

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

IN THE MATTER OF THE APPLICATION
OF DOMINION ENERGY UTAH TO
INCREASE DISTRIBUTION RATES AND
CHARGES AND MAKE TARIFF
MODIFICATIONS

Docket No. 19-057-02

DIRECT TESTIMONY OF
AUSTIN C. SUMMERS FOR
DOMINION ENERGY UTAH

July 1, 2019

DEU Exhibit 4.0

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I. INTRODUCTION

Q. Please state your name and business address.

A. Austin C. Summers, 333 South State Street, Salt Lake City, Utah 84111.

Q. By whom are you employed and in what capacity?

A. I am employed by Dominion Energy Utah (“Dominion Energy,” “DEU” or “Company”) as the Manager of Regulatory Affairs. I am responsible for cost allocation, rate design, gas cost adjustments, and forecasting. My qualifications are detailed in DEU Exhibit 4.01.

Q. Were your attached exhibits DEU Exhibit 4.01 through DEU Exhibit 4.18 prepared by you or under your direction?

A. Yes, unless otherwise stated. Where otherwise stated, my exhibits are true and correct copies of the documents they purport to be.

Q. What general areas does your testimony address?

A. I discuss several matters including (1) the Company’s class cost-of-service (“COS”) studies; (2) the Company’s rate design proposal; (3) the proposed allowed revenue under the Conservation Enabling Tariff (“CET”); and (4) the allocation of Supplier Non-Gas (“SNG”) costs.

II. INTERIM STUDIES

Q. Did you participate in the interim studies required by the Partial Settlement Stipulation approved in the Utah Public Service Commission’s (“Commission”) Report and Order issued on February 21, 2014 in Docket No 13-057-05?

A. Yes. Several parties met with the Company in late June 2014 to identify the items to be studied. Subsequently, interested parties met three times and discussed a number of issues. Those meetings are summarized below:

26 August 13, 2014

- 27 • FS class load factor requirement
- 28 • First of month prices vs Weighted-Average-Cost-of-Gas (“WACOG”) prices
- 29 • Dividing the TS Class by usage
- 30 • Interruptible Sales (“IS”) Class Qualifications

31 October 21, 2014

- 32 • Rate design of a split TS class
- 33 • Purpose of the IS class
- 34 • IS class customer behaviors and statistics
- 35 • Theoretical seasonal (summer) rate

36 January 13, 2015

- 37 • Splitting IS class based on load factor or usage
- 38 • Effects/benefits of the IS class on other classes
- 39 • Calculation of the annual administration fee
- 40 • Aggregation of meters

41 **Q. Did the interested parties reach any agreement?**

42 A. No. The meetings were collaborative and the interested parties gained an increased
43 understanding on each of these issues, but there was no final consensus reached between
44 the participants on the studied issues.

45 **III. CLASS COST-OF-SERVICE STUDIES (“COS STUDIES”)**

46 **A. *Class Cost of Service Studies***

47 **Q. Would you please explain the approach the Company used for the COS Studies?**

48 A. Yes. I performed a complete series of COS Studies for the General Service (“GS”), Firm
49 Sales (“FS”), Interruptible Sales (“IS”), Transportation Service (“TS”), Transportation
50 Bypass Firm (“TBF”), and Natural Gas Vehicle (“NGV”) rate classes. It should be noted
51 that the one Municipal Transportation (“MT”) customer is a transportation customer and
52 was included in the TS class for purposes of the COS Studies.

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B. Allocation Factors

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Q. Please describe the allocation factors used in the COS Studies.

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A. The Company uses 29 allocation factors in performing its COS Studies. DEU Exhibit 4.02 provides a brief description of each allocation factor. I specifically discuss the Distribution Plant Factor, the Distribution Throughput Factor and the Design Day Factor in greater detail below.

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C. Distribution Plant Factor Study

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Q. Please describe the Distribution Plant Factor Study.

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A. The Distribution Plant Factor Study is an analysis of distribution plant installed to provide service to customers in each rate class and is attached to my testimony as DEU Exhibit 4.03. The types of distribution plant analyzed are meters, regulators, service lines and small diameter (6 inches and smaller in diameter) intermediate high pressure (IHP) main lines. The Distribution Plant Factor Study uses a random sample of active meters to measure the average amount of plant installed for each meter type. In response to recommendations from the Cost-of-Service and Rate Design Task Force established in Docket No. 02-057-02, larger capacity meters are sampled at much higher rates than smaller capacity meters. Studies of this nature have been a central aspect of the Company's COS studies since the mid-1960s.

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Q. Please describe the changes to the Distribution Plant Factor Study since the Company's last general rate case (Docket No. 13-057-05).

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A. The random sample of active meters described above is used only for the GS class, where the bulk of the customers reside. In all other classes, the Company measured every active customer, instead of conducting a random sampling. DEU also updated the current cost levels for each type of facility in the analysis. Finally, the Company used the book values as of December 31, 2018 for each plant category to keep the various aspects of the analysis in balance and matched to actual book value.

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Q. How did the Company determine the amount of plant required to serve customers?

80 A. DEU evaluated each meter selected in the sample using information from the Company's
81 Customer Care and Billing ("CC&B") system, engineering files, and the Graphical
82 Information System ("GIS"). The Company then determined the costs to reproduce the
83 meter set, service line and the portion of main line attributable to the sampled meter
84 based on current cost estimates.

85 **Q. How did DEU determine the amount of main line attributable to the sampled**
86 **meters?**

87 A. The study examined the main line directly connected to the service line serving a
88 sampled meter. Specifically, the study examined the main line within 1,000 feet of a
89 service-tap point. Usually this translates into 500 feet in each direction. DEU recorded
90 the length of each size of main line within the 1,000 feet, along with the number of
91 service-line taps within the 1,000 feet. DEU Exhibit 4.03, page 1, shows the map from
92 the GIS for an individual sampled meter. The map for this sampled meter, designated
93 with a star, includes the measurements for main (1,000 feet of two-inch main line, with
94 28 service taps), and service line (76 feet of 3/4-inch service line). The Company then
95 priced the main line attributable to this meter (1,000 feet/28 taps, or 36 feet) at current
96 cost.¹ The cost associated with the identified main line divided by the number of meters
97 on the identified service lines is included in the Distribution Plant Factor Study.

98 **Q. Why did Dominion Energy select 1,000 feet for the main line measurements?**

99 A. The Company selected 1,000 feet as the measured length in order to have a full picture of
100 the character of the area surrounding a customer's premises, including street crossings,
101 while excluding characteristics that would likely be distinct between neighborhoods.
102 Experience has shown that longer measurement lengths have a tendency to include
103 dissimilar neighborhoods, while shorter lengths tend to capture too few or no intersection
104 crossings. Also, the effort required to perform this analysis increases substantially as the

¹ The only exception is that if main with a diameter greater than six inches is found in the sample, the excess cost above the cost of six-inch main line is excluded. These excess costs are allocated using the Distribution Throughput Factor discussed later in my testimony.

105 measurement length increases. One thousand feet produces reliable information
106 regarding the size of mains installed in the vicinity of a customer, as well as the local
107 density of customers attached to the same main. Additionally, the use of 1,000 feet is
108 consistent with the methodology employed since the early 1980s.

109 **Q. How did DEU determine the service line cost?**

110 A. The Company recorded the length and size of service line for each sampled meter. For
111 the sampled meter shown on DEU Exhibit 4.03, page 1, the service line associated with
112 this meter was 76 feet of one and 3/4-inch pipe. The length of service line was then
113 multiplied by the current cost for the identified pipe size.

114 **Q. How did DEU determine the meter and regulator costs?**

115 A. For each active meter installed in the system, the Company identified a comparable
116 model. It then determined the current cost for the comparable model, along with standard
117 ancillary facilities. This current total cost was then assigned to the sampled meters.

118 **Q. How did Dominion Energy establish the current cost levels?**

119 A. The Company's Distribution Engineering Department provided the current cost figures
120 for each component included in the analysis. The costs for IHP main and service lines
121 are based on the actual pricing in effect for 2018, weighted by the footage installed in
122 2018. The costs for high-pressure service lines are based on recent actual projects
123 adjusted to 2018 price levels. The current costs for meter sets are based on current
124 engineering estimates for standard meter sets of like size. DEU Exhibit 4.03, page 2,
125 lists the cost data for main, service line, and meter sets used to price the facilities
126 identified through the sample measurements.

127 **Q. How was the sample used to establish the small-diameter IHP main investment by
128 rate class?**

129 A. DEU Exhibit 4.03, page 3, shows the calculation of plant investment for small-diameter
130 mains for each rate class. Column C, lines 1-32, shows the average investment in mains

131 by installed meter capacity rating at current cost. DEU multiplied these average values
132 by the number of active meters in each rate class. The products of these calculations is
133 shown in columns D through I, lines 1-32 of DEU Exhibit 4.03. The unadjusted total for
134 each rate class is shown on line 33. The sum of the values on line 33 is shown in column
135 J. The total in column J, line 33, represents the total main-line investment at current cost
136 attributable to the customers receiving service under the rate classes included in the COS
137 Study. The next step was to proportion this total to match the book investment for small-
138 diameter mains (column K, line 33). The percentage reduction required to proportion the
139 unadjusted total investment (column J, line 34) to equal the book investment was then
140 applied to each line of column K to arrive at the adjusted class totals shown on line 34.

