.

16 Q. Thank you.

17 COMMISSIONER BOYER: Commissioner  
18 Campbell?

19

20 EXAMINATION

21 BY COMMISSIONER CAMPBELL:

22 Q. Let me just ask you a question on 468,  
23 line 468 of your rebuttal testimony where you make  
24 the point that you haven't seen any utility rate case  
25 where an explicit risk premium was added. You are

26

1 not suggesting that there isn't implicitly in those  
2 ROEs these business risks factored in?

3 A. There may be implicitly. But I guess what  
4 I'm getting at is if, for example, in the past you  
5 had a utility that was in for a rate case before  
6 their commission and as one of the determinations in  
7 setting the return on common equity, there was a peer  
8 group of companies that the utility that filed the  
9 case was being looked at relative to, if those peer  
10 companies, if most of them had ratemaking mechanisms  
11 or revenue neutrality programs as Dr. Dismukes calls  
12 them, that would address this issue and the utility  
13 that filed the case did not have those, there might  
14 be a basis for a premium to reflect that reality.

15 Q. Let me also follow up on a question Mr.  
16 Dodge asked you about the business risk reduction  
17 versus shifting. I want to focus just on business  
18 risk reduction. And I believe I heard you say or  
19 concede that there could be a business risk reduction  
20 from one of these programs, not necessarily a cost  
21 shift but a business risk reduction. Did I hear that  
22 right?

23 A. Yes. And I said it was unclear whether it  
24 would be material or not.

25 Q. So how would you know if it is material or  
26

1 not unless you had a rate case? You seem to say you  
2 don't need a rate case to do these. But if, in fact,  
3 there were a material business risk reduction,  
4 wouldn't you want a rate case to make that  
5 determination in implementing one of those programs?

6 A. Well, I think there would be an eventual  
7 desire on the part of the parties to evaluate  
8 whether, in fact, a risk reduction was present, and  
9 some recognition of that in rates was appropriate.  
10 But to my knowledge most if not all of the  
11 commissions that have approved revenue decoupling  
12 mechanisms, outside of rate cases, have relied upon  
13 and used as a baseline the utility's most recently  
14 completed rate case as a basis for the revenue aspect  
15 of the mechanism until they had the opportunity to  
16 revisit that in a subsequent rate case.

17

18 EXAMINATION

19 BY COMMISSIONER BOYER:

20 Q. Just a couple questions, Mr. Feingold,  
21 since we have you here and you obviously have some  
22 expertise in what's going on in various states.

23 First of all, I have to say my eyes lit up  
24 during your summary when you mentioned the third  
25 reason there's no business risk shift. I believe you

26

1 said, and I'm paraphrasing, but I believe you said  
2 commodity price risk is not shifted because customers  
3 can still respond to price signals. And I thought  
4 for a moment I might not be the only Utahan who  
5 modified my gas usage when prices went up. Is there  
6 elasticity or is there not elasticity, in your  
7 opinion?

8 A. Well, I think what I can speak to is from  
9 a broader perspective. I think there is elasticity.  
10 It's a question of whether here it's material or not.  
11 I mean, I think we have seen or heard made reference  
12 to American Gas Association studies that have looked  
13 at elasticity.

14 Quite frankly, I think elasticity needs to  
15 be looked at over a period of time as opposed to just  
16 one point in time. There are those that look at  
17 short-term price elasticity versus long-term and  
18 there can be very different results depending on what  
19 period of time you look at to evaluate the trends of  
20 price relative to usage.

21 I would not be surprised, if we took a  
22 period of time where there was a very pronounced  
23 price spike and see a different elasticity measure  
24 for price elasticity than over a longer period where  
25 that impact is not as pronounced over that longer

26

1 period.

2 Q. Is the issue complicated by the fact that  
3 gas prices are so volatile?

4 A. Well, they are volatile. It is also the  
5 fact that customers look at price differently,  
6 depending on whether they are sensitive to the total  
7 bill over an annual period, over a monthly period,  
8 over a seasonal period. Price signals can be use  
9 skewed by budget billing, as I alluded to earlier.  
10 So it's not as straightforward a process as it might  
11 seem to be on the surface.

12 Q. What kind of data would we want to collect  
13 to be able to perform that longer term analysis on  
14 the price elasticity?

15 A. I think you would want to look at longer  
16 term trends of the prices that the utility charges  
17 its customers in its various market segments. And  
18 that probably would be looked at on a monthly basis  
19 over a long period of time.

20 The same would hold true for the usage  
21 characteristics of customers; trying to disaggregate  
22 those by the causes, which in fact quite frankly I  
23 think is one of the reasons why revenue decoupling  
24 has seen a growing interest, because under the  
25 mechanisms that have been approved more times than

26

1 not there isn't a need to disaggregate the various  
2 factors of what's causing declining use per customer.  
3 There's just this recognition that use is declining  
4 and it's not allowing the utility to recover the  
5 revenues that have been approved by the regulator,  
6 and it doesn't allow the customers to pay only the  
7 price for delivery service that's been set by the  
8 regulator.

9 Q. Some economists might argue that there's a  
10 lag time between the presentment of the price signal  
11 and the modification of behavior. In your experience  
12 is that a week, a month, a year, five years?

13 A. I'm not sure I'm in the best position to  
14 comment on that. I haven't done a lot of price  
15 elasticity studies myself to really say. I have  
16 looked at many of them over the years, but cannot  
17 really comment on that aspect of it.

18 Q. Would it be fair to say, Mr. Feingold,  
19 based on your experience, that inasmuch as most of  
20 the states that have adopted full decoupling have  
21 done so fairly recently, that we really are not in a  
22 position yet to analyze the intended and unintended  
23 consequences of full decoupling?

24 A. Well, I think there will be more of that  
25 going on in the future. I think we do have some data

26

1 points already with regard to Baltimore Gas and  
2 Electric's Mechanism. It's been in place since 1998.  
3 And, in fact, the Commission staff itself was the one  
4 supportive of that mechanism back in 1998. We have  
5 the example I referred to earlier with Northwest  
6 Natural. We have had a four-year review of the  
7 program. The Commission determined that that  
8 four-year program should be extended for another four  
9 years. So we are starting to get more data points as  
10 time goes on. But I would agree with you, we still  
11 have other data points to gather.

12 Q. And one last area I'd like to inquire  
13 about. You mentioned a couple of utilities in New  
14 Jersey that have decoupling. I was wondering if you  
15 were familiar with the New Jersey Conservation  
16 Incentive Program, the CIP that has been adopted  
17 recently, taking a different approach really. We  
18 have heard about lost revenue, we talked about  
19 putting the fix to the losses because of usage on  
20 fixed cost in the customer charge, and various  
21 alternatives. Could you just briefly summarize the  
22 CIP and then give us a reaction to this?

23 A. I can. The CIP, which has been approved  
24 by the New Jersey Commission for two utilities in the  
25 state, South Jersey Gas Company and New Jersey

26



1 Natural Gas Company, mechanically and design-wise are  
2 very similar to the other mechanisms that have been  
3 approved around the country. The one difference is  
4 as part of a global settlement for both utilities  
5 dealing with gas costs as well as rate design, the  
6 Commission accepted the settlement of the parties  
7 which tied the level of adjustments under the CIP to  
8 the level of savings that are achieved by the  
9 utilities with regard to their pipeline capacity  
10 costs. So there was a desire to essentially allow  
11 the utility to recover for lost margins to the extent  
12 that they were able to provide benefits to customers  
13 in other ways through reductions in pipeline capacity  
14 costs. And the connection there was that the  
15 Commission believed that if there was declining use  
16 per customer, that would change the load duration  
17 curve of the utility, which eventually could allow  
18 them to modify their gas supply portfolio and  
19 generate savings for customers that way.

20 Q. Could something analogous to that be used  
21 in the current instance in which we are trying to  
22 figure out ways in which the Company can recover the  
23 loss of revenues for fixed costs occurring because of  
24 decreasing usage?

25 A. Well, I think --

26

1           Q.     And the reason I ask that is the Company  
2     is probably in a better position to mitigate the cost  
3     side of the equation than consumers are.

4           A.     Well, I think it's my view - and you had  
5     asked me at the end of the last question to comment  
6     what I thought about the CIP - I don't believe  
7     personally there's a value in tying a utility's gas  
8     commodity procurement practices to a ratemaking and  
9     revenue recovery mechanism.

10          Q.     Of course, I'm talking about costs  
11     associated with distribution, not the commodity  
12     costs.

13          A.     Well, and I think with regard to tying it  
14     to the costs of distribution.  If you start doing  
15     that, you essentially are starting to bring forward a  
16     whole other series of ratemaking mechanisms that I  
17     would characterize as rate stabilization mechanisms  
18     that address more than just the revenue lever  
19     associated with the company's revenue requirement and  
20     total cost of service.  Then you get into programs  
21     like have existed in Alabama for years and in other  
22     jurisdictions where essentially they are foregoing a  
23     rate case, and in lieu of that are adjusting the  
24     delivery service or distribution rates of the utility  
25     every year to reflect factors other than just changes  
26

1 in use per customer.

2 Q. Thank you, Mr. Feingold.

3 Ms. Bell, do you have redirect?

4 MS. BELL: May I have just a minute,  
5 please?

6 COMMISSIONER BOYER: Please.

7

8 REDIRECT EXAMINATION

9 BY MS. BELL:

10 Q. Mr. Feingold, I just have a few questions  
11 on redirect. Have you had experience testifying in  
12 other jurisdictions where a revenue decoupling  
13 mechanism or rate stabilization mechanism was  
14 approved by the Commission in those jurisdictions?

15 A. Yes, I have.

16 Q. And what were those jurisdictions?

17 A. Two in particular are the state of Indiana  
18 and the state of Missouri.

19 Q. And what were the results and what was the  
20 mechanism that was before the Commission in those  
21 instances?

22 A. In Indiana, the Indiana Utility Regulatory  
23 Commission approved a revenue decoupling mechanism  
24 for Citizens Gas and Coke utility in August of this  
25 year. And in Missouri, the Missouri Public Service

26

1 Commission approved a straight fixed variable rate  
2 design proposal that I supported, which resulted in  
3 just south of a \$25 per month customer charge to  
4 address the declining use per customer and the  
5 utility's chronic inability to recover fixed costs of  
6 delivery service.

7 Q. In your experience as an expert and in  
8 your experience testifying, what is your preference  
9 -- let me rephrase this. Do you believe that a  
10 rate-design-only mechanism is better than or not as  
11 good as analyzing these particular mechanisms in the  
12 context of a full rate case?

13 A. You mean rate-design-only proceeding, not  
14 mechanism?

15 Q. Yes. I'm sorry, yes. Proceeding. Which,  
16 in your opinion, is a better way to analyze these  
17 kinds of rate stabilization mechanisms?

18 A. Well, I think, as I said in my testimony  
19 and as we talked about in cross-examination, I  
20 believe that rate-design-only proceedings allow the  
21 parties to focus singularly on rate design. And as a  
22 result of that, and it's been my experience in  
23 looking at this process in Utah, that compared to the  
24 level of scrutiny that I have seen in rate cases with  
25 regard to rate design issues, there's been far more

26

1 review of the options available to the Commission,  
2 far more review of the ins and outs of the design of  
3 the mechanism, and far more review of whether there's  
4 an expectation that the objectives that have been  
5 agreed to for the mechanism will be achieved in a  
6 rate-design-only proceeding compared to a rate case  
7 where there are a multitude of other factors and  
8 issues that are addressed in the case.

9 Q. Thank you.

10 COMMISSIONER BOYER: We will be in recess  
11 until 2:15. Thank you all.

12 (The lunch break was taken.)

13 COMMISSIONER BOYER: Let's go back on the  
14 record in Docket Number 05-057-T01. And we have come  
15 to the point in the hearing where it is the  
16 Division's turn to go forward, and the first witness  
17 is Mr. Marlin Barrow. Have you been sworn in this  
18 case, Mr. Barrow?

19 THE WITNESS: No, I haven't.

20 COMMISSIONER BOYER: Would you please  
21 stand and raise your right hand.

22

23 Marlin Barrow,

24 called as a witness, being first sworn,

25 was examined and testified as follows:

26

1 DIRECT EXAMINATION

2 BY MS. SCHMID:

3 Q. Good afternoon.

4 A. Good afternoon.

5 Q. State your name and business address for  
6 the record.

7 A. Marlin Barrow. Business address is 160  
8 East 300 South, Heber Wells Building. I work for the  
9 Division of Public Utilities.

10 Q. Did you file testimony marked for pre-  
11 filing as Exhibit Number 5, DPU Exhibit Number 5.0,  
12 DPU Exhibit Number 5.0R and DPU 5.1R?

13 A. Yes, I did.

14 Q. Do you have any corrections you would like  
15 to make to that pre-filed testimony?

16 A. No.

17 Q. If asked the same questions as set forth  
18 in your pre-filed testimony, would your answers today  
19 be the same as those presented in your pre-filed  
20 testimony?

21 A. Yes.

22 MS. SCHMID: The Division would like to  
23 move the admission of DPU Exhibit Number 5.0, DPU  
24 Exhibit Number 5.0R, and DPU Exhibit Number 5.1R.

