

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

**IN THE MATTER OF THE
APPLICATION OF QUESTAR GAS
COMPANY TO INCREASE
DISTRIBUTION RATES AND
CHARGES AND MAKE TARIFF
MODIFICATIONS**

§
§
§
§
§
§
§
§
§
§

**Docket Nos. 13-057-05
Surrebuttal Rate of Return
Testimony of Daniel J. Lawton
for the Utah Office of
Consumer Services**

January 7, 2014

Table of Contents

Section I: Introduction/Background/Summary.....1
Section II: Updated Analysis.....2
Section III: Response to Mr. Curtis' Rebuttal.....3

**DIRECT TESTIMONY OF
DANIEL J. LAWTON**

1 **SECTION I: INTRODUCTION/BACKGROUND/SUMMARY**

2 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

3 A. My name is Daniel J. Lawton. My business address is 12600 Hill
4 Country Blvd, Suite R-275, Austin, Texas 78738.

5 **Q. ARE YOU THE SAME DANIEL J. LAWTON WHO**
6 **PREVIOUSLY FILED DIRECT TESTIMONY IN THIS CAUSE**
7 **ON BEHALF OF THE UTAH OFFICE OF CONSUMER**
8 **SERVICES (“OCS”)?**

9 A. Yes. I am.

10 **Q. WHAT IS THE PURPOSE OF YOUR SURREBUTTAL?**

11 A. The purpose of my surrebuttal testimony is to update my cost of
12 capital analysis from the October 30, 2013 direct testimony filing
13 to the present and to address the rebuttal testimony of Questar
14 Gas (“Questar” or “Company”) witness David Curtis. Specifically,
15 I address why Mr. Curtis’ claimed equity return for Questar is
16 overstated and out of touch with current market data. In addition,
17 I show how current market data and recent regulatory decisions
18 in gas utility rate proceedings support an equity return in the
19 range of 9.3 % for the Company.

20

21 **SECTION II: UPDATED ANALYSIS**

22 **Q. HAVE YOU UPDATED YOUR QUESTAR COST OF CAPITAL**
 23 **ANALYSIS EMPLOYING RECENT MARKET DATA?**

24 A. Yes I have. Employing the same comparable group of
 25 companies and the same analytical framework as employed in
 26 my direct testimony, the cost of capital update into December
 27 2013 indicates a 9.3% equity return is a reasonable estimate in
 28 this case. I also continue to recommend that the authorized rate
 29 of return be adjusted for the impact of the Infrastructure Tracker
 30 Mechanism expansion in this case. I explained in my direct
 31 testimony at pages 39 - 41 how a \$10,000,000 expansion of the
 32 tracker should result in a 5 basis point reduction in equity return.
 33 In Table 1 below, I have included a summary table of the equity
 34 return update compared to the results presented in my October
 35 2013 direct testimony.

36 **Table 1**37 **UPDATED RETURN ON EQUITY ANALYSIS**38 **COMPARED TO ORIGINAL ANALYSIS**

Original ROE Analysis ¹			Updated ROE Analysis ²		
<u>Model</u>	<u>Range</u>	<u>Midpoint</u>	<u>Model</u>	<u>Range</u>	<u>Midpoint</u>
DCF	8.94- 9.61%	9.28%	DCF	9.01- 9.66%	9.34%
2-Stage DCF	8.99- 9.41%	9.20%	2-Stage DCF	9.13- 9.46%	9.30%
ECAPM	9.03- 9.07%	9.05%	ECAPM	9.23	9.23%
Risk Premium	9.85- 9.88%	9.87%	Risk Premium	9.85- 9.91%	9.88%

39

40 I have included in my testimony schedules OCS SR 2.1 through
 41 OCS SR 2.8 supporting the updated analysis and I included in
 42 the work papers the backup schedules for the updated equity

¹ Direct Testimony at 30

² See schedules OCS-SR 2.1 through OCS-SR 2.4

43 return analysis. All of these analyses were explained in my direct
44 testimony and those explanations are not repeated here.

45 **Q. HAVE YOU CHANGED ANY OF YOUR EQUITY RETURN**
46 **MODELING ASSUMPTIONS IN YOUR UPDATED ANALYSIS?**

47 A. No. I have employed the same comparable group of proxy
48 companies and the same estimating models as employed in my
49 direct testimony. The only change is I have employed more
50 current input data for each of the models. The end result is that
51 an equity return in the range of 9.3% continues to be supported
52 by current market data. The updated constant growth DCF
53 supports a 9.3% equity return and the 2-stage DCF also supports
54 the 9.3% equity return. The risk premium evaluation models
55 produce a 9.23% ECAPM and 9.88% risk premium and taken
56 together fall at 9.56% which is the upper end of the constant
57 growth DCF range shown in Table 1. In my opinion, the above
58 update continues to support a 9.3% equity return for Questar.

