

- BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH -

)	DOCKET NO. 08-046-01
)	DPU Exhibit 2.0
In the Matter of Manti Telephone)	
Company's Second Amended Application)	Direct Testimony of
for USF Eligibility)	Casey J. Coleman
)	
)	

DIVISION OF PUBLIC UTILITIES
DEPARTMENT OF COMMERCE

October 18, 2012

CONTENTS

I. IDENTIFICATION OF WITNESS1

II. SUMMARY2

III. CAPITAL STRUCTURE FOR MTC3

IV. INTERSTATE / INTRASTATE SEPARATION (DPU 2.1)4

V. COST OF CAPITAL (DPU 2.2).....9

VI. CONCLUSION12

1 **I. IDENTIFICATION OF WITNESS**

2 **Q. PLEASE STATE YOUR NAME, EMPLOYER, AND BUSINESS**
3 **ADDRESS.**

4 A. My name is Casey J. Coleman. I am employed by the Division of Public
5 Utilities (“Division”) for the State of Utah. My business address is 160 East
6 300 South Salt Lake City, UT 84114.

7 **Q. BRIEFLY OUTLINE YOUR EMPLOYMENT BACKGROUND.**

8 A. Before working for the Division, I was employed by a telecommunications
9 consulting firm as a Financial Analyst. Then for approximately three years I
10 worked for the Division as a Utility Analyst and now work as a Technical
11 Consultant for the Division.

12 **Q. WHAT IS YOUR EDUCATIONAL BACKGROUND?**

13 A. I received a Bachelor of Science degree from Weber State University in 1996
14 and a Masters of Business Administration from Utah State University in 2001.

15 **Q. HAVE YOU PREVIOUSLY TESTIFIED BEFORE THE UTAH PUBLIC**
16 **SERVICE COMMISSION?**

17 A. Yes. I testified before the Commission as an expert witness in Docket Nos. 01-

18 2383-01, 02-2266-02, 02-049-82, 03-049-49, 03-049-50, 05-053-01, 05-2302-01,
19 07-2476-01, 08-2469-01, 10-049-16, 10-2521-01 and 10-2526-01.

20 **II. SUMMARY**

21 **Q. PLEASE SUMMARIZE AND DESCRIBE THE PURPOSE OF YOUR**
22 **TESTIMONY.**

23 A. An application filed by Manti Telephone Company (“MTC”) on April 24, 2012
24 requests that the Utah Public Service Commission (“Commission”) grant a
25 general rate increase which would increase the funds received by MTC from
26 the Utah Universal Public Telecommunications Service Support Fund
27 (“USF”).

28 My testimony will focus on three specific areas of the application submitted
29 by MTC. First, my testimony discusses the appropriate capital structure for
30 MTC to be used in this application. Second, my testimony will outline Utah
31 Admin. Code § R746-360-8 Calculation of Fund Distributions in Rate-of-
32 Return Incumbent Telephone Corporation Territories and its validity in this
33 application. Finally, my testimony discusses the cost of capital used to
34 develop the revenue requirement for MTC

35 **III. CAPITAL STRUCTURE FOR MTC**

36 **Q. WHAT CAPITAL STRUCTURE IS THE DIVISION RECOMMENDING**
37 **FOR MTC?**

38 A. The Division recommends using a capital structure of 65 percent debt and 35
39 percent equity.

40 **Q. IS THE 65/35 CAPITAL STRUCTURE AN ACTUAL OR**
41 **HYPOTHETICAL CAPITAL STRUCTURE?**

42 A. The 65/35 capital structure recommend by the Division is a hypothetical
43 capital structure.

44 **Q. WILL YOU EXPLAIN WHY THE DIVISION IS RECOMMENDING**
45 **USING A HYPOTHETICAL CAPITAL STRUCTURE?**

46 A. Yes. In 2008, by request of the Commission, a Capital Structure Task Force
47 was created to look at the following items:

- 48 1. Suggested rule for capital structures for cooperative and non-
49 cooperative rural ILECs;
50 2. Recommendation to the Commission as to whether there is a
51 necessity for the capital structure rule to be different for cooperatives
52 and non-cooperatives; and
53 3. Recommendation as to whether a uniform rule is needed or whether
54 the issue of the appropriate capital structure should be determined in
55 individual rate reviews.

56 The Division and other interested parties participated in this task force
57 where a variety of issues and solutions were discussed.

58 Eventually, it was agreed by the Task Force to adopt the following general
59 framework when looking at capital structures. If a company was highly
60 leveraged with an equity position less than 35 percent than a hypothetical
61 capital structure of 65 debt and 35 equity would be used. Conversely, if a
62 company had a capital structure that was mostly equity a hypothetical
63 capital structure of 35 debt and 65 equity would be used.

64 A proposed rule, with the findings of the Task Force was filed with the
65 Commission. Although the Commission never formally adopted the rule as
66 proposed by the Task Force, since 2008 the Division has followed the
67 general framework developed by the parties. Namely, when a company's
68 capital structure is greater than either 65 percent debt or 65 percent equity
69 a hypothetical capital structure is used in the calculations on rate of return.