141 **Q. How was the sample used to establish the service-line and meter/regulator**
142 **investment by rate class?**

143 A. DEU Exhibit 4.03, page 4, shows the calculation of plant investment for service lines for
144 each rate class. DEU Exhibit 4.03, page 5, shows the calculation of plant investment for
145 meters/regulators for each rate class. The service-line and meter/regulator investment by
146 rate class was calculated in the same manner as described above for small diameter IHP
147 mains.

148 **Q. Why are the plant investment values, calculated at current cost, proportioned down**
149 **to match book cost?**

150 A. The Company performs this step as part of the study in order to ensure that no component
151 of plant is given too much weight when the three components of the Distribution Plant
152 Factor Study are combined.

153 **Q. What costs are allocated using the Distribution Plant Factor?**

154 A. The costs allocated using this factor include: 1) the rate-base related costs, including
155 return, taxes and depreciation; 2) operation and maintenance expenses related to
156 distribution activities; and 3) a portion of administrative and general expense.

157 **Q. What was the result of the Distribution Plant Factor Study?**

158 A. The results are shown in DEU Exhibit 4.03, page 6, columns B-H, rows 5-7. The
159 Distribution Plant Factor Study shows that 97.85% of distribution facilities are installed
160 to serve GS customers, 0.24% are installed to serve FS customers, 0.03% are installed to
161 serve IS customers, 1.78% are installed to serve TS customers, 0.09% are installed to
162 serve TBF customers, and 0.01% are installed to serve NGV customers.

163 ***D. Distribution Throughput Factor Study***

164 **Q. Please describe the Distribution Throughput Factor Study.**

165 A. The Distribution Throughput Factor Study calculates an allocation factor based on the
166 commodity volumes delivered through the intermediate-high pressure (“IHP”)
167 distribution system, and is attached as DEU Exhibit 4.04. The factor was developed by
168 identifying customers that are not connected to the IHP system and then subtracting the
169 Dths delivered to those customers from the commodity-throughput numbers.

170 **Q. What costs are allocated using the Distribution Throughput Factor?**

171 A. The costs associated with large-diameter IHP main lines (greater than 6 inches in
172 diameter) are allocated using the Distribution Throughput Factor. These facilities are
173 generally sized for more than just local delivery requirements and, therefore, are excluded
174 from the Distribution Plant Factor Study. The Distribution Throughput Factor is based
175 on throughput quantities that reflect the underlying purpose of these facilities. Large-
176 diameter main lines installed within the IHP system are typically designed to move gas
177 from the high-pressure feeder-line system to the smaller distribution lines. These
178 facilities benefit all customers connected to the IHP system. Customers that are not
179 connected to the IHP system receive no benefit from these facilities and are therefore
180 allocated none of these costs. The booked cost of the large-diameter main lines is used to
181 determine the portion of the distribution cost associated with these facilities.

182 **Q. What are the results of the Distribution Throughput Factor Study?**

183 A. The factor developed from the study is shown on DEU Exhibit 4.04 on line 7, columns B
184 through G. The study shows on line 7 that rate classes other than the GS class, such as

185 the Transportation Service rate class, have very few customers connected to the IHP
186 distribution system, while in the case of the GS class, nearly all of the customers are
187 served from the IHP system. As a result, transportation customers should be allocated a
188 relatively small portion of costs associated with large-diameter mains.

189 *E. Design-Day Factor Study*

190 **Q. What is the Design-Day Factor Study?**

191 A. The Design-Day Factor Study is conducted to assign responsibility for the Design Day
192 between the rate classes, and is attached to my testimony as DEU Exhibit 4.05. This
193 factor was used to allocate costs related to the coincident peak demand of customers.

194 **Q. How was the Design-Day Factor calculated?**

195 A. The first step was to determine the portion of the design-day demand that can be assigned
196 directly to specific rate classes. These are the TSF, TBF and NGV rate classes. The
197 contract demand attributable to customers served under the TBF and TSF rate classes
198 was directly assigned. The total firm-contract demand for these two classes was 268,360
199 Dth. The NGV class was assigned 729 Dth of peak demand based on the average use per
200 work day. The balance of the design peak day attributable to the GS and FS classes was
201 1,173,103 Dth. These calculations are shown on DEU Exhibit 4.05, lines 1 and 2.

202 **Q. Please explain the history of allocating some of the Design Day factor to**
203 **interruptible customers?**

204 A. The Commission's order in Docket No. 07-057-13 stated: "[W]e are persuaded by the
205 Division that interruptible customers contribute to peak demand and therefore these
206 customers should receive some allocation of peak demand in the company's next cost-of-
207 service study." In the Company's 2009 General Rate Case, it modified the Design-Day
208 Factor Study to allocate the costs associated with the portion of the design peak day that
209 exceeds the average peak requirements of the firm customers to interruptible customers.

210 **Q. What is the Company's proposal regarding the inclusion of interruptible customers**
211 **in the Design-Day Allocation Factor in this case?**

212 A. The Company does not believe that interruptible customers should be assigned peak
213 demand responsibility. Arguably, an interruptible customer benefits from being on a
214 system built to handle a peak event because peak days are infrequent and, consequently,
215 interruptions are also infrequent. However, in an actual peak-day event, the interruptible
216 customer will be curtailed and will not be contributing to the costs incurred on the peak
217 day. If the interruptible customer chooses not to curtail, they will be assessed penalties
218 that will be credited back to firm customers. If interruptible loads are included in the
219 Design-Day Factor Study, there is a risk that an excessive level of cost will be allocated
220 to interruptible customers.

221 **Q. What design demand is used in developing the Design-Day Factor?**

222 A. The Company used the 2020 design-day demand from the 2019 Integrated Resource Plan
223 (“IRP”) as the basis for this study. The Utah design-day demand, updated for
224 transportation contracts, for 2020 is projected to be 1,706,275 Dth.

225 **Q. How was the 1,173,103 Dth of design peak day apportioned between the GS and FS**
226 **rate classes?**

227 A. An analysis of the population for these classes was performed using data from the
228 Company’s billing system to establish the proportionate responsibility for each class.
229 This study involved estimating the contribution to peak for customers grouped by
230 weather zones within the two remaining rate classes. The total estimated design-day
231 demand was calculated using individual customer data and was then summed by rate
232 class. The remaining design-day demand was allocated between these two classes based
233 on their share of the calculated peak.

234 **Q. What was the result of the Design-Day Factor Study?**

235 A. The results are shown on line 2 of DEU Exhibit 4.05. The GS class was determined to be
236 responsible for 80.2% of the Design Day demand, the FS class was determined to be
237 responsible for 1.14%, the transportation classes were determined to be responsible for
238 18.61%, and the NGV class was determined to be responsible for .05%.

239 **Q. Are the results of the Design-Day Factor Study consistent with your expectations?**

240 A. Yes. I have also shown on DEU Exhibit 4.05, line 4, the resulting load factor for each of
241 the firm-sales classes. This shows that the GS class has an average load factor of 25.6%,
242 and the FS customers have an average load factor of 45.4%.

243 ***F. Cost-of-Service Results***

244 **Q. Please describe the results of the COS Studies.**

245 A. DEU Exhibit 4.06, page 1 shows the results of the COS Studies. Lines 1-49 summarize
246 the revenues, expenses and rate base allocated to the different rate classes using the
247 factors explained above. Lines 50 and 51 show the Rate of Return and Return on Equity
248 by class before the deficiency. Line 53 shows how the deficiency needs to be assigned to
249 each class in order to avoid inter-class subsidies. Line 54 is the TBF COS adjustment
250 that I will discuss below. Line 55 represents the total revenue requirement (COS with
251 deficiency). Line 57 shows the revenue that needs to be collected from each class after
252 giving each class a credited share of the general related revenues.

253 **Q. Is the Company proposing that any rate classes pay less than their full cost of**
254 **service?**

255 A. The Company only recommends that the TBF class be less than full cost in order to
256 prevent these customers from bypassing the Dominion Energy Utah distribution system.

257 **Q. Is there a way to determine if a class is paying its full cost?**

258 A. Yes. Using forecasted revenues, the Company has calculated that the return on rate base
259 for 2020 would be 6.93% without any of the additional revenue requested in this case.
260 Exhibit 4.06, page 2, line 2, shows the return on rate base provided by each class. Line 6
261 shows a metric called the rate of return index. This metric reflects the degree to which a
262 class is to paying its full cost. If the rate of return index is lower than one, the class is
263 paying a return that is lower than 6.93%, and hence, is providing revenue that is below
264 full cost. If the number is higher than one, the class is paying more than full cost.
265 Additionally, line 3 shows how much the class revenue would have to change for the

266 class to pay exactly 6.93%.

267 **Q. Are you proposing to change rates by the percentages shown on line 5?**

268 A. No. This analysis simply reviews where the rate classes are, without any increase in
269 revenue. The analysis is limited to existing rates, without the revenue deficiency and the
270 adjustment from the subsidized TBF class. Lines 8 – 10 show the adjustments that are
271 made to each class to reach the total revenue requirement requested in this case, and line
272 13 shows the percentage increases to the DNG portion of rates in each class.

