DEU Exhibit 1





## ThermWise®

Advisory Group Meeting April 13, 2022



## Agenda: April 13, 2022



ThermWise Marketing Campaign Results: Faktory Updates



2021 Program Highlights and Performance

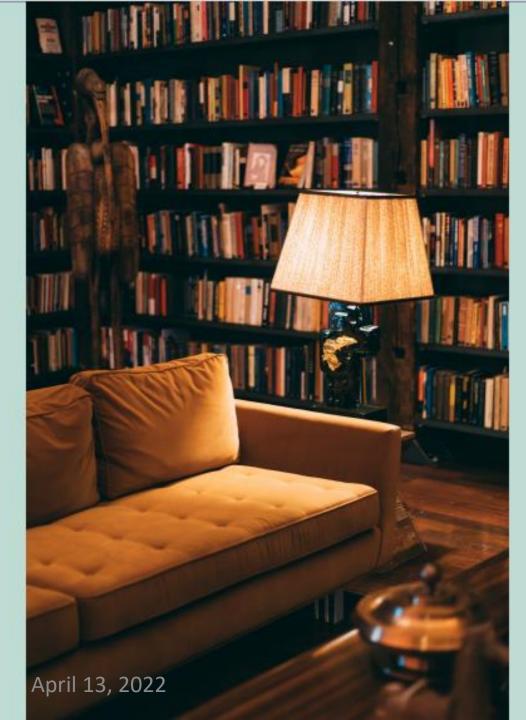


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## 2022 ThermWise Campaign



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## Campaign Overview

- This year, the campaign creative connects the comforts of home and family to the tangible comfort your house can provide – and the cost savings ThermWise can help with
- TV and audio spots callout appliance rebates (specifically the Dual Fuel Heating System)
- Call To Action encourages homeowners to sign up for a Home Energy Plan
- Media strategies expand how we get in front of the audience

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## Campaign Assets

#### "HOME" VIDEO :30

| Visual: | A man makes pancakes and laughs with his grandkids.                                  |  |  |  |  |  |  |
|---------|--|--|--|--|--|--|--|
| VO:     | Home is a feeling, but your house cultivates it.                                     |  |  |  |  |  |  |
| Visual: | al: A woman turns the thermostat up, and her husband secretly<br>turns it back down. |  |  |  |  |  |  |
| VO:     | It's where warmth is as much the temperature   |  |  |  |  |  |  |
| Visual: | A family plays cards in the living room.   |  |  |  |  |  |  |
| VO:     | as it is a sensation. With energy-efficient appliances                               |  |  |  |  |  |  |
| Visual: | A mom reads a book to her child in bed.  |  |  |  |  |  |  |
| vo:     | you feel more comfortable,   |  |  |  |  |  |  |
| Visual: | A dad plays dress up with his daughter.  |  |  |  |  |  |  |
| vo:     | which gives you freedom to be.   |  |  |  |  |  |  |

| Visual: | Parents sit on floor of playroom while their daughter dances<br>around them.                          |
|---------|---|
| VO:     | Appliances like a Dual Fuel Heating System conserve a<br>different kind of energy.                    |
| Visual: | Older couple eat dinner together before husband gives the<br>wife a gift.                             |
| VO:     | And a tankless natural gas water heater saves you money for<br>the things that matter most.           |
| Visual: | Parents sit on couch expectantly, pans to son and daughter-in-<br>law announcing a new baby. All hug. |
| VO:     | Plus, Dominion Energy's ThermWise program offers rebates to<br>support your haven.                    |
|         | Watch <u>here</u> .   |

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| Visual: | A woman turns the thermostat up, and her husband   |
|---------|--|
|         | secretly turns it back down.   |
| vo:     | Home is where warmth is as much the temperature as it is a<br>sensation.                             |
| Visual: | A family plays cards in the living room.   |
| VO:     | With energy-efficient appliances   |
| Visual: | A mom reads a book to her child in bed.  |
| VO:     | you feel more comfortable  |
| Visual: | Parents sit on couch expectantly, pans to son and daughter-in-law announcing<br>a new baby. All hug. |
| VO:     | and save money. Plus, Dominion Energy's ThermWise program offers rebates to<br>support your haven.   |
|         |  |



Watch here. April 13, 2022



#### "HOME" AUDIO :30

Man: Home is a feeling, but your house cultivates it.

