
BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

IN THE MATTER OF THE PETITION OF WWC HOLDING CO., INC. FOR
ARBITRATION OF AN INTERCONNECTION AGREEMENT

DOCKET NO.: 03-2403-02

Direct Testimony and Exhibits of

Chad A. Duval

On behalf of

Gunnison Telephone Company

Manti Telephone Company

South Central Utah Telephone Association

Uintah Basin Telecommunications Association

UBET Telecommunications, Inc.

September 5, 2003

1 Q. What are your name, title, and business address?

2 A. My name is Chad A. Duval. I am employed as a Senior Consultant for GVNW
3 Consulting, Inc. (GVNW). My business address is 2270 La Montana Way,
4 Colorado Springs, Colorado, 80918.

5 Q. Please describe your educational background and experience.

6 A. My educational background includes a Bachelor of Science degree in Business
7 Administration, with an emphasis in Statistics, from the University of Denver, in
8 Denver, Colorado. In 1995 I was hired by GVNW Consulting to serve as a
9 Consulting Analyst in the Company's Colorado Springs office. In 1998 I was
10 promoted to Management Consultant. In 1999 I accepted the position of Manager
11 of Strategic Pricing with US WEST Communications in Denver, Colorado. In
12 January of 2000 I was promoted to Group Manager of Strategic Pricing. In
13 October of 2000 I accepted the position of Director of Product Management with
14 Vanion, Inc., a competitive local exchange carrier headquartered in Colorado

15 Springs. In September of 2001, I accepted the position of Senior Consultant with
16 GVNW in Colorado Springs, Colorado.

17 **Q. Can you please describe your duties and responsibilities as a Senior**
18 **Consultant for GVNW?**

19 A. GVNW provides financial and management consulting services in the
20 communications industry, particularly to rural telephone companies. I serve as a
21 consultant to companies in several states, providing separation studies, business
22 plans, budgets, and management analysis on various regulatory
23 and company actions. In addition, I provide expertise to clients nationwide on
24 certain forward-looking economic cost models.

25 **Q. For whom are you appearing in this proceeding?**

26 A. I am appearing on behalf of Gunnison Telephone Company (AGunnison@), Manti
27 Telephone Company (AManti@), South Central Utah Telephone Association
28 (ASCUTA@), and Uintah Basin Telecommunications Association (AUBTA@), and
29 UBET Telecommunications (AUBET@). I refer to them hereafter collectively as

30 Athe Companies@ or Athe Rural Independent Local Exchange Carriers (AILECs@)@,
31 or individually as AGunnison@, AManti@, ASCUTA@, AUBTA@, and AUBET@,
32 respectively.

33 **Q. Have you ever testified before the Utah Public Service Commission**
34 **(Commission) or any other regulatory agency?**

35 A. I have not previously testified before the Utah Public Service Commission.
36 However, I have testified before the Wyoming Public Service Commission and the
37 Colorado Public Utilities Commission.

38 **Q. What is the purpose of your testimony?**

39 A. The purpose of my testimony is to provide support for the forward-looking economic
40 cost based rates, as required by the Federal Communications Commission
41 (AFCC@), proposed by the Companies in the above referenced proceeding.

42 **Q. Why are the Companies proposing rates based on a forward-looking economic**
43 **cost model?**

44 A. In its *First Report and Order In the Matter of Implementation of the Local*
45 *Competition Provisions in the Telecommunications Act of 1996 & Interconnection*
46 *between Local Exchange Carriers and Commercial Mobile Radio Service Providers,*

47 the FCC stated that:

48 Having concluded in Section II.D., above, that we have the requisite legal
49 authority and that we should establish national pricing rules, we conclude
50 here that prices for interconnection and unbundled elements pursuant to
51 sections 251(c)(2), 251(c)(3), and 252(d)(1), should be set at forward-
52 looking long-run economic cost. In practice, this will mean that prices are
53 based on the TSLRIC of the network element, which we will call Total
54 Element Long Run Incremental Cost (TELRIC), and will include a
55 reasonable allocation of forward-looking joint and common costs.
56 (Paragraph 672, First Report and Order)

57

58 In the same order, the FCC further states:

59 We conclude that the pricing standards established by section 252(d)(1) for
60 interconnection and unbundled elements, and by section 252(d)(2) for
61 transport and termination of traffic, are sufficiently similar to permit the use of
62 the same general methodologies for establishing rates under both statutory
63 provisions. Section 252(d)(2) states that reciprocal compensation rates for
64 transport and termination shall be based on Aa reasonable approximation of
65 the additional costs of terminating such calls.@Y We, therefore, find that the
66 Aadditional cost@ standard permits the use of the forward-looking, economic
67 cost-based pricing standard that we are establishing for interconnection and
68 unbundled elements. (Paragraph 1054, First Report and Order)

69

70 Q. Has the FCC or the Utah Public Service Commission identified a specific
71 forward-looking economic cost model that should be used in determining these
72 rates?

