

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

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	)	<b>Docket No. 19-057-02</b>
	)	
In the Matter of the Application of Dominion	)	<b>Phase I Direct Testimony of</b>
Energy Utah to Increase Rates and Charges	)	<b>Alyson Anderson</b>
and Make Tariff Modifications	)	<b>On behalf of the</b>
	)	<b>Office of Consumer Services</b>
	)	

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October 17, 2019

**CONFIDENTIAL INFORMATION INCLUDED**  
Subject to Rule 746-100-16

1 **Q. WHAT IS YOUR NAME, OCCUPATION AND BUSINESS ADDRESS?**

2 A. My name is Alyson Anderson. I am a utility analyst for the Office of  
3 Consumer Services (Office). My business address is 160 East 300 South,  
4 Salt Lake City, Utah.

5

6 **Q. PLEASE DESCRIBE YOUR EDUCATION AND EXPERIENCE.**

7 A I earned a Bachelor of Business Administration in Accounting from Boise  
8 State University. Upon graduation, I worked as an auditor for the Idaho  
9 Public Utilities Commission. Prior to joining the Office of Consumer  
10 Services, I managed several telecommunications programs as a self-  
11 employed consultant. I have completed The Basics Practical Regulatory  
12 Training course through New Mexico State University, as well as the  
13 NARUC. Regulatory Studies and Advanced Regulatory Studies programs  
14 through Michigan State University. This is my first time submitting  
15 testimony before the Utah Public Service Commission (Commission)

16

17 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

18 A. I introduce the witnesses who provide revenue requirement and cost of  
19 capital testimony on behalf of the Office in this case and provide the  
20 Office's overall revenue requirement recommendation based on our  
21 analysis. I will also present the Office's policy recommendations regarding  
22 the Infrastructure Replacement Tracker Pilot Program (Infrastructure

23 Tracker) and the changes to the mechanism proposed by Dominion  
24 Energy Utah (Company or DEU).

25

26 **Q. PLEASE IDENTIFY THE WITNESSES FOR THE OFFICE AND THEIR**  
27 **GENERAL AREA OF TESTIMONY.**

28 A. In the revenue requirement phase of this docket, the Office has two  
29 witnesses, in addition to myself, who offer direct testimony in Phase I of  
30 this proceeding. The first witness is Donna Ramas, a certified public  
31 accountant with the firm, Ramas Regulatory Consulting, LLC. Ms. Ramas  
32 recommends a number of rate base and net operating income (revenue  
33 requirement) adjustments, and provides the analysis behind the Office's  
34 revenue requirement recommendation for Dominion Energy Utah. Next is  
35 Daniel J. Lawton of the Lawton Law Firm. His direct testimony presents  
36 the Office's recommended cost of capital and return on equity (ROE) of  
37 9.1% for Dominion Energy Utah.

38

39 **Q. WHAT AMOUNT OF REVENUE REQUIREMENT INCREASE DID**  
40 **DOMINION ENERGY UTAH REQUEST IN THIS DOCKET?**

41 A. Dominion Energy Utah is requesting an increase in revenue requirement  
42 of \$19,249,740 million based on Conservation Enabling Tariff (CET)  
43 allowed revenues in its filing.

44

45 **Q. BASED ON THE OFFICE'S ANALYSIS OF DOMINION ENERGY**  
46 **UTAH'S FILING, WHAT IS THE OFFICE'S RECOMMENDED CHANGE**  
47 **TO THE CURRENT LEVEL OF UTAH REVENUE REQUIREMENT?**

48 A. Based on our analysis the Office recommends a decrease in Dominion  
49 Energy Utah's current level of Utah revenue requirement of \$14,179,342  
50 based on CET allowed revenues, before the adjustment to remove the  
51 costs included in the test year associated with the LNG facility proposed  
52 by DEU. Removal of the expenses included in the test year associated  
53 with the proposed LNG facility results in an additional reduction to DEU's  
54 revenue requirement, resulting in a recommended reduction in rates of  
55 **\*\*\*BEGIN CONFIDENTIAL\*\*\*** [REDACTED] **\*\*\*END CONFIDENTIAL\*\*\***  
56 based on CET allowed revenues. Both revenue requirement amounts  
57 incorporate the adjustments to expenses and rate base as presented by  
58 Ms. Ramas, and the Office's recommended 9.1% ROE as presented in  
59 Mr. Lawton's testimony.