With the help of energy-efficient appliances, you can *feel* more comfortable, which gives you freedom to *be* comfortable.

Appliances like a smart thermostat will manage the climate of your home.

A Dual Fuel Heating System's efficiency will conserve energy, and a tankless natural gas water heater will save you money monthly.

Plus, Dominion Energy's ThermWise Program offers rebates to support it all. If you don't know where to start, start with a Home Energy Plan at ThermWise.com.

#### Listen here.

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#### "HOME" AUDIO :15

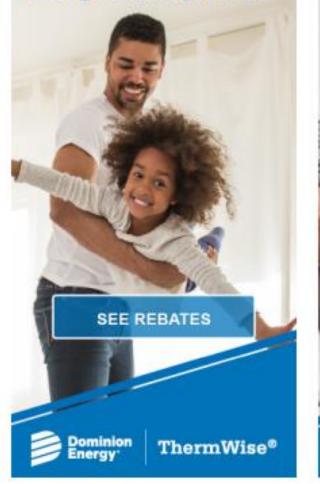
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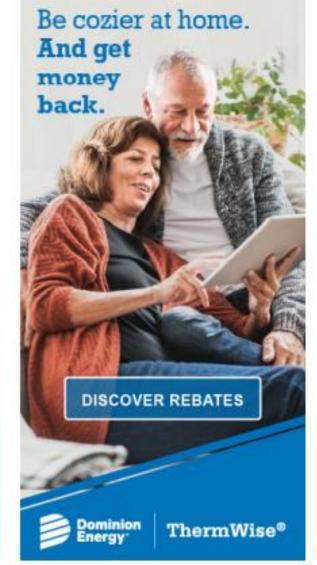
April 13, 2022

Energy-efficient appliances make your home more comfortable, and even help you conserve to save money. Plus, Dominion Energy's ThermWise Program offers rebates to support it all. Start with a Home Energy Plan at ThermWise.com.

Listen here.

#### Make your home more comfortable. **And get money back.**





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Dominion Energy Sponsored - 18

...

8

Energy-efficient appliances help you feel more comfortable in your home and save money. Plus, you can get rebates.





Energy-efficient appliances help you feel more comfortable in your home and save money. Plus, you can get rebates.







....

....

Energy-efficient appliances help you feel more comfortable in your home and save money. Plus, you can get rebates.



| DOMINIONENEI<br>Get cozier. Ge<br>Our ThermWise | LEARN MORE       |                |  |  |  |
|---|------------------|----------------|--|--|--|
| 🕛 Sully Pada                                    | la and 2 o 2 Cor | nments 1 Share |  |  |  |
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## Media Highlights

April 13, 2022

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#### **2022 MEDIA AND METHODS**

#### Mass and Digital Media

- Broadcast TV
- Broadcast radio
- Streaming TV (Hulu, Twitch, Effectv)
- Streaming radio (Pandora, Spotify)
- Digital and social ads
- Grocery TV
- Added value
- Interview segments
- Social and website media callouts



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#### **2022 MEDIA**

Mix of traditional and digital outlets. Connected TV streaming channels added to the plan, including Hulu and Twitch, to engage with the younger end of the target spectrum. Use of social media and specifically Facebook to also target the younger demographic.



#### **2022 MEDIA MIX**

TV: Linear and Connected Audio: Terrestrial, Pandora & Spotify Digital: video pre-roll and display YouTube Social: Meta Grocery TV

Added value priorities: Bonus spots On-air interviews/segments

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#### **2022 MEDIA HIGHLIGHTS**

Interim Media Highlights TV - over 600 bonus spots Radio - over 700 bonus spots/billboards YouTube video view through rate is 50% (double industry standards of 25%) Facebook has delivered over 25,000 clicks to the website

Final media delivery to be provided once campaign is complete and all reporting metrics are available.