273 **Q. Why are some classes seeing a larger increase than others?**

274 A. The rates DEU has calculated move each class to full cost. Classes that are further from
275 full cost have a higher increase. Since the last general rate case, the Company has
276 continued to see larger GS and FS customers, along with one TBF customer move to the
277 TS² class, where they are relatively small customers as compared to others in the TS
278 class. Costs that are allocated to each class are highly affected by the number of
279 customers in the class and the costs that are associated with those customers. As large
280 customers have left the GS and FS classes, that has left smaller GS and FS customers to
281 pay the remaining costs. In the TS class, new customers brought new costs to a class that
282 was already being subsidized by other classes. As such, customers changing classes,
283 combined with moving the classes to full-cost rates caused larger increases in some
284 classes while others had smaller increases.

285 **Q. You mentioned that one TBF customer switched to the TS class. Why would this**
286 **switch occur when the TBF customer is receiving a heavily subsidized rate?**

287 A. While the TBF rate is subsidized, the TS class is subsidized more because the rate for
288 that class was designed for large industrial customers, and now the lion's share of
289 customers in the class are smaller commercial customers. The rate was never designed or
290 intended for smaller commercial customers, and they have enjoyed this subsidized
291 loophole since the 2009 rate case. DEU believes it is time for this loophole to be closed

² For purposes of cost allocation, TSF and TSI are the Transportation Service (TS) class. Differences between TSF and TSI customers will be implemented during rate design where firm costs will be collected through a demand charge that is only paid by TSF customers.

292 so that all customer classes are paying their full share of the system costs.

293 **Q. Do you believe the proposed increase to the TS class should be made gradually?**

294 A. The principal of gradualism is often mentioned as a way to reduce rate shock to
295 customers who may be moved to a higher rate. However, as I discuss in greater detail
296 below, the TS rate class has enjoyed a gradualism approach (*i.e.* lower than full cost-of-
297 service) for nearly three decades. Because the Company has gradually increased rates in
298 recent cases, little if any improvement has been made in reducing the inter-class subsidy.
299 Thus, gradualism, in this instance, has not addressed the problem and, if continued, will
300 only result in TS customers avoiding paying the full cost of service for years into the
301 future. It is time to bring the TS rate class to full cost of service.

302 Additionally, it is important to note that, while rate stability is an important principle in
303 ratemaking, it is not the most important principle and is not the only factor that should be
304 considered. It is most important that rates be fair and equitable. In his book, Principles
305 of Public Utility Rates, James Bonbright mentions eight criteria to create a desirable rate
306 structure. Of the eight, he lists three as being “primary, not only because of their
307 widespread acceptance but also because most of the more detailed criteria are ancillary
308 thereto.”³ The three criteria he lists as primary are:

- 309 1. Fairness of the specific rates in the apportionment of total costs of service among the
310 different consumers.
- 311 2. Effectiveness in yielding total revenue requirements under the fair-return standard.
- 312 3. Efficiency of the rate classes and rates blocks in discouraging wasteful use of service
313 while promoting all justified types and amounts of use.

314 Criteria two can be obtained even with inter-class subsidies, but the fairness and
315 efficiency objectives fail when subsidies exist as they have for the TS class for many
316 years. Fairness to the other customers weighs strongly in favor of requiring the TS class
317 to pay its full cost of service. Other rate classes should not be burdened with subsidizing
318 the TS class rates. Each rate case that passes where rates are “gradually” increased to

³ Bonbright, James C. Principles of Public Utility Rates. New York: Columbia UP, 1961. Print.

319 avoid rate shock perpetuates a subsidy that benefits some customers at the expense of
320 other customers, and creates a larger problem for each subsequent rate case.

321 **Q. Please describe the inter-class and intra-class subsidies in relation to the movement**
322 **of commercial customers to the TS class?**

323 A. Having TS rates that are below the cost of service, coupled with the low market prices of
324 gas, has allowed large commercial customers in the GS and FS class to arbitrage the rates
325 and take advantage of the subsidy in the TS class. Because the TS class was originally
326 designed for large industrial customers using 100,000 Dth and over, a pricing loophole
327 was created that allowed these commercial customers to realize large cost savings simply
328 because they were signing up for the “volume discount” provided by TS class rates,
329 without using enough natural gas to merit that discount. Each additional small customer
330 that moves to this class increases the inter-class subsidy paid by general service
331 customers. As I discuss below, each small customer that moves to the TS rate class also
332 increases the intra-class subsidy paid by large transportation customers.

333 **Q. What effect has this migration of commercial customers to the TS rate class had on**
334 **rates?**

335 A. Over the past six years, more costs have moved into the TS class while the revenue to
336 cover those costs has not correspondingly increased. As a result, in order to eliminate
337 subsidies, the Company would have to increase rates to both the GS rate class and the TS
338 rate class to a greater degree in order to eliminate these subsidies than it would have if
339 the commercial customers had remained on a sales rate schedule.

340 **Q. Were the customers that moved to the TS class paying full cost rates in their former**
341 **class?**

342 A. Unfortunately, if the customer was in the GS class prior to switching to the TS rate class,
343 they were likely subsidizing the smaller GS customers due to the large 45 Dth block
344 break that has been in place for many years. By moving from the GS class to the TS
345 class, these customers essentially compounded the money they are saving by reducing
346 their subsidy of small GS customers and moving to a rate that is being subsidized by the

347 other rate classes. The Company's cost of service and rate design proposals in this case
348 significantly reduce these inter-class and intra-class subsidies.

349 **Q. Has there been any recent movement in getting the TS class closer to a full cost**
350 **rate?**

351 A. Yes. As part of the settlement in the Company's 2013 general rate case, customers in the
352 TS class took two partial steps toward full cost rates. The first step occurred in March
353 2014 when these customers were moved part of the way to full cost. Then in the fall of
354 2015, the rate was adjusted to bring the TS class still closer to full cost. Even with these
355 steps, however, TS customers are currently only paying about 40% of their full cost of
356 service (DEU Exhibit 4.06, page 2, line 6, column F), meaning that other customers are
357 providing a 60% subsidy to the TS class.

358 **Q. Has the Company informed the TS customers of its intentions to move to a full cost**
359 **rate?**

360 A. Yes. The Company is sensitive to rate shock that customers may experience if
361 unexpected rate increases occur. Accordingly, the Company has gone to great lengths to
362 inform these customers that the Company is moving toward full cost of service.

363 **Q. How has the Company informed transportation customers of its intentions?**

364 A. Every fall, Dominion Energy holds a "customer meeting" where old and new
365 transportation customers can learn about price trends, new policies, and upcoming
366 regulatory issues. At each of these meetings, DEU representatives have informed
367 customers that rates would be proposed to move to full cost in the next general rate case.
368 These meetings are well-attended and far-reaching. Customer meetings have been held
369 annually since the 2013 general rate case. Meetings were held on September 16, 2014,
370 September 15, 2015, September 8, 2016, September 7, 2017, and September 13, 2018.
371 Exhibit 4.07, pages 1 through 4 are slides from a presentation given at the 2014-2017
372 meetings, respectively. Pages 5 and 6 of Exhibit 4.07 were both slides that were used in
373 the 2018 customer meeting.

374 A special customer meeting was held on February 28, 2014 to educate TS customers

375 about the results of the then-recently completed rate case. Exhibit 4.07, page 7, is a slide
376 from that meeting. In addition to the customer meetings, DEU has given presentations at
377 meetings for groups such as the Utah Association of Energy Users (“UAE”), where
378 attendees were informed of the Company’s plans. Exhibit 4.07, pages 8-10 are slides
379 from a presentation given to the UAE on February 18, 2016. Finally, given that the
380 Company has proposed to move TS rates to cover the full cost of service in the last
381 several rate cases, intervening TS customer groups who have previously argued for
382 gradualism are well aware of the Company’s plans to implement full cost rates in this
383 case.

384 **Q. Does the Company make more money by switching these customers to full cost?**

385 A. No. If rates are designed accurately, customers in all classes will be paying their share of
386 the revenue to cover their costs until the next general rate case. The Company will
387 simply collect the revenue requirement the rates were designed to collect.

388 **Q. Are there any companies that benefit if the TS class does not move to full cost?**

389 A. Of course those companies that are paying a subsidized rate benefit. Additionally there
390 are companies that serve as marketing agents who are in the business of managing
391 customer supplies. The subsidies I’ve described in my testimony make it easier for such
392 companies to solicit larger GS and FS customers to switch to the TS rate class and to
393 purchase the marketing agents’ services. The reduction or elimination of that subsidy
394 makes it more difficult for the marketing agents to economically justify that switch of
395 rate classes. Dominion Energy believes that all customers in all classes should pay for
396 the costs that they cause. Only in doing so will customers be paying their fair share of
397 system costs.

398 **Q. Could a move to full-cost rates now reduce rate shock in the future?**

399 A. Yes. DEU Exhibit 4.08 shows the first of month price TS customers have historically
400 paid for natural gas commodity, as well as current forecasts of a gradual increase in gas
401 prices over the coming years. As the chart shows, commodity costs are near a 10-year
402 historical low, which directly leads to TS customers saving on overall energy costs. The
403 low energy prices these customers are enjoying will more-than offset the proposed

404 increases in this case. Waiting until a future date to make the move to full cost, when
405 commodity prices are higher, could lead to more rate shock than if the move to full-cost
406 happens now. Additionally, as Mr. Mendenhall explains in his direct testimony in this
407 matter, there have been substantial cost savings to customers caused by reductions in
408 operating and maintenance expenses and tax reform. This has greatly reduced the
409 revenue deficiency in this case. As a result, this is an excellent time to correct these
410 subsidies and minimize rate shock.