73 A. No they have not. However, it should be noted that both the FCC and the Utah
74 Public Service Commission have utilized the HAI Model in previous proceedings.
75 The FCC has largely based its own forward-looking economic cost model, the
76 Synthesis Model, on the HAI Model. In addition, the Utah Public Service
77 Commission has utilized the HAI Model in the development of Qwest=s Unbundled
78 Network Element pricing.

79 Q. What forward-looking economic cost model have the Companies utilized in the
80 development of rates in this proceeding?

81 A. The Companies have used the HAI Model 5.0a.

82 Q. Why did the Companies choose to utilize the HAI Model 5.0a?

83 A. The Companies chose to utilize the HAI Model 5.0a for several reasons. First, the
84 model has been widely available throughout the industry and has been carefully
85 studied by industry participants, the FCC and many state Commissions. Both its
86 strengths and weaknesses are known and have been evaluated. In fact, the Utah
87 Public Service Commission utilizes the HAI Model in the development of Unbundled
88 Network Element (AUNE@) rates for Qwest. Second, the HAI Model produces
89 results in formats that are readily available to identify the cost of individual access
90 cost elements. Third, because the model includes default input values necessary to
91 produce cost results for each company, the cost of developing appropriate inputs to
92 run the model are minimized. Fourth, by reviewing and modifying a relatively small
93 number of inputs, we felt we could develop adequate estimates of forward-looking
94 costs to meet the requirements of the FCC rules.

95 Q. Do you have any concerns about utilizing the HAI Model to develop forward-
96 looking economic costs for the Rural ILECs?

97 A. In spite of the fact that I recommended that the Companies use this tool as the
98 best available to develop forward-looking costs for this arbitration proceeding, I
99 have concerns about the validity of the results of the HAI Model that the
100 Companies are presenting. These concerns include:

101 1) A concern that the use of broad inputs and generalized formulas for
102 all companies, rather than specific inputs for individual companies, tend to mask
103 unique circumstances of individual companies, which cause substantial differences
104 in costs in the real world.

105 2) A concern that the HAI Model can produce results for small
106 companies that vary widely from comparable actual data.

107 3) A concern that results from the model are likely to be less accurate
108 for smaller geographic areas, such as individual exchanges or small companies with
109 a few exchanges, than they are for large companies, such as Qwest, who have
110 hundreds of exchanges. This concern is due both to techniques used to generate
111 customer locations and data in the model and to a recognition that the law of

112 averages leads to offsetting impacts between individual areas within a large group
113 of exchanges that may not occur in a small company or a single wire center. A
114 review of the access lines developed by the model compared to actual company
115 lines, for example, shows significant differences on an individual company level.

116 **Q. Given these concerns, do you still support the forward-looking economic costs**
117 **that you have developed?**

118 **A. Yes.** Given the requirements in the FCC rules to develop forward-looking costs
119 and the current state of tools that are available to develop such cost results at a
120 reasonable cost to the Companies, I believe the costs developed are the best
121 available forward-looking costs of these Companies to meet the requirements of the
122 FCC rules.

123 **Q. Can you briefly discuss the historical background of the HAI Model?**

124 **A. Yes.** The HAI model was initially known as the Hatfield Model, developed by
125 Hatfield Associations, a consulting firm in Colorado, at the request of AT&T. The
126 model was developed with the intent of providing a tool to develop the forward-

127 looking cost of the telephone network throughout the United States as the cost
128 basis for universal service support and to develop the estimated cost of UNEs for
129 interconnection proceedings under Section 252 of the Telecommunications Act of
130 1996. As the model faced scrutiny in various state and federal proceedings over
131 several years, it underwent continued development and modification through a
132 series of versions. Generally, the later versions were more sophisticated in the cost
133 development methods and techniques than were earlier versions of the model.
134 Version 5.0a of the model was the latest version presented in formal comments to
135 the FCC in CC Docket #96-45, the federal USF proceeding.

136 **Q.** Can you briefly describe the overall design of the model?

137 **A.** Yes. The model is comprised of several different modules that interact and are
138 interconnected to produce the overall model results. The modules develop the
139 costs for various network elements and for the overall cost of the company. The
140 Model includes a module to develop the cost of distribution and feeder plant, a
141 module for developing the cost of switching and interoffice plant, a capital cost

142 module and an expense module. Results of all these modules are fed into a series
143 of model output reports. A much more complete description of the model design is
144 included in the Model Description manual developed by the model creators, which
145 is available electronically upon request.