25 MR. PROCTOR: No objection.

26

1 MS. BELL: No objection.

2 COMMISSIONER BOYER: Mr. Dodge?

3 MR. DODGE: No objections.

4 COMMISSIONER BOYER: Those exhibits as  
5 identified by Ms. Schmid are admitted into evidence.

6 Q. (By Ms. Schmid) Thank you. Mr. Barrow,  
7 do you have a brief summary you would like to give  
8 today?

9 A. Yes, I do.

10 Q. Please proceed.

11 A. The CET tariff in this docket was approved  
12 as a pilot program in order to remove a disincentive  
13 to Questar Gas Company to actively pursue gas DSM  
14 programs. The traditional regulatory contract  
15 requiring Questar Gas to recover its fixed costs  
16 through volumetric sales volumes is counterintuitive  
17 to the expectation of requiring Questar to actively  
18 pursue programs that reduce those volumetric sales.  
19 It makes as much sense as it does to sell a product  
20 by hiring a commission salesman, whose income is  
21 based on the units of product sold and then in the  
22 same breath tell the salesman he must do everything  
23 possible to discourage customers from purchasing and  
24 using the product.

25 The CET tariff overcomes this paradox by

26

1 providing a simple mechanism which allows Questar Gas  
2 to collect its Commission allowed DNG revenues for  
3 the GS rate class while removing the inherent  
4 disincentive to actively offer customers in the GS  
5 rate class DSM programs which will help them conserve  
6 and reduce their annual usage of natural gas.

7 However, it does not insulate Questar Gas from  
8 needing to prudently manage its operating costs if it  
9 wants the opportunity to earn its allowed rate of  
10 return, much like any individual earns an annual  
11 salary must learn to live within that annual salary  
12 by budgeting and controlling their annual  
13 expenditures. In Questar Gas's current corporate  
14 environment, prudence is even more problematic  
15 because Questar Gas must compete for capital dollars  
16 with other Questar entities which currently provide  
17 greater returns on those capital dollars than what  
18 Questar Gas provides.

19 The CET tariff will true up a typical GS  
20 customer's bill every six months for about 23 percent  
21 of their annual costs. In contrast, DSM programs can  
22 help that same customer realize direct savings of  
23 about 77 percent for each decatherm of reduced usage  
24 achieved through those programs. As an example, what  
25 this means restated in terms of dollars and cents,

26



1 using current GS-1 tariff rates with the CE tariff  
2 shows that Questar Gas is allowed to collect about  
3 \$255 in revenue per year per customer in the GS  
4 customer class. By weighting the first block of the  
5 current GS-1 DNG and commodity rates for the summer  
6 and winter differentials, a weighted DNG rate of  
7 \$1.79 per decatherm is obtained while \$6.22 per  
8 decatherm is the rate for the commodity gas cost.

9 To allow or to collect the annual DNG  
10 revenue of \$255 per customer, the GS customer will  
11 need to consume about 110 decatherms of gas annually,  
12 which will require an additional \$682 in commodity  
13 gas costs, for a total annual bill of \$938. For each  
14 decatherm of gas actually consumed below or over the  
15 110 decatherm threshold, \$1.79 will be deferred to  
16 the 191.9 account and later collected or refunded  
17 back to the customer over the next twelve month  
18 period.

19 However, if usage is below the 110  
20 decatherm threshold, the customer will save \$6.22 for  
21 each decatherm below that threshold, which is the  
22 commodity cost of the gas. On the other hand, if  
23 usage is over the 110 decatherm threshold, it will  
24 cost \$6.22 for each decatherm over the base amount.  
25 We are talking about adjusting the annual DNG rates  
26

1     \$1.79 per decatherm in order to provide DSM programs  
2     which give the GS-1 customer an opportunity to save  
3     \$6.22 per decatherm, and net benefit of \$4.43 per  
4     decatherm to the customer for each decatherm below  
5     the base level of 110 decatherms.

6             In my direct and rebuttal testimony, the  
7     Division has made several recommendations for the  
8     continuation of the CET tariff. The first one,  
9     adjust the monthly spread of the current annual \$255  
10    allowed DNG per customer revenue based on a rolling  
11    three year pattern on average actual usage.

12            Second, during the pilot program maintain  
13    a limit, on a net basis, of the amount that can be  
14    amortized in any twelve month period. This limit  
15    should be 2.5 percent of the preceding twelve month  
16    GS-1 DNG revenues. The Division also recommends  
17    removing the limit on the amount that can be deferred  
18    into the 191.9 account.

19            Third, the Division will work with the  
20    Company in obtaining 24 month forward-looking  
21    forecasts to be filed in conjunction with its annual  
22    results of operations.

23            Fourth, the Division would recommend that  
24    Questar Gas be required to file a rate case at least  
25    every four years in order for the CET tariff to  
26

1 continue beyond the pilot period.

2 Finally, the Division recommends the CET  
3 tariff be retained during this pilot period. The  
4 rate case is the proper venue to determine the  
5 permanent status of the CET tariff. The DSM programs  
6 offered as a result of the CET tariff in place are in  
7 the public interest and should continue as long as  
8 the Company is not unfairly penalized in the  
9 collection of those DNG revenues which are required  
10 to maintain its operations.

11 Q. Thank you.

12 Mr. Barrow is now available for  
13 questioning.

14 COMMISSIONER BOYER: Ms. Bell, is there  
15 any friendly cross on those issues that might differ  
16 from the Company's positions?

17 MS. BELL: Perhaps just one.

18

19 CROSS EXAMINATION

20 BY MS. BELL:

21 Q. Mr. Barrow, with regard to your fourth  
22 recommendation that Questar should file a rate case  
23 every four years, is the Division's position that the  
24 Company should do that regardless of whether they  
25 would normally want to come in for an increase or

26

1 other reasons that a company would come in for a rate  
2 case? Is the position that we would automatically do  
3 that?

4 A. The Division's position is if the CET  
5 tariff continues beyond the pilot period, that a rate  
6 case would need to be filed at least every four years  
7 to maintain that decoupling proposal.

8 Q. Regardless of the reasons for whether we  
9 would need to come in or whether you would determine  
10 that we were overearning and --

11 A. Right. Regardless. This is mainly just  
12 to true up the costs and review everything.

13 Q. Thank you.

14 COMMISSIONER BOYER: Ms. Wright, have you  
15 any questions for Mr. Barrow?

16 MS. WRIGHT: No.

17 COMMISSIONER BOYER: Mr. Proctor?

18 MR. PROCTOR: Thank you, Mr. Chairman.

19

20 CROSS EXAMINATION

21 BY MR. PROCTOR:

22 Q. Good afternoon, Mr. Barrow.

23 A. Good afternoon.

24 Q. There's been some discussion earlier, and  
25 I believe you were present, about the asymmetrical or

26

1 symmetrical effect of the decoupling when you have  
2 the Company both receiving more revenues than allowed  
3 or less revenues, and it's basically a wash. Do you  
4 recall that testimony?

5 A. I vaguely remember that discussion.

6 Q. Okay. Let's talk about the reality of  
7 this CET. When was the last time that the CET  
8 accrual was amortized into rates?

9 A. I don't remember the exact date.

10 Q. A month is fine.

11 A. My memory has forgotten me on that. It  
12 was just -- I want to say maybe April, but I'm not  
13 sure.

14 Q. March or April of this year?

15 A. Yes.

16 Q. Do you recall how much was amortized?

17 A. \$844,000.

18 Q. And was that in favor of the Company or  
19 was it an increase to rates?

20 A. It was an increase to rates.

21 Q. Now, upon amortization, is that when the  
22 next accrual begins or -- yeah, is that when it  
23 begins?

24 A. I'm not sure I understand your question  
25 when you say "is that when it begins."  
26

1 Q. You are accruing the CET, the amount of  
2 either under-recovery or over-recovery, and at some  
3 point you amortize that. But over what period of  
4 time are you accruing the CET?

5 A. Well, the accruals to the CET happen each  
6 month.

7 Q. So when it was amortized in April of this  
8 year, what months would that have covered?

9 A. Well, the amortization period is over the  
10 next twelve month period, they are going to amortize  
11 that \$844,000. But each month there is an accrual, a  
12 separate entry into the 191.9 account.

13 Q. Let me ask it this way: What is the  
14 present amount that has been accrued? And let's say  
15 as of July 31.

16 A. I don't have that figure before me.

17 Q. Would you acquire that figure from the  
18 company's Grey Book?

19 A. It's in there, yes. It is in the Grey  
20 Book.

21 Q. Have you reviewed that Grey Book? I have  
22 a copy of that page. Would that help you?

23 A. I have seen it, but I don't recall the  
24 figure.

25 Q. Maybe I could help. Would the figure be  
26

1 \$4,147,923.51?

2 A. I don't know. I'd have to look at the --  
3 I'd have to look at the Grey Book.

4 MR. PROCTOR: May I approach?

5 COMMISSIONER BOYER: Please do.

6 Q. (By Mr. Proctor) Is that the proper page  
7 where you would look for that?

8 A. You wanted the balance or do you want the  
9 total that's been accrued or what?

10 Q. I wanted the amount that would now be  
11 amortized into rates if we did it today.

12 A. Well, I'd have to look on the balance  
13 sheet. I don't think this is the proper sheet.

14 Q. Have you testified in your direct or  
15 rebuttal or surrebuttal testimony in this case about  
16 how much that amount is?

17 A. No. I gave an example of how the accrual  
18 or the amortization limit would be, but I did not  
19 testify about how much that amount would be.

20 Q. Thank you, Mr. Barrow. Let's go on.

21 Mr. Barrow, for these few questions, I  
22 want you to assume that the GS class which is subject  
23 to decoupling includes a population of customers  
24 where their average annual use can be zero, but I  
25 believe the testimony is on average a residential

26

1 customer is 84 decatherms a year to a customer who is  
2 a commercial customer and is using up to 1250  
3 decatherms a day in the winter season. Are you  
4 willing to assume that --

5 A. I guess.

6 Q. -- isn't that the tariff defining the GS  
7 class?

8 A. I don't know. I haven't looked at the  
9 tariff that closely to determine those limits.

10 Q. Has the Division either internally or  
11 throughout side assistance examined whether or not,  
12 within a class of customers where you have such a  
13 broad range of usage patterns and therefore revenues,  
14 whether or not the decoupling proposal as it exists  
15 today could result in intraclass preferences or  
16 discrimination when there are adjustments based on  
17 declining use?

18 MS. SCHMID: Objection. I believe that  
19 the question is outside the scope of Mr. Barrow's  
20 testimony.

21 COMMISSIONER BOYER: I'm going to permit  
22 this line of questioning. This is an interesting  
23 topic.

24 A. The Division hasn't specifically looked at  
25 it for that issue. As far as the CET tariff goes,

26



1 the rate is based on an average rate, which includes  
2 customers that have high usage and customers that  
3 have low usage. That broad spectrum is part of that  
4 average.

5 Q. Well, let me ask you to assume that within  
6 the GS class for Questar there are seven GS  
7 industrial customers who use on average 3181  
8 decatherms per year; and let me also ask you to  
9 assume that there are 56,150 customers, commercial  
10 customers, who use on average 476 decatherms per  
11 year; and we still have the same assumption that an  
12 average residential consumer uses about 83, 84 a  
13 year. Given the way that the base DNG revenue amount  
14 is set, and that is the average, has the Division  
15 performed any analysis to determine whether these  
16 lower number of customers, the 56,150 plus seven, and  
17 their average annual usage would in any way either  
18 cause a preference or a discrimination as to the  
19 769,983 residential customers who are using 83 or 84?

20 A. Not in the context of this CET tariff  
21 hearing, we have not.

22 Q. Have you done so in any context?

23 A. Yes.

24 Q. And what context is that?

25 A. The GSS EAC docket.

26

1           Q.     Let me ask you to assume, then, that  
2     residential GSS customers, of which there are 6,334 -  
3     and you can assume that - use on average 65  
4     decatherms a year, I want you to assume that, which  
5     is some 19 or 20 less than the regular GS-1  
6     residential customer. Would, in fact -- has the  
7     Division studied to determine whether or not this  
8     decoupling, because it adjusts DNG rates, in light of  
9     the fact that the GSS rate is twice the DNG rate,  
10    whether or not there's any preference or  
11    discrimination as a result of this decoupling  
12    proposal?

13           A.     Yes, we have.

14           Q.     And what was your conclusion of the  
15    Division?

16           A.     The GSS customer class does, in fact,  
17    subsidize those that use less.

18           Q.     Is it possible that the \$255 amount that  
19    reflects a broad category of customers, if in fact  
20    you calculated only the DNG requirement for  
21    residential customers would, in fact, be less?

22           A.     Would you mind repeating that again? I'm  
23    sorry.

24           Q.     It's a bad question and I understand why  
25    you wouldn't understand it.

26

1                   If you calculated the DNG base revenue for  
2 decoupling purposes purely within the residential  
3 class, would you expect that base amount to be more  
4 or less than \$255?

5           A.       Without really having the data to look at,  
6 I don't know whether I can answer that definitively  
7 one way or the other.  Naturally, any time you have a  
8 customer who, through their volumetric usage, is  
9 paying more than \$255 a year, they are in a sense  
10 helping everybody else who uses less, reap that  
11 benefit of bringing the average down.