411 ***G. NGV Class Cost of Service***

412 **Q. Have there been changes to the NGV class since the Company's last general rate**
413 **case?**

414 A. Yes. The current DNG rates in the NGV class were set in 2013. At that time, the NGV
415 rates went to full cost instead of being subsidized. Gasoline and diesel prices were also
416 high enough that CNG was still a competitive fuel for consumer vehicles. Vehicle
417 manufacturers were still producing CNG vehicles and the Company was forecasting
418 growth in the volumes at its CNG stations. Since that time, however, the costs of
419 gasoline and diesel have dropped, and with the rise in popularity of electric cars, there are
420 no longer any manufacturers producing CNG-powered vehicles. To compound the issue,
421 many customers that used the fueling stations for their fleets have now built their own
422 fueling facilities. This has led to significantly reduced volumes being consumed on the
423 NGV rate compared to when the rates were set. DEU Exhibit 4.09 shows the history of
424 volumes that have been dispensed through the Company's facilities since 2014.

425 **Q. What happens to the rates when volumes are drastically reduced?**

426 A. The rates are calculated by determining the costs (plant, maintenance, etc.) that are
427 allocated to the CNG stations and dividing those costs by the total test year volumes. If
428 plant costs stay constant while volumes drop, the rate will increase. This causes a
429 circular process where rates increase, leading to fewer customers using the stations,
430 which in turn leads to rates increasing further, leading to even fewer customers using the
431 stations. The process would theoretically continue until the rates became so high that it
432 would be uneconomic for customers to use the facilities, and the Company would have a

433 stranded investment in its CNG infrastructure.

434 **Q. What has the Company done in this Docket to reduce the rate increase in the NGV**
435 **class?**

436 A. First, the plant that is allocated to the NGV class has depreciated since the current rates
437 were established in the 2013 rate case. While this helps, it does not completely offset the
438 reduction in volumes that have occurred. To help with the reduced volumes, the
439 Company has been implementing new programs aimed at large trucking, an industry that
440 is increasing its use of CNG due to CNG's lower-carbon impact as compared to diesel
441 fuel, and due to the availability of renewable natural gas ("RNG") incentives for
442 transportation purposes.

443 In December 2018, the Commission approved the Company's request to add Section 5.07
444 to its Utah Natural Gas Tariff No. 500 ("Tariff"), which allows RNG transporters to
445 transport RNG on the Company's system to Company-owned CNG stations for re-
446 distribution to the RNG transporters' CNG customers (usually fleets). The Company has
447 received Commission approval for one contract under Section 5.07. This contract
448 increases revenues at the CNG stations and helps keep the existing rate low.

449 **Q. How much revenue is DEU incorporating into its forecast due to the RNG**
450 **developments on the system?**

451 A. For the 2020 test period DEU has added an incremental \$599,042 per year related to the
452 RNGT contract.

453 **Q. How did the Company determine this incremental amount of revenue?**

454 A. In conversations with the contracted party, the Company determined a reasonable
455 estimate of the volumes that could be added to the NGV system and the associated
456 revenue based on the terms of the contract.

457 **Q. What effect does this additional revenue have on the rate?**

458 A. The DNG rate proposed including the RNG revenues is \$8.60331. If the revenue was
459 not included in the calculation, the rate would increase to \$10.90287. This is the

460 equivalent of \$0.28 per gallon equivalent at the pump.

461 **IV. RATE DESIGN**

462 **A. *Intra-class Subsidies and Cost Curves***

463 **Q. Is Dominion Energy concerned about intra-class subsidies (subsidies within a class**
464 **of customers)?**

465 A. Yes. In the Cost-of-Service section of testimony, I discussed the Company's strong
466 stance that each class of customers should be required to pay its appropriate share of the
467 overall revenue requirement. Reducing intra-class subsidies is another step in ensuring
468 cost causation principles are followed.

469 **Q. Has the Company performed analyses to determine if intra-class subsidies are**
470 **occurring?**

471 A. Yes. The Company has used cost curves for decades to graphically identify regions of
472 subsidization with a rate class. A cost curve graphically represents unit cost across the
473 annual usage range within a class. Understanding this relationship helps the Company
474 design rates that reduce intra-class subsidies by accurately assigning costs to those
475 customers that cause the costs. In preparing the rate design proposal for this case, the
476 Company performed a very thorough cost curve analysis for each class of customers.

477 **Q. Are cost curves an accurate depiction of the costs that are caused by different**
478 **customers within a class?**

479 A. Yes. In recent years, the Company has gathered very granular data on specific customers
480 in all of the classes to calculate detailed cost curves. The calculation and analysis of these
481 curves were very informative regarding the current intra-class subsidies in both the GS
482 and TS classes.

483 **Q. Please discuss the development of the cost curves and how they can be used to**
484 **reduce intra-class subsidies**

485 A. Cost curves are a graphical representation that show the relationship between the costs
486 and the usage for individual customers within a class. Understanding this relationship
487 helps the Company design rates that reduce intra-class subsidies by accurately assigning
488 costs to those customers that cause the costs.

489 **Q. What is the first step in developing a cost curve?**

490 A. The first step in the process is to categorize the components of the COS (O&M expenses,
491 depreciation, taxes, and return on rate base) into four functional categories. The
492 categories used are:

- 493 1. **Customer Costs:** Those costs that are driven by the number of customers
494 served. While these costs are primarily customer-related, they frequently
495 increase with the size of the load being served.
- 496 2. **Demand Costs:** Those costs that are driven by the design-day requirements
497 of firm customers.
- 498 3. **Distribution Plant Costs:** Those costs that are related to the meter, service
499 line, and small diameter main associated with each customer.
- 500 4. **Throughput Costs:** Those costs not specifically assigned to the customer,
501 demand, or distribution plant categories.

502 **Q. What happens after the costs are classified?**

503 A. Though the curves are a graphical tool, they are derived by analyzing very granular
504 customer-specific cost and usage data. Two data points are needed for each customer in
505 a class: historical usage and share of the classified costs on a per-Dth basis. Once these
506 two data points are calculated for each customer, the relationship can be plotted on a
507 chart as shown in the three charts in DEU Exhibit 4.10. The red cost curve is then fit to
508 these points using regression.

509 **Q. How did the Company determine each customer's share of the classified costs?**

510 A. The customer-specific costs for each of the four categories were determined differently,
511 as explained below.

- 512 1. **Distribution Plant Costs:** The Company gathered the same information that was

513 used in the cost-of-service study for each customer, including the cost of each customer's
514 meter, service line, and small diameter main. Then, DEU used the plant cost for each
515 customer to calculate each customer's proportionate share of the classified distribution
516 plant costs.

517 2. **Demand Costs:** Using historical usage and heating degree day data for each
518 customer, DEU calculated a linear regression slope and intercept for each customer. This
519 provided a formula to estimate how much gas a customer will use on a design-day. The
520 Company used the design-day usage to calculate each customer's proportionate share of
521 the classified demand costs.

522 3. **Customer Costs:** The Company divided all of the classified customer costs by the
523 number of customers in each class.

524 4. **Throughput Costs:** DEU used each customer's annual usage to determine its
525 proportionate share of the throughput costs.

526 Finally, DEU summed each of these four costs to provide the total cost to serve the
527 customer and then divided this cost by the customer's usage to determine the cost per
528 dekatherm shown on the y-axis of the chart.

529 **Q. What happens after you have calculated the cost curve?**

530 A. The Company typically designs rates for each class using a mix of basic service fees,
531 demand charges, seasonal differentials, block breaks, and volumetric rates so that the
532 revenue from each customer will be as close as possible to the costs the customer causes.
533 The revenues of each customer can be charted similarly to the costs to produce a revenue
534 curve. This allows the Company to then compare the cost curve and the revenue curve.
535 When the revenue curve deviates from the cost curve, the customer at that given usage
536 level is either paying more than or less than the average cost of the service they are
537 receiving. The goal of good rate design is to match as closely as possible the cost and
538 revenue curves in order to minimize intra-class subsidies.

539 **Q. Does the Company have an objective way to ensure the cost and revenue curves are**
540 **as close as possible?**

541 A. Yes. The Company has developed an algorithm that optimizes the rates for each class.
542 The algorithm solves for block breaks and volumetric rates that provide the least
543 variation between cost and revenue.

544 **Q. Is Dominion Energy relying on cost curves for its rate design proposal?**

545 A. The Company is not using the cost curves to produce rates for all rate classes in this case.
546 Though the cost-curve analysis has provided valuable insight into the costs caused by
547 specific customers, the Company is not proposing to completely eliminate the intra-class
548 subsidies at this time because it could result in drastic rate increases, unstable rates,
549 incorrect price signals, and other unintended consequences. I discuss the existing rate
550 design and the specific proposals of each class below.

551 **B. Existing Rate Design**

552 **Q. Please summarize how the Company's rate design proposals were developed.**

553 A. The current rate design was implemented in Docket No. 13-057-05. In that docket, the
554 Company continued its long-standing use of declining block rates, basic service fees,
555 demand charges, administration fees, and summer/winter rates to collect the proposed
556 revenue requirement. These same rate design tools are being proposed in this case to
557 collect the proposed revenue requirement. Though some of the Company's proposed rate
558 design is similar to past general rate cases, cost curves have not been used to derive final
559 rates for all rate classes in this case.