70 **Q. IS MTC'S CAPITAL STRUCTURE BELOW THE 35 PERCENT**
71 **EQUITY THRESHOLD?**

72 A. Yes. MTC's capital structure has an equity amount lower than 35 percent.

73 **IV. INTERSTATE / INTRASTATE SEPARATION (DPU 2.1)**

74 **Q. IS UTAH ADMIN. CODE § R746-360-8 APPLICABLE IN MTC'S**
75 **REQUEST FOR A RATE INCREASE?**

76 A. Yes, absolutely. In December 2009, when Utah Rural Telecom Association
77 (“URTA”) petitioned the Commission to amend Utah Admin. Code § R746-
78 360-2 B and R746-360-8 the purpose of the petition was to provide a
79 framework to be used that would enable companies to have the interstate
80 rate of return to be applied to interstate assets and the intrastate rate of
81 return applicable on assets used within the state. After modification and
82 tweaks the current rule was published by the Commission.

83 **Q. FROM YOUR READING OF UTAH ADMIN. CODE § R746-360-8,**
84 **WHAT INFORMATION IS NEEDED TO CALCULATE THE**
85 **INTERSTATE / INTRASTATE CALCULATION FOR AN AVERAGE**
86 **SCHEDULE COMPANY?**

87 A. From my interpretation of the rule, there seems to be two different pieces of
88 information required to make this calculation, the first being the interstate
89 rate of return calculated by NECA as reported on the FCC form 492A. The
90 second data point would be NECA’s most recent interstate allocation
91 computation filed at the FCC under 47 CFR Part 69.606.

92 **Q. WHAT IS THE INTERSTATE RATE OF RETURN REPORTED TO**
93 **NECA ON THE FCC FORM 492A FOR MANTI?**

94 A. The interstate rate-of-return as reported on form 492A is 12.97 percent.

95 **Q. WHAT IS NECA'S MOST RECENT INTERSTATE ALLOCATION**
96 **COMPUTATION FILED AT THE FCC UNDER 47 CFR PART 69.606**
97 **CALCULATED BY THE DIVISION FOR MANTI?**

98 A. The interstate allocation computation calculated by the Division is .21.98%.

99 **Q. WHEN RESEARCHING THE ALLOCATION COMPUTATION FILED**
100 **AT THE FCC WERE THERE ANY CHALLENGES FACED BY THE**
101 **DIVISION?**

102 A. Yes. The first challenge was that the factor model filed by NECA does not
103 have one number for an average schedule company. When applying Utah
104 Admin Code § R746-360-8 the Division anticipated that there would be one
105 data point that could be used in the calculation. Unfortunately, that was not
106 the case. Instead the Part 36 Separation Factor Models developed by NECA
107 generally have a minimum and maximum factor for different categories of
108 assets. This presented the Division with the daunting task of trying to
109 determine the category of assets that would fit into the NECA asset
110 descriptions and then estimating appropriate factors. In an effort to be
111 balanced, the Division opted to use a midpoint of the high and low points for
112 the appropriate asset categories. Exhibit 2.1 Interstate / Intrastate
113 Separation shows the calculations developed by the Division and the .2198
114 interstate factor.

115 **Q. WHAT OTHER OBSERVATIONS ARE IMPORTANT IN**
116 **DETERMINING THE APPROPRIATE ALLOCATION FACTOR FOR**
117 **MTC?**

118 A. As Exhibit 2.1 Interstate / Intrastate Separation shows the Division
119 calculated a factor using the low range of the data filed by NECA as well as a
120 high range. Doing this calculation the interstate factor for the lowest and
121 highest amounts would be .0650 or .3746 respectively. Additionally, some
122 asset categories such as land and motor vehicles did not have factors that
123 could be calculated by the Division. In an effort to be as equitable as possible
124 a general allocation factor was developed when no factor was given.

125 **Q. WHY IS IT HELPFUL TO HAVE THE TOP AND BOTTOM FACTORS**
126 **THAT WERE FILED BY NECA?**

127 A. Having the top and bottom range is helpful for the Commission to be able to
128 see the upper and lower levels that could be applicable when following Utah
129 Admin. Code § R746-360-8. While the Division feels using the median
130 between the high and low point is an equitable alternative for following the
131 rule, the lowest any party could argue for an interstate factor would be the
132 .0650 and the highest would be .3746. Unless another methodology was
133 followed, which would be contrary to Commission rules, the highest factor
134 would be .3746.

135 **Q. IN THE APPLICATION FILED BY MTC, DID THE COMPANY**
136 **FOLLOW UTAH ADMIN. CODE § R746-360-8 TO DEVELOP THE**
137 **INTERSTATE FACTOR?**

138 A. No. Mr. Hendershot in line 53 of his Direct Testimony discusses a proxy
139 model used to develop the interstate factor. The proxy model was developed
140 using an average of three cost companies in the State of Utah. Using this
141 average Mr. Hendershot determined the interstate factor to be .5072.