12          Q.       Doesn't that also work in the reverse?  
13 That if, in fact, customers who use less and  
14 therefore their annual DNG cost of service, if you  
15 will, is less, if they are paying a decoupled amount  
16 calculated with a much larger population of customers  
17 with much greater usage, they are in fact subsidizing  
18 those large or commercial users?  Is that possible?

19          A.       If they are using less?

20          Q.       If they are using just an average amount  
21 but you have combined them with big users.

22          A.       Well, I don't know.  If they are using  
23 just an average amount, they are paying the average  
24 cost.

25          Q.       Well, let me ask you, has the Division  
26

1 determined what the DNG revenue for the residential  
2 class would be, the residential GS class would be for  
3 base amount if that number was calculated without the  
4 effect of any commercial GS customer?

5 A. No.

6 Q. I'm going to ask you to assume that that  
7 number, assuming the DNG ratio -- excuse me, the  
8 percentage of total revenues attributable to DNG for  
9 all customers is .257. And I believe you testified  
10 that the amount of the -- the DNG amount on a bill is  
11 roughly 20 percent.

12 A. Yes. That's the approximate ratio.

13 Q. I want you to assume if you calculated the  
14 base amount by only looking at residential class, the  
15 base or decoupling would be \$195. Can you assume  
16 that?

17 A. I can assume it, I guess. I haven't ever  
18 done the calculation. I don't know. We have got to  
19 remember that the whole CET tariff was based on an  
20 average class rate, which includes everyone within  
21 that class. It wasn't ever designed to break out  
22 residential versus commercial.

23 MS. SCHMID: And again, an objection. Is  
24 Mr. Proctor testifying or could he speed up his  
25 hypothetical?

26

1                   COMMISSIONER BOYER: Let's let him ask a  
2 couple more questions and if Mr. Barrow doesn't know  
3 the answer, he can say so.

4                   MS. BELL: I would like to extend the  
5 objection of the Division to the extent that  
6 Mr. Proctor is trying to put on a case or a position  
7 perhaps of the Committee that has never been put  
8 forward by his witnesses, or witness in this case.  
9 I'm not sure where he is going or if he is trying to  
10 put on his case through cross-examination. And to  
11 that extent I guess I would object. It was a similar  
12 line of questioning that Mr. McKay got. If this is  
13 something that the Committee needs, we just barely  
14 responded to a data request along these lines. But  
15 this is not any kind of a proposition or a proposal  
16 that we have had notice of before today.

17                   COMMISSIONER BOYER: Well, it probably  
18 does border on exceeding the scope of Mr. Barrow's  
19 testimony, but let's ask one or two more questions  
20 and see if -- it doesn't sound like he has done these  
21 calculations, so I don't know where you are going to  
22 go, what you are going to get.

23                   MR. PROCTOR: I will certainly respect  
24 your request, Chairman.

25                   Q.       (By Mr. Proctor) Mr. Barrow, in answer to  
26

1 the last question, you said that the CET was never  
2 designed except as a GS class as a whole; is that  
3 correct?

4 A. That's correct.

5 Q. Has the Division of Public Utilities  
6 itself, or has it requested anyone else, to perform  
7 any analysis or evaluation to determine whether or  
8 not in fact it should be designed to more narrowly  
9 specify who is in the class that is to be decoupled?

10 A. No, we have not.

11 MR. PROCTOR: If you will just bear with  
12 me one moment.

13 COMMISSIONER BOYER: That's fine.

14 MR. PROCTOR: No further questions,  
15 Mr. Barrow. Thank you.

16 COMMISSIONER BOYER: Mr. Dodge?

17 MR. DODGE: I have no questions.

18 COMMISSIONER BOYER: Ms. Wolf?

19 MS. WOLF: No questions.

20 COMMISSIONER BOYER: Did I ask you,  
21 Ms. Wright?

22 MS. WRIGHT: No questions.

23 COMMISSIONER BOYER: Okay. Let's go to  
24 Commissioner Allen.

25

26

1 EXAMINATION

2 BY COMMISSIONER ALLEN:

3 Q. Just one quick question. For the record,  
4 Mr. Barrow, you briefly mentioned in your pre-filed  
5 testimony that it's too early for you to determine  
6 the effect of the DSM programs, and you just  
7 mentioned briefly the winter heating season. Could  
8 you discuss for the record a little bit how important  
9 having a winter heating season would be to your  
10 analysis in examining what we are doing here?

11 A. Well, the DSM programs are really designed  
12 to help customers reduce their usage, which normally  
13 occurs in the winter heating season. We just have  
14 not had a full winter heating season to really  
15 evaluate for even those customers that have, you  
16 know, taken advantage of the programs, what effect  
17 those programs will really have on their usage.

18 Q. So you are saying that even those who have  
19 swapped out for new appliances, that is not even  
20 showing up yet? Would you say it is helpful to have  
21 a winter heating season in your analysis, or critical  
22 or important? I just want to get some relative --

23 A. Yes, I think it is really critical because  
24 that's when they would be using those furnaces.

25 Q. Thank you.

26

1                   COMMISSIONER BOYER:   Commissioner  
2   Campbell?

3

4                   EXAMINATION

5   BY COMMISSIONER CAMPBELL:

6           Q.     Let me follow up on a question Mr. Proctor  
7   was asking you.  And that is since you understand  
8   this mechanism, if the growth of new customers, the  
9   proportion of growth of new customers in the  
10   residential class compared to the commercial class  
11   was different, if the growth was different, let's say  
12   there were more residential customers than initially  
13   that proportion was when this \$255 was established,  
14   would the Company earn greater revenues than were  
15   anticipated in the test year?

16          A.     I think that would really depend on what  
17   their average cost per customer is.  And I really  
18   haven't gotten into that area yet as to whether they  
19   would earn more.  When you talk about "more," they  
20   would have certainly more revenues coming in.  But  
21   whether they would actually earn more, I don't know.

22          Q.     Let me ask -- I'm going to go to a couple  
23   of my original questions.  Is it fair to say -- let  
24   me give you a hypothetical.  Let's say you work for  
25   the utility.  Let's say that revenues are down and

26



1 you need to increase profits. And so one way to do  
2 that is to look at your cost structure and see if  
3 there's certain costs that you can defer, certain  
4 items that you can push off another quarter without  
5 having any serious impact on the system. Would that  
6 be an alternative?

7 A. Yes, that's an alternative as long as they  
8 didn't suffer in their quality of service that they  
9 were providing to the customers.

10 Q. Okay. And so in your testimony, I want  
11 you to clarify for me. On page 4, line 51 where you  
12 talk about QGC still has every, and I guess the word  
13 "every" is the one that is kind of categorical that  
14 I'm trying to explore here, where you say they have  
15 every incentive to control cost. Isn't stable  
16 revenues, doesn't that remove an incentive that they  
17 would have to control cost if they now have stable  
18 revenues?

19 A. Well, I don't think so. I think Questar  
20 Gas, just like any company, is very conscious of its  
21 costs. I personally have a hard time imagining a  
22 company just going out and spending money to spend  
23 money, particularly in light of Questar's corporate  
24 environment. I really believe that Questar Gas, as  
25 far as an entity, is probably the last one to get

26

1 choice on capital dollars because their return is  
2 lower than their other sister companies who provide a  
3 much greater return in an unregulated environment on  
4 those dollars. And I understand they are scrutinized  
5 pretty closely as far as their operating budgets. I  
6 don't think they can just go out and spend to spend.

7

8

EXAMINATION

9

BY COMMISSIONER BOYER:

10

Q. Just one question, since Commissioner

11

Campbell asked my question.

12

You have suggested a general rate case

13

cycle of four years. Is that because the pilot

14

program goes for three and that would follow the year

15

after the last year of the pilot program, or did you

16

pick it out of the sky, or what were you thinking

17

there?

18

A. There's nothing magical about the four

19

year time period. It seems like that's when we try

20

to elect new presidents, so why not? The main thing

21

is the Division feels that it is important to

22

periodically review all of the costs of a company,

23

particularly with this decoupling mechanism in place.

24

The actual time frame, we just felt four years was an

25

appropriate time frame. As far as -- I lost my train

26

1 of thought on one of the parts of the questions you  
2 asked me. That's not good.

3 Q. Well, I was just -- it would have sounded  
4 more precise if you said every 3.789 years. I was  
5 trying to determine how you selected the four year  
6 general rate case, and I think you answered that.

7 A. Just a number.

8 Q. Thank you. That's all I have.

9 COMMISSIONER BOYER: Ms. Bell, have you  
10 any redirect? Excuse me. Ms. Schmid.

11 MS. SCHMID: No redirect.

12 COMMISSIONER BOYER: Mr. Barrow, you are  
13 excused. Thank you.

14 MR. BARROW: Thank you.

15 MS. SCHMID: The Division would like to  
16 call its next witness, Mr. Daniel G. Hansen.

17 COMMISSIONER BOYER: Welcome, Dr. Hansen.  
18 Have you been sworn in?

19 DR. HANSEN: No, I have not.

20 COMMISSIONER BOYER: Could you stand and  
21 raise your right hand.

22

23

DANIEL G. HANSEN,

24

called as a witness, being first sworn,

25

was examined and testified as follows:

26

1

2

## EXAMINATION

3

BY MS. SCHMID:

4

Q. Dr. Hansen, could you please state your full name and business address for the record.

5

6

A. Daniel G. Hansen. 4610 University Avenue, Suite 700. Madison, Wisconsin.

7

8

Q. By whom are you employed?

9

A. The Division of Public Utilities. Oh, sorry, Christensen Associates.

10

11

Q. And for whom are you appearing in this matter?

12

13

A. The Division of Public Utilities.

14

Q. Did you file testimony marked at prefiling as DPU Exhibit Number 6.0, which is your pre-filed direct testimony; DPU Exhibit Number 6.1, which is a report entitled A Review of Natural Gas Decoupling Mechanisms and Alternative Methods for Addressing Utility Disincentives to Promote Conservation; DPU Exhibit Number 6.2, your resume; DPU Exhibit Number 6.0R, your pre-filed rebuttal testimony; DPU Exhibit Number 6.1R, a two-part exhibit illustrating that decoupling does not affect the utility's incentive to control costs, baseline cost level; DPU Exhibit Number 6.2R, which is CET accounting entries for a

25  
26

1 date certain. I'm sorry. 6.1R has a 1a and 1b. And  
2 moving back to 6.2 R, the CET accounting entries;  
3 then DPU Exhibit Number 6.0SR your pre-filed  
4 surrebuttal testimony; and DPU Exhibit Number 6.1SR,  
5 statistical models examining whether GS-1 use per  
6 customer changed following the winter of 2000 to  
7 2001.

8 A. Yes.

9 Q. Do you have any corrections to that pre-  
10 filed testimony?

11 A. No, I do not.

12 Q. If asked the same questions as set forth  
13 in your pre-filed testimony, would your answers today  
14 be the same as those written?

15 A. Yes, they would.

16 Q. Thank you. DPU would like to move the  
17 admission of DPU Exhibit Number 6.0; DPU Exhibit  
18 Number 6.1; DPU Exhibit Number 6.2; DPU Exhibit  
19 Number 6.0R; DPU Exhibit Number 6.1R, with 1a and 1b;  
20 DPU 6.2R; DPU Exhibit Number 6.SR; and DPU Exhibit  
21 Number 6.1SR as more specifically identified  
22 previously.

23 COMMISSIONER BOYER: Thank you. Any  
24 objection to the admission of these exhibits?

25 MR. PROCTOR: No objection.

26

1 MS. BELL: No objection.

2 MR. DODGE: No objection.

3 COMMISSIONER BOYER: These exhibits as  
4 identified by Ms. Schmid on the record are admitted  
5 into evidence.

6 MS. SCHMID: Thank you.

7 Q. (By Ms. Schmid) Dr. Hansen, do you have a  
8 summary of your testimony you would like to give  
9 today?

10 A. I do.

11 Q. Please proceed.

12 A. Thank you. Decoupling mechanisms such as  
13 the CET provide three benefits relative to  
14 traditional rates: They remove the utility's  
15 disincentive to promote conservation; they remove the  
16 utility's incentive to promote load growth; and they  
17 do not significantly change the customer level  
18 incentive to engage in conservation. No alternative  
19 has been presented in this proceeding that combines  
20 these benefits.

21 The Committee has asserted the effects of  
22 the CET are too broad. However, their proposed  
23 narrow approach has two shortcomings: It limits the  
24 scope of the conservation methods that we can expect  
25 the Company to support and promote, and it does not

26

1 address the Company's incentive to grow load. The  
2 Committee has asserted that the primary problem with  
3 the CET being too broad is that the CET shifts risk  
4 from the Company to its ratepayers.

5 In my direct and rebuttal testimony, I  
6 demonstrated that the CET will only shift risk from  
7 the Company to its ratepayers if GS-1 use per  
8 commerce changes in response to changes in commodity  
9 price or economic conditions. I then presented an  
10 analysis of the factors that explain variations in  
11 GS-1 use per customer from 1980 to 2005, including  
12 weather, price, economic conditions, and a time  
13 trend. I examined ten different models to compare  
14 the results with and without a time trend, and  
15 examine the effects associated with three different  
16 economic variables, including a measure of income,  
17 gross state product, and the unemployment rate. The  
18 models estimated very consistent effects of weather  
19 and time trend on use per customer. However, they  
20 showed no statistically significant relationship  
21 between GS-1 use per customer and the commodity price  
22 or economic conditions.