146 **Q. Can you describe any changes that you made to these interconnected modules**
147 **that make up the model?**

148 **A. Yes.** These underlying modules contain a couple of databases that must be
149 modified to reflect the actual operations of the Companies. The first database that
150 must be modified includes data about each of the clusters within a given wire
151 center. A cluster is a grouping of customers identified by the model as being
152 served by the same distribution facilities, either with or without a digital loop carrier.
153 This database was modified to reflect the Manti acquisition of the Ephraim
154 exchange and the UBTA acquisition of the UBET exchanges, and encompasses the
155 modification of the Company Name and NECA ID to those of the acquiring
156 company.

157 The other database that must be modified is referred to as the Distance File, which
158 includes information on various tandems that serve the state and the distance from
159 each wire center to each respective tandem. The Distance File was first modified
160 to reflect the Manti and UBTA acquisitions discussed above. Second, we modified
161 the Distance File to reflect that SCUTA=s Orderville wire center and UBTA=s
162 Flattop Butte wire center are not served by tandem switches. Third, we modified
163 the Distance File to show Qwest=s Provo Main wire center as a tandem, including
164 adding the necessary tandem distances. Fourth, we modified the Distance File to
165 reflect the appropriate tandem for each of the Companies= wire centers: Provo for
166 Gunnison, Provo for the Manti wire centers, Cedar City for the SCUTA wire centers,
167 and Salt Lake City for the UBTA/UBET wire centers. Finally, we modified the
168 distance from each of the Companies= wire centers to the appropriate tandem

169 **Q. Can you briefly describe the default model inputs?**

170 **A.** Yes. The HAI model has well over a thousand different user adjustable model
171 inputs, including physical equipment characteristics, cost relationships to

172 geographical factors, traffic characteristics, unit costs of telephone plant, costs of
173 installing telephone plant, depreciation factors, capital costs, and expense ratios.
174 To assist users in utilizing the model quickly, the developers have populated the
175 model with default values that, based on their research, judgment and evaluation,
176 represent appropriate values for each input element. These values are known as
177 the default input values. When running the model, the user can either use these
178 default values or individually modify as many of the values as the user believes are
179 appropriate. The HAI Inputs Portfolio is a document developed by the model
180 creators that describes each individual input item, the default value and the model
181 developers' rationale and support for adopting the particular default value. This
182 manual is also available electronically upon request.

183 **Q.** Did you utilize only the default inputs in the forward looking economic cost
184 studies that you prepared for the Rural ILECs?

185 **A.** No. While we have used the default values for a large portion of the inputs, we
186 have not used them exclusively. Based on prior experience in other states and at

187 the national level using the HAI Model, and based on testing individual inputs in
188 conjunction with the cost development for this case, I have modified a number of
189 the default inputs.

190 Q. Can you make some general observations about why you modified some of the
191 default inputs?

192 A. Yes. There were a variety of reasons for modifying various inputs, which I will
193 describe in detail later in this testimony. In some cases inputs were modified, in
194 my opinion, to better reflect the operations of rural companies as compared to the
195 large urban Bell Operating Companies whose operations are generally reflected in
196 the default inputs. Some inputs were modified to reflect the specific circumstances
197 in Utah rural areas as compared to the wide variety of geographic conditions
198 throughout the United States. Some inputs were modified to reflect judgmental
199 differences with the HAI Model developers regarding the forward-looking cost
200 characteristics of certain inputs. Some inputs were modified to reflect the current
201 costs of network components, as compared to the costs used when the model was

202 created.

203 Q. Did all of the input modifications you made increase the cost of the network
204 derived by the model?

205 A. No. While many of modifications we made resulted in cost increases, others
206 resulted in cost decreases. In each case that changes were made from the default
207 inputs, they were made with the intent of better reflecting the forward-looking cost
208 characteristics of the Rural ILECs based on circumstances within Utah.

209 Q. Have you prepared a schedule detailing the modifications you made to the
210 default inputs?

211 A. Yes. Schedule CAD-1 is a document outlining the input items that I changed from
212 the default values for each of the Companies in the development of the forward-
213 looking costs in this proceeding. Schedule CAD-2 is an output report from the HAI
214 Model showing the specific model inputs changed and the values used for each of
215 these inputs for each of the Companies. In the following section of my testimony, I

216 will discuss in greater detail the reason for each of the changes made in the default
217 inputs.

218 **Q.** Why did you modify the plant type assumptions as outlined in Schedule CAD-1?