59

60 **SECTION III: RESPONSE TO MR. CURTIS' REBUTTAL**
61 **ARGUMENTS**

62 **Q. AT PAGE 2 LINES 23-24 OF HIS REBUTTAL TESTIMONY MR.**
63 **CURTIS CLAIMS CAPITAL MARKETS HAVE CHANGED**
64 **SINCE THE COMPANY'S CASE WAS FILED IN JULY 2013.**
65 **PLEASE COMMENT.**

66 A. Capital markets change everyday. The key question is whether
67 capital markets have changed sufficiently to require a change in
68 the recommended cost of capital. The obvious answer is no. Mr.
69 Curtis acknowledges that capital markets have not changed his
70 fundamental recommendation because he continues to support
71 his 10.35% equity return. As I discussed above, my update to

72 current market data has not changed my recommended 9.3%
73 equity return in this proceeding. The issue remains what equity
74 return this Commission should authorize in this case. Current
75 market data under my analysis supports a 9.3% equity return for
76 Questar.

77 **Q. MR. CURTIS ALSO POINTS OUT THAT INTEREST RATES**
78 **HAVE INCREASED SINCE HIS JULY 2013 FILING IN THIS**
79 **CASE. PLEASE COMMENT.**

80 A. I pointed out in my direct testimony at 11:277-278 that rates have
81 been increasing since May 2013. Again, current or updated
82 interest rate levels have not resulted in a change in the
83 Company's or my recommendation.

84 **Q. ARE REGULATORY AUTHORITIES CONTINUING TO**
85 **AUTHORIZE UTILITY EQUITY RETURNS AT OR BELOW**
86 **9.80% FOR ELECTRIC AND GAS UTILITY OPERATIONS?**

87 A. Yes. On December 13, 2013, the Public Service Commission of
88 Maryland in Case No. 9326 set the Baltimore Gas and Electric
89 Company ("BGE") equity return at 9.75% and 9.60% for electric
90 and gas operations respectively. On December 16, 2013, the
91 Public Utilities Commission of Nevada in Docket No. 13-06002
92 issued a final order for Sierra Pacific Power Company
93 operations, authorizing an equity return of 9.8% and 9.7% for
94 electric and gas operations respectively.

95 **Q. HOW DO THE FINANCIAL CHARACTERISTICS OF BGE AND**
96 **SIERRA PACIFIC COMPARE TO QUESTAR?**

97 A. BGE's equity ratio is lower creating more financial risk than
98 Questar and BGE does not have the benefits of a forecasted test
99 period for setting rates resulting in higher regulatory risk for BGE.
100 Given BGE's gas operations higher financial and regulatory risk

101 relative to Questar the 9.6% equity return recently authorized in
102 Maryland is in line with a 9.3% equity return for the lower risk
103 Questar gas operations.

104 With an equity ratio below 47%, the Sierra companies have more
105 financial risk than does Questar or BGE (discussed above) and
106 do not enjoy the benefits of the forecasted test period employed
107 in Utah rate making. Given the higher financial and regulatory
108 risks for the Nevada gas operations relative to Questar, a 9.7%
109 equity return in Nevada is consistent with the 9.3%
110 recommended level for the lower risk Questar operations.

111

112 **Q. PLEASE EXPLAIN HOW CAPITAL STRUCTURE AND**
113 **HIGHER EQUITY RATIOS LOWER FINANCIAL RISK.**

114 A. Financial risk is based on the method employed to finance
115 investment. Even though debt or leverage is a lower cost
116 alternative to equity financing, adding more debt capital
117 increases financial risk to shareholders due to increased
118 contractual fixed obligations (interest payments) being removed
119 from the income stream leaving less bottom line earnings for
120 shareholders.