23 In my surrebuttal testimony, I focused the  
24 analysis on the years following the large rate  
25 increases that began in January 2001. The results  
26

1 showed that, controlling for weather and a  
2 pre-existing downward time trend, GS-1 use per  
3 customer was no lower from 2001 to 2005 than it was  
4 in the previous years. That is, starting in 2001,  
5 GS-1 customers experienced five years in which the  
6 average rate was 27 percent higher than it was in  
7 2000, but class-level use per customer wasn't  
8 affected.

9           These results mean that the benefits of  
10 the CET, which are the improvement in the utility's  
11 incentive to promote conservation without reducing  
12 ratepayers' incentives to pursue conservation, can an  
13 be obtained without shifting any significant risk  
14 from the Company to its ratepayers. I therefore  
15 continue to recommend that the CET be retained for  
16 the pilot period.

17           If I may, I would like to now offer some  
18 rebuttal to Dr. Dismukes's surrebuttal testimony.

19           COMMISSIONER BOYER: This would be a good  
20 time to do that.

21           MR. HANSEN: Okay. A little less  
22 rehearsed, so bear with me. Of course, more time  
23 would be helpful in performing a complete rebuttal,  
24 but I will provide a summary of what I know now,  
25 based on my reading of the testimony provided and

26



1 data.

2 First, Dr. Dismukes provided the finding  
3 of an AGA study that described the results associated  
4 with a Mountain Census Region, and demonstrated that  
5 price responsiveness existed for that region. As  
6 this was not a result specifically for Utah, it did  
7 not cause me any concern, particularly in that the  
8 Rand study that Dr. Dismukes cited in his rebuttal  
9 testimony showed a statistically significant price  
10 response for the Mountain Census Region, but at the  
11 state level for Utah it showed no statistically  
12 significant price response. No state level analysis  
13 is contained in the AGA study.

14 Dr. Dismukes alleges two problems in my  
15 methods. First is the use of income variables which  
16 he argues will potentially distort the results that  
17 you estimate. However, even if one accepts his  
18 argument, only two of the ten models I presented even  
19 included an income variable. As I said in my  
20 summary, two other economic variables were examined  
21 in addition to the income variable.

22 Second, Dr. Dismukes alleged I used  
23 mismatched data in my analysis in that I examined an  
24 aggregation of GS-1 customers for the use per  
25 customer, but took a rate that was the residential

26

1 rate summarized by the Energy Information  
2 Administration, called the EIA later on.

3           Now, it was what I believe to be the best  
4 information available to me at the time. In  
5 addition, residential customers account for about 75  
6 percent of the usage within the rate. Most  
7 importantly, however, the residential and commercial  
8 customers pay the same tariff prices. They may pay  
9 different block rates, but when one block rate  
10 changes, the other block rate changes. So the  
11 correlation over time will be highly -- will be quite  
12 high between the two rates. So I did not believe  
13 that this was a significant problem. However, with  
14 time, I could address this concern by analyzing  
15 matched data to give people more comfort on that  
16 issue.

17           Dr. Dismukes then presented the results  
18 associated with two studies that he conducted. The  
19 first study used data from the EIA, it had annual  
20 observations with eight data points; and the second  
21 study used monthly GS-1 class data from Questar. One  
22 thing that an investigation of the data sets used in  
23 these two models indicates is that while the second  
24 model of Questar data includes weather data that  
25 Questar has provided in data requests dating back to  
26

1 the earlier parts of this proceeding, the weather  
2 used in the EIA model is different from this.

3 Now, I conducted an analysis using data  
4 that Dr. Dismukes provided, and using that data I was  
5 able to reproduce his results shown. And simply by  
6 replacing the weather data that he used in the first  
7 study - which has not been documented, explained, the  
8 source is unknown - by replacing that data with the  
9 more known weather data that has been provided by  
10 Questar from the second study, his findings go away.  
11 The statically significant price response disappears.  
12 So that calls that result into question.

13 Secondly, with regard to the second model  
14 where he is analyzing monthly Questar data, he  
15 claimed that, quote, "The price variable that was  
16 provided by the company, while not clearly defined,  
17 appears to be based on a moving average process." He  
18 then included an error of correction for this process  
19 he believes to exist. Discussions I have had with  
20 Questar indicate that they are never provided a price  
21 variable that contains a moving average process. So  
22 it appears he corrected for a problem that does not  
23 exist. I don't have enough information, based on  
24 what Dr. Dismukes has provided, to be able to tell  
25 what the effects would be of properly treating the  
26

1 data.

2           It might be useful at this point to  
3 provide some perspective on the results across  
4 various models. From 2000 to 2001, GS-1 rates went  
5 up by 38 percent, the largest rate increase since at  
6 least 1980. During that same time, GS-1 use per  
7 customer declined by 2.8 percent. If this change is  
8 adjusted for weather, economic conditions, and the  
9 trend in use per customer across the two years, it  
10 would be even less than 2.8 percent. But just to be  
11 conservative, I will assume that all the reduction  
12 can be attributed to price response, even though no  
13 statistically significant effect of prices has been  
14 shown.

15           Also to be conservative, I will assume  
16 that the reduction in use per customer led to a  
17 matching reduction in revenue per customer. It would  
18 actually be less than that because some of the usage  
19 reductions would have been from the lower-priced  
20 second block. Distribution non-gas rates account for  
21 20 percent of a customer's bill. Therefore, the  
22 largest price response effect that we could hope to  
23 find from examining the biggest rate increase in the  
24 last 25 years would produce a CET deferral equivalent  
25 to one-half of one percent of the customer's total  
26

1 bill, or twenty percent times 2.8 percent. To  
2 reiterate, the worst case scenario for commodity  
3 price risk is a bill impact of about one-half of one  
4 percent. For a typical annual bill of \$1000, this  
5 amounts to about \$5.

6 Now, if you take .028 and the 38 percent  
7 price increase, the elasticity that you would  
8 calculate by dividing those two numbers is about  
9 minus .07. And again, that was a conservative number  
10 based on our treatment of the change in usage across  
11 the two years.

12 If you examine the results associated with  
13 the log form of my model that then produces an  
14 elasticity coefficient that I described in footnote  
15 32 of my report. I estimated a point estimate of  
16 minus .04, but found that this result was not  
17 statically significant. And by that I mean not  
18 statically significantly different from zero, but I  
19 will use the shorthand from here on out.

20 In addition, the Rand study cited by  
21 Dr. Dismukes found for Utah a price elasticity of  
22 minus .03, but this was also not found to be  
23 statically significant. Questar's IRP found a price  
24 elasticity of minus .06, and there's been no test of  
25 the statistical significance of that result that I

26

1 know of. So we have four estimates: Minus .07,  
2 minus .04, minus .03, and minus .06 that all came  
3 from various different methods, using different data,  
4 over different time periods from different sources  
5 saying what is qualitatively the same thing: Price  
6 response, to the extent it may be statistically  
7 significant, is small.

8 Compare this to Dr. Dismukes's estimates  
9 which for the two models are minus .22 and minus .38.  
10 This is an effect that ranges from three to twelve  
11 times higher than the estimates that I have described  
12 earlier.

13 Now, we have seen that the implications of  
14 these findings, of the elasticities of minus .03 to  
15 minus .07 is small, one-half of one percent. So in  
16 answer to whether there is commodity price risk, if  
17 it can be found - and I wasn't able to find it in a  
18 statistically significant way - I believe it must be  
19 small. Thank you.

20 COMMISSIONER BOYER: Thank you,  
21 Dr. Hansen.

22 MS. SCHMID: Dr. Hansen is now available  
23 for questions.

24 COMMISSIONER BOYER: Is there friendly  
25 cross-examination?

26

1 MS. BELL: No.

2 COMMISSIONER BOYER: No friendly cross-  
3 examination. Ms. Wright, have you any questions of  
4 Dr. Hansen?

5 MS. WRIGHT: No.

6 COMMISSIONER BOYER: As soon as  
7 Mr. Proctor is available.

8 MR. PROCTOR: Could I have a moment?

9 COMMISSIONER BOYER: You certainly can.  
10 We will wait for Mr. Proctor and let him ask his  
11 questions.

12 MR. PROCTOR: I have no questions. Thank  
13 you.

14 COMMISSIONER BOYER: Okay. Ms. Bell?

15 MS. BELL: No questions.

16 COMMISSIONER BOYER: I'll bet Mr. Dodge  
17 does.

18 MR. DODGE: It will be friendly, though.

19

20 CROSS EXAMINATION

21 BY MR. DODGE:

22 Q. Dr. Hansen, good afternoon.

23 A. Afternoon.

24 Q. I represent the UAD and I really only have  
25 a few limited areas I want to ask you about, but it's

26

1 basically clarifying what appear to be some disputes  
2 between you and Kevin Higgins, the testimony for UAD.

3 On page 5 of your rebuttal -- surrebuttal,  
4 excuse me.

5 A. Just a moment, please.

6 Q. Starting on line 73 you indicate that  
7 Mr. Higgins misconstrued your analysis to be about  
8 risk reductions as opposed to risk shifting. And I'm  
9 going to read the next sentence and I guess to  
10 emphasize and clarify. "In fact, Section 5.2 does  
11 not purport to examine whether the CET will reduce  
12 Questar Gas's risk, nor does it reach any conclusions  
13 regarding whether reductions in Questar Gas's risk  
14 that can be attributed to the CET should be  
15 accompanied by a reduction in Questar Gas's rate of  
16 return." Now, that's an accurate statement of your  
17 view of your testimony. Correct?

18 A. Correct.

19 Q. So in other words, nowhere in there did  
20 you intend to suggest or imply that a reduction in  
21 the ROE is inappropriate as a result of the CET; but  
22 rather, just you found no support for a reduction  
23 based on risks shifted to customers. Is that an  
24 accurate statement?

25 A. I'm sorry. Could you repeat that?

26



1           Q.     Your analysis and your views demonstrated  
2           there's no basis for reducing Questar's return based  
3           upon risks shifted to customers, but did not even  
4           purport to analyze whether or not, in fact, risk  
5           reductions occurred to Questar that would warrant  
6           reductions in the return on equity.

7           A.     That's correct.

8           Q.     That was a very important clarification,  
9           and I'll tell you neither I nor Mr. Higgins  
10          understood that until we read it in your surrebuttal.  
11          Do you, in your testimony anywhere, make that clear;  
12          that there may be an appropriate analysis of  
13          reduction in ROE based on risk reduction generally,  
14          even though you didn't find it in a shift of risk?

15          A.     I made no conclusions about that within my  
16          testimony, though there is testimony regarding what I  
17          believe to be the likelihood that Questar's risk will  
18          be reduced by the CET.

19          Q.     Don't you think that's an important  
20          clarification, as a Division witness, that there may  
21          in fact be an analysis still to be done on absolute  
22          level of risk reduction?

23          A.     Well, this line of analysis began from  
24          Dr. Dismukes's claim in earlier testimony that  
25          because of a reduction in risk, the allowed ROE

26

1 should be reduced.

2 Q. You just said "reduction in risk."

3 A. I'm sorry.

4 Q. Are you confusing between "reduction" and  
5 "shift"?

6 A. I'm sorry. I did not --

7 Q. You meant to say "shift in risk."

8 A. Correct.

9 Q. You said Mr. Dismukes said that because of  
10 a reduction in risk.

11 A. Because of a shift in risk.

12 Q. You meant shift. So maybe the confusion  
13 is pretty obvious.

14 But if you will turn to page 24 of your  
15 report attached to your direct testimony, I guess I  
16 just want to make sure we understand. You have an  
17 "In summary" paragraph that's the first full  
18 paragraph. Following that you go on to say, "if I  
19 had found a significant risk shift, I'll tell you  
20 what we would do to analyze it and to mitigate it in  
21 the next couple of paragraphs," right?

22 A. I don't see the text that you are  
23 referring to. This is page 24?

24 Q. DPU Exhibit 6.1. Are you on that page?  
25 It starts with or the first full paragraph begins

26

1 with, "In summary."

2 A. Yes.

3 Q. After the bullets.

4 A. Yes.

5 Q. Okay. I guess my point is this is where  
6 Mr. Higgins took your statement, "In summary, there's  
7 no need to consider," and I'm skipping words here, "a  
8 reduction in Questar's allowed rate of return." In  
9 the next paragraph where you are talking about if you  
10 had found a significant risk shift you would have --  
11 you are describing how you would have analyzed it and  
12 considered mitigating it. Correct? In the next two  
13 paragraphs?

14 A. Yes.

15 Q. And in those, you refer to and compare to  
16 weather risks, which you describe as mutual risk  
17 reduction. Correct?

18 A. Do I use the phrase "mutual risk"?

19 Q. In the last sentence. The, "As a matter  
20 of general methodology," paragraph. It says, "A  
21 higher value was associated with a larger potential  
22 risk shift or a mutual risk reduction." Indicates a  
23 weather risk.

24 A. Right.

25 Q. So in other words, although you have now  
26

1 testified that you intended to not have any reference  
2 to things that you don't think shift risk -- weather,  
3 you think, doesn't shift risk. That's a mutual risk  
4 reduction. Correct?