560 **Q. Are there any special circumstances from Docket No. 13-057-05 that have carried
561 over to your proposal in this Docket?**

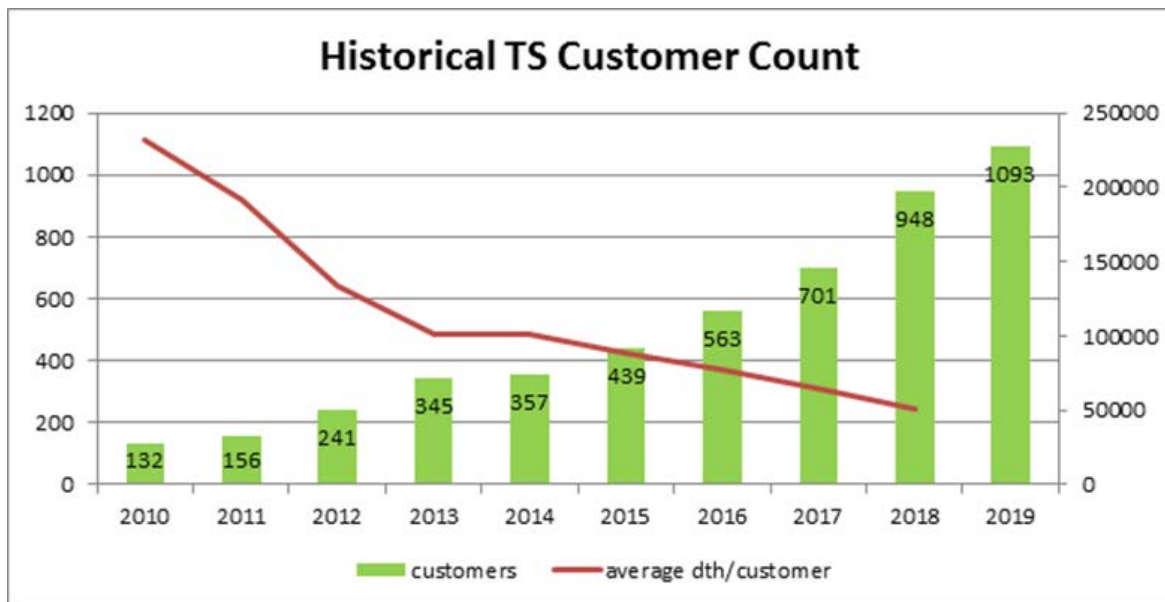
562 A. Yes. In that docket, the parties settled the cost-of-service to include two gradual steps to
563 bring the TS class toward full-cost rates. As I mentioned earlier in my testimony, this
564 offered TS customers a gradual step toward full cost rates. The first step moved
565 customers to 60% of full cost in March of 2014. This was followed by another step to
566 72% of full cost in the fall of 2015.

567 **Q. Did these steps toward full-cost rates achieve the desired results?**

568 A. No. When the Company filed its 2016 general rate case in Docket No. 16-057-03, the TS
569 class was not paying for 72% of its full cost. It was only paying 53% of its full cost.
570 Over the last three years, that regressive trend has continued to the point that the TS class
571 is only paying for 43% of its full cost with existing rates. In other words, the TS class
572 has moved *farther* from full-cost rates since 2013. In other words, the subsidy to the TS
573 class has grown, not decreased.

574 **Q. How did this subsidy increase, even with the steps taken toward full-cost rates?**

575 A. Since rates were set below full cost, there was still an incentive for customers to switch
576 from sales classes to the TS class. In fact, since 2014, when the rates were stepped
577 toward full-cost, 736 small customers have left sales classes to join the TS class. The
578 chart shown below shows the increasing customer count and the declining usage per
579 customer in the TS class.



580 **Q. Does the growth in the class affect your rate design proposal?**

581 A. Yes. Since the bulk of the customers in the TS class are now small customers, the
582 existing rate design is not sufficient to collect the costs from the customers that are
583 causing them. These customers simply don't belong in a class with the rate design of the
584 TS class.

613 **subsidies you described in your testimony?**

614 A. The Company's proposed rate design will solve the inter-class subsidies. While it will
615 not resolve the intra-class subsidies, it will move the Company towards that result. The
616 Company performed an extensive rate design analysis that showed many small TS
617 customers are receiving service in a rate class not designed for them. Their usage is not
618 high enough to cover the fixed costs associated with TS service; costs that are easily paid
619 for by larger TS customers. The movement of these small customers into the TS class
620 has created very large inter-class and intra-class subsidies that need to be addressed. The
621 analysis also shows that there is not a simple solution to fix this issue. As discussed
622 below, the Company recommends that a multi-step approach will be an effective
623 approach to the end goal of achieving optimized rates.

624 **Q. Please explain how the Company proposes to correct rate design in the TS class in**
625 **the long term.**

626 A. Accurately setting rates for the TS class will be a multi-step process. I am proposing that
627 two of those steps be approved in this rate case, and that the last remaining step be
628 completed in the next rate case after customers have chosen a class based on an economic
629 analysis of full-cost rates, rather than the existing loophole based on subsidies.

630 **Q. Please describe the first step in the Company's proposal.**

631 A. The Company is proposing that, going forward, for new customers to switch to the TS
632 class, the minimum use requirement be set at 35,000 Dth per year. This will prevent new
633 small customers from receiving service with a highly subsidized rate and will ensure that
634 the customers that ultimately remain in the class belong there. This step needs to be
635 implemented before the cost curve analysis can be done in the next general rate case to
636 optimize rates within the TS rate class.

637 **Q. How did DEU determine the minimum use amount of 35,000 Dth/year?**

638 A. The Company conducted two analyses to determine that 35,000 Dth/year is a suitable
639 volume to ensure that only customers for which the existing rate design is appropriate can
640 become new TS customers. These analyses are reflected in the charts shown in DEU

641 Exhibit 4.11. First, the Company analyzed the makeup of the TS class in 2011, before
642 the significant growth occurred in the TS class. In 2011, the median TS customer used
643 approximately 51,000 Dth of gas. By 2018, this had changed to approximately 9,000
644 Dth. Charts 1 and 2 demonstrate how the makeup of the transportation class has changed
645 since 2011. In 2011, most of the customers used more than 40,000 Dth of gas annually.
646 In 2018, this changed so that more than 80% of customers use less than 40,000 Dth
647 annually.

648 Next, a cluster analysis on annual usage of current TS customers showed that a possible
649 separation point within the class was at approximately 30,000 Dth per year (see Chart 3).
650 Cluster analysis is a mathematical technique that identifies subsets within a larger group
651 where members of a subset are more similar to each other than to members outside of the
652 subset. After analyzing each of these characteristics of the TS class customers, the
653 Company determined 35,000 Dth is a suitable minimum use requirement.

654 **Q. What are you proposing for existing customers that fall below the 35,000 Dth**
655 **minimum?**

656 A. These customers will be grandfathered into the existing policy and can stay in the TS
657 class or switch to a sales rate, at their option.

658 **Q. Please describe the second step in the Company's proposal.**

659 A. The second step in solving the over-all subsidy problem is to move the TS rate class to
660 full cost-of-service. Doing so will eliminate the subsidy that the GS class pays to the
661 benefit of the TS class. This step, together with the minimum use amount discussed
662 above, send correct price signals to customers, and will encourage customers to select the
663 rate best suited for them.

664 **Q. Why is it important for customers to be in the rate class that best reflects their**
665 **usage?**

666 A. If customers are receiving service under the proper rate class, the Company will be in the
667 best position to utilize rate optimization to eliminate all class subsidies.

668 **Q. When does the Company propose to conduct this rate optimization and to modify**
669 **rates consistent with cost curves in the TS rate class?**

670 A. In its next general rate case, the Company anticipates taking the third step in its rate-
671 corrective proposal: modifying the rates in the TS class using cost curves to identify the
672 optimal rate structure for that class. This step will eliminate the intra-class subsidization
673 that exists within the TS rate class.

674 **Q. Why doesn't the Company recommend taking all three steps now, and propose full-**
675 **cost, fully optimized rates in this case?**

676 A. The small TS customers and large TS customers are so dissimilar in terms of costs and
677 usage that designing an optimal rate that matches costs to each type of customer is
678 impractical in implementation. To apply cost-optimization now, with customers
679 misclassified, would result in an extraordinary rate increase for some of those customers,
680 and would result in rate shock. Further, if DEU were to optimize rates now, many of the
681 customers who are currently misclassified would likely move back to the GS rate class
682 promptly, creating a similar problem in terms of the rate design in the next rate case. The
683 unintended consequences of a total course-correction would cause significant harm.
684 Therefore, the Company recommends the implementation of the first two steps now to
685 reduce inter-class subsidies and send proper price signals before optimizing rates.

686 **Q. Will you summarize the overall effect of your rate design proposal for the TS class?**

687 A. Yes. The Company proposes moving the TS class to full-cost rates. Doing so is a
688 significant step toward eliminating inter-class rate subsidization and achieving the
689 ratemaking principle of each customer paying its share of costs, regardless of rate class.
690 The Company acknowledges that rate design changes could further-improve the accuracy
691 of cost-assignment within the existing customers of the TS class. But such changes
692 might be premature given that many of the small customers may choose to be in a
693 different class when the subsidy is gone. Given these factors, it is better to wait until the
694 makeup of the class has stabilized before further adjusting the intra-class rate design.