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#### ADDED VALUE

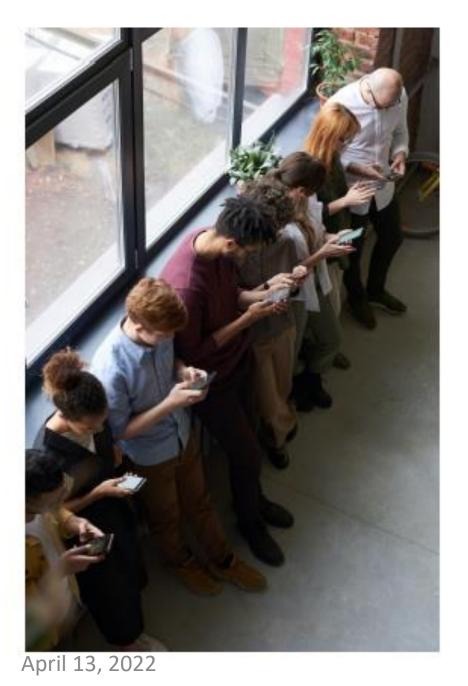
Therm appeared in:

- a KSL Studio 5 segment on January 20th (view here)
- a KUTV Fresh Living segment on January 24th (view here)
- an ABC4 Good Things Utah segment on February 8th (view here)
- a Fox 13 "The Place" segment on February 17th (view here)
- a KSL Studio 5 segment on March 10<sup>th</sup> (view here)
- a KUTV Fresh Living segment on March 16th (view here)
- a KUTV Fresh Living segment on March 31st (view here)

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## Updates & Opportunities

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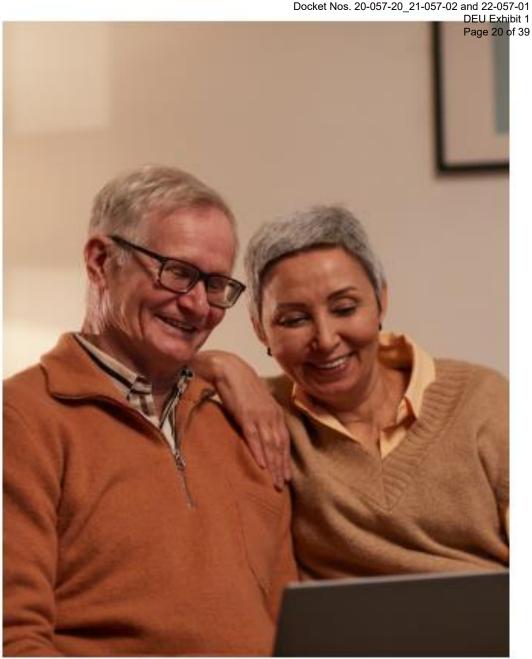


#### **KEY STRATEGIES**

- · Continue with the testimonials from the past year and build on those
- Move budget to social media to target lower age demographics
- Continue to focus on awareness of programs to grow familiarity with: Weatherization Program, Appliance Rebates, Builder Rebates, and Home Energy Plan

#### **CAMPAIGN UPDATES**

- Campaign built on the "testimonials" from the previous year with a strong focus
  on rebates and Home Energy Plan
- The 2022 brand awareness survey included an online component as part of the research
  - This allows for contact with a wider audience and is also more cost-effective
  - Refreshed questionnaire to ensure survey focused on relevant questions about ThermWise
- The campaign also introduced more digital elements (such as Facebook ads and streaming TV)
  - This targets a lower age demographic, but also broadens audience reach
- Each year we review consumer and market research to ensure marketing mix is just right April 13, 2022



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#### **"THERM" UPDATE**

- · Therm has been a beloved part of the campaign for more than 15 years
- Data shows Therm perception is favorable, but need to consider long-term strategies
- Would like to explore adding an additional spokesperson for 2023 campaign to complement Therm
- · Focus group will be conducted in late Spring. Objectives for the research:
  - · Explore who this new person could be
  - Provide perception baseline for potential new spokesperson

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#### **NEXT STEPS**

- Full media reporting for 2022 campaign
- Annual survey results to be presented at the next committee meeting
- Focus group results to be shared before 2023
  campaign planning
  April 13, 2022