60

61 **Q. WHAT COMMENTS DOES THE OFFICE HAVE ON WHETHER**  
62 **DOMINION ENERGY UTAH COMPLIED WITH THE MERGER**  
63 **COMMITMENTS?**

64 A. While the Office did not review all of the merger commitments, our team  
65 did evaluate those commitments related to ratemaking. In particular, I  
66 would note Merger Commitment 39 regarding Operation, Maintenance,

Subject to Rule 746-100-16

67 Administrative and General (OMAG) Expenses per customer. The  
68 commitment required Dominion Questar Gas (now known as DEU) to not  
69 seek recovery of any increase in the total OMAG Expenses (excluding  
70 energy efficiency and bad debt costs) per customer above the year ended  
71 December 2015 baseline level, unless it could demonstrate that the  
72 increase was not caused by the merger. The baseline OMAG Expense  
73 amount per customer at December 2015 was \$138.24. The baseline  
74 OMAG Expense amount per customer at December 2018, the base year  
75 in this docket, was \$113.72. This is an 18% decrease in OMAG  
76 Expenses, and benefits the ratepayers. Ms. Ramas, also, references this  
77 decrease in her testimony.

78

79 **Q. WHAT IS THE OFFICE'S GENERAL POLICY ON TRACKERS?**

80 A. The Office is generally opposed to trackers. Trackers single out one set of  
81 costs to be recovered without a complete review of all costs and revenues.  
82 In a general rate case, a complete review often finds new revenues  
83 and/or lower expenses that offset the new costs, which is why the Office's  
84 policy is a preference for a comprehensive review of a utility's revenue  
85 requirement. The Office also acknowledges that trackers can be useful  
86 tools in certain limited circumstances with volatile and unpredictable costs.

87

88 **Q. WHAT IS THE OFFICE'S POLICY REGARDING DEU'S**  
89 **INFRASTRUCTURE REPLACEMENT TRACKER?**

90 A. The Infrastructure Tracker was designed to allow the Company to track  
91 and recover costs, outside a general rate case, directly related with the  
92 replacement of aging infrastructure investment through an incremental  
93 surcharge. The investment recovered through the Infrastructure Tracker  
94 is neither volatile nor unpredictable. However, the Office generally  
95 believes the Infrastructure Tracker facilitates necessary infrastructure  
96 investments for the purposes of providing safe and reliable service. The  
97 Shareholders clearly benefit from the Infrastructure Tracker since it avoids  
98 regulatory lag by recovering the investment from ratepayers as it occurs.  
99 Also, ratepayers are protected from forecast errors, and pay only for the  
100 investment as it occurs and is put into service.

101

102 **Q. PLEASE DESCRIBE THE OFFICE'S CONCERNS REGARDING THE**  
103 **INFRASTRUCTURE TRACKER.**

104 A. The Office is concerned about the apparent reliance on a prudence review  
105 as a fail-safe for the program, as well as the size and scope of the tracker  
106 going forward.

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108

109

110 ***Prudence Review of Infrastructure Tracker Investments***

111 **Q. PLEASE DESCRIBE THE OFFICE'S CONCERN REGARDING**  
112 **PRUDENCE REVIEW OF THE INFRASTRUCTURE TRACKER.**

113 A. In Docket No. 09-057-16, the Commission issued an order outlining an  
114 evaluation plan for the Infrastructure Tracker Pilot Program to be  
115 completed by the Division of Public Utilities (Division). One of the criteria  
116 requested, "[i]dentification of when the prudence of the Company's  
117 investments covered under the Infrastructure Tracker will be reviewed and  
118 evaluated."<sup>1</sup> There have been several audits and reports completed by  
119 the Division to date, all refer to a future prudence review of the  
120 investments in the next general rate case. The most recent August 14,  
121 2019 Memorandum regarding the Audit of Dominion Energy Utah  
122 Infrastructure Tracker Pilot Program reiterated, "[t]he Division  
123 recommends the costs reported in the Tracker be included in rates,  
124 subject to a final prudence review in the next general rate case."<sup>2</sup>

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<sup>1</sup> Docket No. 09-057-16 Order on Infrastructure Tracker Pilot Program Evaluation Plan, page 5, Appendix A IX.

<sup>2</sup> Docket Nos. 09-057-16, 13-057-05 Audit of Dominion Energy Utah Infrastructure Tracker Pilot Program Memorandum, page 1-2.