695

D. GS Class Rate Design

696 **Q. Did the Company utilize cost curves in its analysis of the rate design for the GS**
697 **class?**

698 A. Yes. The cost curve for the GS class showed strong consistency from customer to
699 customer and verified that the use of declining block rates is an appropriate way to
700 collect the revenue from the customers.

701 **Q. Is the Company proposing any changes to the GS rate design?**

702 A. Yes. In the Company's analysis, it was determined that the current block break of 45 Dth
703 is too high to achieve accurate intra-class cost allocation. This block was originally
704 developed in the 1970s when the typical customer usage was at least twice what it is
705 today. If the 45 Dth block break were to remain, larger GS customers would continue to
706 subsidize smaller users. This intra-class subsidy is one of the factors that led to the mass
707 migration of large GS customers to the TS class over the last decade. In an attempt to
708 reduce this subsidy, the Company is proposing that the block break be moved down from
709 45 Dth to 30 Dth.

710 **Q. Will this move from 45 Dth to 30 Dth be sufficient to eliminate the intra-class**
711 **subsidy in the GS class?**

712 A. No, but it is a move in the right direction and will reduce rate shock for small GS
713 customers in the future. The Company's analysis established 8 Dth as the most efficient
714 break point. At this point, the large and small customers would each be paying close to
715 the costs they cause in the class. The Company chose 30 Dth as the block break simply
716 as a step in the right direction. The cost curves in DEU Exhibit 4.10 show three different
717 scenarios. In all three scenarios, the red cost curve stays the same. The first chart shows
718 how revenue would be collected under the existing 45 Dth block break. Whenever the
719 green line is below the red line, customers are being subsidized. Conversely, when the
720 green line is above the red line, customers are subsidizing other customers in the class.
721 The second chart shows how revenue would be collected under the proposed rates with a
722 30 Dth block break, and the third chart shows how revenue would be collected with an 8

723 Dth block break. The Company anticipates moving to an even lower block break in
724 future rate cases.

725 **Q. What effect does a lower block break have on the bill of a typical GS customer?**

726 A. If the block break were set at 30 Dth, the rate increase to a typical customer using 80
727 Dths in this case is \$42.16 on an annual basis, as shown in Exhibit 4.16, page 1. This
728 increase is caused by an increase in revenue requirement, the proposed change in block
729 breaks, and the change from 30 to 20 years to determine normal heating degree days
730 (discussed below). Exhibit 4.16, page 3 shows that the annual increase for a typical
731 customer due to the increase in revenue requirement and heating degree days is about
732 \$26.70. The remaining \$15.46 is due to the change in block breaks. Though the new
733 block breaks do increase the typical bill, it is not an unreasonable increase to move
734 toward optimal rates that significantly reduce intra-class subsidies.

735 **Q. What is the combined effect of moving the GS block, leaving the TS rate design as it**
736 **is, and moving the TS class to full-cost rates?**

737 A. The Company is trying to address inefficiencies in the existing rate design without
738 unintended consequences. For example, if the TS class is paying full-cost rates, it would
739 be reasonable to assume that some customers might go back to sales classes and take
740 their costs with them. Adjusting the block breaks now might sufficiently reduce
741 subsidies in the TS class for the existing makeup of the class but might be an inefficient
742 rate design for the customers that ultimately remain in the class after it is brought to full
743 cost of service. At the same time, if any of these customers go back to the GS class, they
744 will be paying less of a subsidy to the small GS customers. This proposal does not
745 completely eliminate subsidies, but it is a step in the right direction and will be a signal to
746 customers of the Company's intention to eliminate intra-class subsidies. Therefore, both
747 the GS and TS classes are making appropriate steps so that future rate designs can
748 eliminate intra-class subsidies.

749 **E. Rate Design for FS, IS, and TBF Classes**

750 **Q. Are you proposing any changes to the rate design in the FS, IS, or TBF classes?**

751 A. No. These classes will all be treated in the same manner as the TS class. They will see a
752 change in the respective cost allocations but will not see a change to the block breaks or
753 the block differentials. These customer classes have all had customers leave in the last
754 decade to take advantage of the subsidized rate in the TS class. If the Company were to
755 change the rate design in these classes to accommodate the current customers, there
756 would be risk that the proposed changes would not be effective for customers who
757 choose to return to one of these classes once the TS class is at full cost. As with the TS
758 class, the Company proposes to adjust any block breaks or block differentials after the
759 customer classes have settled following the implementation of full-cost rates for the TS
760 class.

761 *G. Administrative Fee*

762 **Q. Are you proposing any changes to the Administrative Fee that is charged to the**
763 **TBF, TS, and MT customers?**

764 A. Yes. This fixed fee was last updated in the 2009 general rate case (Docket No. 09-057-
765 16). As I discussed earlier, that class has experienced growth of 728%. This large
766 growth affects the calculation of the Administrative Fee.

767 **Q. How is this rate calculated?**

768 A. The rate is calculated by determining all of the costs that are incurred through
769 administering the transportation rates for all transportation classes and dividing that cost
770 by the total number of transportation customers.

771 **Q. What are the costs that are included in the numerator of the calculation?**

772 A. Most of the cost is labor. Each TS customer has an account representative at Dominion
773 Energy that helps the customer understand the terms of their contract and the effects of
774 rate changes, and provides overall customer service. These representatives also work
775 with customers during interruption events, hold-burn-to-scheduled-quantity events, and
776 other matters impacting TS customers. The numerator also includes costs associated
777 with the Company's gas supply department, which manages nominations of each of the
778 1,093 individual transportation customers on a daily basis. The gas supply department

779 also tracks daily and monthly imbalances. Each transportation customer is required to
780 have telemetry, which requires site visits for periodic maintenance. There are also DEU
781 employees that monitor and trouble shoot metering and billing issues. Finally, the costs
782 of certain software packages are included in the calculation. I have included DEU
783 Exhibit 4.12 which shows how the proposed Administrative Fee is calculated. The
784 calculations shown will be rounded down to \$3,000 per year or \$250 per month.

785 **Q. Are administration costs for smaller customers lower than those of larger**
786 **customers?**

787 A. Not necessarily. No matter the size of the customer, each will still require the same
788 services that are included in the charge. In fact, smaller customers are often less familiar
789 with nomination, interruption, and curtailment processes, and require more time with
790 Company personnel to discuss and manage such matters.

791 **Q. What would happen to rates if there was no Administrative Charge?**

792 A. Bonbright's principles of ratemaking include the principle that rates need to be effective
793 in yielding total revenue requirements under the fair-return standard. This means that
794 once a fair revenue requirement has been determined for a class of customers, the utility
795 is allowed to earn that revenue requirement under any appropriate rate design. In an
796 extreme case, if the Commission were to order that there be no Administrative Charge at
797 all, the revenue would need to be collected in some other charge to the customers. This
798 could be accomplished through another fixed charge, or a simple increase in the
799 volumetric rates as long as the Company could still recover the same revenue from the
800 transportation customers. Lowering or eliminating the Administrative Charge would
801 simply result in an increase of other charges to the class.

802 **H. Basic Service Fee**

803 **Q. Are you proposing any changes to the Basic Service Fees?**

804 A. No. The Company has reviewed the Basic Service Fees and has determined that the
805 existing fees are sufficient.

806 *I. Normal Heating Degree-Day Determination*

807 **Q. How is historical temperature data used in the rate design process?**

808 A. When the Company is forecasting the volume of gas that will be used by the GS class in
809 the test period to set rates, it does not try to predict whether the temperatures will be
810 warmer or colder than normal. The objective is to design rates assuming normal
811 temperature patterns.

812 **Q. How does the Company analyze temperatures?**

813 A. Temperature is measured using Heating Degree Days (“HDDs”). HDDs are calculated as
814 the difference between 65°F and the daily mean temperature. A high HDD number
815 indicates cold temperatures. For example, if the average temperature on a day was 60°F,
816 that day would have 5 HDD (65-60). If the average temperature on a day was 30°F, that
817 day would have 35 HDD (65-30), indicating the temperature was colder than on the day
818 with 5 HDD.

819 **Q. How much historical data is used to determine what is normal?**

820 A. The Company has traditionally used the average of 30 years of historical data to calculate
821 Normal HDDs. Currently, the established average is based upon the 30-year period
822 ending December 31, 2010.

823 **Q. Is the temperature consistent from year to year?**

824 A. No. The temperature is unpredictable and changes from one year to another. DEU
825 Exhibit 4.13 page 1 shows the total monthly HDDs for the heating season months from
826 2014 to 2018 (blue bars). The red line on the chart shows the calculation of the 30-year
827 average HDDs for the same month. When a bar is under the red line, it indicates warmer
828 weather than normal. When a bar is above the red line, it indicates colder weather than
829 normal.

830 **Q. Is the Company proposing a change to the calculation of Normal Heating Degree
831 Days?**

832 A. Yes. DEU is proposing that the time period used to calculate average HDDs be shifted

833 forward to extend through December 31, 2018. It is further proposing that the period
834 include 20 years rather than 30.

835 **Q. Why does the Company believe that shifting the average period to include the most**
836 **recent eight years is appropriate?**

837 A. The Company has periodically updated the time period used to calculate average HDDs
838 to keep the average current and inclusive of recent temperature history. The current time
839 period was proposed and accepted in the general rate case filed in July of 2013 (Docket
840 No. 13-057-05).