FAKTORY

# Thank You

April 13, 2022

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### 2021 Program Highlights and Performance





## ThermWise: Appliance Program

#### 2021

- Dual Fuel Heating Systems had 5x the forecasted participation (1,098)
- 3-year trend of declining participation in Smart Thermostats
- Furnaces and water heater participation continues to be stable

- Increased participation forecast for Dual Fuel Heating Systems to 1,000 participants (200 in 2021)
- Possible Smart Thermostat solution: evaluate existing list of qualifying Smart Thermostats
- With pandemic burdens easing, outreach efforts and community events are being planned





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## ThermWise: Builder Program

## 2021

- Review of Pay for Performance (P4P) REM/Rate and & Ekotrope Models
- Over 7,000 total Pay for Performance submissions
- 16.2% received in-depth review by RESNET Certified HERS Rater or Engineer

## 2022

- With pandemic restrictions easing, more time in field with raters and builders
- On-site QA/QC still superior allows opportunity to interface with raters and builders and monitor pulse of market
- Model reviews will continue with targeted lower in-depth reviews



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#### **Builder - Zero Energy Community Engagement Initiatives**







Layton/Syracuse High Schools



Habitat for Humanity Park City





### ThermWise: Business Program

#### 2021

- High efficiency boilers were approximately 35% of program savings
- Green certified buildings: 3<sup>rd</sup> party certified Energy Star, U.S. Green Building Council (USGBC) LEED, State of Utah High Performance Building Standards
- SLC International Airport: Stack Economizers Capturing Waste Heat (nearly 8k Dth/year)

- Prescriptive Projects Completed in 2022 ~ 6,200 Dth
- Introduced Boiler Linkageless Controls and Boiler  $\rm O_2$  Trim Controls from custom measure to prescriptive
- Custom Projects Completed in 2022 ~ 6,400 Dth



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### **ThermWise: Business Custom Incentive 2022**

Projects already completed - 6,472 Dth (as of 2/28/22)

Commercial Space-1,022 Dth

## Diagnostics Center – 5,450

## Pipeline – 9,944 Dth

- Commercial Office Space
- Diagnostics Center
- State Buildings
- Aviation
- Food Processing Plant
- Research Park





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## ThermWise: Home Energy Plan

## 2021

- High Winter Demand running at capacity with current staff
- Continued virtual and in-home plans

- Anticipate stable participation
- Primarily in-home plans with virtual option available





### ThermWise:Weatherization

## 2021

- High demand for direct-install measures attic insulation and air sealing
- Supply chain constraints

- Continued work force constraints
- Supply chain demands raw materials, insulation, foam





## ThermWise: Energy Comparison Report

#### 2021

- Distributed report to 226,000
- Completed ThermWise energy pledge program
- Pleased with pledge program energy savings

- Planned new energy comparison report (ECR) treatment group (25,000 customers)
- Updating ECR distribution email/mobile enabled
- Adding ThermWise printed inserts for the report, piloting USPS informed delivery
- Voluntary cold weather alerts text messages





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#### ThermWise: Low Income

### 2021

- Increased demand due to COVID-19
- Supply chain constraints continued in 2021
- Furnaces repaired due to fewer available new furnaces

- Anticipating increasing demand
- Supply chain constraints
- Continued support by Dominion Energy





### **Customer Outreach 2022**

#### **Refocus on Key Players**

• Property Managers, Large Developers, Architects, Major Contractors

#### **Building Owners Groups**

• Building Owners & Managers Association (BOMA), American Institute of Architects (AIA)

#### Dodge Report

• Projects, Contractors, Architects, Owners

#### New Construction Whole Building Program

• Include ThermWise information in all trainings and presentations

#### **High-Growth Areas**

• St. George, Wasatch Front

#### Leverage Dominion Membership and Sponsorship Opportunities

• Attend, network, present, educate

#### **Customer Based Marketing**

Specific products and measures (food service, direct-fired heaters)