219 **A.** The HAI Model develops costs of distribution and feeder plant in nine different
220 density zones. One of the series of input items in these density zones are inputs
221 to designate the type of plant (aerial, buried or underground) that is used for
222 feeder, distribution, and interoffice plant. The default inputs for these items vary
223 between density zones based on the model developers' estimates of the type of
224 plant built in these zones on a nationwide basis. Even in the most rural zones, the
225 default inputs assume that a substantial amount of aerial plant will be constructed.
226 In Utah, based on a number of factors related to geography, weather and cost of
227 construction, it has been standard practice for the Rural ILECs to build primarily
228 buried plant for distribution, feeder, and interoffice plant. A cursory review of the
229 Companies= plant accounts will show that the preponderance of cable and wire

230 facilities is buried. Based on these observations, the costs developed for the Rural
231 ILECs reflect changes in the model inputs in all appropriate places to reflect a
232 larger percentage of buried plant as the method of outside plant construction from
233 that used in the default assumptions. In all density zones, buried plant has been
234 assumed to be 100% of the plant constructed. I believe that this is more reflective
235 of the Companies= specific circumstances than are the national default inputs.

236 Q. Why have you set the Fraction of Buried Plant Available for Shift parameters to
237 zero?

238 A. These inputs are included in the model to allow the model to change the
239 assumption regarding the amount of buried plant that would be constructed, as
240 discussed in my previous answer, based on internal cost calculations made by the
241 model. The model would substitute aerial plant for buried, if based on model
242 calculations, aerial plant was less expensive. I have set this value at zero so the
243 model reflects the buried plant construction types as discussed above. Some of the

244 factors that lead to the large proportion of buried plant construction in Utah may not
245 be fully reflected in the default cost assumptions; and without this change, the
246 model might not construct the full level of buried plant we believe is appropriate.

247 **Q. Schedule CAD-1 discusses changes made in the structure sharing default**
248 **assumptions. What does structure sharing mean?**

249 **A.** In the HAI Model, the costs of the cable and its installation are separated from the
250 cost of the structures (poles for aerial cable, trenches and plastic tubing for buried
251 cable, and conduit for underground cable) built to “carry” the cable from one
252 location to another. The structure costs are developed using separate input amounts
253 and are calculated separately. The structure sharing assumptions are built into the
254 model to reflect circumstances where these structures may be able to be used by a
255 utility other than the telephone company, and the costs of the structures may be
256 borne by these other companies, thus reducing the effective cost to the telephone
257 company.

258 Q. Can you give some real world examples where structures might be shared?

259 A. Yes. The most common example is probably with the use of pole lines. In many
260 locations, particularly in-town locations, one utility builds a pole line and other
261 utilities rent space on the poles to place their own facilities. Where aerial plant is
262 used by both electric and telephone utilities, they frequently share a single pole
263 line. In addition, in many in-town situations, a cable TV company may also place
264 its facility on some of the same pole lines.

265 In some new subdivision construction, trenches dug for utilities may be shared by
266 electric, telephone, and cable TV companies. When electric facilities are involved in
267 trench sharing, the cost of trenching is typically significantly increased due to code
268 requirements for separation of electric cables from telephone and cable TV facilities.

269 In urban locations, conduit facilities may be placed to service multiple utilities in
270 order to minimize the street disruption of placing additional facilities in the future
271 and to maximize the use of below street surface land space.

272 Q. Can you, in general terms, describe the conceptual assumptions underlying the
273 HAI default structure sharing assumptions?

274 A. Yes. There are several key conceptual assumptions that are inherent in the HAI
275 default assumptions regarding structure sharing. First, the model developers
276 assumed that not only is the telephone network being hypothetically reconstructed
277 from the ground up, but that the electric, cable TV and competitive
278 telecommunications services networks are being constructed at the same time so
279 that structure sharing can take place. Second, the modelers assume that, in the
280 future, there will be high motivations for these various utilities to share structures
281 and build facilities using the same kind of plant in the same areas. Third, the
282 modelers assume that the cost of structure construction will be unchanged from
283 typical telephone plant construction, even with the addition of other utility facilities
284 associated with the structure. While this may be somewhat true for aerial
285 construction, it is not true for buried construction where code requirements for
286 buried electric service generally require significantly deeper construction for electric

287 plant than for telephone plant.

288 **Q. Can you describe the specific assumptions encompassed in the HAI Model**
289 **regarding structure sharing for buried plant?**

290 **A. Yes. The HAI Model default assumptions assign 33% of the cost of the structure**
291 **to the telephone company for buried structures in the lower density bands. This**
292 **presupposes that in these density bands, buried telephone company plant will be**
293 **accompanied by a buried electric facility and a buried cable TV facility, with no**
294 **increase in the cost of the facility because of the presence of the other two**
295 **facilities.**