121 A number of empirical studies available in the financial literature
122 quantify the impact of increased leverage or debt on the cost of
123 equity. These studies are summarized in the book New
124 Regulatory Finance which concludes a reasonable adjustment is
125 "...a range of 7.6 to 13.8 basis points per one percentage
126 increase in the debt ratio."³ Assuming on average a 10.7%
127 ((7.6% + 13.8%)/2) basis point equity change per one percent
128 change in debt ratio and applying such results to the facts of the
129 recent Nevada and Maryland decisions discussed above, results

³Morin, Roger New Regulatory Finance, Public Utilities Reports, Inc. (2006) at 469

130 in the following equity return given the Questar capital structure
 131 and lower financial risk.

	A	B	C	D
CASE	GAS ROE	EQUITY RATIO	QUESTAR EQUITY RATIO	RISK ADJUSTED ROE
BGE MARYLAND	9.60%	51.05%	52.07%	9.50%
NEVADA SIERRA	9.70%	46.94%	52.07%	9.15%
AVERAGE				9.33%

132
 133 Thus, adjusting the recent Nevada and Maryland gas utility
 134 equity return decisions for differences in Questar's less
 135 leveraged capital structure indicates an equity return of 9.3% for
 136 Questar is consistent with the current market and regulatory
 137 environment.

138
 139 On December 30, 2013, the Arkansas Public Service
 140 Commission in Docket No. 13-028-U issued a Final Order for
 141 Entergy Arkansas, Inc. electric operations authorizing an equity
 142 return of 9.3%. While this Arkansas proceeding involved an
 143 electric utility, the risks of electric operations are generally more
 144 risky than those of gas operations like Questar. Regulatory
 145 authorities continue to authorize lower equity returns even as
 146 market interest rates have increased above historical low levels.
 147 Thus, the current market data and recent regulatory rulings on
 148 equity return support returns well below the 10.35% being
 149 requested by Questar.

150

151 **Q. AT PAGE 4 LINES 69-71 OF HIS REBUTTAL TESTIMONY MR.**
152 **CURTIS POINTS OUT THAT THE ALABAMA PUBLIC**
153 **SERVICE COMMISSION RECENTLY AUTHORIZED A 10.5%**
154 **TO 10.95% EQUITY RETURN RANGE FOR ALABAMA GAS**
155 **CORPORATION. DO YOU HAVE ANY COMMENTS?**

156 A. First, Mr. Curtis is correct that the Alabama Gas Corporation's,
157 ("Alagasco") Rate Stabilization and Equalization ("RSE")
158 mechanism was recently adjusted to include the 10.5% to
159 10.95% equity return range. I would note that my review of the
160 Alabama Order indicates that the Alagasco rate employing the
161 RSE mechanism is a formulaic based rate plan. Under such
162 plans or mechanisms annual base rate costs are reconcilable up
163 or down, which is not the case under the standard rate making
164 paradigm employed in Utah and most other states. My review of
165 such formulaic rate making mechanisms over the years has
166 consistently shown higher equity return ranges have been
167 authorized for formulaic rate plans compared with standard rate
168 making paradigms.

169

170 The bottom line is that the Alabama ratemaking model is not
171 similar to the current Questar situation or the ratemaking models
172 employed in Maryland, Nevada, or Arkansas discussed earlier.

173

174 **Q. AT PAGE 2 LINE 77 THROUGH PAGE 7 LINE 162 OF MR.**
175 **CURTIS' REBUTTAL HE DISCUSSES THE IMPACT OF**
176 **ALLOWED RETURNS LESS THAN 10.35% ON QUESTAR'S**
177 **FINANCIAL METRICS AND BOND RATINGS. PLEASE**
178 **COMMENT.**

179 A. There is no evidence to support a claim of financial harm or
180 lowering of Questar's bond rating in this case. A review of Mr.
181 Curtis' own analyses at his QGC Exhibit 2.3 R shows the

182 financial metrics of the Company resulting in the same “indicated
183 rating” at a 10.35% ROE or a 9.3% ROE.⁴ Mr. Curtis provides no
184 support of any claimed financial harm to Questar at the lower
185 market based equity return of 9.3% that I recommend.