142 **Q. IS THE DIVISION COMFORTABLE WITH THE USE OF A PROXY**
143 **MODEL TO CALCULATE AN INTERSTATE FACTOR?**

144 A. No. The Division believes that Utah Admin Code § R746-360-8 is very clear
145 about how an interstate factor should be developed. The rule does not
146 suggest the use of any proxy models, but instead outlines how to calculate the
147 appropriate factor for average schedule companies. Using a proxy model
148 simply is not allowed by rule.

149 Even if the Commission were to consider using a proxy model there would be
150 a variety of challenges. The biggest challenge when developing proxy models
151 is the reliance of those models on confidential information of other
152 companies. Because of the confidential nature of the data, it is almost
153 impossible for interested parties to verify and vet the inputs of the model.

154 **Q. WHAT OTHER WAYS IS THE DIVISION UNCOMFORTABLE WITH**
155 **THE INTERSTATE FACTOR CALCULATED BY MTC?**

156 A. Using the Separation Factors filed by NECA and discussed earlier in my
157 testimony, the highest factor possible for MTC would be .3746. Any factor
158 higher than the .3746 would seem to be outside the band allowed by the
159 NECA filing. Additionally, the Division reviewed the proxy model used by
160 MTC and determined that more than 75 percent of the cost companies used
161 by MTC had interstate factors that were higher than the top ranges
162 calculated by NECA for each specific asset classification. Using an average of
163 cost companies as a proxy for average schedule companies, does not provide
164 an accurate portrayal of MTC's assets as contemplated by the Commission
165 rules. Therefore the Division recommends that the Commission disregard
166 the proxy model developed by MTC and uses the interstate factor of .2198.

167 **V. COST OF CAPITAL (DPU2.2)**

168 **Q. WHAT IS THE ALLOWED RATE OF RETURN THAT THE DIVISION**
169 **IS RECOMMENDING FOR MTC?**

170 A. As exhibit 2.3 illustrates, the Division recommends using an allowed rate-of-
171 return of 8.16 percent.

172 **Q. EXPLAIN THE DIFFERENCES BETWEEN MTC'S REQUESTED**
173 **ALLOWED RATE-OF-RETURN AND THE RATE RECOMMENDED BY**
174 **THE DIVISION?**

175 A. In reviewing the calculations performed by MTC and the Division the
176 encouraging part of the analysis is that there is considerable agreement with
177 the calculations done by both parties. The direct testimony of Mr.
178 Hendershot reflected some adjustments made by the company after meeting
179 with the Division and Office of Consumer Services in a settlement conference.
180 The adjustments in Mr. Hendershot's direct testimony which differ from the
181 second amended application of MTC, that the Division supports are:

- 182 1. A hypothetical capital structure of 65 percent debt and 35 percent
183 equity instead of the 50 percent equity and 50 percent debt as
184 originally filed.
- 185 2. A weighted average cost of debt of 4.94 percent instead of the 8.4
186 percent originally filed.

187 The differences between MTC and the Division are the appropriate interstate
188 factor that should be applied and the appropriate intrastate cost of equity for
189 MTC. As discussed previously, the Division recommends the Commission use
190 an interstate factor of .2198 when calculating the portion of assets eligible for
191 the 12.97 percent rate allowed by the Federal Government. The Division also
192 argues that the appropriate intrastate cost of equity for MTC should be 10.26
193 percent instead of the 12.5 percent recommended by MTC.

194 **Q. HOW DID THE DIVISION DETERMINE A COST OF EQUITY OF 10.26**
195 **PERCENT?**

196 A. The Division used a Capital Asset Pricing Model (“CAPM”) looking at similar
197 publicly traded telecommunications companies to determine a beta that would
198 be representative of MTC. With this calculated beta and following the general
199 guidelines of CAPM the Division was able to calculate as reflected in Exhibit
200 2.2 Return on Equity – Intrastate the cost of equity for MTC at 10.26 percent.

201 **Q. IS THE DIVISION COMFORTABLE WITH THE RESULTS?**

202 A. Comfortable yes, ecstatic no. The Division recognizes that there are some
203 inherent difficulties in using a CAPM model and the Commission’s apparent
204 discomfort using a CAPM model. The Division used a CAPM model because
205 there was not any other viable alternative. A Bond-Yield-Plus-Risk-Premium
206 approach is not precise enough to yield a cost of equity that should be used in a
207 rate case. In a Discounted Cash Flow (“DCF”) model dividends are necessary
208 to make the model work. It is impossible with small privately held
209 telecommunications companies to determine a dividend yield. Without a
210 dividend yield it is impracticable to calculate a cost of equity using a DCF
211 model.

212 Because CAPM was the only financial model available to the Division that
213 could produce results that allowed a certain level of comfort the Division used
214 the CAPM model.

215 **VI. CONCLUSION**

216 **Q. WHAT IS THE DIVISION'S RECOMMENDATION FOR THIS**
217 **PETITION?**

218 A. The Division recommends that the Commission use a 65 percent debt and 35
219 percent equity hypothetical capital structure, use an interstate factor of .2198
220 and an allowed rate-of-return of 8.16 percent.

221 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

222 A. Yes it does.