296 **Q. Do you believe this assumption is at all realistic?**

297 **A. No. It is my belief that this assumption has little basis in reality. To put this**
298 **assumption into perspective, let me first indicate for the four lowest density bands**
299 **the size of an average lot that would be inherent at the maximum lines in the**
300 **density band, assuming all households had equal size lots. They would be as**
301 **follows:**

| | | | |
|-----|--------|------------------------|-------------|
| 302 | Band 1 | 0-5 lines/sq. mile | 128.0 acres |
| 303 | Band 2 | 6-100 lines/sq. mile | 6.4 acres |
| 304 | Band 3 | 100-200 lines/sq. mile | 3.2 acres |
| 305 | Band 4 | 200-650 lines/sq. mile | .98 acres |

306 Based on discussions with clients about their communities throughout the mid-
307 western and western parts of the country, there would be no cable TV provider in
308 at least the first two density bands; and the provision of cable TV service in Band 3
309 areas would be spotty. There would probably be a cable TV provider in many,
310 though not all, of the Band 4 areas. However, in these areas, a large portion of
311 the cable TV is aerial and constructed using the electric poles. The likelihood of
312 the cable TV provider sharing buried structures with the telephone company in any
313 of these areas is remote.

314 As to the electric utilities, my experience in rural areas is that electric service is
315 provided primarily by the use of aerial plant while the telecommunications facilities
316 use primarily buried facilities. I believe that there are strong economic and safety

317 reasons why electric plant is generally aerial while the telephone plant is buried. I
318 do not see any evidence to suggest that in rural areas this difference in plant
319 construction will suddenly change in the electric industry. Thus, there is little
320 reason to believe that there will be any appreciable structure sharing with the
321 electric industry.

322 **Q. Based on your observations, what assumptions have been made regarding**
323 **structure sharing?**

324 **A.** Based on my belief that there is a limited to non-existent likelihood of sharing
325 buried structures, I have assumed that the structure sharing for buried and
326 underground plant for all density zones should be set at 100%; that is the full cost
327 of the buried structures are assigned to the telephone company. For aerial cable, a
328 100% structure sharing assumption is assumed for the first three zones, but a 50%
329 assumption is used in Zone 4 and higher where telephone company aerial cable, if
330 built, frequently shares poles with the electric company.

331 **Q. Why are you proposing to change the end office switching investment input, as**

332 detailed in Schedule CAD-1?

333 A. My analysis indicates that the default input values are not representative of the cost
334 of end office switching equipment for small companies and small switches. The
335 default switching input values used by the HAI modelers are based on an analysis
336 of switch costs for larger companies (Bell Operating Companies and GTE, as
337 acquired by Verizon) that were publicly available. The input values are used in a
338 fairly straight-line formula based on number of lines. In viewing results of the
339 default analysis, it is clear that the input does not correctly estimate the cost of
340 switching for small offices.

341 We also did an analysis comparing the default model results with the actual
342 investments incurred by companies for COE switching in Utah. With the default
343 inputs, the COE switching investments produced by the HAI Model ranged from
344 49% to 86% less than the actual COE switching investments for the Companies. I
345 believe that is a strong indicator that the default input is generating inappropriate
346 results for these companies.

347 Q. Are comparisons between model results and actual investments and expenses
348 always an appropriate test of the model results?

349 A. No, not always. Since the model is developing a cost for a forward-looking
350 network, comparisons would not be valid if the network elements being developed
351 are of a different design than that actually being used. Since the model is
352 generating forward-looking costs, there may be differences between the model and
353 actual results because of differences in cost (either up or down) when actual plant
354 was purchased as compared to the forward-looking cost of the plant. There may
355 also be differences between costs developed by the model and actual costs
356 because the model does not develop costs for all of the functions that a company
357 may be performing. In making comparisons between model results and actual
358 results, all of these factors need to be taken into account.

359 Q. What is your assessment of the validity of comparing the cost of central office
360 switching equipment from the model to actual costs?

361 A. This is one area where I believe comparisons are relatively meaningful. If you were

362 to review the forward-looking technology for switching, you would find that it
363 includes digital central office switches, both host and remote, that are generally
364 equipped with currently required functions and features including SS7 signaling
365 capability. If you were to review the switching equipment actually in use by the
366 Rural ILECs, you would find digital central office switches, both host and remote,
367 that are equipped with these features and functions. These switches include such
368 recently required capabilities as interchangeable NXX codes, four-digit CIC code
369 capability, intraLATA presubscription, and SS7 signaling. In addition, the
370 Companies either have upgraded, or will be upgrading, their switches in the near
371 future to provide features required by the Communications Assistance for Law
372 Enforcement Act ("CALEA").

373 The switching equipment utilized by the Carriers is relatively new (probably on the
374 average between two and eight years old) and has been upgraded since
375 installation, as needed. While it is generally believed that the cost of switching
376 equipment has been falling over time, the falling costs of hardware have been at

377 least partially offset by increasing costs of switching software. Overall, it is my
378 belief that the model costs for forward-looking COE switching equipment should be
379 relatively close to actual costs. In my mind, the significant variance between the
380 model and actual costs for this equipment indicates that the model costs do not
381 truly reflect the forward-looking costs of this equipment.