5 A. Correct.

6 Q. But you refer to it here in the same  
7 context in terms of mitigating it and identifying the  
8 magnitude of it. I guess my point is I don't think  
9 you were very clear in your report that you didn't  
10 intend to say just a blanket no return on equity  
11 adjustment is appropriate as a result of this CET.  
12 We hopefully have now made that perfectly clear.  
13 That is your testimony, correct?

14 A. Yes.

15 Q. Okay. Thank you. Moving down on page 5  
16 of your testimony.

17 A. In the direct testimony?

18 Q. No. Your surrebuttal. Back to your sur-  
19 rebuttal. And again explaining why you believe  
20 Mr. Higgins was apparently confused about the  
21 difference between reduction in risk and shifting of  
22 risk, you indicate that Section 5.2 was conducted in  
23 an attempt to assess Dr. Dismukes's contention that  
24 the proposed CET would shift risks associated with  
25 changes in price, the economy, and other factors like

26

1 greater economy-wide energy efficiency. I'd like to  
2 focus on that one, the "and other factors like  
3 greater economy-wide energy efficiency." You did  
4 have a variable in your analysis to test for that,  
5 did you not?

6 A. Are you referring to the time trend  
7 variables?

8 Q. The time trend. Isn't that what you are  
9 trying to test is other factors like economy-wide  
10 energy efficiency over time?

11 A. That would be part of the time trend, yes.  
12 But by including a time trend, you don't necessarily  
13 know what's behind it.

14 Q. And I do understand that. So you did test  
15 for the time trend, and did you find a significant  
16 correlation --

17 A. I did.

18 Q. -- with the time trend?

19 A. I did.

20 Q. Did you propose or analyze the  
21 appropriateness of a rate, an ROE reduction for that  
22 significant shift in cost?

23 A. I don't regard that as a shift in risk.

24 Q. I meant to say "risk." Thank you.

25 A. You're welcome. The reduction in use per  
26

1 customer over time, the trend, is something that's  
2 been accepted and, in fact, to Mr. Higgins was no  
3 surprise. He found it to be obvious. I don't regard  
4 that as something that might or might not happen in  
5 terms of, you know, the trend could go up, the trend  
6 could go down in the future and we don't know which  
7 way it's going to happen with the CET.

8           What I believe the CET does in accounting  
9 for the effects, the decline in use per customer over  
10 time, is correct for a problem in the rates that were  
11 generated using a historical test year. And this is  
12 backed up by Dr. Dismukes's contention that a  
13 forecast test year would be appropriate for the  
14 treatment of decline in use per customer. If you  
15 used a forecast test year, you would make your best  
16 guess about how use per customer would go down over  
17 time. And to the extent that the CET accounts for  
18 decreasing use per customer, you would just get that.  
19 They would do the same thing as long as you  
20 essentially guessed right in the forecast test year.

21           Q.     And how often, in your experience, have  
22 they guessed right in a forecast test year?

23           A.     Forecasts will almost never be right. The  
24 problem is whether they are biased.

25           Q.     Well, whether they are biased or just  
26

1 incorrect, the result is the same, right? It's  
2 wrong. The result is wrong and the rates therefore  
3 weren't set precisely correct. Correct?

4 A. Correct.

5 Q. So how can you say it's not a risk? Are  
6 you saying you know exactly what the decline in use  
7 per customer will be for this year or the next or the  
8 following?

9 A. I do not. It's the consequence associated  
10 with being wrong.

11 Q. And whether it's a future test year or a  
12 historic test year, there is a consequence that  
13 follows from being wrong in that estimate, correct?  
14 Let me restate it. There's an uncertainty about the  
15 estimate, correct?

16 A. There is an uncertainty about every  
17 estimate, yes.

18 Q. And you define risk as uncertainty as to  
19 an outcome, correct?

20 A. I did.

21 Q. So there is risk in the time trend which  
22 you identified as significant. And yet you don't  
23 explore, don't even purport to analyze whether an ROE  
24 adjustment is appropriate for that shift in risk.  
25 And yet you opine that it's not appropriate for the

26

1 others where you found no significance. Why wouldn't  
2 you have at least analyzed that?

3 A. Recall that there are two conditions for  
4 risk shifting to occur. One was that a relationship  
5 existed between that factor and use per customer.

6 Q. And let's stop. And you found that as to  
7 the time trend?

8 A. I found that, yes.

9 The second was that the risks were in the  
10 same direction for the utility and its consumers.  
11 Now, assume that you've got this forecast test year  
12 and the CET, and you've adjusted revenue per customer  
13 across the years ahead of time for what you think  
14 will happen. The goal within that forecast test year  
15 process would be to come up with an unbiased  
16 estimate. You want to guess right on how much use  
17 per customer is going to go down.

18 In years in which they are wrong - which  
19 will, to some degree or other be every year, and they  
20 may be off by a hundred percent or might be off by  
21 half a percent - to the extent that they are wrong,  
22 one party will be better off and the other is worse  
23 off. And there's no reason to believe that mistakes  
24 in one year will be related to mistakes in other  
25 years.

26



1 Q. So isn't that the definition of a shift in  
2 risk?

3 A. No. I think it's similar to the weather  
4 situation. To the extent that use per customer is  
5 guessed incorrectly, you will just -- the effective  
6 decoupling will only smooth out the variations  
7 associated with guessing incorrectly.

8 Q. The difference, is it not, is that we have  
9 a long-term historical database from which we can  
10 demonstrate average weather over time, setting aside  
11 global warming issues, and we know with some degree  
12 of confidence that it will approach the norm over  
13 time, do we not? The weather?

14 A. Yes.

15 Q. And yet the same database for 25 years  
16 that the Company relies upon in this case and that  
17 Mr. Higgins referenced demonstrates a consistent  
18 declining over time on averages per customer. So  
19 it's not something like weather that will simply  
20 average out year by year; isn't that correct?

21 A. No, it is not.

22 Q. You think it will average out year by  
23 year?

24 A. The rate of decline will average out year  
25 by year. The rate of decline I analyzed from 1980

26

1 through 2005 and checked to see whether or not that  
2 would vary, and it's --

3 Q. So by your testimony, there's no need for  
4 a CET. A future test year will solve it and it will  
5 average out over time.

6 A. If the only problem you are concerned  
7 about is decline in use per customer and you are  
8 confident that the regulatory process will arrive at  
9 the right answer, then the forecast test year is an  
10 adequate replacement for the CET. But it does  
11 nothing to the incentives with respect to  
12 conservation. And it is, after all, called the  
13 Conservation Enabling Tariff, not the Use Per  
14 Customer Declining Enabling Tariff.

15 Q. And as an economist, do you normally find  
16 it productive for governmental entities to try and  
17 bribe an entity to act inconsistent with their normal  
18 economic incentives by things like these kinds of  
19 decoupling tariffs?

20 A. Who is being bribed in this scenario?

21 Q. Well, do you find it usually worthwhile to  
22 try and incent someone to act against their natural  
23 instincts, their natural economic incentives?

24 A. I would say that providing incentives can  
25 alter behavior.

26

1 Q. Well, obviously.

2 A. And this provides an incentive that is  
3 intended to alter behavior.

4 Q. And the behavior we want to alter is one  
5 that they naturally have, that is to sell their  
6 product, right?

7 A. They would, under current ratemaking  
8 practices, want to sell more product.

9 Q. And are you saying this is the most  
10 efficient way to get to the goal that you are  
11 describing; that is, to provide correct incentives?

12 A. No. In fact, my testimony describes a  
13 more efficient way that is difficult to implement.

14 Q. Which is?

15 A. As I described -- I don't know if I can do  
16 this off the top of my head. Straight fixed variable  
17 pricing in which all fixed costs are recovered  
18 through the customer charge and all variable costs  
19 are recovered through volumetric rates, if combined  
20 with pricing associated with all of the  
21 externalities, and by "externalities" I mean  
22 pollution and things that make us want to have people  
23 use less because there are adverse effects associated  
24 with people using more, if you can get that  
25 externality effect into the volumetric price so that

26

1 customers always face the correct incentive, decide  
2 to change their usage, the utility still wants to  
3 sell more but the customer would be provided with the  
4 correct incentive as to whether to use more or to use  
5 less. The belief is that a pricing system like that  
6 would result in higher rates than currently exist.

7 Q. Whose belief?

8 A. The belief of people who deal with things  
9 like -- well, who specifically?

10 Q. Your belief or are you paraphrasing  
11 somebody else?

12 A. My belief as reflected by unspecified  
13 people that I have conversed with.

14 Q. We will leave it at that.

15 A. I will explain, if you'd like.

16 Q. If you'd like to, go ahead. I certainly  
17 don't want to stop you. I don't feel the need to  
18 have you explain.

19 A. Okay.

20 Q. What about other alternatives like having  
21 an entity with no mixed incentives being in charge of  
22 handing out whatever money might be used to incent  
23 customers to install energy efficiency measures?

24 A. Are you speaking about third party  
25 administrators?

26

1           Q.     Exactly.  Have you looked into the  
2 efficiency of those kinds of programs?

3           A.     That was implemented in Oregon.  And I  
4 conducted the evaluation of the decoupling mechanism  
5 for Northwest Natural at the time.  I don't have  
6 strong feelings about third party administrators one  
7 way or the other.  I understand from discussions of  
8 others, and again I can't set a record, but some of  
9 those situations have worked out well and some have  
10 not worked out as well.  I can't independently verify  
11 that.

12          Q.     And so one more efficient approach is  
13 appropriate rate design.  Do you worry as a  
14 policy witness - I assume you are partially a policy  
15 witness here on behalf of the Division - of  
16 unintended consequences of decisions that might be  
17 made in dockets like these?

18          A.     I am concerned about unintended  
19 consequences, yes.

20          Q.     I mean, for example, years ago a decision  
21 was made rightfully or wrongfully that removed the  
22 commodity risk from this utility.

23                 MS. SCHMID:  Objection.  I think to the  
24 extent that Mr. Dodge is inquiring about Division  
25 policy, the questions would be better directed to

26

1 Dr. Powell.

2 MR. DODGE: This isn't Division policy.

3 I'm asking about unintended consequences from the

4 witness who talks a great deal about policy.

5 COMMISSIONER BOYER: Overruled.

6 You may proceed, Mr. Dodge.

7 Q. (By Mr. Dodge) That decision was made a  
8 long time ago. I assume the intent wasn't to create  
9 a disincentive for the utility to encourage  
10 conservation in response to declining use per  
11 customer that might occur twenty years later. Would  
12 you agree that's probably the case?

13 A. I'm sorry. You are speaking of the fuel  
14 adjustment costs?

15 Q. Yes. Years ago when the commodity cost  
16 risks were shifted away from the utility, it has now,  
17 in part, created this very problem we are dealing  
18 with today. Correct? If they had the commodity  
19 risk, they would have the same incentive as their  
20 customers to save like crazy, wouldn't they? To  
21 reduce usage like crazy, because they would be facing  
22 a price risk.

23 A. I think there would be more than one way  
24 they could manage the commodity price risk.

25 Q. And another issue which you have addressed

26

1 is straight fixed variable rate design. If rate  
2 designs were designed to cover, so fixed costs were  
3 recovered through fixed charges, then we wouldn't be  
4 facing that mixed incentive or that cross incentive,  
5 would we?

6 A. Correct.

7 Q. Turn, if you will, to page 7 of your  
8 surrebuttal. In here, beginning on line 19, again I  
9 want to understand. You accuse Mr. Higgins  
10 repeatedly of not understanding or being incapable of  
11 understanding. I assume you don't know Mr. Higgins  
12 or what he is capable of doing. Is that a fair  
13 statement?

14 A. I have not met him.

15 Q. Okay. Or selectively quoting from your  
16 report. And one of your examples is page 120. "He  
17 claims that I concluded that weather risk from  
18 decoupling exists." And you go on to say that is  
19 clearly not true. If you turn to page 24 of your  
20 report, your report attached to your direct  
21 testimony, it says, "In summary, the findings  
22 indicate that weather risk exists." And the quote  
23 from Mr. Higgins is that, "He concluded that weather  
24 risks from decoupling exists." So he didn't really  
25 misquote what you said, did he?

26

1           A.     I believe he used the quote out of  
2 context. There was context around that quote that  
3 indicated that it wasn't a risk that was shifted due  
4 to the CET.

5           Q.     Not around that quote. You go on to say,  
6 "But economic and commodity price risks do not appear  
7 to exist. So you don't, in that context there, at  
8 all address whether or not you later disprove it.  
9 You state as a fact whether risk exists, don't you?

10          A.     I identified within my testimony the ways  
11 in which I believe that was mischaracterized.

12          Q.     If you move back to page 23 of your  
13 report, the first bullet in the middle of the page,  
14 the last sentence, "This indicates that weather risk  
15 exists. But as described earlier in this report,  
16 methods exist that can mitigate this risk." So it  
17 isn't that you concluded weather risks didn't exist.  
18 It's that you concluded there were ways to mitigate  
19 that risk. And Mr. Higgins simply said you said  
20 weather risks exist, and yet you claimed he mis-  
21 characterized you.

22          A.     I believe he mischaracterized me.

23          Q.     Okay. Let's talk about who is confused  
24 and mischaracterizing. On line 128 of page 7, you  
25 are quoting Mr. Higgins's testimony on page 5. And I

26



1 don't know if you have Mr. Higgins's testimony on  
2 page 5.

