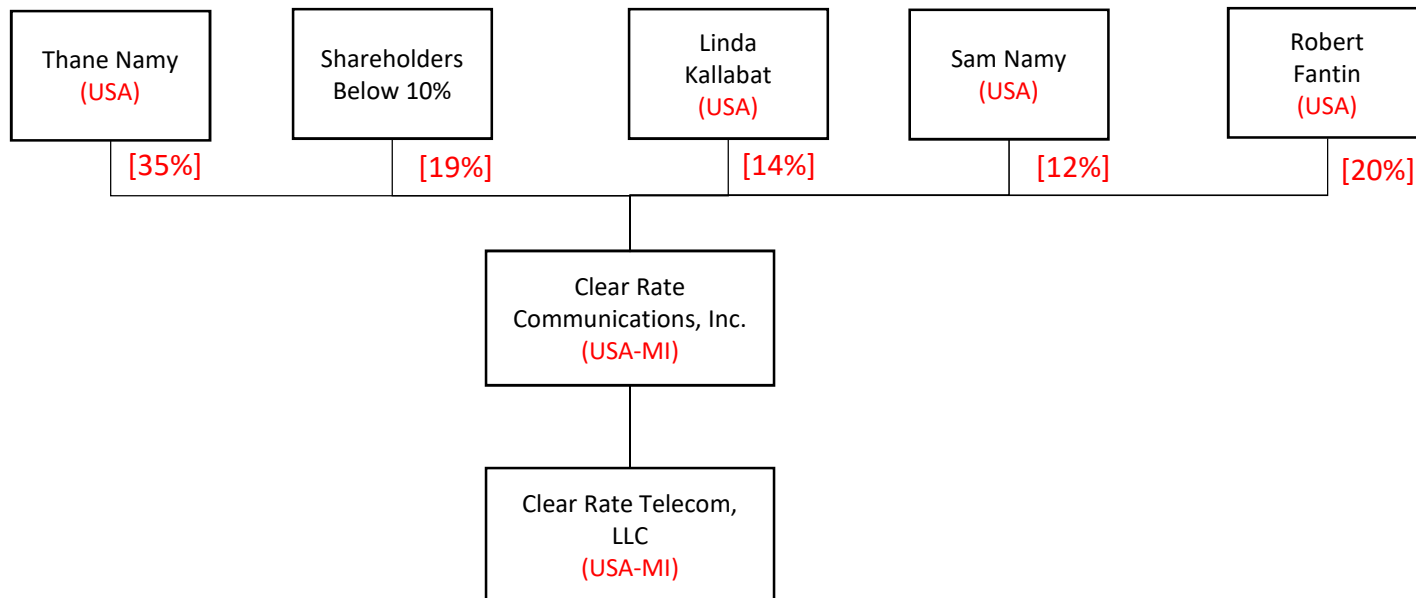


EXHIBIT A

Docket No. 21-2581-01

Diagrams of the Pre- and Post-Transaction Corporate Ownership Structures

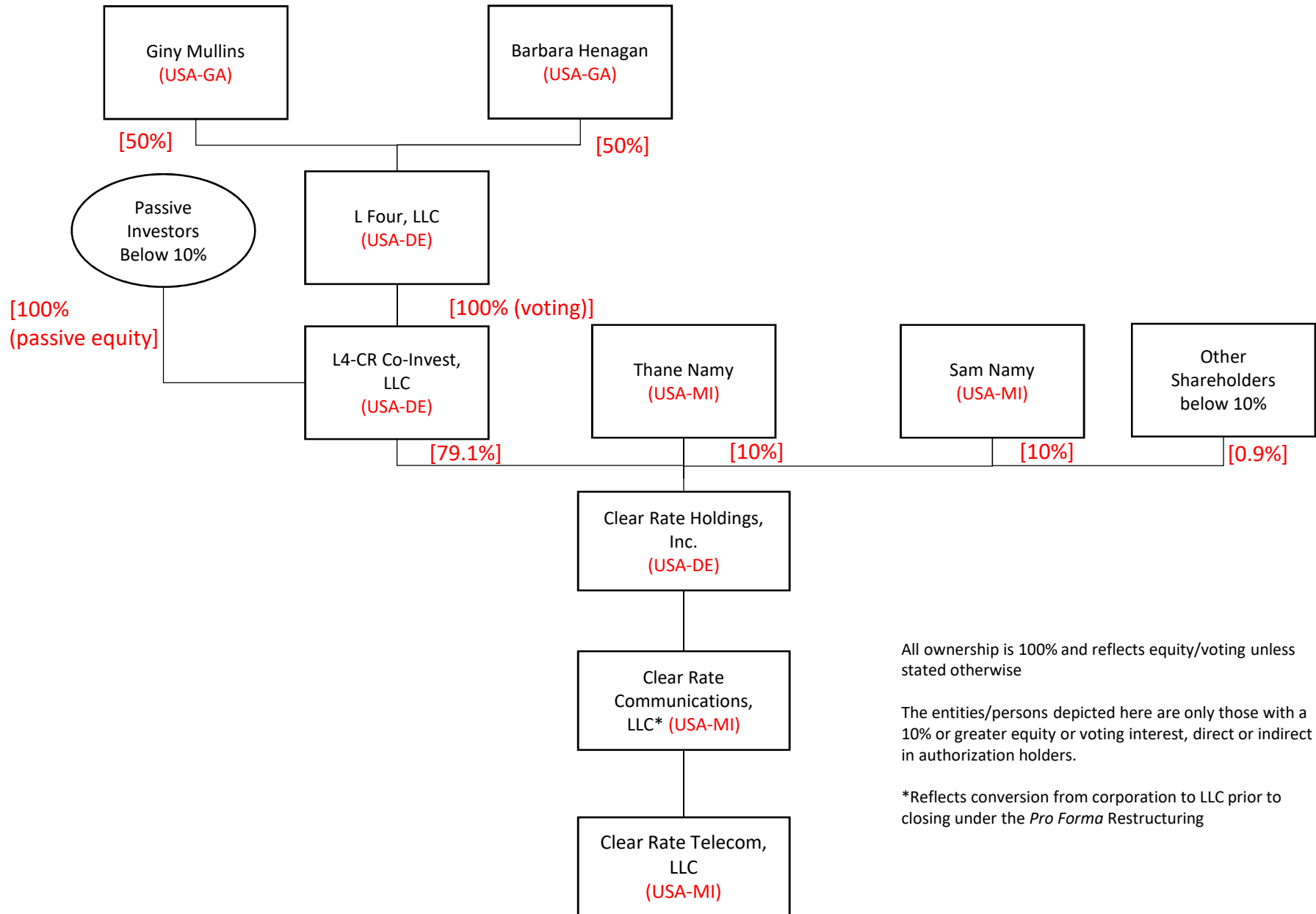
Pre-Transaction Corporate Structure of Clear Rate Communications, Inc.



All ownership is 100% unless stated otherwise

The entities/persons depicted here are only those with a 10% or greater equity or voting interest, direct or indirect in authorization holders.

Post-Transaction Corporate Structure of Clear Rate Communications, LLC*



All ownership is 100% and reflects equity/voting unless stated otherwise

The entities/persons depicted here are only those with a 10% or greater equity or voting interest, direct or indirect in authorization holders.

*Reflects conversion from corporation to LLC prior to closing under the *Pro Forma* Restructuring