

24 master plan, and pressure irrigation master plan, design of various waterline projects, new
25 development plan reviews, a water rate study, etc.

26 **Q. What is the purpose of your testimony?**

27 A. My testimony is intended to explain the water rate model (that was included in Appendix
28 H of the rate increase application filed with the Utah Public Services Commission on
29 March 5, 2020 (the Application)). That rate model was used as a basis for determination
30 of the needed rate increase requested by the Company.

31 **Q. Are impact fees addressed in this rate case application?**

32 A. No. This rate case application is based upon BC&A's review of the Company's culinary
33 water rates and proposed system improvements. That review was completed in order to
34 determine when rate increases are necessary to maintain the existing level of service in
35 the Company's culinary water system and ensure adequate funds are available to
36 complete system improvements necessary to continue providing service to the
37 Company's existing customers. That is distinct from the imposition of impact fees,
38 which are intended to apportion the cost of constructing facilities required by new
39 development. Impact fees are designed to prevent existing customers from subsidizing
40 the construction of new facilities or infrastructure needed to serve new development.

41 **Q. Can you briefly summarize Appendix H of the Application?**

42 A. Appendix H of the Application contains the rate model used to determine the necessary
43 rate increase. The first page is a summary of historic and projected expenses and income
44 determined by the rate model. The bottom of that page shows the total cash flow
45 comparisons of a scenario where the Company maintains its existing rates and a scenario
46 where the Company has its income increased by the requested 5%. As shown, the

47 Company is expected to have an approximately \$380,000 deficit in 2021 at the existing
48 rates and only an approximately \$87,000 deficit if the 5% rate increase is implemented.
49 Although the rate model still shows a deficit, the Company wishes to limit its increase to
50 5% at this time. The next three pages of the rate model show the historic and projected
51 non-rate income sources, operational and maintenance expenses, debt service, and capital
52 improvements. The last page shows a figure summarizing the preceding 3 years and
53 projected 3 years of revenue and expenditures at both the existing and proposed rates.

54 **Q. Can you explain the source of the historic data included in the rate model?**

55 A. The PSC requires the Company to annually submit financial data to the PSC in a certain
56 format using certain budget item categories. The rate model was set up in a similar
57 format as those annual PSC financial submissions for continuity and ease of review. The
58 Company provided BC&A the last three years of data (2017-2019) that was submitted to
59 the PSC. The rate model includes that PSC historic financial data.

60 **Q. Can you explain the first page of the rate model (the model summary page)?**

61 A. The summary lists the historic number of accounts and their actual growth rates along
62 with the estimated number of future accounts. It should be noted that starting in 2019,
63 the future number of accounts was based on the 0.10% growth rate estimated in the
64 Company's Culinary and PI Water Master Plan. The expenditures and income categories
65 shown are copied from subsequent pages of the rate model. To determine the projected
66 2020 value of the 'Sales – Existing Rates' category, the 2019 sales amount was grown at
67 the projected system growth rate of 0.10%. Later years were increased in a similar
68 fashion by growing the previous year by the projected system growth rate of that year.

69

70 **Q. Can you explain the second page of the rate model (the non-rate revenue page)?**

71 A. The 'Non-Utility Income' category was also grown by increasing the previous year's
72 revenue by the projected system growth rate. The 'Fire Protection Customers' and
73 'Miscellaneous Service Revenue' categories were grown the same way as the 'Non-
74 Utility Income', except an assumed inflation rate of 3.0% was also added. The 'Other
75 Miscellaneous Water Revenues' category had an approximately \$130,000 (50%)
76 historical increase from 2018 to 2019. From a discussion with WaterPro, that large
77 increase in 2019 is expected to be temporary. To avoid overestimating income, the last
78 three years of historic data was averaged for this category and then grown at the system
79 growth rate.

80 **Q. Can you explain the third page of the rate model (the operation and maintenance
81 expenditure page)?**

82 A. With the exception of three categories, each operations and maintenance category was
83 grown from the prior year's cost at the assumed 3.0% inflation rate plus half of the
84 system growth rate. Since operational and maintenance costs do not generally directly
85 increase at the same rate as system growth, the system growth rate was halved for these
86 categories. The three categories treated differently were: 'Purchased Water', 'Materials
87 and Supplies', and 'Rental of Equipment'. Of the three years of historical record, 2019
88 was abnormally lower than the previous years. Since these values are lower than would
89 be expected in the future, the three prior years were averaged together and then grown for
90 inflation plus half of the system growth rate in 2020. Then the values for each of those
91 three categories were grown in the same way as all other categories for 2021 onward.

92 **Q. Can you explain the fourth page of the rate model (the debt service and capital**
93 **improvement projections page)?**

94 A. The Company has an existing loan it obtained in 2013 to pay for pressure irrigation and
95 culinary projects. The total loan amount, as shown in Appendix L of the Application,
96 was \$8,552,878. The Company has indicated that \$4,000,000 of that loan amount was to
97 pay for projects relating to installation of a new culinary water well and a pipeline from
98 that well to the Water Treatment Plant. Therefore, 47% of the loan repayment schedule
99 should be paid by the culinary system. That 47% amount is reflected in the loan
100 payments that are projected into the culinary rate model. That page also shows the
101 system replacements and improvement projects that are projected to be required between
102 now and 2022. The replacements include mostly old and under capacity water pipelines
103 that will need to be replaced, well maintenance and replacement, and water meter
104 upgrades. These improvements are needed to continue providing cost-effective and
105 efficient service to the Company's existing customers.

106 **Q. The capital improvement projects are shown to occur in particular years. Are those**
107 **expenses certain to occur in those years?**

108 A. All of those replacements and improvement projects are things the Company knows will
109 need to be done within this three-year time period, but there is typically some flexibility.
110 For many of the water pipe replacement projects, for instance, the Company will try to
111 time those replacements so that they are done in concurrence with other projects by the
112 city or state that require the road the pipelines occupy to be excavated for other reasons.
113 That allows the Company to do the work at a lower cost and minimizes the disruption to

114 traffic and the public. Also, if revenues are less than expected or operational costs are
115 higher than expected, the Company may have to postpone some projects.

116 **Q. Can you summarize the test period used in the rate model?**

117 A. Except for a few categories, all income and expense categories were grown based on the
118 2019 financial data provided to BC&A. The following is a list of categories with test
119 periods that instead averaged the historical amounts from 2017, 2018, and 2019 to use a
120 basis for projecting future values:

121 Other Miscellaneous Service Revenue – Non-Rate Revenue

122 Purchased Water – Operational & Maintenance

123 Materials and Supplies – Operational & Maintenance

124 Rental of Equipment – Operational & Maintenance

125 Again, these modifications to the general 2019 test period were to account for some
126 fluctuation in 2019 historical amounts that may not be as accurate in projecting future
127 values.

128 **Q. What do these projections show would be the result of the 5% increase in rates?**

129 A. As shown in the summary page of the rate model, without any changes to existing rates
130 the Company would be expected to have a deficit of approximately \$227,000 in 2020.

131 After the proposed 5% rate increase is implemented in 2021, it is projected that there will
132 be an approximately \$87,000 deficit. Although the Company could ask for a larger rate
133 increase to eliminate that deficit, it has been decided that the Company will slightly
134 adjust the timing of some capital projects and/or dip into its reserve fund to offset the
135 deficit in an attempt to lessen the burden of a larger rate increase on its customers.

136

137 **Q. Does this conclude your direct testimony?**

138 **A. Yes.**