127 **Q. WHAT IS THE OFFICE'S UNDERSTANDING OF THE PRUDENCE**  
128 **REVIEW THAT WILL TAKE PLACE IN THIS CASE?**

129 A. In response to the OCS data request 1.1 asking which investments would  
130 be reviewed for prudence in this case, the Division stated, "The parties  
131 remain able to review all investments under the tracker since the past  
132 general rate case for prudence." The data request further inquired about  
133 what the prudence review in this case would entail, to which the Division  
134 responded:

135 "The Division reviews the semi-annual Tracker filings and  
136 makes judgmental determinations about whether to make a  
137 more in-depth review of the program or specific projects. In  
138 the event such a more in-depth review is undertaken, the  
139 Division would make additional requests for information from  
140 the utility. It would evaluate the utility's actions and  
141 determine whether, in the Division's opinion, they were  
142 prudent. That prudence determination may involve reviewing  
143 engineering decisions, project timing and priority decisions,  
144 expenditure levels, and others."<sup>3</sup>  
145

146 **Q. WHAT ARE THE OFFICE'S CONCERNS ABOUT THE PRUDENCE**  
147 **REVIEW?**

148 A. The Office is unclear on the intended details of the prudence review and  
149 appropriate timing of the review. For example, did the Commission intend  
150 that a prudence review is mandated before the investment is included in

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<sup>3</sup> Response to OCS to DPU Data Request 1.1

151 base rates or did the Commission intend that a prudence review only be  
152 done as deemed necessary by stakeholders, consistent with the review of  
153 other capital expenditures?

154

155 The Office is concerned that, at least in some cases, the statement that a  
156 “prudence review during the next general rate case” is being used as a  
157 fail-safe and appears to imply that an affirmative prudence review will be  
158 conducted on all Infrastructure Tracker investments prior to being included  
159 in base rates. If instead the Commission intended its questions about  
160 timing of a prudence review to be a signal for stakeholders regarding their  
161 opportunity to raise concerns, if any, on a case-by-case basis, some  
162 revised language and guidance would be helpful. The Office is especially  
163 concerned about this language because of the manner prudence review is  
164 referenced in other policymaking settings and recommends that more  
165 clarity would be useful.

166

167 **Q. WHAT DOES THE OFFICE RECOMMEND REGARDING THE**  
168 **PRUDENCE REVIEW?**

169 A. The Office respectfully asks the Commission to clarify the intent of this  
170 important criterion in evaluating the Infrastructure Tracker.

171

172

173 ***Size and Scope of Infrastructure Tracker***

174 **Q. PLEASE PROVIDE SOME HISTORY OF THE SIZE AND SCOPE OF**  
175 **THE TRACKER?**

176 A. During the 2007 general rate case, the Company testified, “[f]eeder line  
177 replacement will run about \$45 million annually for the next five years.”<sup>4</sup>  
178 Then in 2009, the Commission Order approving a Settlement Stipulation in  
179 Docket No. 09-057-16 said, “[t]he company estimates it has ten-plus years  
180 of specific infrastructure to be replaced, but the infrastructure pilot will be  
181 reviewed and revisited at least after every three years.”<sup>5</sup> In Docket No.  
182 13-057-05, the Commission accepted a partial settlement and the  
183 Infrastructure Tracker was expanded to include, intermediate high  
184 pressure mains, and the spending cap was increased to \$65 million  
185 adjusted for inflation.<sup>6</sup> Currently, DEU expects the program to be  
186 complete in approximately 2036.<sup>7</sup> The Company says the Infrastructure  
187 Tracker is “not one, neat, tidy project that can be identified and completed  
188 within the framework described in §54-7-13.4. Replacing this type of  
189 aging infrastructure will take many years and will occur incrementally  
190 through that period.”<sup>8</sup>

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<sup>4</sup> Docket No. 07-057-13, QGC Exhibit 2.0, lines 305-306

<sup>5</sup> Docket No. 09-057-16 Report and Order approving the Settlement Stipulation, page 5.

<sup>6</sup> Docket No. 13-057-05, Report and Order, page 8, 16.

<sup>7</sup> Docket No. 19-057-01 DEU Integrated Resource Plan, page 5-6 – 5-7.

<sup>8</sup> DEU Exhibit 1.0, lines 449-452.

191 **Q. WHAT IS THE OFFICE'S CONCERN ABOUT THE SIZE AND SCOPE**  
192 **OF THE INFRASTRUCTURE TRACKER?**

193 A. While the Office acknowledges the challenges described by the Company,  
194 the Infrastructure Tracker does test the boundaries of a pilot program.  
195 Currently ten years into the program with an estimated sixteen additional  
196 years to completion, and the Company is, again, requesting to increase  
197 the spending cap. Because of the limitations of reviewing Infrastructure  
198 Tracker expenditures outside of a complete revenue requirement  
199 evaluation, the Office is concerned about the increasing duration of the  
200 program and the Company's request for increasing the relative dollars  
201 associated with the program.