186

187 **Q. AT PAGE 9 OF MR. CURTIS’ REBUTTAL TESTIMONY HE**
188 **BEGINS HIS DISCUSSION OF THE CONSTANT GROWTH**
189 **DCF MODEL. DO YOU HAVE ANY COMMENTS?**

190 A. Yes. I addressed the key problems with Mr. Curtis’ DCF analysis
191 at pages 37-39 of my direct testimony in this case. Mr. Curtis’
192 DCF analysis when employing analyst growth forecasts supports
193 an equity return below 10 percent.⁵ Only when employing
194 historical five and ten year growth rates combined with his
195 estimate of “Industry Earnings” in his DCF model does Mr. Curtis
196 find a result above 10 percent equity return.⁶ Mr. Curtis then
197 suggests that because gas industry companies in general and
198 his comparable group proxy companies in particular are not
199 widely traded that “I don’t believe published analyst growth
200 expectations should be the only source of growth estimates in
201 the discounted cash flow model.”⁷

202

203 Mr. Curtis has the analysis woefully wrong. Growth estimates
204 used in the DCF model should be based on investor
205 expectations. If investors rely on analyst forecasts, then analyst
206 forecasts should be used in the DCF whether the stock is thinly
207 traded or not. If investors believe the growth rates and Company
208 performance over the past five and/or ten years will be repeated
209 in the future then historical growth rates should be employed
210 again no matter how thinly traded the company.

⁴ See David Curtis Rebuttal at QGC Exhibit 2.3 R lines 22,26,30,36, and 40.

⁵ Rebuttal Testimony David Curtis at 3.

⁶ Id

211 I know of no regulatory authority or stock analyst that projects
212 that the historical growth rates and performance of the natural
213 gas industry over the past five or ten years are the expectations
214 of the future. There is just no support for employing historical
215 growth rates in this case.

216

217 Based on the presentation in the third quarter earnings release
218 from October 31, 2013 the current Questar Corporation long-term
219 earnings growth forecast is 4% to 6%. As shown in my schedule
220 OCS SR 2.5, I employ growth rates of 5.5% to 6.0% consistent
221 with the high end earnings growth forecast of 4.0% to 6.0% for
222 Questar Corporation. Instead, it is Company witness Curtis that
223 employs 10-year growth rates as high as 13.76% to support his
224 10.35% equity return claim in this case.⁸

225

226 **Q. DO YOU HAVE ANY COMMENTS ON MR. CURTIS’**
227 **CALCULATION OF THE INDUSTRY EARNINGS GROWTH**
228 **ESTIMATE?**

229 A. Yes. This “Industry Earnings” growth estimate shown in his QGC
230 Exhibit 2.1R at page 2 of 2, cobbles together forecasted growth
231 in rate base for Questar Gas with targeted net income growth for
232 AGL Resources with average annual earnings per share growth
233 for South Jersey Industries and WGL Holdings Inc. targeted 2016
234 earnings growth. This computation is not the expected long run
235 growth in earnings per share, but rather a basket of different
236 growth measures that do not fit together. Growth estimates in
237 rate base do not necessarily translate into expected earnings
238 growth any more than a targeted net income growth or short term
239 earnings projections will translate into long term investor
240 expectations of earnings growth. When evaluating a DCF model

⁷ Id

⁸ David Curtis Rebuttal Testimony at QGC Exhibit 2.1R, page 2 of 2, column (i), line 2.

241 one seeks to evaluate long-term earnings growth expectations of
242 investors. It is doubtful that any investor let alone the typical
243 investor would consider Mr. Curtis' "Industry Growth" estimate
244 reasonable or reliable.

245

246 **Q. AT PAGE 13 LINES 298-309 OF HIS REBUTTAL TESTIMONY**
247 **MR. CURTIS CONTINUES TO CLAIM A SIZE PREMIUM**
248 **ADJUSTMENT FOR THE CAPITAL ASSET PRICING MODEL**
249 **CALCULATION. PLEASE COMMENT?**

250 A. I previously addressed this issue at page 39 of my direct
251 testimony. Mr. Curtis fails to distinguish the difference between a
252 regulated monopoly with a service territory and no competition
253 from the situation of a small or midsize competitive market firm.
254 The analysis I cited in my direct testimony is based on that very
255 distinction.⁹

256

257 **Q. HAS MR. CURTIS PROVIDED ANY REBUTTAL ARGUMENT**
258 **THAT WOULD CAUSE YOU TO CHANGE YOUR**
259 **RECOMMENDATIONS IN THIS MATTER?**

260 A. No. Mr. Curtis has presented no evidence to support a 10.35%
261 equity return. Moreover, the current market data and recent
262 equity return decisions by regulators for gas utilities support a
263 9.3% equity return in this case.

264

265 **Q. DOES THIS CONCLUDE YOUR SURREBUTTAL TESTIMONY?**

266 A. Yes.

⁹ Wong, Arnie. "Utility Stocks and Size Effect: An Empirical Analysis," Journal of Midwest Finance Association (1993)