3 A. I do not.

4 Q. He outlines on that page the five results  
5 of your analysis. The third one is the GDP variable,  
6 the fourth one is price of natural gas. Do you  
7 recall that? Or will you accept that?

8 A. Okay.

9 Q. So you said on page 5, Mr. Higgins writes  
10 that the GDP variable coefficient has a negative  
11 sign, suggesting counter-intuitively that an  
12 improvement in economic conditions reduces usage per  
13 customer. And then you go on to say, "Which he later  
14 writes is suggestive of a likely, though not unusual,  
15 specification problem." So you've claimed that Mr.  
16 Higgins said that the GDP variable is suggestive of a  
17 specification problem. Correct?

18 A. I believe that was my interpretation of  
19 that portion of his testimony.

20 Q. Let's go on and read that portion of his  
21 testimony. On page 6, and you don't have it but I  
22 will read it and you can double check this if you'd  
23 like. Beginning on line 8 he says, "Of some concern,  
24 Dr. Hansen's models are unable to demonstrate a  
25 significant relationship between the price of natural  
26

1 gas and usage per customer, which is suggestive of a  
2 likely although not unusual specification problem in  
3 his model." So now I don't think he could say that  
4 more clearly. Which of your five variables was he  
5 describing as indicative of a specification problem;  
6 the GDP or the price of natural gas?

7 A. I'd like to see his testimony so I can  
8 read it.

9 MR. DODGE: May I approach the witness?

10 COMMISSIONER BOYER: You may approach.

11 Q. (By Mr. Dodge) Read the part beginning on  
12 line 8, and compare that to what you say beginning on  
13 line 128 on page 7. You indicate that it was the  
14 Utah GDP variable and not the price of natural gas  
15 variable about which he made that statement.

16 MS. SCHMID: Chairman Boyer, would now be  
17 an appropriate time to take a break while Dr. Hansen  
18 takes a look at that?

19 MR. PROCTOR: I'm not going to speak for  
20 Mr. Dodge, but --

21 MR. DODGE: I don't think this will take  
22 him long to acknowledge. If he needs time, he can  
23 take it. I want to point out he made a mistake in  
24 how he characterized Mr. Higgins's testimony.

25 COMMISSIONER BOYER: We will, however, be  
26

1 taking a break soon to rest our reporter again.

2 MS. SCHMID: Thank you.

3 A. Based on what I can read from the hot  
4 lights, I would agree with you, yes.

5 Q. (By Mr. Dodge) Thank you. If you'd like  
6 another copy, I have an extra.

7 I'm almost done, Mr. Chairman. I have  
8 just one more area of cross-examination.

9 COMMISSIONER BOYER: Please proceed.

10 Q. (By Mr. Dodge) On page 11, and we have  
11 addressed this to a certain extent, so I won't spend  
12 a lot of time, but you say beginning on line 208, you  
13 do not regard the observed downward trend in use per  
14 customer as a risk. Again, if risk is uncertainty  
15 and you cannot correctly predict the exact downward  
16 trend, there is a risk there, is there not?

17 A. The exact value of the trend will be  
18 uncertain, but the fact that the trend is downward I  
19 don't believe this -- at least a significant risk has  
20 been downward trending since 1980.

21 Q. But again, you are not able to tell me,  
22 will that ever change? Will there ever come a time  
23 when it starts trending upward?

24 A. I don't know.

25 Q. And you don't know what next year's or the  
26

1 follow year's downward percentage will be, either?

2 A. Correct.

3 Q. And that represents risk to whoever it is  
4 is taking the risk of the amount of distribution  
5 non-gas costs put in rates that is recovered through  
6 a volumetric measure. Correct? Whoever is taking  
7 that risk will end up either better off or worse off  
8 as a result of this downward trend without the CET.  
9 Is that a fair statement?

10 A. Well, when one is better off, the other  
11 will be worse off. So the fact that the CET swaps  
12 that risk I think can eliminate it.

13 Q. I appreciate you acknowledging it swaps  
14 the risk. That was exactly my point.

15 You also say, "I do not regard the  
16 observed downward trend as a risk. By definition  
17 risk is associated with uncertain outcomes." Again,  
18 the downward trend is based on historical analysis,  
19 right?

20 A. Yes.

21 Q. And the uncertain outcome is looking to  
22 the future?

23 A. Correct.

24 Q. So they are very different animals.  
25 Trying to predict the future is a lot tougher than

26

1 trying to predict the past.

2 A. By definition, yes.

3 Q. And then I think lastly, on line 216 you  
4 say the last sentence there, "It therefore appears  
5 that Mr. Higgins is merely interested in maintaining  
6 a transfer of dollars from Questar Gas to its rate-  
7 payers by retaining a flawed ratemaking method, i.e.  
8 the use of an historical test year in the absence of  
9 decoupling." Could you please refer me to where in  
10 Mr. Higgins's testimony you possibly came up with  
11 that statement? Or is it just a gratuitous slap at  
12 him personally?

13 MS. SCHMID: Objection as to the  
14 characterization.

15 MR. DODGE: I'd like to know is there any  
16 possible support in his testimony for that statement.  
17 I think that's a fairly aggressive and obnoxious  
18 statement.

19 Q. (By Mr. Dodge) Do you have any support  
20 for it?

21 A. I apologize that you view it that way.

22 My view was that if there's a change that  
23 is expected, and you don't wish to account for it in  
24 the future, and that change works to the benefit of  
25 your constituency, that you might want to maintain

26

1 that change.

2 Q. So where in Mr. Higgins's testimony does  
3 he suggest anything of that sort? I'd really like to  
4 know.

5 A. He doesn't state it directly.

6 Q. He doesn't even imply it. Did you read  
7 his initial testimony filed back in 2006 as to why he  
8 opposed decoupling?

9 A. I believe, but I don't recall for sure.

10 Q. Do you recall that he talked about  
11 unintended consequences, shifting of incentives in an  
12 unintended way, and risk reduction or shifts? Things  
13 of that nature?

14 A. I don't recall specifically what he  
15 discussed in that testimony.

16 Q. Do those things sound like he is simply  
17 trying to steal money from Questar Gas for his  
18 customers?

19 A. If he discussed those factors, no.

20 Q. And yet, you sit here and say that  
21 therefore it appears -- so you are admitting you have  
22 no basis for that statement as to Mr. Higgins?

23 MS. SCHMID: I believe he already answered  
24 that question.

25 MR. DODGE: I'd like to hear it. I don't

26

1 think he has.

2 Q. (By Mr. Dodge) You have no basis for that  
3 statement.

4 A. Correct.

5 MR. DODGE: I therefore move that that  
6 sentence be stricken from his testimony.

7 COMMISSIONER BOYER: That motion is  
8 granted, Mr. Dodge. What line was that, to remind us  
9 and the reporter?

10 MR. DODGE: It's the sentence beginning on  
11 line 216 on page 11 and continuing through page 219.

12 COMMISSIONER BOYER: Line 219.

13 MR. DODGE: Excuse me. Line 219.

14 COMMISSIONER BOYER: The sentence  
15 beginning on line 216 through line 219 will be  
16 stricken from the record.

17 MR. DODGE: Thank you. I have no further  
18 questions.

19 COMMISSIONER BOYER: Ms. Wolf, have you  
20 any questions for Dr. Hansen?

21 MS. WOLF: I don't.

22 COMMISSIONER BOYER: Let's take a ten  
23 minute break and see if the Commission has some  
24 questions.

25 We will ask you to return if we could,

26

1 Dr. Hansen.

2 THE WITNESS: Thank you.

3 (A break was taken.)

4 COMMISSIONER BOYER: Back on the record.

5 We'll see if Commissioner Allen has some questions  
6 for Dr. Hansen.

7 COMMISSIONER ALLEN: I don't right now.

8 Thank you.

9 COMMISSIONER BOYER: He does not.

10 Commissioner Campbell?

11

12

EXAMINATION

13 BY COMMISSIONER CAMPBELL:

14 Q. Good afternoon, Dr. Hansen. I'm going to  
15 sound like a broken record, but I'm going to ask you  
16 the same question I have asked two other witnesses,  
17 and it's this: If revenues are down for the Company,  
18 is the utility not incented to control cost to meet  
19 profit goals?

20 A. I don't see it that way. As my testimony  
21 indicated, maybe it's the economist in me but I see  
22 the incentive to reduce costs as not being affected  
23 by that, by the variability in revenues.

24 Let me offer an alternative story as to  
25 what might happen. If the management of the Company

26



1 changes to a situation where they have no control  
2 over revenues, what are they going to do to justify  
3 their jobs? They might turn to controlling costs.  
4 It's the thing that they can do something about at  
5 that point. So I don't see it as a significant  
6 concern. Can I definitively say that they will exert  
7 the same amount of effort controlling costs? I guess  
8 I can't.

9 Q. Okay. On page 8 of your study, you talk  
10 about the issue of customer service standards. Are  
11 you aware if we in Utah have enforceable customer  
12 service standards on Questar Gas?

13 A. I am not aware.

14 Q. So that if they provide less than adequate  
15 customer service there is some sort of financial  
16 penalty? Are you aware if that's in place here?

17 A. I'm not.

18 Q. On page 12 of your report, at the top you  
19 talk about once again customer service, and I don't  
20 understand this statement in the context of a  
21 monopoly. Are you suggesting that customers, if they  
22 get poor customer service, will switch to propane  
23 rather than natural gas? I understand this in a  
24 market-based economy and the point you make here, but  
25 I don't understand it in the context of a monopoly

26

1 where they are the heating source for customers.

2 A. Right. You are referring to the loss of  
3 customers?

4 Q. Right.

5 A. In response to not providing high quality  
6 customer service.

7 Q. Right. I'm trying to find out what's the  
8 relevance of that to a monopoly?

9 A. It would have to amount to fuel switching,  
10 using a different energy source to perform the same  
11 function.

12 Q. On your study, Mr. McKay has talked about,  
13 and it's been my understanding -- and frankly I was  
14 surprised at the results that there wasn't a greater  
15 price effect. And so let me ask you this: In any of  
16 the studies that you ran, did you take into account  
17 perhaps a delay of eight months for a pricing effect  
18 to take place? Is that anywhere accounted in your  
19 studies?

20 A. The study that's conducted in the  
21 surrebuttal testimony accounts for any of those  
22 effects that would have occurred. In fact, it  
23 accounts for it in a fairly flexible way. It says we  
24 know that prices jumped up right away on January 2001  
25 and they went down a bit in '02 but then they shot

26

1 right back up and stayed there through the end of  
2 '05, which was the sample period.

3           So if customers were responding either  
4 immediately or with a one or two year lag, somewhere  
5 in there, anywhere within there, they either decided  
6 to shift usage down, just immediately start  
7 mitigating and do whatever they could, or started  
8 phasing in more efficient appliances at a faster  
9 rate, my analysis would have picked that up. And it  
10 found that really if you just graph the downward  
11 trend, you just keep following it right on down  
12 through those years since 1980.

13           Q. All right. And then I assume, as an  
14 analyst and as someone who runs these studies, you  
15 often ask the question why. So how do you in your  
16 mind reconcile your results to the AGA national  
17 results? In your mind, what would be some reasons  
18 why those studies are so different?

19           A. The best reason that comes to mind is the  
20 very high penetration rates of natural gas space  
21 heating and natural gas water heating in Questar's  
22 service territory relative to the nation as a whole.  
23 I think it's 85 percent in Utah. This is using an  
24 EIS statistic, that's not controlling for  
25 availability. That's 99 percent where available,  
26

1 according to Questar's statistician.

2 But comparable to the 85 percent figure,  
3 it's 51 percent for a national average in terms of  
4 who is using that heat. Now, those two end uses are  
5 going to account for the vast majority of a  
6 customer's use here and they are applications that  
7 people aren't going to necessarily compromise on that  
8 quickly, and they are fairly long-lived assets that  
9 you are not just going to change on a whim.

10 Q. All right. Thank you.

11

12

EXAMINATION

13 BY COMMISSIONER BOYER:

14 Q. Just a couple of questions, Dr. Hansen.  
15 Were you in the hearing room when Mr. Feingold  
16 testified?

17 A. I was.

18 Q. And were you listening when I had my  
19 little dialogue with him about the longer term  
20 examination of price elasticity?

21 A. I vaguely recall. If you could refresh me  
22 on that.

23 Q. I expressed chagrin that it seemed  
24 counter-intuitive to me that a price signal wouldn't  
25 alter behavior, because it certainly did in my case

26

1 and my circle of friends. And maybe I travel in a  
2 different circle of friends. Do you expect that we  
3 might find price elasticity if we looked at it over a  
4 longer period of time?

5 A. Well, I looked at it -- you mean in terms  
6 of a lag effect.

7 Q. A lag or a longer term, either way.

8 A. The analysis that I conducted included 26  
9 years of worth of data, though that only examined  
10 same year effects until the surrebuttal testimony,  
11 which looked at effects that could have gone out to  
12 five years. So I'm an economist and I generally  
13 believe in demand curves that slope down, when you  
14 use less. Though I have seen customers that won't  
15 respond to prices. What is particularly surprising  
16 here is that if you are going to see price response,  
17 you will tend to see it when changes are big and  
18 that's why I specifically focused on the larger rate  
19 increase that happened in January of 2001.