202

203 ***Recommendations***

204 **Q. SHOULD THE INFRASTRUCTURE TRACKER BECOME A**  
205 **PERMANENT RATEMAKING MECHANISM?**

206 A. No. Continuing the program at an increasing level of funding for an  
207 indefinite period of time provides a significant benefit to the Company  
208 without the commensurate protections that traditional ratemaking affords  
209 ratepayers.

210

211 **Q. SHOULD THE INFRASTRUCTURE TRACKER BE ALLOWED TO**  
212 **CONTINUE?**

213 A. Yes. However, the Commission should continue close monitoring of the  
214 Infrastructure Tracker to ensure that it is meeting specific criteria and  
215 providing benefit to both the ratepayers and the Company. The  
216 requirement that the Company files a general rate case every three years,  
217 as a condition of the Infrastructure Tracker, should continue.

218

219 **Q. WHAT DOES DEU PROPOSE FOR THE INFRASTRUCTURE**  
220 **TRACKER SPENDING CAP?**

221 A. The Company proposes to increase the Infrastructure Tracker spending  
222 cap from the current \$65 million, per year, adjusted for inflation to \$80  
223 million, per year, adjusted for inflation. The Company asserts increasing  
224 construction costs in justifying the proposed spending cap increase, but  
225 also indicates potential cost savings resulting from current construction  
226 practices. The potential or real cost savings are not reflected in the  
227 Infrastructure Tracker surcharge, and the underlying reason the Office  
228 opposes trackers.

229

230 **Q. SHOULD THE INFRASTRUCTURE TRACKER SPENDING CAP BE**  
231 **INCREASED AS PROPOSED BY THE COMPANY?**

232 A. No. The Company proposes to increase the spending cap from the  
233 current \$65 million adjusted for inflation to \$80 million adjusted for  
234 inflation. Kelly B Mendenhall states in his testimony, “[w]hen the

235 Infrastructure Tracker was originally approved in 2010, it amounted to a  
236 larger portion of the Company's total capital spend than it does today."<sup>9</sup>  
237 However, calculating a simple percentage from the information provided in  
238 DEU Exhibit 1.10, shows the average Infrastructure Tracker Spending for  
239 the past ten years is around 33% of Capital Spending. During the ten-  
240 year period the Infrastructure Tracker has been in effect, in three  
241 instances, the Infrastructure Tracker Spending exceeded that average,  
242 and in five instances, it was below that average. The current spending  
243 cap of \$65 million adjusted for inflation will be \$72.2 million in 2020.  
244 Moreover, looking at the 2020 Capital Spending forecast, as adjusted by  
245 Office witness Donna Ramas, the Infrastructure Tracker will be 31% of  
246 total Capital Spending. The Office's policy position is that keeping the  
247 Infrastructure Tracker at this level, approximately 33% of total capital  
248 investment, is a reasonable balance between ratepayer and shareholder  
249 interests.

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<sup>9</sup> DEU Exhibit 1.0, lines 594-595.

253 **Q. DOES THE OFFICE SUPPORT DEU'S PROPOSED CHANGES TO THE**  
254 **TREATMENT OF THE SPENDING VARIANCES?**

255 A. Yes. In the past, over variances in tracker spending have reduced the  
256 Infrastructure Tracker budget the following year. The Company proposes  
257 to net the accumulated over/under spending amounts in calculating the  
258 Infrastructure Tracker surcharge. Any net overspent amount will not be  
259 recovered in rates until DEU's next general rate case. This balances the  
260 interests of both the ratepayer and the shareholders, while allowing the  
261 Company flexibility in scheduling and budgeting. The Company's  
262 proposed treatment of spending variances will continue to provide the  
263 reporting transparency expected with the Infrastructure Tracker, as well as  
264 allow DEU a variable budget necessary for these types of projects.

265

266 **Q. PLEASE SUMMARIZE THE OFFICE'S POSITION ON THE**  
267 **INFRASTRUCTURE TRACKER.**

268 A. The Office requests the Commission clarify the intent and timing of the  
269 prudence review of the Infrastructure Tracker investments, as well as  
270 carefully monitor the size and scope of the Infrastructure Tracker going  
271 forward. The Infrastructure Tracker spending cap should remain at \$65  
272 million adjusted for inflation, and the Commission should approve the  
273 Company's proposed treatment of spending variances. With the proposed  
274 treatment of spending variances, the Infrastructure Tracker will continue to

275 operate as intended, and authorizing a level of spending that is  
276 approximately 33% of total capital investment provides an appropriate  
277 balance of interests. The Office continues to assert that DEU is  
278 responsible for maintaining the safety of its system and should make all  
279 proper and necessary investments, not limited solely to the level covered  
280 by the special rate treatment afforded by the Infrastructure Tracker.

281

282 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

283 **A. Yes.**