382 **Q. How have you modified the default inputs for central office switching investment?**

383 **A.** There are two different areas within the model that allow for the modification of
384 switching investment, depending on the switching infrastructure used by the
385 individual company. For companies that utilize strictly a standalone switching
386 network, the Constant End Office Switching Investment is the appropriate input to
387 modify. For companies that utilize a host/remote switching architecture or a
388 combination of a standalone and a host/remote switching architecture, there are
389 numerous fixed and per line investment inputs that must be modified. These inputs
390 were modified for each of the Companies, as detailed in Schedules CAD-1 and
391 CAD-2, to reflect the company=s actual switching architecture and to more closely

392 match the company=s actual investment in switching equipment.

393 **Q. Have you changed any other investment inputs throughout the model?**

394 **A. Yes, as detailed in Schedule CAD-1, we have changed several of the Distribution**
395 **and Feeder inputs. These changes were made to reflect the current costs of**
396 **network equipment, such as: copper cable, fiber, digital loop carrier equipment,**
397 **manholes and pullboxes, poles, etc.**

398 **Q. Where did these revised investment inputs come from?**

399 **A. GVNW Consulting, Inc. solicited actual purchase prices from four (4) representative**
400 **telephone companies that have recently purchased this type of equipment, as well**
401 **as quotes from a vendor that provides this equipment to rural telephone companies.**
402 **A GVNW Consulting professional engineer then analyzed the pricing provided and**
403 **recommended values for input into the model.**

404 **Q. Why have you increased the input value related to the percent of interLATA and**
405 **intraLATA traffic switched at the tandem switch?**

406 **A. The default value for this input is 20%, indicating that 20% of interLATA and**

407 intraLATA traffic is switched at a tandem switch and 80% of the traffic is trunked
408 directly from an end office to an interexchange carrier. This input was modified to
409 100% for Gunnison and Manti to reflect that all of their traffic that is routed to an
410 interexchange carrier today is routed through the tandem. This input was modified
411 to 69% for SCUTA to reflect the actual percentage of interexchange carrier bound
412 traffic that is routed through the tandem today. No change was made for
413 UBTA/UBET, as the default is reflective of the current scenario.

414 **Q. Why and how have you changed the input values related to the number of call
415 attempts, calls completed, and dial equipment minutes?**

416 **A.** These inputs were changed to more closely reflect the traffic volumes and patterns
417 of the Rural ILECs. For SCUTA, the inputs were modified to utilize the actual
418 volumes experienced by the company in 2001, which was the last year for which a
419 completed traffic study was available when the model was run. For UBTA/UBET,
420 the inputs were modified based on actual per line volumes experienced by the
421 company in 2000. We used per line volumes because the 2000 traffic study,

422 which is the last year for which credible data was available when the model was
423 run, did not include the acquisition of the UBET property. For Gunnison and Manti,
424 the inputs were modified using SCUTA and UBTA/ UBET per line volumes as a
425 surrogate. A surrogate was utilized because neither Gunnison nor Manti conduct
426 annual traffic studies. As carriers who settle on Average Schedules with the
427 National Exchange Carrier Association, neither company is required by the FCC to
428 conduct an annual traffic study.

429 **Q. Do you agree with the default assumptions that develop the cost of capital as**
430 **indicated in Schedule CAD-1?**

431 **A. No.** I believe the cost of capital assumptions in the default scenario are not
432 appropriate. The default assumptions assume a 55% equity/45% debt ratio with a
433 cost of debt and equity generating an overall cost of capital of 10.01%. This cost
434 of capital is not reflective of a forward-looking cost of capital in today=s
435 environment. As a means of increasing the cost of capital to 11.25% overall, the
436 cost of capital used by the FCC at the interstate level, I have increased the cost of

437 equity from the default input to 14.15%.

438 **Q. Why have you changed the default Corporate Overhead Factor?**

439 **A.** Corporate Operations Expense encompasses the General and Administrative
440 Expense account, Account 6720, in the Uniform System of Accounts. This account
441 includes such activities as general management, accounting, human resources, and
442 other administrative functions. The model develops Corporate Operations Expense
443 as a percentage of all capital costs and operations expenses calculated by the
444 model. Many of the components that make up the General and Administrative
445 account are fixed in nature, such as a general manager=s salary, board of director
446 compensation, the cost of an annual audit, etc. Due to this fixed nature of these
447 costs and the need for every company, large or small, to meet these functions, a
448 one-size-fits-all approach is not appropriate when looking at Corporate Operations
449 Expenses. In addition, it is very unlikely that any of these costs are eliminated, or
450 even reduced, in a forward-looking environment. Therefore, we have modified the
451 Corporate Overhead Factor to yield Corporate Operations Expenses that reasonably

452 reflect each of the Rural ILECs= actual expenses.