20 Q. And did you factor in weather during that  
21 period of time?

22 A. The analysis included weather, the time  
23 trend, and then variables to indicate the time period  
24 following 2001.

25 Q. Okay. I have one other question. Given  
26

1 the context in which Questar operates here, and as  
2 you know Questar receives pass-through benefit on its  
3 commodity cost, the cost of fuels passed on to  
4 customers. Our laws permit forecast test years in  
5 rate cases, decoupling now here. On page 11 of your  
6 testimony in the paragraph that begins on line 223.

7 A. Is this the surrebuttal?

8 Q. This is your surrebuttal. You testified,  
9 "As reflected on page 32 of my August 8, 2007  
10 rebuttal testimony, I agree that a forecast test year  
11 is an adequate substitute for the CET in addressing  
12 these effects (but forecast test years do not resolve  
13 utility conservation incentive issues as the CET  
14 does)." Can you see of an alternative to full  
15 decoupling, given the context in which we have  
16 already eliminated certain risks to the Company, that  
17 a forecast test year with some other mechanism might  
18 achieve the same end; that is, provide incentives for  
19 DSM?

20 A. Well, whether it will just provide  
21 incentive to provide DSM or provide the full range of  
22 incentives that decoupling provides, as I mentioned  
23 earlier I think straight-fixed variable pricing would  
24 accomplish that as well. But it has the detriment  
25 that if you don't combine it with pricing for these  
26

1 externalities you actually lower the price at the  
2 margin to consumers, so you give them smaller  
3 incentive to conserve even though you give the  
4 utility a larger incentive to promote conservation.  
5 That's the nice compromise with respect to  
6 conservation incentives that decoupling offers is it  
7 keeps almost the entire current incentive that  
8 customers have intact, and it changes the utility  
9 behavior at the same time. And that's actually tough  
10 to come by using other methods.

11 Q. I'm not an economist so I'm just  
12 speculating here, but what about utilization of a  
13 forecast test year, rate cases at regular intervals,  
14 and a CET targeted or tied to the actual usage  
15 decrease attributable to the DSM efforts and  
16 expenditures? Could that work?

17 A. That would require DSM programs that can  
18 be well estimated and wouldn't affect the utility's  
19 incentive to grow load. So it would not do as well  
20 in terms of the breadth of incentives that it alters  
21 with respect to the CET. It would certainly promote  
22 more conservation than traditional rates in the  
23 absence of anything.

24 Q. All right. Thank you.

25 Commissioner Campbell has another  
26

1 question.

2 FURTHER EXAMINATION

3 BY COMMISSIONER CAMPBELL:

4 Q. I failed to ask one question that occurred  
5 to me the first time I read your direct testimony,  
6 and that is you share with us Appendix A and I guess  
7 collected by your colleague. What was your reason  
8 for not carrying out such an analysis in this case?

9 A. I'm not the cost of capital expert in our  
10 company. He is. You mean what was the reason for  
11 having Mr. Camfield write Appendix A as opposed to  
12 having me write Appendix A?

13 Q. Right.

14 A. Yeah. He has executed that in practice  
15 and I have not.

16 Q. Is that -- was that presented to the  
17 Division as an option as far as analysis that could  
18 have been provided in this case?

19 A. No. The Division had requested that  
20 methods be provided for how you would analyze such a  
21 thing, and so I enlisted Mr. Camfield to comply with  
22 that request.

23 Q. So you provided just the summary of a  
24 method without actually performing that analysis?

25 A. Well, the method, as introduced by me, was  
26



1 to be implemented upon finding evidence of a risk  
2 shift, and I found no such evidence. So at least on  
3 that basis would not have -- we would know, going in,  
4 what the answer is.

5 Q. So could you then guarantee us that if one  
6 were to perform the analysis in Appendix A it  
7 wouldn't come to any different conclusion than what  
8 your analysis did?

9 A. I can't guarantee that for two reasons.  
10 One is that there's uncertainty in terms of what that  
11 analysis will produce relative to any other analysis.  
12 The other is that Mr. Camfield produced in the end a  
13 document that was more about what you do about the  
14 risk reductions for the Company in the presence of  
15 decoupling as opposed to risks that are shifted. The  
16 part that should have been inserted in, and it was a  
17 miss on my part, was stating that it should have  
18 discussed the risks explicitly that were shifted and  
19 not reduced in aggregate.

20 COMMISSIONER BOYER: Okay. Ms. Schmid,  
21 any redirect for Dr. Hansen?

22 MS. SCHMID: No redirect.

23 COMMISSIONER BOYER: Very well,  
24 Dr. Hansen, thank you. And you are excused. Shall  
25 we proceed with Dr. Powell? We will be breaking  
26

1       shortly before 4:30 for the public witness portion of  
2       this proceeding.

3                   MS. SCHMID:   The Division would like to  
4       call Dr. Powell to the stand.

5                   COMMISSIONER BOYER:   Dr. Powell, have you  
6       been sworn in this proceeding?

7                   THE WITNESS:   I believe I was in the  
8       earlier phase.

9                   COMMISSIONER BOYER:   Then you are still  
10      under oath.   Ms. Schmid.

11

12

EXAMINATION

13      BY MS. SCHMID:

14                  Q.     Good afternoon, Dr. Powell.

15                  A.     Afternoon.

16                  Q.     As you have already been a witness in this  
17      proceeding, we can skip some of the general  
18      qualifications sorts of questions and move directly  
19      on to the exciting part of your exhibits.

20                  Did you prepare what has been premarked  
21      for identification as DPU Exhibit Number 7.0R, the  
22      pre-filed rebuttal testimony of Dr. William A. Powell  
23      with service list, and DPU Exhibit Number 7.1R, an  
24      attachment to that, a Barakat & Chamberlain draft  
25      report addressing impact evaluation of the PacifiCorp

26

1 multifamily program?

2 A. Yes. With one caveat. My testimony is  
3 actually -- on the document itself it's 1.0R and the  
4 exhibit list says 7.0R. And correctly it should  
5 probably read 7.0R on my testimony.

6 Q. And then the 7.1?

7 A. Right. Yes.

8 Q. With that correction, if you were asked  
9 the same questions today, would your answers be the  
10 same as stated in your pre-filed testimony?

11 A. Yes.

12 MS. SCHMID: The Division would like to  
13 move the admission of the exhibits premarked and  
14 identified as DPU Exhibit Number 7.0R and DPU Exhibit  
15 Number 7.1R.

16 COMMISSIONER BOYER: Are there objections  
17 to the admission of these two pieces of evidence?

18 MR. PROCTOR: No objection.

19 COMMISSIONER BOYER: The two exhibits  
20 identified by Ms. Schmid as DPU Exhibit Number 7 and  
21 number 7.1R are admitted into evidence.

22 Q. (By Ms. Schmid) Dr. Powell, do you have a  
23 brief summary that you would like to provide us with  
24 today?

25 A. Yes. I don't have anything written out.

26

1 Just a couple bullet points. But I think my  
2 testimony was brief enough and focused enough that it  
3 wouldn't be necessary to go over it a lot.

4 I did offer a couple of comments in my  
5 testimony that the committee up to surrebuttal  
6 testimony at least have failed to provide a concrete  
7 alternative that parties in this docket could look at  
8 and evaluate and make comments on to the Commission.  
9 I also offered comments on the difficulty and  
10 controversy that would surround a lost revenue  
11 adjustment calculation to compensate Questar for any  
12 lost revenues due to DSM programs.

13 I also made the comment in my testimony  
14 that in the context of a rate case, the Division  
15 would take into account all the information available  
16 in formulating a recommendation on the rate of return  
17 which I believe is consistent with the position that  
18 the Division has taken throughout this docket.

19 The Committee has, at this time, in  
20 surrebuttal testimony - if I may make a couple  
21 comments or observations - proposed an alternative of  
22 a lost revenue adjustment calculation based on the  
23 engineering estimates of savings in the actual  
24 participation levels in the various DSM programs or  
25 measures. And they also suggest that any

26

1       discrepancies could be later trued up.  Since there's  
2       no details surrounding either how this engineering  
3       approach would work or how the true-ups could be  
4       instructed and enacted, I'm not convinced that  
5       Dr. Dismukes's testimony that my concerns on  
6       mitigation or the concerns surrounding lost revenue  
7       calculations have been mitigated, let alone eliminate  
8       those issues.  And as Mr. Barrow testified earlier,  
9       the Division supports the continuation of the CET  
10      tariff as modified by our recommendations.

11             Q.       Thank you.

12                     Dr. Paul is available for questioning.

13                     COMMISSIONER BOYER:  Thank you, Ms.

14      Schmid.  Ms. Bell, do you have any cross-examination?

15                     MS. BELL:  No questions.

16                     COMMISSIONER BOYER:  Ms. Wright?

17                     MS. WRIGHT:  No questions.

18                     COMMISSIONER BOYER:  Mr. Proctor?

19                     MR. PROCTOR:  No questions.

20                     COMMISSIONER BOYER:  Mr. Dodge?

21                     MR. DODGE:  No questions.  Thank you.

22                     COMMISSIONER BOYER:  Ms. Wolf obviously  
23      has no questions.

24                     Let's go to Commissioner Allen.

25

26

1

2

## EXAMINATION

3

BY COMMISSIONER ALLEN:

4

5

6

7

8

9

Q. Mine is pretty brief here. I'm just curious if we have any solid examples of successful lost revenue applications, or unsuccessful ones. I couldn't find that in the testimony. Any examples of what worked or not worked other than analysis of projected possibilities?

10

11

12

13

14

15

16

17

A. From my perspective just some anecdotal evidence. When I first came to the Division which was ten or eleven years ago, I worked in DSM projects. One particular nightmare that I remember was going up to Portland. We went up to Portland to establish the models that would be used to calculate the loss revenues for a particular pilot program that was being proposed in Oregon.

18

19

20

21

22

23

24

If I recall correctly, it was a simple promise involving low flow shower heads. We spent several meetings over several months defining what those models would look like, what the data would be, how the data would be measured, how the evaluation would take place, and the establishment of a pilot program.

25

26

Once all of that was decided, the Company

1 initiated, this is PacifiCorp, initiated the pilot  
2 program. The Company collected the data from the  
3 pilot program, ran the analysis according to what had  
4 been decided in those meetings, and the results were  
5 not favorable for the program. We had another  
6 meeting where those results were reported to the  
7 group, another argument ensued over it wasn't the DSM  
8 program it was the modeling, it was the data, you  
9 didn't do the estimation correctly. Those types of  
10 arguments.

11 The outcome eventually was one party from  
12 Oregon basically just said they didn't care how much  
13 the program cost, they wanted the program, they would  
14 pay for it. I came home from Oregon and asked to be  
15 removed from DSM at that point.

16 COMMISSIONER BOYER: Commissioner  
17 Campbell.

18

19 EXAMINATION

20 BY COMMISSIONER CAMPBELL:

21 Q. You have, in the past, been the ROE  
22 witness for the Division; isn't that right?

23 A. That's true.

24 Q. So as the Division policy witness, how  
25 confident are you that in a rate case you'll be able

26

1 to find a comparative sample of companies that have  
2 fuel cost pass-through, forecast test year, DNG  
3 revenue pass-through from full decoupling and weather  
4 normalization?

5 A. I think it would be difficult to find a  
6 sample, a large enough sample with all of those  
7 characteristics.

8 Q. So how do we evaluate the risks this  
9 company has mitigated through regulatory processes  
10 versus other companies when we establish ROE?

11 A. At this point I'm not quite sure, and this  
12 is why when we were conferring on Dr. Hansen's report  
13 that he attached to his testimony and we saw the  
14 first drafts of that report, that we asked how one  
15 might go about actually doing that type of an  
16 evaluation. And I think that was what led to, as  
17 Dr. Hansen indicated, the Appendix A that he asked  
18 another member of the company to write.

19 Now, my interpretation of that was that,  
20 as Dr. Hansen pointed out, that if you found that  
21 there was some evidence, credible evidence, that risk  
22 shifting or risk reduction had taken place, then that  
23 might be one way that you could evaluate and take  
24 into account in terms of recommending a rate of  
25 return.

26



1           Q.     And can you calculate that if you can't  
2 find a comparable sample of companies?

3           A.     It might be hard, yes, it might be  
4 questionable. My recollection is, and it's been  
5 several years since I have done it, rate of return  
6 for Questar -- well, as was testified, the last rate  
7 case was 2002. The sample that we used in that case  
8 was relatively small. My recollection was it was  
9 less than ten companies to begin with. Of course, we  
10 do those calculations all the time in-house. And  
11 depending on what assumptions you make in terms of  
12 what makes up a comparable sample of the companies,  
13 it is still a very small sample. Ten to twelve  
14 companies, possibly. Those particular  
15 characteristics have not been used in the past as a  
16 screening tool, either, to come up with that sample  
17 of companies.

18          Q.     Is that information available on each  
19 company that you put your sample --

20          A.     I believe it would be available and fairly  
21 easy to obtain. You could -- one possibility would  
22 be to drop some of the criteria that we use now,  
23 which is the bond ratings, primarily, and their  
24 revenues from gas sales are two of the primary  
25 screening tools that we use to come up with that

26

1 comparable. If you drop those, you might get a  
2 slightly larger sample. But it might be arguable  
3 that they are not or they don't have similar risk  
4 profiles as Questar does.