841 **Q. Why was a 20-year period chosen instead of 30 years or even 10 years?**

842 A. The Company hopes to find a balance between the stability of an average over a longer
843 period of time and the influence of variability in winter temperatures that have become
844 more frequent since 2014. The 20-year period the Company proposes incorporates these
845 more recent occurrences of extremely low HDD levels on the average, but it also includes
846 enough history to temper that influence and avoid an average baseline that is set
847 excessively low. The green line on Exhibit 4.13 page 1 shows that the 20-year period is
848 slightly lower than the red 30-year line. This indicates that temperatures have risen
849 slightly in more recent years. Though a shorter time frame, such as 10 years, could gain
850 additional short-term accuracy, the Company feels it does not account for the possibility
851 that the weather could still be cold. Using 20 years of data accounts for any recent
852 changes in the weather while also accounting for the possibility of colder weather.

853 **Q. What effect does this have on the rate design process?**

854 A. DEU Exhibit 4.13, page 2 shows a comparison of usage in the GS class using both the
855 30-year and 20-year periods. If the 20-year period (warmer weather) is used to calculate
856 the forecasted volumes in this case, there are fewer volumes available to collect the
857 revenue requirement. These volumes are the denominator in the calculation of the
858 volumetric rates. Therefore, the volumetric rates will be slightly higher under the 20-year
859 period than if they were based on the 30-year period. It is important to note that, under
860 either option, the rates are still designed to collect the same overall revenue requirement.

861 **J. *Design Rates and Fees to Collect the Required Revenue by Rate Schedule***

862 **Q. Has the Company calculated rates that correspond to the revenue requirement**
863 **calculated by Mr. Stephenson and the COS Studies presented earlier in your**
864 **testimony?**

865 A. Yes, a summary of the proposed rates is shown in DEU Exhibit 4.14.

866 **Q. Can the proposed rates in DEU Exhibit 4.15 be compared to the existing rates?**

867 A. DEU Exhibit 4.14 includes the rates that are being proposed by the Company. These
868 rates are calculated using the 20 year weather data as well as the 30 Dth block break in
869 the GS class. For convenience and comparison purposes, DEU has also included in its
870 Excel model in DEU Exhibit 4.18, the same summary that is shown in DEU Exhibit 4.14,
871 but with the following scenarios:

872 20 year HDD calculation with a 45 Dth block break

873 30 year HDD calculation with a 30 Dth block break

874 30 year HDD calculation with a 45 Dth block break (existing structure)

875 These scenarios can be found on individual worksheets in the green rate design section of
876 DEU Exhibit 4.18.

877 **Q. Can any party in this case change model inputs and see the effect on the rates?**

878 A. The rate design is calculated in green rate design tabs of DEU Exhibit 4.18. Components
879 of the revenue requirement and cost-of-service can be modified in the model with
880 changes flowing through to the final rates.

881 **V. CET ALLOWED REVENUE PER CUSTOMER**

882 **Q. The Conservation Enabling Tariff (“CET”) requires that the annual revenue per**
883 **GS customer be calculated. Has Dominion Energy prepared a calculation of the**
884 **allowed annual revenue and the monthly spread of the annual revenue per**
885 **customer to be used in conjunction with the CET?**

886 A. Yes. DEU Exhibit 4.15 shows the calculation of the allowed annual GS revenue per
887 customer. Line 13, Column B contains the total revenue requirement assigned to the GS

888 class. This comes from the Rate Design Summary (DEU Exhibit 4.14 page 1, column I,
889 line 11). This amount was divided by the average number of GS customers in the test
890 period to arrive at the annual revenue per customer of \$325.23. DEU Exhibit 4.15 also
891 shows the calculation of the monthly allowed CET amounts for the GS class. The
892 calculation of the spread of the annual revenue per customer over the 12 months was
893 based on the forecasted monthly revenues for 2020.

894 **Q. Has the Company calculated the annual bill for a typical GS customer based on the**
895 **Company's proposed revenue requirement, COS studies and rate design?**

896 A. Yes. DEU Exhibit 4.16, page 1 shows the difference between bill amounts for the typical
897 customer using current rates (30-year HDD and 45 Dth block break) and the proposed
898 rates (increased revenue requirement, 20-year HDD, and 30 Dth block break). Column F,
899 row 14 shows that the typical GS customer using 80 Dth per year would realize an
900 increase of 6.83%.

901 **Q. What effect do the proposed rate changes to normal weather and the GS block**
902 **break have on the typical bill of a GS customer?**

903 A. The Company has provided pages 2-4 of DEU Exhibit 4.16 to show the results of
904 different comparisons. Each of the pages compares the typical bill using the existing
905 structure to the bill under one of the scenarios below:

906 Page 2 - 30 year HDD with a 45 Dth block break – (existing structure) 3.64% increase

907 Page 3 - 20 year HDD with a 45 Dth block break – 4.33% increase

908 Page 4 - 30 year HDD with a 30 Dth block break – 6.15% increase

909 **VI. SUPPLIER NON GAS (SNG) ALLOCATION**

910 **Q. Please explain why you are proposing to change the SNG allocations in this rate**
911 **case.**

912 A. SNG costs represent the costs of gathering, transporting, and storing Dominion Energy's
913 gas supplies on upstream pipelines. These costs are typically paid to third-party suppliers
914 and included in the 191 Account. The changes in these costs are reflected in the
915 Company's semi-annual pass through cases. The current SNG allocation method was

916 developed in Docket No. 84-057-07. The allocations were reviewed in Docket No. 95-
917 057-02, but no changes were proposed to the SNG costs of firm sales customers. No
918 significant changes have been made to the allocation method since the 1984 general rate
919 case. The Company is proposing to change the allocation now in part because it has not
920 been updated for more than 30 years, and because SNG issues related to the allocation
921 have arisen in recent dockets including those relating to transportation imbalance
922 charges, peak hour charges, and SNG/Commodity definitions.

923 **Q. Why is the Company allocating SNG costs in a general rate case instead of a pass-**
924 **through application?**

925 A. The Company's Tariff currently states that "supplier non-gas cost class allocation levels
926 will be established in general rate cases." This made sense at one time because cost
927 allocations can take time and the technology 35 years ago was not as sophisticated as it is
928 today. Changing SNG allocations outside of a general rate case in the past would have
929 been time-consuming and unnecessarily delay an otherwise routine application like a pass
930 through.

931 **Q. Should the SNG allocation method continue to be reviewed only in general rate**
932 **cases?**

933 A. No. The tariff should allow enough flexibility that SNG cost allocations can be reviewed
934 and refined at any time a new SNG service is acquired. If new costs are introduced in a
935 pass-through application or a proposed tariff change, the Company should be allowed to
936 revisit the allocation of the costs at that time. Accordingly, the Company proposes to
937 modify the Tariff language referenced above. This change can be seen in the Company's
938 proposed Tariff in DEU Exhibit 5.02. As I discuss further below, the Company's
939 proposed SNG allocation creates SNG rates similar to the rates that were established in
940 1984 and percentage-changed in the pass through filings. As long as SNG costs and
941 customers are not changing frequently, there is not a need to constantly update the class
942 allocation levels. My recommendation is that these allocations should be monitored by
943 the Company but only updated on an as-needed basis.

944 **Q. How were the costs allocated in 1984?**

945 A. The Company has limited information regarding the methods used in the 1984 docket.
946 The testimony and exhibits from that case were prepared without the benefit of
947 computers, and they do not contain enough detail to replicate the allocation process. We
948 do know that the Company proposed updating the allocation in 1984 because the
949 Company had just reorganized and separated upstream transportation operations and the
950 associated costs from the distribution costs associated with running the utility. Prior to
951 the reorganization, all upstream costs were included in a commodity rate. The change to
952 a separate SNG and Commodity rate did not have a large impact on the rates the
953 customers paid at that time. Once the allocations were set, any changes to the SNG rates
954 were to be increased or decreased on an equal-percentage basis for each class of
955 customers in each pass through application.

956 **Q. Are you proposing a new method to allocate SNG costs?**

957 A. Yes. Due to the lack of information from 1984, the Company conducted a new analysis
958 using more current information related to cost causation and cost allocation.

959 **Q. What were your objectives when developing the new allocation method?**

960 A. There were three objectives in developing a new allocation method. First, the new
961 method must allocate costs equitably among the classes of customers using cost-
962 causation principles. Second, the method must use data that is available to the Company
963 any time, not just during general rate cases. This will allow the Company to review the
964 allocations any time without having to perform a full cost-of-service study. Finally, the
965 resulting rate design must be easy to understand and administer since these costs will be
966 recovered in the Company's pass through applications.

967 **Q. Please explain how you are proposing to allocate the SNG costs in this Docket.**

968 A. The Company created a standalone SNG allocation model that is similar to the COS
969 allocation process I discussed earlier. This SNG Allocation model is included as DEU
970 Exhibit 4.17. Page 1 of the exhibit, shows the cost of every SNG contract from the
971 Company's most recent pass-through application in Docket No. 19-057-04 using the

972 SNG definition as approved in Docket No. 19-057-T01, with the effective date of the fall
973 2019 pass through filing. For convenience and comparison purposes, the blue tabs of the
974 electronic model of DEU Exhibit 4.17 show the calculations using the SNG allocations
975 that are currently in effect. The method used to allocate the specific contract is shown in
976 column C of pages 1 and 2. Most of the contracts were allocated using the same firm
977 sales factor that was used to allocate certain DNG costs. Two peak hour contracts (lines
978 50 and 54) were allocated using the Design Day allocator. The table below summarizes
979 these two allocation factors.