453 **Q. Why have you changed the default Forward-Looking Network Operations**
454 **Expense Factor?**

455 **A. Network Operations Expense encompasses the following accounts in the Uniform**
456 **System of Accounts:**

457 Network Operations Expense 6530

458 Power Expense 6531

459 Network Administration Expense 6532

460 Testing Expense 6533

461 Plant Operations Administration Expense 6534

462 Engineering Expense 6535

463 Expenditures in these areas for small companies differ significantly from larger
464 companies. For example, the plant administration expense account includes the
465 cost of overall supervision of plant operations, including overall planning, developing
466 methods and procedures, developing plant training and coordinating safety

467 programs. The account excludes immediate or first level supervision, which is
468 included in the plant specific accounts. In most small companies, the second level
469 of supervision is the company manager; consequently, most small companies have
470 very little plant administration expense. Engineering expense is generally less in
471 small companies than larger companies, as most engineering is performed on a
472 specific project basis rather than of a general nature. Network administration
473 activities in small companies do not include extensive network control facilities
474 because their networks are limited.

475 In the HAI Model, Network Operations Expense is generated based on a composite
476 level of expenses for the ARMIS reporting companies on a per line basis. The
477 model then multiplies this expense level by the Forward-Looking Network
478 Operations Expense factor to arrive at a final estimate of Network Operations
479 Expense. The HAI modelers have assigned this factor a 50% value, essentially
480 indicating that Forward-Looking Network Operations Expenses would/should be half
481 of the current level. Their rationale for doing so is summarized as follows:

482 A.... these costs are artificially high because they reflect antiquated systems and
483 practices that are more costly than the modern equipment and practices that the
484 HAI Model assumes will be installed on a forward-looking basis. Furthermore,
485 today's costs do not reflect much of the substantial savings opportunities posed by
486 new technologies, such as new management network standards, intranets, and the
487 like.”

488 Because small companies have very different circumstances and do not have many
489 of the systems typical in large companies, it is our belief that the types of forward-
490 looking savings the modelers anticipated for large companies will not, nor cannot,
491 be achieved in small companies. We are, therefore, proposing that the Network
492 Operations Expense factor be set at 100% rather than 50%.

493 **Q. Why have you changed the Alternative CO Switching Factor and the Alternative
494 Circuit Equipment Factor?**

495 **A.** In developing expenses for most of the plant specific expense categories, the HAI
496 Model uses ARMIS data from around the country to develop ratios between current

497 expenses and investments as a basis for developing projected forward-looking
498 expense levels. However, in the case of central office switching and transmission
499 expense, this data is overridden by two alternative expense ratios, one for each
500 investment category. The input levels for these items are based on a 1993
501 incremental cost study performed by New England Telephone Company in New
502 Hampshire and are considerably lower than current levels experienced even by the
503 Bell Operating Companies. The age of this data and the sample company that it
504 was taken from are not indicative of the forward-looking costs of the Rural ILECs in
505 Utah.

506 The Rural ILEC inputs are developed based on the current ratio of average
507 expenses to investment for these expense/investment categories for the
508 Companies. Since the type of investment included in these accounts is generally
509 reflective of forward-looking technology, it is reasonable to expect that the ratios
510 currently experienced by the Companies are reflective of the forward-looking costs
511 they can expect to experience.

512 Q. Why have you changed the Carrier to Carrier Customer Service expense?

513 A. Carrier-to-carrier billing costs include the ongoing cost of responding to IXC service
514 change requests and the cost of rendering Carrier Access Billing System (_CABS_)
515 bills to individual carriers for their use of the local exchange network in providing
516 toll services. These bills are rendered at an individual wire center level to each
517 interexchange carrier, mostly on a monthly basis. With average wire center sizes
518 for the small companies at a significantly smaller level than the average for large
519 Bell Operating Companies, it is not surprising that the cost of this function is
520 different for small companies.

521 The default input for this item is \$1.69 per line per year. The actual per line per
522 year cost was used for SCUTA and UBTA/UBET, while a four (4) company
523 average cost of \$4.50 was used for Gunnison and Manti. The average cost was
524 used for Gunnison and Manti because their actual booked costs vary from the
525 average, with one being greater than the average and the other being less than the
526 average.

527 Q. Please describe the changes you made in economic lives for development of
528 depreciation rates?

529 A. It is my understanding that for several years the Utah Public Service Commission
530 Staff has made available a schedule of depreciation rate ranges developed on a
531 generic basis for use by rural telephone companies within the state. The economic
532 lives in the HAI model have been modified to reflect the lower bound of the range
533 of depreciation rates contained in the Staff=s generic depreciation schedule.