5

6 EXAMINATION

7 BY COMMISSIONER BOYER:

8 Q. Dr. Powell, you were in the room when I  
9 had a little conversation with Dr. Hansen a moment  
10 ago, were you not?

11 A. I was here, yes, sir.

12 Q. I'm going to try to restate that question  
13 to you. Given the context in which Questar operates  
14 with commodity cost pass-through to consumers, the  
15 possibility to use forecast test years going forward,  
16 first of all would you agree with Dr. Hansen that  
17 forecast test year, except for eliminating the  
18 disincentive to do demand-side management, would be  
19 an acceptable substitute or alternative to CET  
20 mechanism?

21 A. Yes. As a matter of fact, back in an  
22 earlier phase of this particular proceeding, I  
23 believe there was a White Paper that was submitted to  
24 the Commission that indicated or detailed out the  
25 various alternatives that the group had considered as

26

1 addressing declining use per customer, and forecasted  
2 test year was one of those that we did consider. And  
3 if I recall correctly, that was one of the major  
4 conclusions is that a forecasted test year did not  
5 address the disincentive.

6 Q. And my follow-up question to Dr. Hansen  
7 was, given that, could you conceive of a forecast  
8 test year used in conjunction with a more limited CET  
9 targeted to recovery of those costs attributable to  
10 reductions in customer usage because of demand-side  
11 management programs? So you get the best of both  
12 worlds without full decoupling, is my question.

13 A. Well, if I understand what you are asking,  
14 in a sense what you are asking is can we use a  
15 forecasted test year with some kind of loss revenue  
16 calculation. And the answer of course is yes, we  
17 could do that. I have never said in any of my  
18 testimony that you couldn't do a lost revenue  
19 calculation. I have just said that it will be  
20 difficult and it will be controversial. At least the  
21 first time we go through the procedure of  
22 establishing how we are going to set that up.

23 The problem that I see, as I think  
24 Dr. Hansen has pointed out, is it doesn't fully  
25 address the disincentives that the Company has to

26

1 engage in promoting DSM. Nor does it address fully  
2 their issues or incentives that they have to try to  
3 promote group sales.

4 Q. Okay. Thank you.

5 Ms. Schmid, have you any redirect?

6 MS. SCHMID: No redirect.

7 COMMISSIONER BOYER: Dr. Powell, I think  
8 you are excused. We still have a few minutes before  
9 the public witness section.

10 Commissioner Campbell would like to ask  
11 one more.

12

13 FURTHER EXAMINATION

14 BY COMMISSIONER CAMPBELL:

15 Q. Chairman Boyer's question raised a  
16 question in my mind and that is, do you have an  
17 opinion, is it more difficult to estimate and come up  
18 with the numbers for lost revenue or would it be more  
19 difficult to come up with kind of a risk analysis  
20 between companies? If these were the options we were  
21 looking at, if we were looking at compensating  
22 customers for perceived or real risk shifting versus  
23 kind of a lost revenue approach, and there's pluses  
24 and minuses to both, you still have estimation  
25 problems in both, do you have an opinion which one

26

1 would be easier or harder to estimate?

2 A. If I could use a different phrase, instead  
3 of saying easier or harder, I don't think in terms of  
4 the controversy that there's going to be much  
5 difference. I recall one Questar rate case where the  
6 company's lawyer and I argued probably for  
7 approximately two hours over whether you should use  
8 the mean or the median in that particular case. I  
9 will point out that I think the Commission sided with  
10 me, but we will ignore that. Don't strike that. I  
11 think there's probably enough controversy surrounding  
12 both of those that it's one or the other.

13 COMMISSIONER BOYER: Thank you, Dr.  
14 Powell. You are excused.

15 DR. POWELL: Thank you.

16 COMMISSIONER BOYER: We have a few  
17 minutes. I think we should try starting with  
18 Ms. Wright. Would that be acceptable? And we will  
19 see how far we get this evening before the public  
20 witness portion of the hearing.

21 Ms. Bell, you are going to assist  
22 Ms. Wright?

23 MS. BELL: Yes. I don't believe  
24 Ms. Wright has been sworn in this docket. I believe  
25 Howard Geller was.

26

1                   COMMISSIONER BOYER:    We'd best do that  
2   right now, then.

3

4                   Sarah Wright,  
5                   called as a witness, being first sworn,  
6                   was examined and testified as follows:

7

8                   EXAMINATION

9   BY MS. BELL:

10           Q.     Will you please state your name for the  
11   record.

12           A.     Sarah Wright.

13           Q.     And on whose behalf are you appearing?

14           A.     Utah Clean Energy.

15           Q.     And in what capacity are you employed by  
16   Utah Clean Energy?

17           A.     I'm the executive director.

18           Q.     Did you file a joint position statement  
19   with SWEEP on June 1, 2007?

20           A.     I did.

21           Q.     Did you also file six pages of surrebuttal  
22   testimony with two exhibits in this case on August  
23   31, 2007?

24           A.     I did.

25           Q.     If I were to ask you the same questions

26

1 today that were asked in your surrebuttal testimony,  
2 would your answers be the same?

3 A. Yes.

4 Q. Do you have any corrections you would like  
5 to make to that?

6 A. No.

7 MS. BELL: On behalf of Utah Clean Energy  
8 and SWEEP, I would like to move for the admission of  
9 the joint position statement, which was filed in this  
10 docket as UCE SWEEP Exhibit 1-YR 1.0; and UCE  
11 surrebuttal testimony of Sarah Wright on behalf of  
12 Utah Clean Energy, which I think was marked as UCE  
13 SWEEP Exhibit 1-YR 2.0. And I believe that had two  
14 exhibits attached to it, UCE SWEEP Exhibit 1-YR 2.1,.  
15 And UCE SWEEP Exhibit 1-YR 2.2.

16 COMMISSIONER BOYER: Are there any  
17 objections to admission of these two pieces of  
18 evidence?

19 MR. PROCTOR: No objection.

20 MS. SCHMID: No objection.

21 COMMISSIONER BOYER: Mr. Dodge?

22 MR. DODGE: No objection.

23 COMMISSIONER BOYER: Those two pieces of  
24 testimony marked as indicated by Ms. Bell, I don't  
25 want to repeat that long series of numbers, are  
26

1 admitted into evidence.

2 Q. (By Ms. Bell) Do you have a summary of  
3 your position statement surrebuttal testimony filed  
4 in this docket?

5 A. Yes. I will provide a summary.

6 First I will say a little about Utah Clean  
7 Energy. We are a nonprofit public interest group and  
8 we work to advance energy efficiency and renewable  
9 energy as part of a cleaner, safer, more secure  
10 energy future. We believe that energy efficiency is  
11 critical and an increasingly important energy  
12 resource that should be mined and developed just like  
13 we would develop any other energy resource.

14 The Energy Information Administration  
15 shows that the U.S. only holds about 3.3 percent of  
16 the world's natural gas supplies. And they predict  
17 that by around 2015 that our Canadian imports of  
18 natural gas will decline and our reliance on overseas  
19 resources will begin to dramatically increase. Over  
20 half of the global natural gas supplies are held in  
21 Russia, Africa, and the Middle Eastern countries. We  
22 believe that to aggressively and effectively develop  
23 our vast natural gas energy efficiency reserves, that  
24 it is critical to align the financial interests of  
25 the utility such that their financial well-being is

26



1 not tied to the volume of gas that they sell, and the  
2 CET meets this objective.

3           Since the pilot CET and the demand-side  
4 management programs, the pilot programs were put into  
5 effect, we have seen a change in Questar's  
6 willingness to implement DSM programs. Questar has  
7 implemented a DSM advisory group, developed and  
8 implemented a comprehensive set of DSM programs, and  
9 they are looking to expand those programs in 2008.  
10 And furthermore, they have actively marketed and  
11 promoted the Therwise campaign, Therwise program  
12 and campaign which serves as a public information  
13 campaign for energy efficiency. And many of the  
14 benefits of that campaign are difficult to measure.  
15 This energy savings is associated with public  
16 education.

17           So in summary, the CET has resulted in  
18 aggressive development and implementation of energy  
19 efficiency programs, created the cultural change we  
20 wanted to see within the Company with respect to DSM,  
21 and we believe at Utah Clean Energy that it is in the  
22 best interest of Utah citizens and future generations  
23 of energy users to keep the CET mechanism in place  
24 for the entire three year pilot program. We believe  
25 that at that point there will be adequate

26

1 quantifiable data to evaluate both the CET and the  
2 effectiveness of Questar's DSM programs. Thank you.

3 COMMISSIONER BOYER: Thank you, Ms.  
4 Wright. I guess we are asking you to put two hats on  
5 at the same time. Have you any friendly  
6 cross-examination?

7 MS. BELL: No, I don't. But she is  
8 available for questions.

9 COMMISSIONER BOYER: How about you,  
10 Ms. Schmid?

11 MS. SCHMID: Nothing from the Division.

12 COMMISSIONER BOYER: Let's turn to  
13 Mr. Proctor, then.

14 MR. PROCTOR: I have no questions. Thank  
15 you.

16 COMMISSIONER BOYER: Mr. Dodge?

17 MR. DODGE: No questions. Thank you.

18 COMMISSIONER BOYER: Everybody must want  
19 to go home this evening.

20 Commissioner Allen.

21

22 EXAMINATION

23 BY COMMISSIONER ALLEN:

24 Q. In your profile testimony you indicate  
25 there are two states that have conducted studies

26

1 about the effectiveness of educational programs, but  
2 you did mention it is hard for us to measure and we  
3 are all struggling with that. Do you happen to have  
4 any background? Were those large-end samples or were  
5 they surveys, were they comparative? Do you know  
6 much about those?

7 A. I would have to go back and review them.

8 Q. They came up with 3 percent nonpeak and 5  
9 percent peak demand reduction, and it's based on  
10 educational programs? Did I read that right?

11 A. Right. Based on mostly behavior changes  
12 associated with that.

13 Q. Thank you.

14 A. And I would be happy to provide you with  
15 the original studies.

16 Q. That would be good information to have.

17 COMMISSIONER BOYER: Commissioner  
18 Campbell?

19 COMMISSIONER CAMPBELL: No questions.

20

21 EXAMINATION

22 BY COMMISSIONER BOYER:

23 Q. Just one or two questions, Ms. Wright.

24 In your testimony, in addition to  
25 supporting the continuation of the CET, you indicated

26

1 that you do not and your constituency does not  
2 support the lost revenue adjustment mechanism. Did  
3 you, in your analysis, consider any modifications to  
4 the CET? You have heard some of the testimony by the  
5 Division. Mr. Barrow, for example, had three or four  
6 suggestions. Did you consider those suggestions and  
7 do you have any or would you support any of those, or  
8 do you have any others?

9 A. We think that it is too difficult to  
10 quantify -- if we want a willing and able partner  
11 from the utility to advance all energy efficiency,  
12 and we want them to promote education campaigns, we  
13 want them to help with building code enforcement,  
14 that it is too difficult to quantify the savings  
15 associated with that. And if it is just some sort of  
16 partial decoupling with a loss revenue, that the  
17 utility would not be undergoing large educational  
18 campaigns. They probably wouldn't be as supportive  
19 of training for building code enforcement and  
20 building to code. Those are the types of measures  
21 that would be very difficult to quantify.

22 COMMISSIONER BOYER: Okay. Thank you very  
23 much, Ms. Wright. Any redirect Ms. Bell?

24 MS. BELL: No.

25 COMMISSIONER BOYER: You may be excused.

26

1 Thank you.

2 This is the way we will proceed. We will  
3 take a recess now until 4:30, until the public  
4 witness portion of the proceeding commences. And  
5 then we will resume this hearing tomorrow morning at  
6 9:30 with the testimony of Dr. Dismukes. And Mr.  
7 Higgins will follow.

8 MR. DODGE: We had discussed Mr. Higgins  
9 going first, if that's okay.

10 MR. PROCTOR: Yes.

11 COMMISSIONER BOYER: That is acceptable to  
12 us. We will reverse the order, then, and begin with  
13 Mr. Dodge, followed by the Committee of Consumer  
14 Services then in the morning.

15 Thank you for your presence. And may I  
16 compliment you on the way you handled your  
17 yourselves; politely and collegially. Have a good  
18 evening.

19 (The portion of the hearing was  
20 concluded at 4:20 p.m.)

21

22

23

24

25

26

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

REPORTER'S HEARING CERTIFICATE

STATE OF UTAH )  
 ) ss.  
COUNTY OF SALT LAKE )

I, Diana Kent, Registered Professional Reporter and Notary Public in and for the State of Utah, do hereby certify:

That prior to being examined, the witnesses were duly sworn to tell the truth, the whole truth, and nothing but the truth;

That said proceeding was taken down by me in stenotype on September 18, 2007, at the place therein named, and was thereafter transcribed, and that a true and correct transcription of said testimony is set forth in the preceding pages;

I further certify that I am not kin or otherwise associated with any of the parties to said cause of action and that I am not interested in the outcome thereof.

WITNESS MY HAND AND OFFICIAL SEAL this 21st day of September, 2007.

\_\_\_\_\_  
Diana Kent, RPR, CRR  
Notary Public  
Residing in Salt Lake County