	GS	FS	IS	TS	TBF	NGV	Total
Firm Sales Factor	97.3%	2.5%	0.0%	0.0%	0.0%	0.2%	100.0%
Design Day Factor	80.2%	1.1%	0.0%	14.6%	4.0%	0.1%	100.0%

980
981 These allocation factors are the same factors that were used to allocate certain DNG
982 costs. Though only two of the 29 allocation factors were used in this analysis, the
983 electronic model allows the choice to use any of the 29 allocation factors that were used
984 to allocate DNG costs. Page 3 shows a summary of the costs from pass-through Docket
985 No. 19-057-04 that are allocated to each of the classes.

986 **Q. Are both of these allocation factors available outside of the class cost-of-service**
987 **study performed in a general rate case?**

988 A. Yes. The data used for the Design Day factor is calculated annually as part of the
989 Integrated Resource Plan process. The data for the firm sales factor can be easily queried
990 from the Company's databases.

991 **Q. Has DEU prepared a summary of the costs that are allocated to each class?**

992 A. Yes. DEU Exhibit 4.17, page 3 summarizes how the costs are ultimately allocated to the
993 different classes.

994 **Q. Has the Company calculated new SNG rates for the different classes?**

995 A. Yes. DEU Exhibit 4.17, page 4 summarizes the rates that were calculated using the costs
996 from the Company's most recent pass-through application.

997 **Q. Is Dominion Energy proposing that these rates be made effective at the same time as**

998 **the DNG rates proposed in this case?**

999 A. No. In this Docket, the Company is simply requesting that this method of allocating
1000 SNG costs be approved. The rates calculated are based on costs that are already being
1001 collected in the pass through. These rates will be adjusted again in the Company's fall
1002 2019 pass through, which will be done before this allocation method is approved.
1003 Therefore, the rates shown on page 4 are only for illustrative purposes. The Company
1004 would use the proposed allocation method in the first pass through application after this
1005 allocation method is approved.

1006 **Q. Why do some customers pay a different rate in the winter than in the summer?**

1007 A. Some of the SNG contracts are only used in the winter time when demand is higher.
1008 Following principles of cost causation, DEU wants to make sure the customers that are
1009 using the winter contracts the most are paying for it. Utilizing different rates for
1010 summer/winter use accomplishes this goal in the GS and FS classes. Page 5 of DEU
1011 Exhibit 4.17 shows the calculation of the summer/winter differential for the GS class.
1012 For each SNG contract in column A, the Company determined if the contract was a year-
1013 round contract or a winter-only contract. For the contracts that are winter-only, the total
1014 cost of the contract was allocated to the winter months (column C). If the contract is
1015 used year-round, the costs were allocated to the summer or winter based on the total
1016 throughput of the class. Lines 29 and 30 of page 5 show that for the GS class, about 28%
1017 of the contract costs are used in the summer months, with the remaining 72% being used
1018 in the winter. The rates on page 4 are designed to collect the revenue according to these
1019 ratios. Page 6 shows the same calculation, but for the FS class.

1020 **Q. Does the Company need to account for seasonal use in the NGV and transportation**
1021 **classes?**

1022 A. In the NGV class, customers are using gas equally all year, so the rate is designed to
1023 collect revenue equally throughout the year. Transportation customers in the TS and
1024 TBF classes are not allocated upstream transportation costs since they buy transportation
1025 services from their marketer. The only costs that are allocated to these classes are the
1026 two peak hour contracts. Since these contracts are only associated with the amount of

1027 firm volume used by transportation customers, the most logical way to design the rate is
1028 through a demand charge. Demand charges are paid based on the customers firm demand
1029 contract.

1030 **Q. How do the new SNG rates compare to the existing SNG rates?**

1031 A. Lines 13 – 16 of page 4 show the existing base SNG rates that were implemented in the
1032 most recent pass-through application. These rates can be compared to the proposed rates
1033 on lines 7 – 11. Note however, that the proposed rates were calculated using the new
1034 SNG and Commodity classifications that were approved in Docket 19-057-T01. Page 7
1035 summarizes the current SNG rates and the proposed SNG rates using the current SNG
1036 definition and the approved SNG definition from Docket 19-057-T01.

1037 **Q. Is the Company changing the way costs are allocated to the Interruptible Sales**
1038 **(“IS”) class of customers?**

1039 A. No. IS customers are not allocated any firm transportation costs, which are the only costs
1040 being allocated in the model. The IS customers only pay for the cost of one interruptible
1041 transportation contract that the Company has with Dominion Energy Questar Pipeline.
1042 This rate has been, and will continue to be calculated in the pass through applications.

1043 A. *Allocation of Peak Hour Costs to Transportation Customers*

1044 **Q. Is the Company proposing to allocate any SNG costs to transportation customers?**

1045 A. Yes. On May 1, 2017, the Company filed its pass through application and included the
1046 costs of two new peak hour contracts. These contracts were a new SNG cost in the pass
1047 through. In conjunction with the pass-through application, the Company opened Docket
1048 No. 17-057-09 to charge a portion of the costs of the peak hour contracts to
1049 transportation customers.

1050 **Q. What was the result of Docket No. 17-057-09?**

1051 A. The Commission denied the Company’s application and noted that the Company’s Tariff
1052 provides that “supplier non-gas cost class allocation levels will be established in general
1053 rate cases.”

1054 **Q. Did the Commission determine the prudence of the peak hour contracts in Docket**
1055 **No. 17-057-09?**

1056 A. Yes. When the Company initially filed its application, the intent was solely to allocate
1057 some of the cost of the contracts to transportation customers. Since the costs of the
1058 contract were included in the pass-through application, the Company thought the
1059 prudence of the contracts should be reviewed there. The Division, the Office, and other
1060 intervening parties initiated the question of prudence, but these issues were ultimately
1061 determined in the next pass through application (Docket No. 17-057-20). In its Order
1062 dated July 13, 2018, the Commission determined that the Company “acted reasonably in
1063 most aspects of its planning, modeling, and executing the Peak Hour Contracts.” The
1064 Commission also determined that the Company used an unreasonable wind speed in
1065 determining the peak hour needs and, as a result, disallowed a small amount of the costs.
1066 The Company refunded the disallowed costs to customers in its pass-through applications
1067 and reduced the wind speeds used in the calculation that determines the level of future
1068 peak hour contracts. Having implemented these changes, the question of prudence is not
1069 an issue at this time.

1070 **Q. How did the Company allocate peak-hour costs to customers?**

1071 A. The two peak-hour contracts are allocated using the peak day factor described earlier.
1072 This allocator determines each class’s portion of the design-day costs and is also
1073 appropriate to allocate the peak-hour contract costs.

1074 **Q. How is the Company proposing to collect these costs from transportation**
1075 **customers?**

1076 A. It is proposing to collect this charge through a monthly demand charge of \$0.11858 per
1077 Dth of contracted monthly firm demand. The costs allocated to the transportation
1078 customers are shown on Pg 4, line 1, column D. These costs are divided by the firm
1079 demand volumes in column D, line 6 to calculate an annual demand rate (column D, line
1080 10). This annual demand charge is then divided by 12 to determine the monthly demand
1081 rate in column D, line 11.

1082

VII. ELECTRONIC MODEL

1083 **Q. Have you included a working Excel model for the cost-of-service and rate design?**

1084 A. Yes. Included in this filing as DEU Exhibit 4.18 Utah Rate Case Model, is a working
1085 Excel model that includes all revenue requirement, cost of service, and rate design
1086 calculations. The cost of service calculations are performed in the yellow tabs and the
1087 rate design calculations are in the green tabs. All other tabs are used for calculating the
1088 revenue requirement.

1089 **Q. Please summarize your testimony.**

1090 A. The Company is seeking to achieve significant progress toward having rates that are
1091 consistent with the principle of cost-causation with the proposed cost-of-service and rate
1092 design proposals. The Company realizes that subsidies have existed in the past, and even
1093 proposes that the TBF rate continue to be subsidized. But those subsidies have been
1094 policy-driven; they were based on an economic cost-benefit analysis. The Company
1095 proposes to eliminate current inter-class subsidies because those subsidies are simply the
1096 remnant of antiquated rates that are allowing marketing agents and small transportation
1097 customers to profit through arbitrage. This loophole needs to be closed now, not later. If
1098 it is not remedied now, the subsidy will continue to grow and changes will be even more
1099 difficult in future cases.

1100 The Company is also proposing changes to the method used to allocate SNG costs to the
1101 different customer classes. These costs have been under increasing scrutiny in recent
1102 dockets. The proposed method to allocate these costs is consistent with cost causation
1103 principles.


1104 The Company's proposals in this case are just, reasonable, and in the public interest, and
1105 should be approved by the Commission.

1106 **Q. Does this conclude your testimony?**

1107 A. Yes.

State of Utah)
) ss.
County of Salt Lake)

I, Austin C. Summers, being first duly sworn on oath, state that the answers in the foregoing written testimony are true and correct to the best of my knowledge, information and belief. The exhibits attached to the testimony were prepared by me or under my direction and supervision, and they are true and correct to the best of my knowledge, information and belief. Any exhibits not prepared by me or under my direction and supervision are true and correct copies of the documents they purport to be.


Austin C. Summers

SUBSCRIBED AND SWORN TO this 1st day of July, 2019.


Notary Public