534 Q. With these assumptions modified from the default values, how did you obtain
535 results for the Rural ILECs?

536 A. The HAI Model was run for each of the Companies with company specific inputs.
537 Access rate results were obtained from one of the cost detail worksheets included
538 in the model output report file, an Excel spreadsheet.

539 Q. Are the rates that you have proposed to be used for the reciprocal compensation
540 of terminating traffic in this proceeding those that were developed by the HAI
541 Model?

542 A. In some cases yes, and in some cases no. In the case that the interconnection
543 with the Rural ILEC=s network takes place at the Rural ILEC=s end office, we are
544 proposing that the rates developed by the model should be used. However, in the
545 situation that the interconnection with the Rural ILEC=s network takes place at the
546 tandem, we have proposed a recalculated rate. We have recalculated this rate
547 because of an anomaly in the model, whereby the Common Transport rate element
548 included in the tandem switched rate is not consistent with other calculations in the
549 model. The Common Transport rate element is calculated within the model by
550 dividing the costs associated with common transport by a theoretical network
551 utilization of 10,044 minutes per trunk per month. All other rate elements within
552 the model are calculated using actual minutes of use, rather than a theoretical trunk
553 utilization. Actual minutes of use are also used in the derivation of intrastate and
554 interstate access rates. In order to maintain consistency and, we believe, accuracy,
555 we have recalculated the Common Transport rate element using actual minutes of
556 use. I have attached, as Schedule CAD-3, a schedule of the rates proposed by

557 the Companies.

558 Q. In the case of UBTA and UBET, you have run two (2) different studies and
559 presented the results in Schedules CAD-1, CAD-2, and CAD-3. Could you
560 explain why you ran different studies and which study you propose to use in
561 setting rates in this proceeding?

562 A. I ran one study for the UBTA study area prior to the acquisition of the UBET
563 properties from Qwest, and a second study for the combined UBTA and UBET
564 study area. When UBTA acquired the UBET properties from Qwest, it also
565 acquired a traffic exchange agreement with Western Wireless. The purpose of the
566 first study was to show the forward-looking, economic of the UBTA study area prior
567 to the acquisition of the UBET properties, which were to be governed by the traffic
568 exchange agreement with Western Wireless. It is my understanding that Western
569 Wireless has not been providing compensation to UBET for the termination of its
570 traffic, in accordance with this agreement. Because of this, and due the actual
571 operation of the combined UBTA/UBET study area, we believe that it is appropriate

572 to redevelop a forward-looking, economic cost based rate for the entire study are.

573 Therefore, we are proposing to use the combined UBTA/UBET study in the

574 determination of forward-looking, economic cost-based rates for UBTA and UBET.

575 Q. Do you believe that the rates that you have proposed represent the forward-

576 looking, economic costs of the Rural ILECs?

577 A. Yes. I believe that the development of the proposed rates are consistent with the

578 FCC=s rules that require that interconnection rates be set in accordance with the

579 forward-looking, economic cost of the provider. In addition, I believe that the input

580 modifications to the HAI Model 5.0a are representative of the forward-looking costs

581 that would be incurred by the Rural ILECs. Therefore, I also believe that the Utah

582 Public Service Commission should adopt the rates proposed by the Rural ILECs in

583 this proceeding.

584 Q. Could you please summarize your testimony?

585 A. Yes. The FCC has issued rules that require interconnection rates to be developed

586 using forward-looking, economic cost-based pricing standards. WWC Holding, Inc.

587 has petitioned the Utah Public Service Commission for arbitration of an
588 interconnection agreement with the Rural ILECs, which is subject to the FCC rules
589 discussed above. The Rural ILECs have chosen to utilize the HAI Model 5.0a in
590 the development of forward-looking, economic cost-based pricing in this proceeding.
591 The HAI Model 5.0a was selected for several reasons, including the availability of
592 the model, the usability of the outputs, and the flexibility to easily modify the
593 model=s inputs. Some of the model databases and inputs were then modified to
594 more closely reflect the network design and cost characteristics of rural telephone
595 companies in general, and the Rural ILECs specifically where possible. Changes to
596 individual inputs both increased and decreased the model-derived costs of each
597 company. The Rural ILECs are proposing to utilize the model-produced rates for
598 interconnection at the end offices of each of the Companies. In instances where
599 interconnection takes place at the RBOC tandem, the Rural ILECs are proposing to
600 utilize the recalculated rates based on the actual minutes of use, rather than the
601 theoretical network utilization for common transport. I believe that these rates are

602 consistent with the FCC=s rules, are reflective of the Companies= forward-looking

603 costs, and are the appropriate rates to be utilized in this arbitrated proceeding.

604 **Q. Does this conclude your testimony?**

605 **A. Yes.**

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