#### ThermWise: 2021 Program Results

| Program                           | 2021 Actual<br>Participants | 2021<br>Estimated<br>Annual<br>Participants | %<br>Participation<br>to Goal | 2021 Actual<br>Costs | 2021 Budget  | % Actual<br>to Budget |
|-----------------------------------|-----------------------------|---|-------------------------------|----------------------|--------------|-----------------------|
| ThermWise Appliance Rebates       | 13,114                      | 16,846                                      | 78%                           | \$4,296,597          | \$4,855,850  | 88%                   |
| ThermWise Builder Rebates         | 19,322                      | 21,625                                      | 89%                           | 7,906,644            | 7,792,260    | 101%                  |
| ThermWise Business Rebates        | 1,359                       | 2,768                                       | 49%                           | 2,915,571            | 3,435,818    | 85%                   |
| ThermWise Home Energy Plan        | 1,722                       | 2,240                                       | 77%                           | 364,320              | 498,467      | 73%                   |
| ThermWise Weatherization Rebates  | 21,273                      | 30,243                                      | 70%                           | 7,543,060            | 7,812,879    | 97%                   |
| ThermWise Energy Comparison Rept. | 226,000                     | 226,000                                     | 100%                          | 493,875              | 530,000      | 93%                   |
| Low Income Efficiency Program     | 978                         | 1,820                                       | 54%                           | 663,486              | 812,365      | 82%                   |
| Market Transformation             | N/A                         | N/A   | N/A                           | 980,669              | 1,320,000    | 74%                   |
| Programs Total                    | 57,768                      | 75,542                                      | 76%                           | \$25,028,933         | \$27,057,639 | 93%                   |



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#### ThermWise Programs 2021 Decatherm Savings

| Program                     | 2021 Savings<br>Actuals (Dth) | 2021 Savings<br>Budget (Dth) | % of<br>Budget |
|-----------------------------|-------------------------------|------------------------------|----------------|
| ThermWise Appliance         | 153,092                       | 177,195                      | 86%            |
| ThermWise Builder           | 237,693                       | 212,227                      | 112%           |
| ThermWise Business          | 98,303                        | 161,838                      | 60%            |
| ThermWise H.E.P.            | 33,073                        | 36,166                       | 91%            |
| ThermWise<br>Weatherization | 115,418                       | 108,093                      | 107%           |
| ThermWise ECR               | 284,760                       | 284,760                      | 100%           |
| Low Income                  | 9,614                         | 23,486                       | 41%            |
| 2021 Total                  | 931,953                       | 1,003,745                    | 93%            |



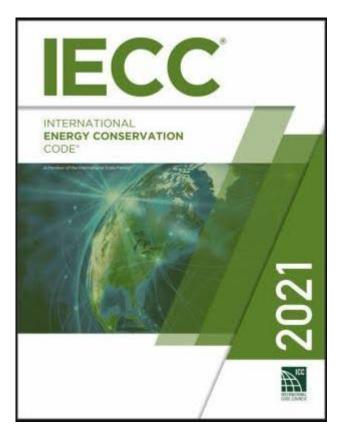
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#### ThermWise Programs 2021 Energy Efficiency Cost Effectiveness

|                             | 2021 Benefit/Cost<br>Ratio | 2021 Net<br>Present Value<br>(million) |
|-----------------------------|----------------------------|--|
| Total Resource Cost         | 1.54                       | \$16.08                                |
| Participant Test            | 3.79                       | \$84.91                                |
| Utility Cost Test           | 1.82                       | \$20.73                                |
| Ratepayer Impact<br>Measure | 0.87                       | -\$7.00                                |



## **Update Items:**



- Department of Energy (DOE) furnace standard review began January 2022
  - Review of standards must be completed every 6 years
  - Will either issue notice of public rulemaking (NOPR) or recommend no changes
- "Therm" character focus group in May
- International Energy Conservation Code (IECC) 2021
  - June Mechanical Advisory Committee (MAC) finishes review & makes recommendations
  - July Utah Building Codes Commission (UBCC) reviews & forwards recommendations
  - August Public hearings
  - September Business Interim & Labor committee review
  - Legislature reviews in 2023 session
- Utah Zero Energy Home / Zero Energy Ready Home certification
- Future Advisory Group meeting format in-person, virtual, hybrid?



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#### THANK YOU!